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ROYAL COMMISSION ON THE  
TEXTILE INDUSTRY

HON. MR. JUSTICE W. F. A. TURGEON  
Commissioner

A. S. Whiteley, Secretary



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ROBERT BRYDIE  
OFFICIAL REPORTER  
TORONTO  
CANADA





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ROYAL COMMISSION ON THE TEXTILE INDUSTRY

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STATE OF NEW YORK

IN SENATE

REPORT OF THE COMMISSIONER OF THE LAND OFFICE

FOR THE YEAR 1880

ALBANY: J. B. LEECH, 1881.

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ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE W.F.A. TURGEON,

Commissioner,

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A.S. Whiteley, Secretary,

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ONE HUNDRED AND TWENTIETH DAY

(MARCH 1st, 1937)

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A R G U M E N T

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Robert Brydie,  
Official Reporter.







ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE W.F.A. TURGEON,

Commissioner,

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A.S. Whiteley, Secretary,

A p p e a r a n c e s:

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J.C. McRuer, K.C. and  
E. Beauregard, K.C. ) Commission Counsel,R.L. Kellock, K.C. ) For Primary Textile  
Institute.

15

C.G. Heward, K.C. )  
Aime Geoffrion, K.C. ) For Dominion Textile  
and ) Company.  
C.T. Ballantyne, )

S.G. Dixon, K.C. ) For Courtaulds Limited.

L.A. Forsyth, K.C. ) For Canadian Celanese Ltd.  
and Canadian Silk products  
Limited.

20

A.S. Bruneau, K.C. ) For Canadian Cottons,

Thos. Tremblay, K.C. )  
and ) For M.E. Binz Co. Ltd.  
J.H. Hebert, )

Francois Lajoie, K.C. ) For Wabasso Cotton Co.

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OFFICE OF THE SECRETARY

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Ottawa, Ontario,  
Monday, March 1, 1937.

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-- The Commission resumed at 10.30 a.m.

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ARGUMENT BY MR. KELLOCK, K.C. (Resumed):

My lord, I was referring to my friend's treatment of mill margins --

THE COMMISSIONER: Where is that?

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MR. KELLOCK: Commencing at page 49 of his brief, and particularly, my lord, with regard to --

THE COMMISSIONER: That is what he called mill spread,

15  
MR. KELLOCK: Yes, my lord, and particularly to the conclusion which my friend attempts to draw from the discussion at page 51 where he contends that the Canadian manufacturer simply took advantage of the increase in American prices after June of 1933 and the institution of the N.R.A. to get, as  
20  
my friend puts it, an extra profit.

THE COMMISSIONER: Well, he says you did two things; you increased your prices and decreased your wages.

25  
MR. KELLOCK: Increased the mill spread and decreased the wages. I want to deal with that just for a moment. My submission at the outset is that my friend cannot deduce an absolute comparison between mill spreads in the United States and mill spreads in Canada and arrive at a profit in either place,  
30







and that the only effect which one can give -- and I am speaking now of the evidence that I will refer your lordship to -- the only effect or conclusion that one can draw from a comparison of mill spreads is the trend, and unless one can establish the existence of a profit --

THE COMMISSIONER: Pardon me a moment; mill spread -- I do not want to make any mistake -- is the difference between the price of the raw material and the selling price of the article.

MR. McRUER: That is right.

MR. KELLOCK: It has to be taken with limitations, my lord.

THE COMMISSIONER: Therefore you get your cost of production.

MR. KELLOCK: It has to be taken with limitations.

MR. McRUER: With any tax taken out.

THE COMMISSIONER: I want to know what we are talking about. That is right?

MR. KELLOCK: My friend has his definition at the top of page 50 where he says: "Mill spread is the difference between the cost of the raw cotton after deduction of the waste factor and the selling prices of the finished yarn".

MR. McRUER: Added to that, my lord, should be with any excise tax -- any tax taken out, that is, any tax that does not go to the manufacturer that is taken out of the price because that would not be fair to put that in.

THE COMMISSIONER: That would be less taxes.







MR. McRUER: Less taxes, yes, sales tax or anything of that sort.

THE COMMISSIONER: Sales, excise, processing.

MR. McRUER: Not excise,

THE COMMISSIONER: Sales and process.

MR. HOOPER: Yes, excise tax was taken out. Yes, my lord, excise tax was taken out.

MR. KELLOCK: Canadian excise tax.

THE COMMISSIONER: The excise tax is not charged to the consumer.

MR. McRUER: In this, you see, it was taken out as part of the cost of the raw material.

THE COMMISSIONER: What is that?

MR. McRUER: In this, you see, it was taken out as part of the cost of the raw material; if they paid excise tax on the raw cotton --

THE COMMISSIONER: You do not take it out twice.

MR. McRUER: No.

THE COMMISSIONER: It is like your waste. In addition to waste you would have less excise or other taxes. That includes sales tax?

MR. HOOPER: Sales tax is not in.

MR. McRUER: Sales tax is not in the selling price.

MR. KELLOCK: Your lordship sees the spread includes everything with the exception of raw material costs, including excise tax; in other words, includes labour and overhead, all costs and profit, if any. Then, there is just this consideration to bear in mind, and that is this, that in considering the exhibits



Q. Now, when you say, "yes," what do you mean?

A. That's all.

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A. That's all.

Q. Now, when you say, "yes," what do you mean?



dealing with mill spread the price of raw cotton at a particular date is taken, and the selling price, and the spread. Now, the price of raw cotton and the selling price is taken on the same day, but the raw cotton which --

THE COMMISSIONER: Not forgetting that raw cotton was taken after deducting waste, excise tax.

MR. KELLOCK: Remembering that, and also this, my lord, that the raw cotton which is taken at a certain price on a certain day is not raw cotton which is sold at the same price on the same day because it has to be fabricated by the mill and is sold subsequently.

THE COMMISSIONER: You are talking of the raw cotton in the finished product?

MR. KELLOCK: Yes.

MR. McRUER: Isn't that precisely what you claim a cotton reserve for?

MR. KELLOCK: Oh, please don't confuse it. All I am pointing out to your lordship is --

THE COMMISSIONER: You mean the cotton you are buying to-day is not the cotton you have in this cloth?

MR. KELLOCK: Exactly.

THE COMMISSIONER: I know that.

MR. KELLOCK: That is the point, my lord, and the other point is, as Mr. Hooper explains it, and I am coming to it, is that raw cotton, the price of the raw cotton and the raw cotton which is used in the



dealing with will spread the price of raw cotton at  
a particular date is taken, and the selling price,  
and the spread. Now, the price of raw cotton and

the selling price is taken on the same day, but the  
raw cotton which --

THE COMMISSIONER: Not forgetting that raw

cotton is sold at the same price on the same day, but the  
raw cotton which is sold at the same price on the same day

is sold, that the raw cotton which is sold at the same price

on a certain day is not raw cotton

which is sold at the same price on the same day, but the  
raw cotton which is sold at the same price on the same day

is sold, that the raw cotton which is sold at the same price  
on a certain day is not raw cotton

which is sold at the same price on the same day, but the  
raw cotton which is sold at the same price on the same day

THE COMMISSIONER: I don't think I can help you

any more, but I will try to help you as far as I can.  
THE COMMISSIONER: Oh, please don't confuse me.

THE COMMISSIONER: I am pointing out to you, for instance, is --

THE COMMISSIONER: You mean the cotton you

are buying to-day is not the cotton you have in this  
clothes?

THE COMMISSIONER: Yes, exactly.

THE COMMISSIONER: I know that.

MR. KILMOUR: That is the point, my lord, and the

point is, as my lord says, that the cotton which is sold at the same price on the same day is not raw cotton

which is sold at the same price on the same day, but the



exhibit is not necessarily at all the raw cotton which is included in the cotton yarn or cotton fabric under consideration.

5 THE COMMISSIONER: I know; the cotton in the fabric may have cost you more or less.

MR. KELLOCK: And it may be an entirely different grade, my lord, as Mr. Hooper pointed out than in our spot cotton in New York. Now, there are different staple lengths and there are different grades in each staple length.

10

THE COMMISSIONER: You mean the price quoted as in raw cotton in New York.

MR. KELLOCK: Yes, and the actual price may be up or down from that.

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THE COMMISSIONER: Raw cotton, I suppose, is the standard.

MR. KELLOCK: It is what is called spot raw cotton.

20 THE COMMISSIONER: The grades will be up or down.

MR. HOOPER: It is called middlings, my lord.

THE COMMISSIONER: I have some idea what it means. It is like wheat. You quote a certain grade of wheat every day. There is a premium on some grades and a margin below on others.

25

MR. KELLOCK: And in the cost of raw cotton you have this variable which you do not have in wheat, that you have different staple lengths in raw cotton which command different prices and different grades in each staple length which command different prices.

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exhibit is not necessarily of all the raw cotton  
which is included in the cotton yarn or cotton fabric  
under consideration.

THE COMMISSIONER: I know; the cotton in the

fabric may have cost you more or less.

MR. WILSON: And it may be an entirely different

grade, my lord, as Mr. Hooper pointed out that in our

spot cotton in New York. Now, there are different

staple lengths and there are different grades in each

staple length.

THE COMMISSIONER: You mean the same cotton

as in raw cotton in New York.

MR. WILSON: Yes, and the actual grades may be

up or down from that.

THE COMMISSIONER: But that is a possibility.

the standard.

MR. WILSON: It is what is called spot raw

THE COMMISSIONER: The grades will be up or

down.

MR. WILSON: It is called middling, my lord.

THE COMMISSIONER: I have some idea what it

means. It is like wheat. You quote a certain grade

of wheat every day. There is a question on some

grades and a margin below or above.

MR. WILSON: And in the case of raw cotton

you have this variable which you do not have in wheat

that, you have different staple lengths in raw cotton

and these different staple lengths



THE COMMISSIONER: It is not far different.

MR. KELLOCK: Therefore in the margin if you simply take middlings spot raw cotton you do not take into consideration at all all these factors which effect the mill spread.

THE COMMISSIONER: When you are comparing two mill spreads of two different mills here, or of the total industry here and the total industry of another country it is a fair enough beginning factor.

MR. KELLOCK: Yes.

THE COMMISSIONER: That is what it is used for here.

MR. KELLOCK: My only submission is my friend uses it to argue a profit, or an additional profit, and my submission is you can only use it to show a trend in the return ~~of~~ <sup>to</sup> the mill out of which all these things must come, and you cannot say whether it has a profit.

THE COMMISSIONER: A trend towards increased return to the mill.

MR. KELLOCK: That is all. You cannot say whether it has a profit or not, because if you are comparing the Canadian mill spread and the American mill spread you have got to know whether the American mill spread involves a profit or not.

THE COMMISSIONER: One of the things I must find out specifically is exactly that, your profits.

MR. KELLOCK: All I am pointing to is this argument of my friend cannot be supported by mill spreads alone, because as I come to the evidence the



THE QUESTION: It is not a dividend.

MR. KILPATRICK: There is no dividend. It is

simply the difference between the cost of the

iron and the value of the iron when it is

refined. The mill makes

the difference. When you are comparing the

value of the iron when it is refined, or of the

total industry here and the total industry of another

country it is a fair enough comparison.

MR. KILPATRICK: Yes.

THE QUESTION: But it is not the same for

both.

MR. KILPATRICK: My only objection is my friend

wants to know a profit, or an additional profit,

and my objection is you can only see it to show a

to

trend in the return. The two will out of which all these

things must come, and you cannot say whether it has

increased.

THE QUESTION: A trend towards increased

return to the mill.

MR. KILPATRICK: That is all. You cannot say whether

it has a profit or not, because if you are comparing

the Canadian mill and the American mill and

you have got to know whether the American mill is

involved a profit or not.

THE QUESTION: One of the things I want to

out specifically is exactly that, your profit.

MR. KILPATRICK: All I am pointing to is this

argument of my friend cannot be supported by the

figures alone, because as I come to the figures

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evidence is at this particular time there was no profit in the American mill spreads but rather heavy losses.

MR. McRUER: I said additional profit to the Canadian mill.

THE COMMISSIONER: No profit to the American mills?

MR. KELLOCK: Yes, my lord. My friend, as your lordship sees, is taking from June, 1933 on when the effect of the N.R.A. began to be operating in the United States, and prices were increased and mill spreads were increased, and there were some increases simply in the Canadian mill spread, and my friend/says the increase in the Canadian mill spread was additional profit.

MR. McRUER: Do you say they were not making a profit, then?

MR. KELLOCK: I am going to deal with it in time.

The first thing I want to call to your lordship's attention in connection with the reduction in wages in the Canadian mills is that if mill margins are to be depended on from the standpoint of profit, or additional profit, or anything else, these mills would have been justified in decreasing wages before they did. Your lordship recalls in the cotton mills wages were decreased at the end of March, 1933 -- in April; that is the beginning of the 1934 year of the companies. Then, there are only three exhibits, examples of mill spreads which my friend takes to base



evidence is at this particular time there was no profit

in the American mill spreads but rather heavy losses.

MR. McRURK: I said additional profit to the

Canadian mill.

THE QUESTIONER: No profit to the American

mill?

MR. McRURK: Yes, my friend. My friend, a year

ago, in fact, in fact from June, 1913 on then the

effect of the A.M.A. began to be operating in the

United States, and prices were increased and mill

spreads were increased, and there were some increases

simply

in the Canadian mill spreads, and my friend says the

increase in the Canadian mill spread was additional

profit.

MR. McRURK: So you say they were not making a

profit?

MR. McRURK: I am going to deal with it in

The first thing I want to call to your attention

attention in connection with the reduction in wages

in the Canadian mill is that it will result in the

be generated on from the standpoint of profit, or

additional profit, or anything else, these mills

would have been justified in decreasing wages before

they did. Your friend's results in the cotton mill

have been increased as the mill itself, and in

fact, that is the fact of the 1914 year of the

industry. Now, there are two things which

examples of mill spreads which my friend takes to be



his conclusion upon, and those are exhibits 821, 823 and 826. Now, taking 821, my lord, March 11--

THE COMMISSIONER: You have added 821 to the ones Mr. McRuer refers to?

5 MR. KELLOCK: No, my friend uses 821. He uses 821, 823 and 826. Taking 821, on the 11th of March, 1929 -- and I am taking dates as close to the corresponding time of the year when wages were reduced in the Canadian mills as I can -- March 11, 1929, the Canadian mill spread was 15.46, and on June 4th --

10 THE COMMISSIONER: Just a minute.

MR. KELLOCK: March 11, 1929, my lord.

THE COMMISSIONER: How much was the Canadian mill spread?

15 MR. KELLOCK: 15.46. In 1930, June 4th, it was 13.21. On June 1st, 1931, it was 13.67. On August 12th, 1932, it was 12.81, and on December 6th of that year it went up to 14.96. On April 26, 1933 it was 13.60 which, with the exception of the August, 1932 figure, was the lowest it had been. On the figures I have given -- your lordship will find by scrutinizing this exhibit it did go lower at a certain time. It went down to ten something, but I haven't taken the depths. I have followed that particular time.

20 MR. McRUER: In September, 1931, it was 15.30. You have got to take an average.

25 MR. KELLOCK: I am taking it as close as I can to the period of the year I am dealing with. Then, we come to exhibit 823. On March 11, 1929, it was 26.08.







THE COMMISSIONER: What is this, United States?

MR. KELLOCK: No, still Canadian, my lord.

On June 4th --

THE COMMISSIONER: Pardon me till I understand this. What is the difference in these two exhibits?

MR. KELLOCK: Exhibit 8--

THE COMMISSIONER: You have given me March 11, 1929, Canadian mill spread 15.46.

MR. KELLOCK: That is on Exhibit 821.

THE COMMISSIONER: What is the difference between the two exhibits?

MR. KELLOCK: They are two different yarns.

THE COMMISSIONER: Oh, that is alright.

MR. KELLOCK: Exhibit 823; on March 11, 1929 it is 26.08. June 4th, 1930, 25.34. On June 1st, 1931, 24.42. On June 29th, 1932, 23.23. On March 31, 1933, the last date before the reduction in wages, it was 23.78. So your lordship sees again the trend since 1929. Now, taking the last exhibit which is 826 --

MR. McRUER: You do not compare them with the American on the same date.

MR. KELLOCK: I cannot do it all at once. Taking the same date, my lord, March 11th, 1929, in this exhibit it is 23.83. On June 4, 1930, 22.21. June 1st, 1931, 22.92. June 29, 1932 it is 20.48. March 31, 1933 it is 21.03, and on April 26 following this 20.60.

THE COMMISSIONER: April 26, which year?

MR. KELLOCK: 1933, my lord.



THE COMMISSIONER: What is this, United States?

MR. LAMONTAGNE: It is a letter, a letter.

On June 4th --

THE COMMISSIONER: Would you be kind to understand

this, what is the difference in these two exhibits?

MR. LAMONTAGNE: Exhibit 1 --

THE COMMISSIONER: You have given me March 11,

1931, Exhibit 2 --

MR. LAMONTAGNE: That is on Exhibit 2.

THE COMMISSIONER: What is the difference between

the two exhibits?

MR. LAMONTAGNE: They are two different years.

THE COMMISSIONER: Yes, there is a slight.

MR. LAMONTAGNE: Exhibit 1, on March 11, 1931

is 20.08. June 4th, 1930, 20.34. On June 1st, 1931,

it was 20.78. On June 1st, 1931, it was 20.78.

1931, the fact is to before the reduction in wages,

it was 20.78. On June 1st, 1931, it was 20.78.

since 1931. Now, taking the fact exhibit which is

and --

MR. LAMONTAGNE: You do not compare them with the

American on the same date.

MR. LAMONTAGNE: I cannot do it all of once. Taking

the same date, by land, March 11th, 1931, in this

exhibit it is 20.34. On June 4, 1930, 20.34. June

1st, 1931, 20.92. June 23, 1932 it is 20.48. March

21, 1933 it is 21.03, and on April 23 following

this 20.60.

THE COMMISSIONER: April 23, which year?

MR. LAMONTAGNE: 1931, my lord.



THE COMMISSIONER: Did you give me two dates in 1933?

MR. KELLOCK: Yes, I gave you March 31, 21.03 and April 26, 20.60.

THE COMMISSIONER: How much?

MR. KELLOCK: 20.60. These exhibits, my lord, on these corresponding dates all tell the same story, that there was a decrease in the Canadian mill spread from 1929 down to the time when wages were decreased, and, in fact, in some of the cases the mill spread had reached a lower point than it did when the decrease was finally made. A scrutiny of the exhibits would show at certain dates they are lower than I have given your lordship, but as between 1929, when things were more or less normal, to the time when the decrease was made there was a considerable shrinkage in the mill spreads insofar as these particular three yarns tell the story at all, and, of course, my lord, my submission is that if we are looking for profits, and what the story about profits was, I have given your lordship the actual profits, not only on one yarn or one fabric, but on the entire output of the mill which I submit is what tells the accurate story.

Now, my lord, at the end of March, or in April, 1933, when the mill spreads had reached that point the Canadian mills did not know that the N.R.A. was going to be effective in the United States.

THE COMMISSIONER: What do you mean by effective?

MR. KELLOCK: In operation.

THE COMMISSIONER: They did not know that when?



1910

THE COMMISSION: Did you give me the dates in

MR. WILSON: Yes, I gave you March 31, 31.00

THE COMMISSION: How much?

MR. WILSON: 30.00. These exhibits, my lord,

on these correct dates all tell the same story,

that there was a decrease in the Canadian mill output

from 1909 down to the time when wages were decreased,

and, in fact, in some of the cases the mill output

had reached a lower point than it did when the decrease

was finally made. A scrutiny of the exhibits would

show at certain dates they are lower than I have given

your lordship, but as between 1909, when wages were

more or less normal, to the time when the decrease

was made there was a considerable shrinkage in the

mill output in fact as those mentioned three years

tell the story at all, and, of course, my lord, my

objection is that it is not looking for profits, and

what the story about profits was, I have given your

lordship the actual profits, not only on one year or

one or two, but on the entire output of the mill which

I submit is what tells the complete story.

Now, my lord, at the end of 1909, or in 1910,

1910, when the mill output had reached that point

the Canadian mill did not know that the N.A.A. was

going to be effective in the United States.

MR. WILSON: In operation.

THE COMMISSION: They did not know that



5 MR. KELLOCK: In March of 1933, because the President was only inaugurated on the 4th of March, and even though they did know that, they would not know what would be the effect of that on American selling prices, and how soon that effect would manifest itself, and, as a matter of history, when the effect of the introduction of the N.R.A. in June, or August of 1933, whenever it became operative -- July of 1933.

THE COMMISSIONER: July, 1933.

10 MR. KELLOCK: July, 1933; when the effect of that did make itself effective then that was followed at the end of the Canadian mills' year by a partial restoration of the wages in April, 1934.

15 MR. McRUER: What difference does the N.R.A. have on Canada? That is what always puzzled me.

20 MR. KELLOCK: If you just have a little patience I will try to meet that, too. Now, my lord if -- I am going to give your lordship/just in a moment -- if, at the time immediately prior to the introduction of the N.R.A. in the United States the American mills' selling prices were ruinous, or anything you like to put it, involving heavy losses, or substantial losses, or even a loss, that effect would operate as a threat to the Canadian industry because -- and your lordship will see in a moment the extent to which the American mill spreads had fallen -- because no matter what the tariff was if the American selling price had descended to the point where they were selling at heavy losses they might easily get to the point if the tendency continued -- and, in fact, in some cases, at least, we

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MR. KILGORE: In March of 1932, because the

President was only inaugurated on the 4th of March,

and even though they did know that they would not know

would be the effect of that on American selling prices,

and how soon that effect would manifest itself, and,

as a matter of history, when the effect of the latter

action of the A.A.A. in June, or August of 1933,

wherever it became operative -- July or 1933.

THE COMMISSIONER: July, 1933.

MR. KILGORE: July, 1933; when the effect of the

the same itself effective then that was followed at

the end of the Canadian mill's year of a partial

restoration of the wages in April, 1934.

MR. KILGORE: That difference between the A.A.A.

have on Canada? That is what always puzzled me.

MR. KILGORE: If you just have a little better

I will try to meet that, too. Now my lord it --

am going to give your lordship just in a moment --

it, at the time immediately prior to the introduction

of the A.A.A. in the United States the American selling

selling prices were higher, or anything you like to

put it, involving heavy losses, or substantial losses

or even a loss, that effect would operate as a check

to the Canadian industry because -- and your lordship

will see in a moment the extent to which the American

will spread had fallen -- because no matter what the

verdict as to the American selling price had been

to the point where they were selling at heavy losses

they might easily get to the point if the tendency

continued -- and, in fact, in some cases, at least,

10

15

20

25

30



have definite evidence it did reach the point -- that that stuff would come in here regardless of the tariff.

MR. McRUER: You had the valuations on in 1922.

MR. KELLOCK: Please, please; that did constitute a threat --

THE COMMISSIONER: As a matter of fact, what Mr. McRuier says must be taken into account. You did have the valuations. Steps were taken here to prevent such a thing.

MR. KELLOCK: I was coming to that, my lord. We had valuations on a few articles --

MR. McRUER: A few!

MR. KELLOCK: And these valuations establish the point that I am making, my lord, that regardless of what the American mill spreads were -- I am going to show your lordship the degree to which they had fallen -- these articles, at least, which were affected by the valuations, were selling below cost of production in the United States.

THE COMMISSIONER: In the United States, but you see the tariff legislation is designed to watch and prevent dumping.

MR. KELLOCK: And it had to be invoked in certain cases.

THE COMMISSIONER: It was. You had it there.

MR. McRUER: How can you say a few articles on which there were valuations?

MR. KELLOCK: Exhibits 827, 828 and 848.

MR. McRUER: 2,000 fabrics, Mr. Hooper tells me.







You cannot say that is a few articles.

MR. KELLOCK: Now, my lord, I want to refer your lordship to exhibit 932 which is a report on the conditions and problems of the cotton textile industry made by the cabinet committee appointed by the president. At page 67 there is a table there which shows cotton and print cloth prices and mill margins, 1923 to 1935, in the United States, and June, for instance, of 1923, the mill margin was 21.15.

THE COMMISSIONER: In the United States?

MR. KELLOCK: In the United States, my lord.

THE COMMISSIONER: When was this?

MR. KELLOCK: In June of 19-- well, if I give your lordship the following month then I will give your lordship the lowest in each year. July of 1923 it was 17.06.

THE COMMISSIONER: You mean 1933?

MR. KELLOCK: 1923, my lord. In April of 1924 the lowest was 13.02. In June of 1925, the lowest for that year was in that month, 19.69. The lowest in 1926 was July when it was 17.45. The lowest in 1927 was May when it was 18.65. The lowest in 1928 was July when it was 17.24. The lowest in 1929 was June when it was 16.45. The lowest in 1930 was August, 13.05. The lowest in 1931 was December when it was 10.89. The lowest in 1932 was in May when it was 9.54. In 1933, the lowest in February, when it was 9.16. Your lordship sees the extent to which, up to the time when we reduced wages here, the American



You cannot say that is a low estimate.

MR. BRAYNE: Now, my lord, I want to refer

your lordship to exhibit 332 which is a report on the

conditions and problems of the cotton textile industry

made by the Economic Commission for Europe in 1940.

At page 67 there is a table which shows average

and actual cloth consumption in the United States

in the United States, 1934-1939, and 1940-1941.

The mill output was 1.44.

THE COMMISSIONER: Yes, my lord.

Now, my lord, the average consumption in 1934-1939

was 1.44, and in 1940-1941 it was 1.44.

The average consumption in 1934-1939 was 1.44.

Your lordship the following table shows that in 1934-1939

your lordship the lowest in that year was 1.44.

In 1940-1941

THE COMMISSIONER: Yes, my lord.

Now, my lord, in 1934-1939 the lowest was 1.44.

the lowest was 1.44. In 1940-1941 the lowest

for that year was in that month, 1.44.

In 1940-1941 the lowest was 1.44. The lowest in

1940-1941 was 1.44. The lowest in 1940-1941

was 1.44 when it was 1.44. The lowest in 1940-1941

was 1.44. The lowest in 1940-1941 was 1.44.

1.44. The lowest in 1940-1941 was 1.44.

1.44. The lowest in 1940-1941 was 1.44.

1.44. The lowest in 1940-1941 was 1.44.

1.44. The lowest in 1940-1941 was 1.44.

1.44. The lowest in 1940-1941 was 1.44.

1.44. The lowest in 1940-1941 was 1.44.



mill margins had sunk, and there was no --

MR. McRUER: What articles are these?

MR. KELLOCK: I have given it; it is cotton and  
print cloth.

5 MR. McRUER: This is dealing with yarn.

MR. KELLOCK: I know, and the exhibits you spoke  
about a few minutes ago dealt with fabrics, 827, 828  
and 848, and I could not find in this exhibit any  
mill margins on yarns or I would have given it to his  
10 lordship.

MR. McRUER: Because we give you very much lower  
mill margins on yarn than that. We give you one of  
3.83. That is August, 1931.

MR. KELLOCK: Alright, I will take my friend's  
15 3.83.

THE COMMISSIONER: What exhibit do you get that  
from, 821?

MR. McRUER: Yes, my lord.

MR. KELLOCK: I am told that is the natural  
20 thing. The mill margin on yarn will be lower  
than it is on fabric. However that may be that is  
the story.

Now, my friend, my lord, in his conclusion assumes  
25 that prior to the time that the Canadian mill margins  
began to increase after July of 1933 that we were  
already making sufficient profit at that time, and he  
assumes that there was a profit still in these American  
mill margins. My friend overlooks the difference  
30 in expense in the carrying on of the Canadian industry



will margins had sunk, and there was no --

MR. McBRIDE: What articles are those?

MR. KELLER: I have given it; it is cotton and

print cloth.

MR. McBRIDE: This is dealing with yarn.

MR. KELLER: I know, and the cotton and yarn

about a few minutes ago dealt with fabrics, 888, 889,

and 888, and I could not find in this exhibit any

will margins on yarn from 1934 to 1935.

1936.

MR. McBRIDE: Because we give you very much lower

will margins on yarn than that. We give you one of

1.83. That is August, 1935.

MR. KELLER: Right, I will take my friend's

2.83.

THE COMMISSIONER: What exhibit do you refer to?

From 1935.

MR. McBRIDE: Yes, 1935.

MR. KELLER: I am told that is the normal

thing. The will margin on yarn will be lower

than it is on fabrics. However, that may be that is

the story.

Now, my friend, my lord, in his conclusion remarks

that prior to the time that the Canadian will margins

began to increase after July of 1934 that we were

at that time making substantial losses on the sale of

cottons that there was a profit still in these American

will margins. My friend overlooks the difference

in margins on the sale of cotton and on the sale of



than in the cost of the American industry, and the difference in taxation. Aside from sales tax on the particular yarn or fabric we have to pay sales tax on capital expenditure which the American industry does not pay at all.

THE COMMISSIONER: What is that?

MR. KELLOCK: On capital expenditures, my lord; for instance, extensions to our plant, we pay sales tax on the value of that.

THE COMMISSIONER: Sales tax?

MR. KELLOCK: Sales tax, yes, my lord.

THE COMMISSIONER: How does it work? How does it work out? How is it calculated? You say on extensions to your plant?

MR. KELLOCK: We pay sales tax on the material and so on.

THE COMMISSIONER: The material you buy to put into your plant?

MR. KELLOCK: Yes, and I am also told we pay sales tax on the rollers we engrave in our own plant.

THE COMMISSIONER: When you buy them.

MR. KELLOCK: No, when we do it ourselves in our own plant we pay sales tax on the value of the work.

THE COMMISSIONER: Sort of an excise.

MR. KELLOCK: Yes, my lord, they call it a sales tax. It is under the Special War Revenue Act.

THE COMMISSIONER: It takes the place of the sales tax.

MR. KELLOCK: If I might just refer to what Mr.



1111

that is the cost of the American industry, and the  
difference in taxation. Aside from sales tax on the  
particular year or month we have to pay sales tax  
on capital expenditures which the American industry  
does not pay at all.

THE COMMISSIONER: What is that?

MR. KILLOCK: On capital expenditures, my lord;  
for instance, extensions to our plant, we pay sales  
tax on the value of that.

THE COMMISSIONER: Sales tax?

MR. KILLOCK: Yes, my lord; now does it work?  
The Commission: Now does it work? Now does  
it work out? How is it calculated? For say on ex-  
tensions to your plant?

MR. KILLOCK: We pay sales tax on the material.

And so on.

THE COMMISSIONER: The material you pay to pay

MR. KILLOCK: Yes, and I am also told we pay  
sales tax on the rollers we engrave in our own plant.  
THE COMMISSIONER: When you buy them.

MR. KILLOCK: No, when we do it ourselves in  
our own plant we pay sales tax on the value of the

work.

THE COMMISSIONER: Sort of an excise.

MR. KILLOCK: Yes, my lord, they call it a

excise. If it is an excise, my lord, it is an excise.  
The Commission: It is an excise, my lord.

MR. KILLOCK: If I might just refer to that.



Hooper says about these mill margins for a moment at 12156 commencing at line 13.

"Q. Now, turn to Exhibit 827"--

THE COMMISSIONER: What is the page?

5 MR. KELLOCK: 12156, line 13, my lord. Exhibit 827, your lordship will recall, was the appraisal that was put on certain articles by reason of the fact that the prices in the United States were below the cost of production.

10 "Q. Now turn to Exhibit 827. Do you recall that? It was your Departmental Bulletin?

A. Yes, a Departmental letter.

Q. A Departmental Letter of April 7, 1932.

15 It went into effect on that date, applicable to cotton grey goods, and it provided a basis for appraising these goods at a certain fixed valuation. A. It is not a fixed valuation, but at a certain valuation. The department only uses the term 'fixed valuation' when speaking of values fixed by the Minister under section 43".

20

THE COMMISSIONER: Did the bulletin refer specifically to United States goods?

25 MR. HOOPER: Yes, my lord.

MR. KELLOCK: Yes, my lord.

"Q. It was 7 cents a pound for certain weights and certain conditions? A. That is right.

Q. And it did not matter about the invoice value?

30 A. No, provided the invoice value was higher. This is the minimum value.



proper 8.ys about these will remain for a moment

at 18156 commencing at line 18.

"9. Now, turn to Exhibit 887"

THE COMMISSIONER: What is the page?

MR. HENCOCK: 18156, line 18, my lord.

887, your lordship will recall, was the specialist that was put on certain articles by reason of the fact that the prices in the United States were below the cost of production.

"10. Now turn to Exhibit 887. Do you recall

that it was your department's finding

A. Yes, a departmental finding.

It went into effect on that date, applicable to

cotton goods, and it provided a basis for ascertaining these goods at a certain fixed valuation. A. It is not a fixed valuation.

but at a certain valuation. The department on of values fixed by the Minister under section

45.

the department's finding on the subject of

essentially to United States goods?

MR. HENCOCK: Yes, my lord.

MR. HENCOCK: Yes, my lord.

"11. It was 7 cents a pound for certain weight and certain conditions? A. That is right.

12. And it did not matter about the invoice value? A. No, provided the invoice value was higher.

This is the minimum value.



"Q. Now, that departmental action --

THE COMMISSIONER: What was the action?

MR. KELLOCK: That was under section 36, subsection 2, is not that correct, Mr. Hooper?

A. Yes.

Q. And was the action of the department under that section due to the fact that American selling prices were below the cost of production at that time? A. Yes, sir.

BY THE COMMISSIONER: Q. That is below American costs? A. Yes, sir.

BY MR. KELLOCK: Q. And this action was to equalize selling prices in the United States and Canada so that a United States manufacturer could not dump into Canada? A. Yes, sir."

Then, on the following page at line 24, my lord.

"Q. That latter Bulletin continued in operation to September 5, 1933, is that right? A. Yes, that one or the subsequent one.

Q. I think that is the one. A. Bulletin

828 became effective on September 13, and stayed in effect until September 5, 1933.

Q. The date really does not matter. The note

I have is that cotton fabrics were appraised under this 827 until September 13, 1932, and then there was another which operated until September of the following year. A. Until September 13, 1932,

and then there was another which operated until September 5, 1933.



17117

"A. Now, that departmental action --

THE COMMISSIONER: What was the action?

MR. KALANOFF: That was under section 26, subsection

"A. Now, that departmental action --

"A. Now, that departmental action --

That section due to the fact that various

related prices were below the cost of production

at that time? A. Yes, sir.

BY THE COMMISSIONER: That is below American

costs? A. Yes, sir.

BY MR. KALANOFF: And this action was to

equalize selling prices in the United States and

Canada so that a United States manufacturer could

not dump into Canada? A. Yes, sir.

Then, on the following page at line 22, at foot,

"A. The first factor is that a continued in operation

to September 5, 1932, is that right? A. Yes,

that one of the agreements one.

A. I think that is the one. A. Bulletin

828 became effective on September 15, and stayed

in effect until September 15, 1932.

A. The date really does not matter. The note

I have is that cotton fabrics were appraised under

this BAV until September 15, 1932, and then the

was another which operated until September 15, 1932,

and then there was another which operated until

September 15, 1932.



17118

5 "Q. Now, what is the reason for the cancellation of that letter or Bulletin and the method of appraisal under it in September 1933? Was it due to the fact that the American mills were then selling at about the normal selling price, which would include a reasonable profit?

10 A. The Bulletin or the values contained in that Bulletin were of no effect after some time in July 1933, until it was cancelled. I will not give you the reason for its cancellation unless His Lordship so rules. I know why it was cancelled.

15 Q. I am not asking you that. I am asking you if its cancellation was due to the fact that the American mill selling price had come up to the point where the selling prices were at least equal to their cost of production or above that, involving a reasonable profit? A. They did come up above that, yes.

20 Q. Now, I would ask you to go back to Exhibits 820 and 821 on that same subject matter. If you will look at Exhibit 821, on the 1st of August, 1931, the American mill spread was \$3.83.

25 A. 3.83 cents or \$3.83 a hundred.

30 Q. Yes, and on June 29, 1932, which is the next date, the mill spread was 4.12 cents, and then when Exhibit 827 went into operation on April 7, 1932, that is the departmental letter providing for the basis of appraisal, which is in between those dates, Mr. Hooper? A. Yes.



17118

"Now, what is the reason for the cancellation

of that letter or Bulletin and the method of

approval under it in September 1932?

It is due to the fact that the American will have

the selling at about the normal selling price

which would include a reasonable profit?

A. The cancellation of the sales occurred in the

Bulletin were of no effect after some time in

July 1932, until it was cancelled. I will not

give you the reason for the cancellation unless

his conduct is asked. I know why it was cancelled.

cancel.

A. I am not asking you that. I am asking

you if its cancellation was due to the fact that

the American will selling price had come up to

the point where the selling price was at least

equal to their cost of production or above that.

involving a reasonable profit? A. They did

come up above that, yes.

A. Now, I would ask you to go back to Exhibit

270 and 281 on the same subject matter. If you

will look at Exhibit 281, on the 1st of August,

1931, the American will price was \$4.80.

A. 3.88 cents or 40.55 a hundred.

A. Yes, and on June 22, 1932, what is the

next date, the will agreed was 4.12 cents, and

the will agreed was 4.12 cents, and

April 7, 1932, that is the departmental letter

providing for the basis of appraisal, which is

between those dates, Mr. Cooper? A. Yes.



"Q. Now those mill spreads to which I have called your attention were mill spreads at a time when American mills were selling below their cost of production? A. Yes, sir.

5 Q. I take it from what answers you have just made, Mr. Hooper, that you do not suggest that if there is an absolute increase in mill spreads that that means the mills are enjoying a profit by reason of that increase. You can take those two dates, if you like. A. They are enjoying?

10 Q. A profit. A. I would not say that you could bring the word 'profit' in there because their production may be down, and that may mean ultimate loss. They are receiving more money for their yarn.

15 Q. Yes, but it does not necessarily involve a profit? A. Taking into account the raw cotton they are receiving more money for their yarn but it does not necessarily involve a profit because their production may be down.

20 Q. Or there may be a lot of other factors?

A. Yes.

THE COMMISSIONER: You say a whole lot of other factors. What other factors do you suggest?

25 BY MR. KELLOCK: Q. There may be decreased production. What else, Mr. Hooper?

A. Increase in sales tax on sample articles.

Q. Anything else? Increased overhead for many reasons?

30 A. Why would there be increased overhead?



17119

17119

"2. Now those mill concerns to which I have

called your attention were mill concerns at a time

when mill concerns were selling below the cost

of production? A. Yes, sir.

4. I take it from what answers you have just made,

Mr. Hooper, that you do not expect that if there

is an absolute increase in mill concerns that there

means the mills are enjoying a profit by reason

of that increase. You can take those two dates,

if you like. A. They are enjoying?

4. A profit? A. I would not say that

you could bring the word 'profit' in there because

their production may be down, and that may mean

absolute loss. They are receiving more money for

their yarn.

4. Yes, but it does not necessarily involve a

profit? A. Taking into account the raw

cotton they are receiving more money for their

yarn but it does not necessarily involve a profit

because their production may be down.

4. Or there may be a lot of other factors?

A. Yes.

THE CHAIRMAN: You say a whole lot of other

factors. That other factors do you mean?

or Mr. Hooper: Is there any be decreased production?

tion. What else, Mr. Hooper?

4. There is sales tax on textile articles.

4. Anything else? Increased overhead for many

reasons? A. Why would there be increased

overhead?



5

"Q. Let me put it this way, if I may answer His Lordship's question. Mill spread includes gross return to the manufacturer for his services over and above raw material the way you have prepared the costs? A. Yes, the way I have prepared them.

10

Q. And in mill spreads there is wages, and over that, cost and profit, if any. Is that right? A. Yes, that is right.

15

Q. Now when you have an absolute increase in mill spread, that might be due to increased wages or increased costs of any other nature. Is that right? A. Yes.

Q. It does not necessarily mean a profit, and the only way you can find out what it really does mean is by analyzing it. Is that right? A. That is right.

20

Q. And you have not done that? A. Well, the information before the court is that there has been a decrease in wages and the mill spread has increased in many cases. So maybe it is up to your clients to show why there was an increase, not to ask me.

25

Q. Is that what you are putting over on me? A. I am suggesting something there.

30

THE COMMISSIONER: He says, do not ask him." Now, my lord, the only value, therefore, in my submission on that evidence, and on all the evidence, is that it only shows a trend in the increasing or decreasing return to the mill, and if you want to get



17130

"Q. Let me put it this way, if I may answer

this relationship's question. Will it be included

gross return to the manufacturer for his services

over and above raw material the way you have pre-

pared the cost? A. Yes, the way I have

prepared these.

Q. And in mill averages there is wages, and over-

what, cost and profit, is that right?

A. Yes, that is right.

Q. Now when you have an absolute increase in

will spread, that might be due to increased wages

or increased costs of any other nature. Is that

right? A. Yes.

Q. It does not necessarily mean a profit, and

only way you can find out what it really does mean

is by analyzing it. Is that right?

A. That is right.

Q. And you have not done that?

Information before the court is that there has

been a decrease in wages and the mill spread has

increased in many cases. So maybe it is up to

your clients to show why there was an increase,

not to ask me.

Q. Is that what you are putting over on me?

A. I am suggesting something there.

THE COMMISSIONER: He says, do not ask him.

Now, my lord, the only value, therefore, in my sub-

mission on that evidence, and on all the evidence,

that it only shows a trend in the increasing or

decreasing return to the mill, and if you want to



at the question of profit you have got to analyze and go deeper. Now, you have the evidence before your lordship as to the return in the shape of profit to the shareholders in the cotton industry between 1929 and 1932, and I could continue it. In 1929 it was 4.9%. That is on the output of all mills. I have given that to your lordship in the statement at the end of section "E" of my factum. 1929 it was --

THE COMMISSIONER: Just a minute.

MR. McRUER: Is that the cotton industry or the whole industry?

MR. KELLOCK: The cotton industry.

THE COMMISSIONER: At the end of "E"?

MR. KELLOCK: I am sorry, my lord, the end of "D". It is statement three, page two. It is the first group on that table, my lord. You see statement three, page two, in the upper right hand corner, and taking the first section it is primary and industrial cottons, and in 1929, which is in the extreme right hand column --

THE COMMISSIONER: Pardon me a moment; what do you say it is, primary and industrial cottons?

MR. KELLOCK: That is the section we are dealing with.

THE COMMISSIONER: Is that marked here?

MR. KELLOCK: It is the first section on the table, my lord, and taking the far right hand column your lordship sees the fourth figure down is opposite the year 1929. Now, the net profit in that year was 4.9%. In 1930 it fell to 2.5 and 1931 --



The first of these is the fact that the

the second is the fact that the

the third is the fact that the

the fourth is the fact that the

the fifth is the fact that the

the sixth is the fact that the

the seventh is the fact that the

the eighth is the fact that the

the ninth is the fact that the

the tenth is the fact that the

the eleventh is the fact that the

the twelfth is the fact that the

the thirteenth is the fact that the

the fourteenth is the fact that the

the fifteenth is the fact that the

the sixteenth is the fact that the

the seventeenth is the fact that the

the eighteenth is the fact that the

the nineteenth is the fact that the

the twentieth is the fact that the

the twenty-first is the fact that the

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the twenty-third is the fact that the

the twenty-fourth is the fact that the

the twenty-fifth is the fact that the

the twenty-sixth is the fact that the

the twenty-seventh is the fact that the

the twenty-eighth is the fact that the

the twenty-ninth is the fact that the

the thirtieth is the fact that the

the thirty-first is the fact that the

the thirty-second is the fact that the



THE COMMISSIONER: Pardon me a moment; in calculating these net profits and percentages did you take Mr. Howson's figures?

5 MR. KELLOCK: No, my lord, this is the assets of the company less their liabilities.

MR. McRUER: This is Mr. Kellock's way after bond interest and income taxes.

10 MR. KELLOCK: Yes, and what we are speaking of here is the return to the shareholders because my friend's criticism in his brief is that after July of 1933 that our prices went up to a certain extent and our mill spreads went up to a certain extent and our wages did not go up. My friend is wrong to some extent because our wages did go up in April, 1934, and he says  
15 any extra return simply went to the shareholders and not to the employees. Now, this is what the shareholders got.

THE COMMISSIONER: You say that is after deduction of payments made for interest?

20 MR. KELLOCK: It is the true net profits to shareholders.

THE COMMISSIONER: Never mind that.

MR. KELLOCK: After all expenses, my lord.

25 THE COMMISSIONER: Payment of interest and what else?

MR. KELLOCK: Bond interest or bank interest or income taxes, whatever the expense is.

30 MR. McRUER: It is on the equity -- on the basis of a return on goodwill or anything, appraised values, and so on.



THEY GOVERNMENT: Fardon was a tenant in

collecting these net profits and percentages in

was the company's property

MR. MILLER: No, my lord, this is the assets

of the company less their liabilities.

MR. MILLER: Yes, my lord, this is the assets

and interest and income taxes.

MR. MILLER: Yes, and what we are talking of

is the return to the shareholders because we

collected in his brief is that from July of 1930

that our profits went up to a certain extent and our

profits went up to a certain extent and our

did not go up. My friend is wrong to some extent

because our wages did go up in April, 1934, and he says

any extra return simply went to the shareholders and

not to the employees. Now, this is what the share-

holders say.

of payment made for interest?

MR. MILLER: It is the true net profits to

THE GOVERNMENT: Never mind that.

MR. MILLER: After all expenses, my lord.

THE GOVERNMENT: Payment of interest and

MR. MILLER: I am in interest or bank interest

or income taxes, who pays the expenses is.

MR. MILLER: It is on the capital -- on the basis

of a return on capital as we have -- interest on

and so on.



MR. KELLOCK: I have already explained if you take that out all you have to do is add .02% and you get the result.

THE COMMISSIONER: Take what out?

MR. KELLOCK: If you take goodwill out you just add .02% to these figures.

MR. McRUER: What about the appraisals?

MR. KELLOCK: As your lordship sees in 1929 the return was --

THE COMMISSIONER: Pardon me a moment.

MR. KELLOCK: I am sorry, my lord.

THE COMMISSIONER: Alright, Mr. Kellock, what do you say?

MR. KELLOCK: In 1929, my lord, the fourth figure down, it was 4.9%. In 1930, the following year, it fell to 2.5%. In 1931 it fell to 1.2%. In 1932 to 1.5%. In 1933 it went back to 5.8%. That was the end of the companies' year after the wages had been decreased at the beginning of 1933, and at that time after that experience the wages were increased by the 5% that your lordship has heard about.

(page 17125 follows)



MR. KILGORE: I have already explained it was  
then that out all you have to do is add .025 and you  
get the result.

MR. KILGORE: Take what out?

MR. KILGORE: If you take good will out you get

add .025 to these figures.

MR. KILGORE: What about the good will?

MR. KILGORE: In your foreigning seen in 1930 the

figure was --

MR. KILGORE: I am sorry, my lord.

MR. KILGORE: I am sorry, my lord.

MR. KILGORE: I am sorry, my lord.

MR. KILGORE: I am sorry, my lord.

MR. KILGORE: In 1930, my lord, the fourth

figure down, it was 4.95. In 1930, the fifth day

year, it fell to 2.55. In 1931 it fell to 1.25. In

1932 to 1.55. In 1933 it went back to 2.85. That

was the end of the downward trend in the foreigning

been decreased at the beginning of 1931, and at that

time after that experience the wages were increased

by the 25 that your lordship has heard about.

(The witness answers)



The COMMISSIONER: The ten per cent reduction  
lasted only one year.

Mr. KELLOCK: Yes, there was a five per cent  
restoration in that year.

5 The COMMISSIONER: But these things are true  
of the whole industry.

Mr. KELLOCK: It is true of the cotton industry.

Mr. McRUER: How did the Canadian cotton in-  
dustry come to make a uniform reduction ? It  
10 seems a curious accident.

Mr. KELLOCK: That point has never been raised  
before.

The COMMISSIONER: However, it was done at the  
same time and to the same extent, and the restoration  
15 likewise took place at the same time and also to  
the same extent.

Mr. KELLOCK: Which restoration ?

The COMMISSIONER: I am speaking of the first  
restoration.

20 Mr. KELLOCK: Yes, My Lord, in 1934; it was  
about the same time. It was after that experience,  
after that had taken place, as a result of the de-  
creasing net profits that there was the ten per cent  
25 reduction, and Your Lordship will see that that  
was delayed for about three years, after the fall  
had set in, and the first year there was a better  
experience it was restored fifty per cent, having  
been finally restored entirely. That, I submit  
30 is what the real story is. There are just one or



The 100.000.000: The ten per cent reduction

lasted only one year.

Mr. 100.000.000: Yes, there was a five per cent

reduction in that year.

Mr. 100.000.000: The ten per cent reduction

lasted only one year.

Mr. 100.000.000: It is true of the cotton industry.

Mr. 100.000.000: Now all the cotton industry

is trying to make a further reduction

seems a serious possibility.

Mr. 100.000.000: The ten per cent reduction

The 100.000.000: However, it was done at the

same time and to the same extent, and the reduction

likewise took place at the same time and also to

the same extent.

Mr. 100.000.000: Which reduction?

The 100.000.000: I am speaking of the ten

Mr. 100.000.000: Yes, yes, yes, in 1934, it was

about the same time. It was after that experience,

after that had taken place, as a result of the de-

creasing net profits that there was the ten per cent

reduction, and your Lordship will see that that

was delayed for about three years, after the fall

had set in, and the first year there was a better

and since it was restored fifty per cent, having

been finally restored entirely. That, I submit,

is what the real story is. There are just one or



two minor matters to which I wish to refer. On page 52 of his factum, in the second paragraph, Mr. McRuer refers to exhibit 820 and says that this exhibit shows that in June 1930 the protection on a pound of yarn amounted to 4.9 cents.

The COMMISSIONER: How is that arrived at ?

Mr. KELLOCK: I assume that is a computation based on a result of the duties.

The COMMISSIONER: Ad valorem and specific, having regard to the cost ?

Mr. McRUER: The ad valorem was 20 per cent at that time; there was no specific in June 1930. The total duty payable was \$4.90 on one hundred pounds of yarn.

The COMMISSIONER: On an ad valorem basis ?

Mr. McRUER: Yes.

The COMMISSIONER: Having regard to the cost of the article ?

Mr. McRUER: Yes, that is correct.

Mr. KELLOCK: My friend says that that was the protection on a pound of yarn; and then in October 1930 he says the protection amounted to 8.39 cents on a pound of yarn while the wages in the fabrication of that pound of yarn amounted to 6.6 cents.

The COMMISSIONER: That is the same in both cases.

Mr. McRUER: The wages remained the same but the protection went up from 4.9 to 8.39 cents.

Mr. KELLOCK: He does not say what the wages were







at the time the duty was 4.9.

The COMMISSIONER: I take it he is referring to both times.

Mr. McRUER: There was no reduction in the wages.

5 Mr. KELLOCK: Then my friend goes on to say that the protection given in 1930 amounted to 25 per cent. more than the whole of the mill wages paid.

The COMMISSIONER: That was in October 1930.

10 Mr. KELLOCK: Yes, My Lord; he says it amounted to 25 per cent more than the whole of the mill wages paid for the fabrication of the yarn.

The COMMISSIONER: He is taking the difference between the 8.39 and the 6.6.

15 Mr. KELLOCK: Yes. I do not know what the particular value of that is. Of course, protection is required not only to equalize the differences in direct wages but to cover all other differences in all other costs of production, whatever they may be. Direct wages form only one of those costs. We have 20 a of course indirect wages in everything we buy and all our overhead and everything else, so that it does not give the exact state of affairs simply to take one particular item and say that the protection amounts to so much. 25

The COMMISSIONER: If you buy from another protected industry that industry may come forward and say that it is paying what you call these indirect wages, and that it is not you who are paying them.

30 Mr. McRUER: The only thing you buy is raw cotton



at the time the duty was 4.5.

The COMMISSIONER: I take it he is referring to

Mr. LORIMER: There was no reduction in the wages.

Mr. LORIMER: Then my friend goes on to say to

The protection given in 1910 amounted to 25 per cent.

more than the whole of the bill wages paid.

The COMMISSIONER: That was in January 1911.

Mr. LORIMER: Yes, in 1911; he says it amounted

to 25 per cent more than the whole of the bill wages

paid for the production of the year.

The COMMISSIONER: He is taking the difference

between the 1910 and 1911.

Mr. LORIMER: Yes, I am not aware of the

difference between the 1910 and 1911.

Mr. LORIMER: Yes, I am not aware of the

difference between the 1910 and 1911.

Mr. LORIMER: Yes, I am not aware of the

difference between the 1910 and 1911.

Mr. LORIMER: Yes, I am not aware of the

difference between the 1910 and 1911.

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difference between the 1910 and 1911.

Mr. LORIMER: Yes, I am not aware of the

difference between the 1910 and 1911.

Mr. LORIMER: Yes, I am not aware of the

difference between the 1910 and 1911.

Mr. LORIMER: Yes, I am not aware of the

difference between the 1910 and 1911.



besides a few dyestuffs.

5 The COMMISSIONER: It becomes too involved when  
you say that you pay so much in indirect wages. If  
you buy mortar and bricks and pay for that material  
you are buying them from someone else and they pay  
the wages, and you say that you are paying indirect  
wages. That concern from which you buy those ar-  
ticles might say, "We subsidize the cotton industry."  
What difference does it make to you when you buy  
10 bricks and mortar and pay so much a pound for them--  
or on whatever basis you buy them? How that is  
distributed back to the manufacturer of bricks cannot  
affect you.

15 Mr. KELLOCK: It does not make any difference in  
that regard.

The COMMISSIONER: Then why talk of indirect  
wages.

20 Mr. KELLOCK: Because there are indirect wages  
in that.

The COMMISSIONER: You simply mean that your  
industry by its existence has that much good to its  
credit, that it buys the material that other people  
produce, enabling them to pay wages.

25 Mr. KELLOCK: No, My Lord; that is not what I  
mean in this connection.

The COMMISSIONER: Then I do not know what your  
meaning is.

30 Mr. KELLOCK: I submit that if we do pay an  
increased labour cost that it only one of our costs.



besides a few quantities.

The Commission: It becomes too involved when  
you say that you get so much in business terms. If  
you buy horses and trucks and pay for the veterinary  
for the horses and the trucks and so on, then pay  
the wages, and you say that you are not getting  
any more. The Commission: The Commission is not  
satisfied with say, "the Commission is not satisfied  
that difference does it take to pay for the  
horses and trucks and pay so much a pound for them.  
or on whatever basis you pay them? How that is

at least you.

The Commission: You already know that your

industry by its existence has that much credit  
credit, that it buys the material that other people

Mr. Brydie: No, my lord; that is not what I

The Commission: That I do not know what your



The protection we get is not intended merely to protect us against that one particular factor, but to protect us against all additional costs, and therefore you cannot centre your attention on one item.

5

The COMMISSIONER: If you buy certain material which you require you can say that you are paying for that material; but why over-refine that by saying that you are paying indirect wages.

10

Mr. KELLOCK: It makes no difference looked at from that point of view. All that I am pointing out is that my direct wages constitute only one of my costs.

15

The COMMISSIONER: But you must buy these other things that you require; you buy then anyhow, whether your cost of raw material is up or down or whether your wages are constant or not. These things that you buy ~~x~~ you must buy.

20

Mr. KELLOCK: They are affected by the standards in the country.

25

The COMMISSIONER: Do you intend to show me that the costs of these accessories were higher to you after October 1913 than they were before?

Mr. KELLOCK: No, My Lord. All I am saying is that I do not know what the value of my friend's illustration is, because, as I say, my wages are only one of my costs.

Mr. MORUER: What other costs have you?

30

Mr. KELLOCK: The protection I get is not given simply to take care of any extra labour cost I may have;



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The protection we get is not intended merely to protect us against the one particular factor, but to protect us against all additional costs, and therefore you cannot get your attention on one item.

The Commission: If you buy certain material

which you require you can say that you are paying for that material; but why over-riding that by saying that you are paying highest wages.

Mr. KILLICK: It makes no difference looked at from that point of view. All that I am pointing out is that my direct wages constitute only one of

The Commission: But you must say those other costs that you require; you pay them too, and your cost of raw material is up or down or whether your wages are constant or not. Those things that you pay if you must pay.

Mr. KILLICK: They are affected by the standards in the country.

The Commission: Do you intend to show us that the costs of these accessories were higher to you after October 1913 than they were before?

Mr. KILLICK: No, sir. All I am saying is that I do not know what the value of my friend's illustration is, because, as I say, my wages are

and so on.

Mr. KILLICK: That is all right, but I am not going to say that my wages are lower than they were before.



it is intended to protect me against all other costs, of which labour is only one. When my friend deals with Exhibits 857 to 859, which are English yarns, he does not use this illustration at all. At page 58 he deals with these exhibits. Exhibits 857 and 858 are importations of two kinds of yarn from England, and he does not say anything about protection as compared with wages in a pound of that yarn. If you do that, you will find that the wages in a pound of yarn, taking Exhibit 857--

The COMMISSIONER: Whereabouts is that ?

Mr. KELLOCK: He begins to discuss them in the first paragraph at the top of the page. In the second sentence he says:

"Exhibits 857 and 859 deal with similar yarns manufactured in Great Britain. On this yarn prior to September 1930 the ad valorem duty was 22 1-2 per cent."

But he does not compare the protection in a pound of that yarn with the wages in a pound of the same yarn. If you make that comparison you get the opposite result.

The COMMISSIONER: Is the question of protection discussed ?

Mr. KELLOCK: I can give Your Lordship the exact figure. The wages in a pound of yarn, taking Exhibit 857, are 10.57 cents according to my computation.

The COMMISSIONER: The wages in what ?

Mr. KELLOCK: The wages in a pound of yarn as



it is intended to protect me against all other cases,  
of which I have only one. When my friend deals  
with Exhibit 837 to 839, which are British notes,  
he does not use this illustration at all. At page  
he deals with these exhibits. Exhibits 837 and 839  
are illustrations of two kinds of bank notes,  
and he does not say anything about protection at all.  
I am sure that you will find that the way in which he  
deals with wages in a pound of that year. To you I  
say, you will find that the way in which he  
deals with wages in a pound of that year.  
The way in which he deals with wages in a pound  
of that year. He begins to discuss wages in the  
first page right at the top of the page. In the second  
sentence he says:  
"Wages in 1917 and 1918 were about similar  
to wages in 1914 and 1915. In this  
year prior to September 1914 the value of wages  
was 1-2 per cent."  
But he does not discuss the question in a pound  
of that year with the wages in a pound of the same  
year. If you make that comparison you get the opposite  
result.  
The conclusion is the question of protection  
discussed?  
Mr. Smith: I can give you further the exact  
figure. The wages in a pound of that year, taking 1914  
and 1915, were 1-2 per cent. In 1917 and 1918  
the wages in a pound of that year were 1-2 per cent.

5

10

15

20

25

30



dealt with in Exhibit 857. I work it out as 10.57 cents.

Mr. McRUER: How is it they are so much more than in a pound of the other yarn?

5

Mr. KELLOCK: This is a different yarn.

Mr. McRUER: But how do you get at it?

Mr. KELLOCK: In the same way that you did it; if my computation is wrong, you can correct it.

Now the protection there is only 4.82 cents.

10

The COMMISSIONER: Is the protection reduced?

Mr. KELLOCK: The protection in connection with that pound of yarn is only 4.82 cents.

The COMMISSIONER: And how much had it been before?

15

Mr. KELLOCK: I am merely comparing this with my friend's American illustration, and he does not say that I got too much protection in the case of the United States and insufficient protection on yarn from Great Britain.

20

Mr. McRUER: Would not the £ 4.82 do more than equalize the difference between the wage cost in Great Britain and the wage cost in Canada? It has never been suggested that the wage cost would be more than that. I do not think that suggestion has been made.

25

Mr. KELLOCK: I say there is nothing in the argument at all. In the one case you get a result where presumably it is too much, but it ignores all the other costs.

30



deals with in Exhibit 99. I work it out as 10.50

Mr. McNamee: Now is it they are as much more than

in a pound of the other year?

Mr. McNamee: This is a different year.

Mr. McNamee: But how do you get at it?

Mr. McNamee: In the same way that you did it?

If my calculation is wrong, you can correct it.

Now the protection there is only 4.50 cents.

The question is: Is the protection reduced?

Mr. McNamee: The protection in connection with

that pound of yarn is only 4.50 cents.

The same illustration; and how much has it risen

Mr. McNamee: I am merely comparing this with my

friend's American illustration, and he does not say

that I got too much protection in the case of the

United States and insufficient protection on yarn

from Great Britain.

Mr. McNamee: Would not the 4.50 be more than

equalize the difference between the wage cost in

Great Britain and the wage cost in Canada? It has

never been suggested that the wage cost would be

more than that. I do not think that suggestion has

been made.

Mr. McNamee: I say there is nothing in the argu-

ment at all. In the one case you get a result where

presumably it is too much, but it ignores all the



5 Mr. McRUE: You do not suggest that you ought to have protection equal to the whole amount of your wage bill, do you? I say it is greater in either case; in one case it is more than the whole amount of the wage bill and in the other it is greater than the difference.

10 The COMMISSIONER: So far as Great Britain is concerned, the basis is the cost of production, of which the wage bill is only a part.

15 Mr. KELLOCK: That is exactly what I am saying, My Lord, it is only a part of our costs. Now on page 58 my friend attempts to make the same argument with regard to the Canadian mill spreads by comparing them with the English mill spreads--Exhibits 857 and 859. There is no evidence at all that at this time there was any profit involved in United Kingdom mill spreads, and Your Lordship will recall that in my factum I pointed out the history of the British cotton industry, covering this period when the mills were going out of business.

20 The COMMISSIONER: Where does that appear?

Mr. KELLOCK: It is in paragraph 19 of section 8.

25 The COMMISSIONER: But where is the paragraph on page 58 to which you refer? It is at the bottom of the page?

30 Mr. KELLOCK: Yes. I refer Your Lordship to section E of my factum, paragraph 19. I submit it is shown there that there was very little if any profit in the English mill spreads at that time, and on the







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other hand, with regard to the majority of the mills, there must have been heavy losses. There is a minor point on page 59 to which I would refer Your Lordship.

In the first complete sentence on that page my friend  
5 says:

"A study of this exhibit indicates that the Canadian manufacturer followed the cost of yarn imported from Great Britain very closely in fixing the prices to the consumers of yarn in Canada."

10 The COMMISSIONER: Which exhibit is he referring to in that sentence?

Mr. KELLOCK: He is referring there to Exhibit 857.

Now, if you just analyze the different duties in Exhibit 857, you will find that there were seventeen  
15 commodities on which the Canadian price was ~~higher~~ lower than the English price and twenty-seven commodities on which the Canadian price was higher; and if there is anything at all in the contention that  
20 the prices did approximate at any time, then in so far as the period since 1932 is concerned, it does show that with regard to this particular yarn the intent of the agreement of 1932, that there should be reasonable competition on the basis of relative costs  
25 of production, was effectuated so far as this particular yarn is concerned. But in the majority of cases, in that particular exhibit, Your Lordship will see that the Canadian mills were not able to meet the  
English price.

30 Mr. McRUER: You must not forget freight and



other hand, with regard to the majority of the mills, there must have been heavy losses. There is a minor point on page 29 to which I would refer your attention in the first complete sentence on that page by which

Canadian manufacturers followed the cost of yarn imported from Great Britain very closely in 1938. The situation which exists is the reverse of that in 1938.

It is interesting to note that in 1938, if you just analyze the different mills in the United States, you will find that some were profitable and some were not.

On which the Canadian price was higher; and if there is anything at all in the Canadian situation, the prices did not move at any time, then in so far as the price was concerned, it was

intent of the agreement of 1938, that there should be reasonable competition on the basis of relative costs of production, was effected as far as this result.

But in the majority of cases, it was not possible to meet the need that the Canadian mills were not able to meet the English price.



transportation. These prices do not include these items in the English price.

Mr. KELLOCK: Quite so. In the case of Exhibit 858, in every instance the Canadian price is higher.

Mr. McRUER: Just about the equal of the freight and transportation plus the British price.

Mr. KELLOCK: That is what you say. I say that an analysis of the exhibit shows that in every case the Canadian price is higher and in many cases substantially higher, and I have just plotted a chart in pencil to illustrate the point.

The COMMISSIONER: What are you referring to now ?

Mr. KELLOCK: My last remark is directed at 858. I have plotted a graph to show the story with regard to Exhibit 857, which deals with super hosiery yarn. In this graph I have one cent, two cents, and three cents below and one, two and three cents above. The graph goes from three cents below up to two cents above, down to something below the English price and up again to almost three cents, down and up, finally getting above three. If Your Lordship will look at the graph you will see that it did not follow the English price at all.

The COMMISSIONER: Where is this taken from ?

Mr. KELLOCK: It is taken from Exhibit 857.

The COMMISSIONER: You had better put it in.

Mr. KELLOCK: I will let my friend have a copy of it.

The COMMISSIONER: That will be marked 1350.



transportation. These prices do not include these

items in the exhibit price.

Mr. KELLER: Yes, in the case of exhibit

807, in every instance the exhibit price is higher.

Mr. KELLER: Does that mean the price of the first lot

and transportation, plus the exhibit price.

Mr. KELLER: That is what you say. I am also in

agreement of the exhibit price in every case the

exhibit price is higher and in many cases substantially

higher, and I have just stated a chart in general to

illustrate the point.

Mr. KELLER: What are you referring to now?

Mr. KELLER: The last remark is directed at you.

I have plotted a graph to show the story of the exhibit

to exhibit 807, which deals with exhibit 807.

In this graph I have one cent, two cents, and three

cents below and one, two and three cents above.

Graph goes from three cents below up to two cents above.

Now to something below the exhibit price and no more

to show the exhibit price, and that is the point.

above three, 10 cents, and 15 cents, and 20 cents, and 25 cents,

and 30 cents, and 35 cents, and 40 cents, and 45 cents,

and 50 cents, and 55 cents, and 60 cents, and 65 cents,

and 70 cents, and 75 cents, and 80 cents, and 85 cents,

and 90 cents, and 95 cents, and 100 cents, and 105 cents,

The exhibit price: You had better not let it be.

Mr. KELLER: I will let my friends have a copy of



EXHIBIT 1350: Graph prepared from Exhibit 857.

The COMMISSIONER: What do you show by this exhibit ?

Mr. KELLOCK: It shows that the Canadian price did not follow the English price. The English price is indicated by the red line running straight across the page in the centre. It is the English price plus the duty and the excise.

The COMMISSIONER: What does the other line indicate?

Mr. KELLOCK: That shows the Canadian selling price.

It does not indicate that it follows very closely the English laid down price. On page 59, in the last two paragraphs, my friend says:

"There seems to be no apparent reason why the duties were increased in 1930 on yarns to weavers while there were no increases on the duties on yarns for knitters when imported by manufacturers of knitted goods to be used in their own factories in the manufacture of knitted goods.

The result was that the large manufacturers of yarns who were also weavers were given a virtual monopoly of the cotton yarn business of Canada."

Dealing for the moment first with the first paragraph, my instructions are that the explanation of that is that the French treaty, in the first place, in connection with knitted goods had a fixed rate, and in the second place, as a result of that, the British preferential rates could not be increased. If the British preferential and the spread between the British







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preferential and the intermediate were to be maintained, and if there could be no increased protection given knitters, there could be no increase in duty on their raw material.

5

The COMMISSIONER: You say there was a fixed rate on knitted goods ?

Mr. KELLOCK: Under the French treaty there was a fixed rate on knitted goods.

Mr. McRUER: What about stockings ?

10

Mr. KELLOCK: I submit that if you are to maintain the spread between the British preferential and the intermediate you cannot increase the British preferential rate.

15

Mr. McRUER: But these yarns were hosiery yarns were they not ? Was there not a very drastic increase in stockings ?

Mr. KELLOCK: It is knitting yarns I am speaking of.

20

Mr. McRUER: But we were talking about hosiery yarns.

25

Mr. KELLOCK: If you could not increase the protection to the knitters you could not increase the duty on their raw material, which is yarn, and that is the reason there was no increase.

Mr. McRUER: But I was dealing with cotton hosiery yarns, and hosiery was increased, and later on knitted goods were increased as well.

30

Mr. KELLOCK: Hosiery yarns and knitting yarns are the same thing; hosiery is a technical term for it.



preferential and the rate would be maintained  
and it there could be no increased protection given  
knitters, there could be no increase in duty on their  
raw material.

The objection is: You say there was a fixed rate  
on knitted goods?  
Mr. KELLER: When the French treaty there was a

fixed rate on knitted goods.  
Mr. KELLER: That about equals?  
Mr. KELLER: I admit that if you are to main-

tain the spread between the British preferential and  
the intermediate you cannot increase the British  
preferential rate.

Mr. KELLER: But these yarns were before yarns  
were they not? Was there not a very drastic in-

Mr. KELLER: It is knitted yarns I am speaking  
of.  
Mr. KELLER: But we were talking about knitted

Mr. KELLER: It you could not increase the pro-  
tection to the knitters you could not increase the

duty on their raw material, which is yarn, and that  
is the reason there was no increase.  
Mr. KELLER: But I was dealing with cotton knitted

yarns, and knitted was increased, and later on knitted  
goods were increased as well.  
Mr. KELLER: That is a different matter.

Mr. KELLER: That is a different matter, and that is



The COMMISSIONER: You have cited the French treaty to show that it prevented something being done. Did it have any effect on hosiery yarns ?

5 Mr. KELLOCK: It did this, My Lord. With regard to knitted goods there was a fixed rate and therefore you could not deal with that.

The COMMISSIONER: Are you excluding hosiery from knitted goods ?

Mr. KELLOCK: No, I am including hosiery.

10 The COMMISSIONER: Then Mr. McRuer says that the rates were increased. How do you reconcile that ?

Mr. McRUER: There was a specific duty placed on hosiery, which was reduced the other day.

15 Mr. KELLOCK: That is right; there was an increase on hosiery. But these knitting yarns which my friend speaks about are not limited to yarns for hosiery, they are yarns for all knitted goods.

20 The COMMISSIONER: With the exception of hosiery. Other knitted goods, with that exception, could not be touched by reason of the French treaty.

Mr. KELLOCK: That is the fact, My Lord.

Mr. McRUER: The French treaty had nothing to do with the yarns.

25 Mr. KELLOCK: I am explaining the reason why there could not be increased protection on yarns. In the first place you have to start with the fabrics, knitted goods themselves, because that rate was fixed by the French treaty

30 The COMMISSIONER: You are speaking of knitted goods



100-100000-100000

the 100-100000-100000: You have cited the French treaty  
in connection with the 100-100000-100000 treaty.  
It is not an effect on the 100-100000-100000 treaty.  
Mr. 100-100000-100000: It did this, I don't know.  
to 100-100000-100000: There was a fixed rate and the 100-100000-100000  
you could not find that.  
100-100000-100000: I am including 100-100000-100000.  
100-100000-100000: Then Mr. 100-100000-100000 says that the  
rates were increased. How do you reconcile that  
Mr. 100-100000-100000: There was a specific duty placed on  
100-100000-100000, which was reduced the other day.  
Mr. 100-100000-100000: That is right; there was an increase  
in 100-100000-100000. The 100-100000-100000 treaty was not  
increased about the 100-100000-100000 treaty.  
They are, I think, for all 100-100000-100000.  
The 100-100000-100000: With the exception of 100-100000-100000.  
Other 100-100000-100000, with that exception, could not  
be placed in 100-100000-100000 in the 100-100000-100000.  
Mr. 100-100000-100000: The French treaty had nothing to do  
with the 100-100000-100000.  
Mr. 100-100000-100000: I am explaining the 100-100000-100000 treaty.  
could not be increased protection on 100-100000-100000. In the  
100-100000-100000 treaty, the 100-100000-100000 treaty, of the  
100-100000-100000 treaty, the 100-100000-100000 treaty, of the  
100-100000-100000 treaty, the 100-100000-100000 treaty, of the  
100-100000-100000 treaty, the 100-100000-100000 treaty, of the



--not knitting goods.

Mr. KELLOCK: I am speaking of knitted goods, under-  
wear and outerwear, and I say that if you are to main-  
tain the spread between the British preferential tariff  
5 and the French treaty you cannot increase the British  
preferential rate.

The COMMISSIONER: Because you would widen the  
spread ?

Mr. KELLOCK: No, you would narrow it, because you  
10 bring the British preferential rate closer to the inter-  
mediate. If you increase the British preferential  
rate you narrow the spread.

The COMMISSIONER: I thought you were talking  
about increasing the preference.

Mr. KELLOCK: No My Lord; I was speaking of any  
15 increase in the rate. You could not increase the rate  
because the spread was fixed under the treaty; and  
therefore if you could not increase protection to  
knitters you could not increase the duty on their  
20 raw material, which is yarns, and that is why there  
was no increase on yarns at that time.

The COMMISSIONER: And you say that that did not  
affect hosiery ?

Mr. KELLOCK: My friend goes on to say in the  
25 last paragraph on page 59:

"The result was that the large manufacturers  
of yarns who were also weavers were given a vir-  
tual monopoly of the ~~xxxx~~ cotton yarn business  
30 of Canada."



---not knitting goods.

MR. ELLIOTT: I am speaking of knitting goods, under

text and underwear, and I say that if you are to

maintain the spread between the British and Continental tariffs

at the present time, you cannot increase the British

MR. ELLIOTT: No, you would narrow it, because you

bring the British preferential rate closer to the inter-

national rate.

rate you narrow the spread.

THE COMMISSIONER: I thought you were talking

MR. ELLIOTT: No, I was speaking of the

increase in the rate. You could not increase the rate

because the spread was fixed under the treaty; and

therefore if you could not increase protection to

textiles you could not increase the duty on their

raw material, which is yarn, and that is why there

is no increase on yarn at that time.

THE COMMISSIONER: And you say that that did not

cost heavily?

MR. ELLIOTT: My friend goes on to say in the

last paragraph on page 26:

"The result was that the same resultants

of yarns who were also weavers were given a vir-

tual monopoly of the home cotton yarn business

in Canada."



My submission is that the large manufacturers of yarns had no monopoly, and I have dealt with that subject.

5 Mr. McRUER: The large manufacturers of yarns were also weavers.

Mr. KELLOCK: Yes, that is right.

The COMMISSIONER: Name some of these companies for me ?

10 Mr. McRUER: Canadian Cottons, the Dominion Textile Cotton Company, the Wabasso Company and the Hamilton Cotton Company had the yarn agreement.

Mr. KELLOCK: The Hamilton company do not weave much.

15 Mr. McRUER: They are weavers.

Mr. KELLOCK: However, I have dealt with that situation in section E of my factum, at page 5. As to this question whether there was a monopoly in favour of the domestic manufacturers of yarns who were also weavers, I may point out in 1934 the imports were 18.4 per cent of the sail yarn market.

20

Mr. McRUER: Is that weavers' or knitters' yarn.

Mr. KELLOCK: It is all yarns.

Mr. McRUER: You are confusing two different things. I am talking about yarns for weavers, when I refer to monopolies.

25

Mr. KELLOCK: If my friend can separate the figures of these different yarns I should be glad to have them. He keeps on talking about yarns for threads and cannot give the figures because they are not

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My submission is that the manufacturers of  
Yarns had no monopoly, and I have dealt with that and

Mr. McArthur: The large manufacturers of yarns were  
also weavers.

Mr. Kilgour: Yes, that is right.  
The objection: some sort of these companies  
for no?

Cotton Company, the Kansas Company and the Hamilton  
Cotton Company had the yarn business.  
The Hamilton company do not weave  
yarn.

Mr. McArthur: They are weavers.  
Mr. Kilgour: However, I have dealt with that  
situation in section 3 of my report, at page 8. As  
to this question whether there was a monopoly in  
favour of the domestic manufacturers of yarns who  
were also weavers, I may point out in 1934 the imports  
were 12.4 per cent of the total yarn market.

Mr. McArthur: Is that weavers' or spinning yarn?  
Mr. Kilgour: It is all yarns.

Mr. McArthur: You are confusing two different  
things. I am talking about yarns for weavers, when

Mr. McArthur: If my friend can separate the figures  
of these different yarns I should be glad to have  
them. He keeps on talking about yarns for threads  
and cannot give the figures because they are not



segregated.

Mr. McRUER: Yes, they are.

Mr. KELLOCK: Well, we have never had them. The imports of yarns in 1934, which would include these yarns, were 13.4 per cent of the sail yarn market.

The COMMISSIONER: Are you through with that point?

Mr. KELLOCK: Yes, My Lord.

The COMMISSIONER: In the graph that you have put in, are these lines both in Canadian currency?

Mr. KELLOCK: Yes, My Lord.

The COMMISSIONER: They are all reduced to Canadian currency?

Mr. KELLOCK: Yes.

The COMMISSIONER: These are valuations for duty?

Mr. KELLOCK: Is your Lordship referring to the English line?

The COMMISSIONER: It would be the English line.

Mr. KELLOCK: The English line represents the United Kingdom selling price plus duty and excise, in Canadian currency.

Mr. McRUER: Without transportation?

Mr. KELLOCK: Yes.

The COMMISSIONER: Very well; you may proceed.

Mr. KELLOCK: My friend has the same argument when he comes to deal with cotton fabrics.

The COMMISSIONER: Where?

Mr. KELLOCK: At page 76 of his brief. I wish to call Your Lordship's attention to the situation







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which exists with regard to importations of cotton fabrics. I have already called attention, in connection with yarns, to the fact that since 1932 in any event, the competition has come not from the United States but from Great Britain; and if I may be allowed to refer Your Lordship, with respect to fabrics, to the first statement which follows section E of my factum, Your Lordship will find the situation very clearly set out there.

From and after 1932 there was a switch from the United States, as a source of cotton fabrics, to the United Kingdom. Taking 1931--

The COMMISSIONER: Where do you find this ?

Mr. KELLOCK: It is at the foot of the page. The story in regard to fabrics will be found on the first half of the page. Take 1931, all cotton piece goods, which is the first line. The total imports were 75,601,000 square yards, and that was distributed in the following proportions: 27,781,000 from the United Kingdom, and 36,710,000 from the United States. The following year the total imports were 59,860,000, distributed in the following proportions: 27,238,000 from the United Kingdom and 26,678,000 from the United States. In 1933, the total imports were 68,688,000 and the distribution was in these proportions: 46,704,000 from the United Kingdom and 17,157,000 from the United States, and from all other sources, 4,827,000.

Your Lordship will see that the trend has



which exists with regard to importation of cotton  
fabrics. I have already called attention, in connec-  
tion with yarns, to the fact that since 1933 in any  
event, the competition has come not from the United  
States but from Great Britain; and it may be said  
to enter your country, with respect to fabrics, to  
the first statement which follows section 2 of my  
facts, your country will find the situation very  
clearly set out there.

From and after 1933 there was a switch from the  
United States, as a source of cotton fabrics, to the  
United Kingdom, taking 1931--

The following table shows the total imports  
Mr. KENNEDY: It is at the foot of the page. The  
total is 4,887,000 yards, and that was distributed in  
the following proportions: 37,731,000 from the United  
States, 1,156,000 from the United Kingdom, and  
following year the total imports were 58,882,000,  
distributed in the following proportions: 37,731,000  
from the United Kingdom and 21,151,000 from the United  
States. In 1932, the total imports were 58,882,000  
and the distribution was in these proportions:  
43,704,000 from the United Kingdom and 15,178,000  
from the United States, and from all other sources,  
4,887,000.

Your country will see that the trend has



overtaken the United States imports and gone very much in favour of the United Kingdom, and that accentuates itself in the following years. In 1934 the total imports were 80,461,000 square yards distributed as follows: 63,822,000 from the United Kingdom and only 12,622,000 from the United States. In 1935 the total imports were 76,258,000; from the United Kingdom 59,892,000 and from the United States 11,934,000. In 1936 the total imports went up to 97,071,000 square yards and the distribution was: 73,725,000 from the United Kingdom, and 16,483,000 from the United States, and from all other countries 6,863,000.

The story is exactly the same in every one of the different varieties of these piece goods, whether you take grey ~~unprinted~~ or bleached or printed piece dyed or yarn dyed. The figures are all there.

The object of the 1932 agreements was attained, and from that point on, increasingly, the competition came from the United Kingdom and not from the United States. And so far as grey clothes are concerned, if one looks at Exhibit 600, together with figures taken from Trade of Canada, in the year 1934 the imports from the United States in pounds were 2,708,000 and the exports of these same grey clothes from Canada, were 1,101,000 pounds.

The COMMISSIONER: Where did they go ?

Mr. KILLOCK: These were the industrial clothes that went out. The result of that was that 70 per cent of the grey cloth brought in from the United States in



overlaken the United States imports and have very much  
in favour of the United States, and that notwithstanding  
itself in the following years. In 1933 the total  
imports were \$5,441,000, against \$4,000,000 distributed as  
follows: \$2,122,000 from the United Kingdom and \$3,319,  
\$2,000 from the United States. In 1934 the total  
imports were \$5,441,000; from the United Kingdom  
\$2,122,000 and from the United States \$3,319,000.  
In 1935 the total imports went up to \$5,441,000, the  
value and the destination was: \$2,122,000 from the  
United Kingdom, and \$3,319,000 from the United States.  
and from all other countries \$, 000,000.  
The total value of the imports in 1935 was \$5,441,000.  
The different varieties of these goods, whether  
you take any particular one, or whether you take  
all of them together. The figures are all alike.  
The object of the 1935 agreement was to reduce  
the firm that point on, immediately, the competition  
came from the United Kingdom and not from the United  
States. The 1935 agreement was to reduce  
it was found at about \$500,000, against \$4,000,000  
from the United States, in the year 1935 the  
imports from the United States in 1935 were \$3,319,000,  
and the exports of these goods from the United  
States in 1935 were \$2,122,000.  
The result of that was that 96 per cent  
of the goods brought in from the United States



17143

1934 was for re-export, subject to drawback, but  
paying no duty whatever. Therefore my submission  
with regard to cotton fabrics is the same as with  
regard to cotton yarns--that the British preferential  
5 rates are the ones to look at, and that these hypo-  
thetical examples which were put in, and which my  
friend refers to as duties that would have been paid  
on imports from the United States, are not of very  
much value, because the competition came and continues  
10 to come from the United Kingdom.

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(17145 follows)



1914

1914 was for re-export, subject to drawback, but  
paying no duty whatever. The same by extension  
with regard to cotton fabrics is the same as with  
regard to cotton yarns--that the British authorities  
rates are the same to look at, and that these hypo-  
thetical examples which were put up, and which my  
friend refers to as duties that have been paid  
on imports from the United States, are not of very  
much value, because the competition came and continues  
to come from the United States.

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-- On resuming at 12 P.M.

5 MR. KEDLOCK: My lord, I just wanted to point out in regard to the action that might be taken from time to time under Section 362 of the Customs Act. That has never been done according to my instructions as between here and the United Kingdom, and so far as Section 43 is concerned ---

10 THE COMMISSIONER: Do you have in mind now any case where it ought to have been done?

MR. KELLOCK: No, just as a matter of history and Section 43 it has been rarely applied as against the United Kingdom, one or two cases.

15 Your lordship enquired at one stage of the argument when my friend was addressing you as to the remedy which importers had in connection with appraisals, and dissatisfaction and that sort of thing, and I have just analysed that shortly - I should just like to give  
20 your lordship a note of it.

THE COMMISSIONER: It is not in your Factum?

MR. KELLOCK: No, it arose during the argument of my friend.

25 THE COMMISSIONER: I wonder where that would come?

MR. McRUER: It is principally in connection with the organization of the industry.

30 MR. KELLOCK: It comes logically I think in connection with my friend's brief from pages 61 to 75 where he discussed certain sections of the Customs Law relating to valuations, &c., sections 35 to 43. I think it



-- On Thursday at 12 P.M.

MR. MILLER: My friend, I just wanted to point out

in regard to the action that might be taken from time

to time under Section 803 of the Customs Act.

has never been done according to my instructions as

between here and the United Kingdom, and so far as

Section 43 is concerned ---

THE COMMISSIONER: Do you have in mind any other

where it ought to have been done?

MR. MILLER: No, just as a matter of inquiry

and Section 43 it has been rarely applied as regards

the United Kingdom, one or two cases.

Your learned friend suggested at one stage of the inquiry

when my friend was addressing you as to the fact that

importers had in connection with the goods, and that

certification and that sort of thing, and I have just

emphasized that exactly - I should just like to have

your learned friend a note of it.

THE COMMISSIONER: It is not in your country

MR. MILLER: No, it is more than the original of

my friend.

THE COMMISSIONER: I wonder there is a point about

MR. MILLER: It is principally in connection with

the organization of the industry.

MR. MILLER: It comes logically I think in connection

with my friend's brief from pages 51 to 53 where he

discussed certain sections of the Customs law relating

to valuations, etc., sections 55 to 58. I think it



5 it probably comes in there. What I wanted to point  
out to your lordship was when importers are not satis-  
fied with any appraisal or duty rate which is held  
applicable or fixed valuations, as a matter of practice  
they can first take the matter to the Commissioner of  
Customs and from there to the Minister if necessary,  
but in addition to that there is definite machinery---

10 THE COMMISSIONER: Are you talking about what an  
importer may do in a specific case?

MR. KELLOCK: Yes, if dissatisfied with any appraisal  
or any duty rate applicable to his import.

15 THE COMMISSIONER: Yes, of course he could have  
redress. I think the question was wider than that.  
The question was what means have importers of putting  
their case before the Government in respect to the tariff.  
We saw the other day where somebody tried to incorporate  
themselves into an association and were not allowed to do  
20 so. I do not know yet why.

MR. McRUER: I have that file, my lord.

25 THE COMMISSIONER: You need not take up any time in  
regard to individuals. He does not always get, though,  
what he applies for because Mr. McRuer told us of a case  
where importer had a clear right and he did not get it  
and was told to wait and the next session of Parliament  
legislated retroactively to make what had been illegal  
a legal one. However, the fact remains that certainly  
30 anybody who thinks he is being over assessed can have



1711

It is very common in these. That I wanted to bring

out to your friends. Was when importers are not satis-

fied with any appraisal or duty rate which is held

applicable or fixed valuations, as a matter of principle

they can first take the matter to the Commission and if

that fails and from there to the Minister if necessary.

but in addition to that there is definite authority

(The Commission) the fact is that, about what an

importer may do in a specific case

Mr. HALL: Yes, it is distinguished with any other

or any duty rate applicable to his import.

The Commission: Yes, of course he could have

reference. I think the question was asked from that

The question was what steps have importers of goods

their case before the Commission in respect to the fact

to see the other way where somebody tried to import

themselves into a situation and were not allowed to do

Mr. HALL: I do not see why.

Mr. HALL: I have that file, my friend.

Mr. HALL: You need not take up any time in

reference to individuals. It does not always work, but

what he applies for because Mr. HALL told us of a case

where importer had a clear right and he did not get it

and was told to wait and the next session of Parliament

legislated retroactively to make what had been illegal

a legal one. However, the fact remains that certainly

anybody who thinks he is being over assessed can have



recourse to the Department. There is then the machinery in the Customs Act. First is under Section 52, there is provision there for an arbitration board.

5 THE COMMISSIONER: That is only to see whether the law has been properly applied.

MR. KELLOCK: That is correct. And further that can be taken right to the tariff board.

MR. HOOPER: No.

10 MR. KELLOCK: Under sub-section 4 of section 38 it can be taken to the Tariff Board.

MR. HOOPER: It does not say so.

THE COMMISSIONER: Does that apply to any entries---

15 MR. KELLOCK: Applies to any appraisal, my lord, "except as in this Act otherwise provided, if the importer, owner, consignee or agent, having complied with the requirements of this Act, is dissatisfied with the appraisement made of any such goods by the appraiser."

20 THE COMMISSIONER: There is no question about that, Any civilized country would have such a thing, otherwise you would be carrying on most outrageously. I do not think that is the question.

25 MR. KELLOCK: Here is what your lordship has in mind I think.

THE COMMISSIONER: What facilities those who suffer in their importations from the high tariff have to set their views before those who make the tariffs.

30 MR. KELLOCK: I want to give your lordship that.



1717

resources in the department, there is less the

activity in the customs act. It is a matter of

52, there is provision made for an arbitration board.

THE COMMISSIONER: That is only to see whether the

law has been properly applied.

MR. BRIDG: That is correct. And further to

can be taken right to the tariff board.

MR. BRIDG: Under sub-section 41 section 31

it can be taken to the tariff board.

MR. BRIDG: It does not say so.

THE COMMISSIONER: Does that apply to any entries--

MR. BRIDG: Applies to any a vessel, my lord.

except as in this act otherwise provided, if the

importer, owner, consignee or agent, having complied

with the requirements of this act, is dissatisfied with

the assessment made of any such goods by the

any civilized country would have such a thing, otherwise

you would be carrying on most outrageously. I do not

think that is the question.

MR. BRIDG: Here is what your lordship has in

and I think.

in their importations from the high tariff have to set

their views before those who make the tariffs.

MR. BRIDG: I want to give your lordship



5 Exporters of other countries have strong organizations. In the first place there is the Manchester Chamber of Commerce, there is the Wool-Textiles Delegation, there is the Joint Committee of Cotton Trade Organization of Manchester, and there is the Federation of British Industry. These organizations are in close touch with their respective governments and are continually pressing for reduction in the Canadian Tariff --

10 THE COMMISSIONER: That is all under the Ottawa Agreement no doubt.

MR. KELLOCK: No.

THE COMMISSIONER: It sets up a tariff board to deal with them.

15 MR. KELLOCK: It sets up a tariff board to deal with anybody whether members of this organization or not.

THE COMMISSIONER: In the agreement itself, provides-

MR. KELLOCK: Yes, it does.

20 THE COMMISSIONER: It agrees that a Board would be created, which has been done, and that these bodies would apply to this Board.

25 MR. KELLOCK: These people apply and make their influence felt not only by direct application to the Tariff Board but by application to their own Governments and application here. As a matter of fact the President of the Bradford Chamber of Commerce that the 10% discount of the British Preferential was due to the activities of this particular organization. Then, my lord,

30



Exporters of other countries have strong organizations  
in the first place there is the weakness of the  
Commerce, there is the Wool-Fertilizer Association, there  
is the Joint Committee of Cotton Trade Association  
of Manchester, and there is the Association of British  
Industry. These organizations are in close touch  
with their respective Governments and are continually  
pressing for reduction in the Canadian tariff --

THE COMMISSIONER: That is all under the 1904  
agreement no longer.

THE COMMISSIONER: It sets up a tariff board to  
deal with them.

MR. KELLER: It sets up a tariff board to deal

MR. KELLER: Yes, it does.

THE COMMISSIONER: It agrees that a board would be  
created, which has been done, and that these bodies  
would apply to this board.

THE COMMISSIONER: These people apply and make their  
influence felt not only by direct application to the  
Tariff Board but by application to their own Government  
and application here. As a matter of fact the influence

of the Bradford Chamber of Commerce that the 1904  
of the 1904-1905 tariff board and the 1904-1905  
of the 1904-1905 tariff board.



the Cotton Trade Organizations of Great Britain and the Federation of British Industries have resident representative in Canada to look after their interests in regard to Canada.

THE COMMISSIONER: Who are these?

MR. KELLOCK: The Cotton Trade Organizations - that is, Joint Committee of Cotton Trade Organization of Manchester and Federation of British Industries. They have resident representative here.

THE COMMISSIONER: The same man?

MR. KELLOCK: Yes.

THE COMMISSIONER: He resides in Ottawa?

MR. KELLOCK: Yes. There are other organizations such as British Manufacturers Agents Association. There are Agents of various British manufacturers here in Canada who are importers, selling British goods and they have their own association here, and I am instructed that when they are putting forward any publicity in connection with applications for reduction in tariff they always take the stand that it is on behalf of the consumers of Canada. They take a rather altruistic stand. Then there are representatives of other countries in Canada such as High Commissioners, Commercial Attaches, Trade Commissioners and Consuls, and they help importers bringing in goods from their respective countries, and also try to expend the trade of their country in Canada. Great Britain has a High Commissioner in Ottawa and Trade Commissioner in



representations of Great Britain and the  
 of British manufacturers have resident repre-  
 sentative in Canada to look after their interests in  
 to Canada.

THE COMMISSIONER: Who are these?

MR. MILLER: The Consul of the Dominion of

the United Kingdom, and the Consul of the Dominion of  
 of Manchester and the representation of British manufacturers.  
 They have resident representative here.

MR. MILLER: Yes.

THE COMMISSIONER: He is resident in Ottawa?

MR. MILLER: Yes. There are other organizations

such as British Manufacturers Agents Association.

There are agents of various British manufacturers here

in Canada who are importers, selling British goods

and they have their own association here, and I am

instructed that when they are putting forward any

publicity in connection with applications for reduction

in tariff they always take the stand that it is on

behalf of the consumers of Canada. They take a rather

altruistic stand. Then there are representatives

of other countries in Canada such as High Commissioner,

Commercial Attachés, Trade Commission and Consuls,

and they help importers bringing in goods from their

respective countries, and also try to expand the trade

of their country in Canada. Great Britain has



Ottawa and in Toronto, and in the Report of the Secretary of State for external affairs - that is, 1936 and our own Secretary of State - appendix E, it is shown that foreign countries have resident consular officers in 36 cities in Canada, and appendix C, that there are 134 of who are citizens of their own respective countries, and not engaged in any other business except their Consular duties. Then, my lord,---

THE COMMISSIONER: You are talking of Consuls now?

MR. KELLOCK: Yes.

THE COMMISSIONER: They have nothing to do with matters of trade.

MR. KELLOCK: Yes. They assist their own nationals and also in connection with imports.

THE COMMISSIONER: I know a couple of them out in the West. I do not know of any activities of that sort.

MR. KELLOCK: I am instructed that they do. Then the largest individual importers into Canada are the big departmental stores and chain stores, and three of these merchandising units, according to the Price Spreads Report, page 25, have combined net assets of \$186,000,000. Now, the total combined capital of the 500 Primary Textile mills in Canada is \$237,000,000.

MR. McRUER: So that the retail trade is a very important thing in Canada then.

MR. KELLOCK: The largest importing companies have buying branches abroad of their own and have very competent tariff men right here in Canada to handle their



...and in Toronto, and in the Report of the Secretary  
of State for external affairs - that is, 1936 and over  
own Secretary of State - appendix 4, it is shown that  
foreign countries have resident consular officers in  
38 cities in Canada, and appendix 5, that there are  
14 of who are citizens of their own respective countries,  
and not engaged in any other business except their  
own.

THE SECRETARY: You are talking of consular work.  
MR. MILLER: Yes.  
THE SECRETARY: They have nothing to do with  
matters of trade.

MR. MILLER: Yes. They assist their own citizens  
and also in connection with imports.

THE SECRETARY: I know a couple of them out in the  
west. I do not know of any activities of that sort.

MR. MILLER: I am interested that they do. Then  
the largest individual imports into Canada are the big  
departmental stores and chain stores, and three of these  
merchandising units, according to the Price Commission  
report, page 25, have combined net assets of \$150,000,000.  
Now, the total combined capital of the 500 primary food  
chains in Canada is \$250,000,000.

MR. MILLER: So that the retail trade is a very important  
thing in Canada.

THE SECRETARY: Yes, it is very important. And very  
important matter in Canada is the fact that



imports and make any representation to the government about customs regulations or tariff rates if necessary.

Then ---

THE COMMISSIONER: You refer to Eaton's and Simpson's?

MR. KELLOCK: The Hudson Bay Company and the chain stores, my lord. Then the importers generally have at their service in dealing with customs regulations the very highly specialized knowledge of license customs brokers who pay a fee to the Dominion Government, I think it is \$50.00 apiece, and whose business of course is to facilitate imports because they make their living on the fees in clearing ---

THE COMMISSIONER: But they have nothing to do with advocating tariffs.

MR. KELLOCK: No, just in clearing. There is about 150 of those ---

THE COMMISSIONER: I do not see what these have to do with the tariff at all. He is there to facilitate business through the Customs. What has he to do with approaching the government in getting duties lowered?

MR. KELLOCK: I do not think they do that. They have a good deal to do though in regard to making their views known about customs regulations and that sort of thing.

THE COMMISSIONER: They would be out of business if this was a free free trade country.

MR. KELLOCK: They would, my lord. Of course



importers and make any representation to the government  
about customs regulations or tariff rates if necessary.

then ---

THE COMMISSIONER: You refer to Astor's and Simpson's  
MR. KILLICK: The Hudson Bay Company and the Canadian

the very highly specialized knowledge of license holders  
who pay a fee to the Dominion Government, I think

it is \$10.00 apiece, and whose business of course is to  
facilitate imports because they make their living on  
the fees in clearing ---

THE COMMISSIONER: But they have nothing to do  
with the tariff at all.

MR. KILLICK: No, just importing. There is some  
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THE COMMISSIONER: I do not see what these have to  
do with the tariff at all. He is there to facilitate  
business through the Customs. That has to do  
with approaching the government in getting duties  
lowered?

MR. KILLICK: I do not think they do that.

They have a good deal to do though in regard to making  
their views known about customs regulations and that  
sort of thing.

THE COMMISSIONER: They may be of some use  
if they are a little more active.



5 one aspect of the discussion that came up here was as  
to the knowledge and the means of getting a knowledge  
of these various customs regulations. Now, these  
men are just immersed in that and they are holding them-  
selves out as experts in that. Then there is the  
Canadian Importers and Traders Association with  
head office in Toronto and a branch in Montreal. That  
is the organization that my friend called your attention  
10 to the other day.

THE COMMISSIONER: Which are not allowed to incorporate?

MR. KELLOCK: They were not at one time but they are  
now.

15 THE COMMISSIONER: I thought this letter the other  
day ---

MR. McRUER: The letter said that they had been  
refused incorporation in 1933 but ---

THE COMMISSIONER: I thought it stopped there.

20 MR. McRUER: No, it said they made application  
in 1936 and were permitted to incorporate. They got  
their charter in 1936. I have the file downstairs  
as a matter of fact. I was going to draw one or  
25 two letters to your lordship's attention. The matter  
was referred to the Department of Trade and Commerce  
to know if they had any objection to their being  
incorporated and the Department of Trade and Commerce  
did write the Secretary of State pointing out the  
30 work that these people proposed to do was being done  
by Chambers of Commerce in the Dominion.



one aspect of the discussion that came up here was

to the knowledge and the means of getting a handle

of these various customs regulations, and these

men are just immersed in that and they are holding

themselves out as experts in that. Then there is the

Canadian Importers and Exporters Association who

head office in Toronto and a branch in Montreal, and

is the organization that my friend called your attention

to the other day.

THE GOVERNMENT: Which are not allowed to incorporate

Mr. LEBLANC: They were not at one time and now

THE GOVERNMENT: I thought this letter the other

Mr. LEBLANC: The letter said that they are now

released incorporation in 1938 but ---

Mr. LEBLANC: No, it said they made application

in 1938 and were permitted to incorporate. They got

their charter in 1938.

as a matter of fact. I was going to draw one or

two letters to your lordship's attention. The matter

was referred to the Department of Trade and Commerce

to know if they had any objection to their being

incorporated and the Department of Trade and Commerce

did write the secretary of state pointing out the

work that the

is proposed to be done

work that the

THE COMMISSIONER: That was nobody's business.

MR. KELLOCK: They are incorporated now.

Then, my lord, I think that covers that subject.

Now, I want to say a word or two in regard to my friend's section on Artificial silk, woven fabrics, which start at 92, and at the foot of 93 my friend refers to Exhibit 866 which sets out 12 rayon fabrics and the first two of those fabrics my friend says are sold in the United States, having a cotton warp and a rayon filling.

THE COMMISSIONER: Where is this?

MR. KELLOCK: At the foot of Page 93. And over the page, the second sentence down he says: "These two fabrics have special interest in this investigation on account of the fact that the corresponding Canadian fabric is the Ming Toy fabric of the Montreal Cottons Limited, which, it is said, competes with the 27" rayon taffeta being imported from Japan." Now, my lord, the Ming Toy fabric, that is 27" taffeta we have heard so much about, that is all rayon. There is no cotton in it and my submission is that you cannot compare the first two fabrics on 866, they are not corresponding fabrics at all, they have a cotton warp, and when it is suggested that all you have to do is, as was suggested by Mr. Hooper, all you have to do is to add the extra cost of the rayon yarn over and above the cotton ---

MR. HOOPER: No, I did not say that at all.



THE COMMISSIONER: That was nobody's business.

MR. HOOPER: I think that covers that subject.

Then, my lord, I think that covers that subject.

Now, I want to say a word or two in regard to my

friend's section on Artificial silk, woven fabrics,

which start at 35, and at the foot of 35 my friend refers

to Exhibit 800 which sets out 12 rayon fabrics and the

first two of those fabrics my friend says are sold in

the United States, having a cotton warp and a rayon

filling.

THE COMMISSIONER: I want to ask

MR. HOOPER: At the foot of page 35, and over

the page, the second sentence down he says: "These

two fabrics have special interest in this investigation

on account of the fact that the corresponding Commission

reports in the King Toy fabric of the Western Cotton

Limited, which, it is said, competes with the 28"

rayon tafeta being imported from Japan." Now, my

lord, the King Toy fabric, that is 28" tafeta we have

heard so much about, that is all rayon. There is no

cotton in it and my submission is that you cannot compare

the first two fabrics on 356, they are not corresponding.

Fabrics at all, they have a cotton warp, and when it is

suggested that all you have to do is, as was suggested

by Mr. Hooper, all you have to do is to add the extra

cost of the rayon yarn over and above the cotton ---

MR. HOOPER: No, I did not say that at all.

30 cents takes in more than just the cost of the rayon yarn by a long way.

MR. KELLOCK: Perhaps we had better look at the evidence, 11977.

MR. McRUER: Cannot get over the fact that it was reduced in price after the Japanese fabric came in.

MR. KELLOCK: What my friend said,--apparently this point was not introduced until the Exhibit was put in--  
top of page 11977, line 2:

"MR. McRUER: My lord, Mr. Hooper has just pointed out to me in reference to Exhibit 866 that the first two items on that Exhibit dealing with the American fabric, that the American fabric has a cotton warp in it and there should be a correction in the exhibit because it is not comparable to the Canadian exhibit, which is all rayon. So that I am asking him to make a proper note on the exhibit.

He wants to work it out.

THE COMMISSIONER: Does that apply to all of these?

MR. McRUER: No, just the first two.

THE WITNESS: The difference in price would be approximately 30 cents.

MR. McRUER: That would be between the cost of the rayon warp and the cotton warp. It would bring it up to about \$1.27 a pound? A. You would have to find out what percentage of cotton and rayon in there but it would bring it around in line with the other fabrics, about \$1.27, taking



1907

30 cents a yard in more than just the cost of the rayon

year by a long way.

MR. BAYLIS: I think we had better look at the

exhibits, 11977.

5

MR. BAYLIS: Cannot get over the fact that it was

received in price after the Japanese fabric came in.

MR. BAYLIS: That my friend said,--apparently this

point was not introduced until the exhibit was put in--

top of page 11977, line 2:

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MR. BAYLIS: My friend, Mr. Joseph had just pointed

out to me in reference to Exhibit 11977 that was the

two lines of that exhibit dealing with the

15

section wrap in it and there would be a correction

in the exhibit because it is not comparable to the

Canadian exhibit, which is all rayon. No that I am

saying him to make a proper note on the exhibit.

He wants to work it out.

20

THE COURT: Does that apply to all of these?

MR. BAYLIS: No, just the first two.

THE COURT: The difference in price would be

approximately 30 cents.

25

MR. BAYLIS: That would be between the cost of the

rayon wrap and the cotton wrap. It would bring

it in between 11977 and 11978.

have to find out what percentage of cotton and

rayon in there but it would bring it between 11977

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into account 120 denier yarn being used.

Q. Which is the more expensive, the cotton or the-

A. The rayon is more expensive. It would not be  
over 30 cents."

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My submission about that is that you cannot take an  
article made partly of cotton and partly of rayon  
and add something to it to cover the difference  
because in addition to the difference in the yarn my  
instructions are that it might be an entirely different  
method of manufacture and that you cannot say that  
those two fabrics are corresponding fabrics to the  
domestic fabric made entirely of rayon, and attempt  
to equate the difference simply by adding 30 cents  
a pound for the yarn to it or any other figure.

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If you are going to compare the two figures you have  
to find the two fabrics and compare them as to the  
selling prices at which they are sold and that is  
what the exhibit tries to do on those 12 fabrics -  
to compare the United States and Canadian selling  
prices and see how close they are. Then because  
this exhibit is used as a basis for the argument that  
the selling prices of the Canadian Ming Toy fabrics  
are too high, I submit you cannot take an entirely  
different fabric and add something to it and say  
that it is the same and should have been sold at the  
same price.

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Then, my lord, at page 97, foot of page 98,



The first thing I noticed when I stepped out of the car was the cold. It was a sharp contrast to the warm blanket of the car's interior. I pulled my coat tighter around me and walked towards the entrance of the building. The air was crisp and clear, and I could see the snow-covered ground under my feet. The building was a large, multi-story structure with a classic architectural style. The entrance was grand, with a set of stairs leading up to a large doorway. I hesitated for a moment before entering, looking back over my shoulder at the car. It was parked in a well-lit area, and I could see the driver's side window. I took a deep breath and walked into the building. The interior was warm and inviting, with a high ceiling and large windows. I was greeted by a friendly-looking woman at the reception desk. She smiled at me and asked if I was a new visitor. I nodded and she directed me to the conference room. I walked down a long hallway, the walls of which were covered in artwork. The room was large and bright, with a long table and several chairs. I sat down and waited for the meeting to begin. The door opened and a man in a suit walked in. He introduced himself as Mr. Smith and said that he was the manager of the department. He then turned to the other people in the room and introduced me. We began to discuss the project at hand, and I felt a sense of relief. I had finally found a place where I belonged.

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the argument starts - my friend refers to the evidence of Mr. Switzer where he is dealing with natural silk fabrics and the intense internal competition in Canada and that combined with the low price of raw silk has resulted in the reduction of 55% in the domestic selling prices in Canada, and then my friend goes on at the foot of page 96 to say:

"It must be borne in mind that judging from the history of the textile industry in Canada, internal competition from a number of independent mills has been gradually eliminated in other branches of the industry by mergers, amalgamations and trade agreements. It may, therefore, be assumed that as the purchasing power of the consumer in Canada increases, the prices will increase and steps will be taken to recast the competitive situation in the industry, unless it is subjected to competition from abroad."

THE COMMISSIONER: I suppose he means it may therefore be apprehended.

MR. KELLOCK: It is a little clairvoyance that my friend is indulging in.

MR. McRUER: I am only trying a basis for what I think you can expect in the future.

MR. KELLOCK: I think my friend can smell out a combine a long piece ahead.

MR. McRUER: Some of them smell pretty badly, I admit that.





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MR. KELLOCK: Then, my lord, from page 98 on my friend deals with rugs and blankets and he speaks about cotton and woollen blankets, but the illustration, Exhibit 871, is not a woollen blanket at all, it is a cotton blanket. Any wool in it is around 5%. So that you cannot call that a woollen blanket in any way and my friend does not deal with woollen blankets as such, and my submission is that the United States has never been regarded as a source of woollen blankets. Great Britain is and Canada is, and perhaps I may be allowed to say that since the regulation - which is not so new as far as the United States is concerned - permit tourists from the United States in Canada to take back with them \$100 worth of goods, that blankets are a very favorite item of purchase which indicates, in my submission, that the price here and the supply here are both much more favourable than they are in the United States so far as woollen blankets are concerned, and that the woollen blanket competition comes from Great Britain. Now, my lord ---

MR. McRUER: I have not contended against that.

MR. KELLOCK: You have not - well, all right.

Well, I pass over to the next Section, page 207, my friend is dealing with knitted goods. I want to deal particularly with this wool jersey cloth which my friend refers to in the middle of the page there.

THE COMMISSIONER: Well, we had better take that up at half past two.

-- The Commission adjourned at 12.30 to resume at 2.30.



brof ye, now . . .

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AFTERNOON SESSION

-- On resuming at 2.30 p.m.

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ARGUMENT BY MR. KELLOCK, K.C. (Resumed):

5 My lord, at page 107 of his brief my friend refers to an appraisers' bulletin which was issued --

THE COMMISSIONER: To what?

MR. KELLOCK: An appraisers' bulletin based on an Order-in-Council under the provisions of section 43, of June 7, 1932.

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THE COMMISSIONER: That is the one we heard so much about.

MR. KELLOCK: Yes, my lord, relating to wool jersey --

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THE COMMISSIONER: Under 36(2).

MR. KELLOCK: Under 43, my lord. Under that 25 cents a pound was added to the invoice value of invoices of wool stockinette.

THE COMMISSIONER: Of what?

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MR. KELLOCK: I am sorry, wool jersey cloth, 25 cents a pound. Now, my lord, the imports of wool jersey cloth from Great Britain from Trade of Canada are as follows: -- and I have to give it in dollars because the same unit --

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THE COMMISSIONER: Imports of wool --

MR. KELLOCK: Imports of wool jersey cloth.

THE COMMISSIONER: From Great Britain.

MR. KELLOCK: From Great Britain. In 1930

they were \$29,494, and from the United States, my lord,

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at the same time --

THE COMMISSIONER: \$29,000?

MR. KELLOCK: \$29,494, and from the United States \$6,668. 1931, from Great Britain \$37,951 and from the United States \$6,607. 1932 from Great Britain \$146,376 and from the United States \$5,640.

THE COMMISSIONER: How much?

MR. KELLOCK: \$5,640.

THE COMMISSIONER: There is a remarkable change there in one year.

MR. KELLOCK: The preceding year was sixty-six hundred.

THE COMMISSIONER: I thought you said sixty-six thousand.

MR. KELLOCK: No, my lord, \$6,607, and 1930 the United States is \$6,668. In 1933 from Great Britain \$151,895 and from the United States \$12,707. 1934 from Great Britain \$20,097 --

THE COMMISSIONER: Is that a fall from \$151,000 to \$20,000?

MR. KELLOCK: Yes, my lord.

MR. McRUER: That is after this valuation went into effect.

MR. KELLOCK: The valuation went into effect in 1932.

THE COMMISSIONER: \$20,000?

MR. KELLOCK: \$20,097.

THE COMMISSIONER: It went into effect when, in 1932?

MR. KELLOCK: The 7th of June, 1932.



at the same time --

THE COMMISSIONER: \$19,000?

MR. WILSON: \$22,494, and from the United

States \$6,668. 1931, from Great Britain \$27,931 and

from the United States \$6,607. 1932 from Great

Britain \$16,376 and from the United States \$6,640.

THE COMMISSIONER: and what

MR. WILSON: \$7,640.

THE COMMISSIONER: There is a remarkable change

there in one year.

THE COMMISSIONER: How can that be?

hand on.

THE COMMISSIONER: I thought you said sixty-six

thousand.

MR. WILSON: No, my lord, \$6,607, and 1930 the

United States is \$6,668. In 1931 from Great

Britain \$16,376 and from the United States \$12,767.

THE COMMISSIONER: \$19,000?

THE COMMISSIONER: Is that a fall from \$12,000

to \$19,000?

MR. WILSON: Yes, my lord.

MR. WILSON: That is after this valuation went

into effect.

MR. WILSON: The valuation was not correct in

1931.

THE COMMISSIONER: \$19,000?

MR. WILSON: Yes, my lord.

THE COMMISSIONER: Is that a fall from \$12,000

to \$19,000?

MR. WILSON: Yes, my lord.

MR. McRUER: This would be due to the rise in value of the pound, no doubt. You see the pound was down in 1932, and 1933.

5 THE COMMISSIONER: Yes, but was there not a currency duty against it then?

MR. KELLOCK: There was for a short time.

MR. McRUER: A currency of \$4.40, but by 1934 I think it had gone up above \$4.40.

10 MR. KELLOCK: 1933 that happened; we have had that history.

MR. McRUER: It rose in 1933. This would be the fiscal year ending March 31, 1934, or the calendar year?

15 MR. KELLOCK: The fiscal year.

MR. McRUER: So that would reflect the rise in value of the pound probably. I beg your pardon, did you give us the United States in 1934?

20 MR. KELLOCK: I am just going to give that. 1934 from the United States \$12,947. 1935 from the United Kingdom \$48,033 and from the United States \$3,874. 1936 from the United Kingdom \$87,743 and from the United States \$5,484. Now, your lordship will see that there is a very heavy increase in the year 1932 over 1931.

25 THE COMMISSIONER: Yes, very heavy.

MR. KELLOCK: And that was at a time when price was going down so there was in addition to that a heavy -- a much heavier physical volume than the dollar figures reflected. What happened, my lord,

30



MR. KELLER: This would be due to the rise in  
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down in 1932, and 1933.  
THE COMMISSIONER: Yes, but was there not a  
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MR. KELLER: Yes, but the duty was  
MR. KELLER: A currency of \$4.40, but by 1934  
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MR. KELLER: 1933 that happened; we have had  
that history.  
MR. KELLER: It rose in 1933. This would be  
the fiscal year ending March 31, 1934, or the following  
year?  
MR. KELLER: The fiscal year.  
MR. KELLER: So that would reflect the rise  
in value of the pound probably. I beg your pardon,  
did you give us the United States in 1934?  
MR. KELLER: I am just going to give that.  
1934 from the United States \$18,947. 1935 from the  
United Kingdom \$48,083 and from the United States  
\$3,874. 1936 from the United Kingdom \$87,748 and  
from the United States \$2,344. 1937 from the United States  
will see that there is a very heavy increase in the  
year 1938 over 1937.  
THE COMMISSIONER: Yes, very heavy.  
MR. KELLER: And that was at a time when  
price was going down so there was in addition to  
that a heavy -- a much heavier physical volume than  
the dollar figures reflected. What happened, my lord,

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5 was that the domestic manufacturers asked that there should be an investigation by the Department of National Revenue, in Great Britain as to selling prices there in view of that tremendous change, and the Department carried out an investigation as a result of which they ordered that 25 cents a pound should be added to the invoice price.

THE COMMISSIONER: That is one time that section 43 was used against Great Britain.

10 MR. KELLOCK: Yes, my lord.

THE COMMISSIONER: Did the bulletin apply only to Great Britain?

MR. KELLOCK: No, it didn't, it applied to both.

15 THE COMMISSIONER: The United States and Great Britain.

MR. KELLOCK: Yes.

MR. McRUER: It evidently didn't affect the United States.

20 MR. KELLOCK: That is the point I am coming to, my lord; the United States imports are really negligible in comparison, and when my friend, at the foot of page 108, starts to give a hypothetical illustrations of what the effect of imports from the United States was I submit it is overlooking again where the real  
25 imports were coming from.

MR. McRUER: It would probably be very much exaggerated if we dealt with Great Britain.

30 MR. KELLOCK: No, I am going to deal with Great Britain to show you. The details of the investigation of the department were not made public, but judging



was that the domestic manufacturers were asked that they should be an investigation by the Department of National Revenue, in Great Britain as to selling prices there in view of that tremendous charge, and the Department carried out an investigation on a scale of which they ordered that 25 cents a pound should be added to the invoice price.

THE COMMISSIONER: That is one thing that is said to be used against Great Britain.

MR. LAMONT: Yes, my lord.  
THE COMMISSIONER: Did the British apply only to Great Britain?

MR. LAMONT: No, it didn't, it applied to both.  
THE COMMISSIONER: The United States and Great Britain.

MR. LAMONT: It evidently didn't affect the United States.

MR. LAMONT: That is the point I am coming to my lord; the United States imports are really negligible in comparison, and when my friend, at the foot of page 100, starts to give a hypothetical illustration of what the effect of imports from the United States was I submit it is overlooking again where the real

MR. LAMONT: It would probably be very much

MR. LAMONT: I am sorry to hear that

from the result it must have been clear that these goods were being invoiced at 25 cents a pound less than they should have been.

MR. McRUER: Oh no, that is not right.

5 THE COMMISSIONER: That doesn't follow. Are any reports made in these cases, anything that would leave a trace of the reasons for it?

MR. KELLOCK: No, my lord, there is nothing given to the public at all.

10 THE COMMISSIONER: I am not talking of the public. But here is Mr. Hooper; he may be able to tell us about that. It is about this appraisers' bulletin of the 7th of June, 1932. It was the result of an investigation?

15 MR. HOOPER: The result of an application.

THE COMMISSIONER: There must have been some investigation after the application.

MR. McRUER: Mr. Kellock has just said there was an investigation in Great Britain which must have shown  
20 these goods were being imported into Canada at 25 cents less than they ought to have been.

THE COMMISSIONER: Pardon me a moment; Mr. Kellock said there was an investigation in Great Britain. Now, is there no evidence of any such  
25 investigation, Mr. Kellock?

MR. KELLOCK: No, there is no evidence here, my lord.

THE COMMISSIONER: I thought you said there was an investigation.

30 MR. KELLOCK: My instructions are there was an





investigation as a result of which this bulletin was put out.

THE COMMISSIONER: Can you tell us anything about that?

5 MR. HOOPER: We investigated the Canadian company --

THE COMMISSIONER: What Canadian company?

MR. HOOPER: The Canadian company selling wool jersey cloth.

10 THE COMMISSIONER: Selling British cloth?

MR. HOOPER: No, Canadian cloth. Stauffer-Dobbie in Galt I think were the applicants in this case. We found out what their selling price was and also the selling price of the imported goods and it was  
15 apparent from the two figures that the British goods were laid down much cheaper than the Canadian goods were selling for.

THE COMMISSIONER: Is that all?

MR. HOOPER: That is all.

20 THE COMMISSIONER: That was sufficient to put 25 cents extra on.

MR. HOOPER: Yes.

MR. McRUER: There was no investigation in Great Britain?

25 MR. HOOPER: No.

MR. McRUER: Of their costs of production or anything of that sort.

THE COMMISSIONER: Was it taken for granted that the Canadian company's prices were proper prices  
30



investigation as a result of which this bill is

was put out.

THE COMMISSIONER: Can you tell us anything

MR. MOORE: As investigated the Canadian

THE COMMISSIONER: What Canadian company?

MR. MOORE: The Canadian company selling wool

THE COMMISSIONER: Selling wool of other

in fact I think were the same in this case.

found out what their selling price was and also the

selling price of the imported goods and it was

apparent from the two figures that the British goods

were sold down much cheaper than the Canadian goods

were selling for.

THE COMMISSIONER: Is that all?

MR. MOORE: That is all.

THE COMMISSIONER: That was sufficient to put

MR. MOORE: There was no investigation in

Great Britain?

MR. MOORE: No.

MR. MOORE: Of their costs of production or

THE COMMISSIONER: Was it taken for granted

that the Canadian goods were sold at a lower price than

for the Canadian consumer? It must have been.

MR. HOOPER: It must have been, or they must have shown they were. The trouble was they had to import yarn, I believe, and there was a specific duty on yarn so of course they had to be taken care of. They had to import yarns from Great Britain and process the goods.

MR. McRUER: And pay a specific duty on the yarn.

MR. HOOPER: And pay a specific duty on the yarn.

MR. KELLOCK: Well, the Stauffer-Dobbie Company, I am instructed they spin their own yarn. They do not import it.

MR. HOOPER: Then, they must have used the wrong example.

THE COMMISSIONER: Must have used what?

MR. HOOPER: Must have used the wrong example.

THE COMMISSIONER: What do you mean by that?

MR. HOOPER: I remember perfectly well the costs they showed, the figures that were used showed costs of English yarns.

THE COMMISSIONER: Well, that perhaps might stand investigation.

MR. KELLOCK: It might. I cannot deal with that. I have no knowledge of it at all.

MR. McRUER: Well, it is apparently not correct that there was an investigation in Great Britain.

MR. KELLOCK: No.

MR. McRUER: And they found the yarns were selling 25 cents lower here than they ought to have been selling.



for the Canadian government? It must have been.

MR. MONTGOMERY: It must have been, or they must

have shown they were. The trouble was they had to

report yarn, I believe, and there was a specific

thing on yarn so of course they had to be taken care

of. They had to report yarn from Great Britain and

process the goods.

MR. MONTGOMERY: And was a specific duty on the yarn?

MR. MONTGOMERY: And was a specific duty on the yarn?

MR. MONTGOMERY: Well, the Standard-Bobbie Company,

I am instructed they spin their own yarn. They do

not import it.

MR. MONTGOMERY: Then, they must have used the same

THE COMMISSIONER: What have you used what?

MR. MONTGOMERY: Must have used the wrong example.

THE COMMISSIONER: What do you mean by that?

MR. MONTGOMERY: I remember perfectly well the

costs they showed, the figures that were used showed

costs of English yarn.

THE COMMISSIONER: Well, that is not correct.

stand investigation.

MR. MONTGOMERY: It is right. I am not dealing with that.

I have no knowledge of it at all.

MR. MONTGOMERY: Well, it is apparently not correct.

What there was an investigation in Great Britain.

MR. MONTGOMERY: Yes.

MR. MONTGOMERY: And they found the yarn were

selling at a profit. I am not sure they were.

They were selling.

MR. KELLOCK: According to what Mr. Hooper says, yes.

MR. McRUER: If what you say is true they would have taken action under 36(2).

MR. KELLOCK: It was taken under 43.

THE COMMISSIONER: 43 is the class that allows them to do anything for any reason.

MR. McRUER: If they are being imported into Canada to injuriously affect the sale of Canadian goods.

THE COMMISSIONER: You get away then from real market values in the producing country.

MR. KELLOCK: You may, under that section --

THE COMMISSIONER: That is what it is there for, I presume, because 36(2) is there for all other traceable purposes.

MR. KELLOCK: It covers specific cases of selling below cost of production, yes, my lord.

THE COMMISSIONER: And you must not assume there was any dumping here from Great Britain.

MR. KELLOCK: In view of that I cannot.

MR. HOOPER: There was no evidence of dumping.

THE COMMISSIONER: If there had been you would have proceeded under 36(2).

MR. HOOPER: Yes.

MR. KELLOCK: The thing I want to point out particularly, my lord, is that imports -- the principal point is that the imports of this stuff came from Great Britain, and it was as a result of what was



Mr. [Name]: According to [Name], [Name]

yes, yes.

Mr. [Name]: If that you [Name] [Name]

have taken action under 36(2).

Mr. [Name]: It was taken under 41.

The [Name] [Name]: It is the class that allows

them to do anything for any reason.

Mr. [Name]: If they are being imported into

Canada to injuriously affect the sale of Canadian

goods.

The [Name] [Name]: You get away then from real

market values in the producing country.

Mr. [Name]: You say, under that section --

The [Name] [Name]: That is what it is there for.

I presume, because 36(2) is there for all other things

also purposes.

The [Name] [Name]: It is a question of

selling below cost of production, yes, yes, yes.

The [Name] [Name]: And you want not assume

there was any dumping here from Great Britain.

Mr. [Name]: In view of that I cannot.

Mr. [Name]: There was no evidence of dumping.

The [Name] [Name]: If there had been you would

have proceeded under 36(2).

Mr. [Name]: The [Name] [Name] is in [Name]

that is the [Name] [Name] [Name] [Name] [Name]

that is the [Name] [Name] [Name] [Name] [Name]

that is the [Name] [Name] [Name] [Name] [Name]

happening with regard to imports from Great Britain that this action was taken, and that the imports of this particular article from the United States are negligible in comparison to the imports from the United Kingdom and it is not very helpful, as my friend does at the foot of page 108 of his brief --

MR. HOOPER: I think there is only one importer from Great Britain.

MR. KELLOCK: -- to indulge in illustrations of what would happen in connection with imports from the United States. Now, my lord, that is all I want to say.

MR. McRUER: I thought you said you were going to give us an example of what the comparison would have been. I suggest as far as the consumer was concerned he was injured more on the barrier placed between Canada and Great Britain, and when I deal with the United States example I deal with the least injurious one to the consumer, and I think you agree with me on that.

MR. KELLOCK: What do you mean least injurious?

MR. McRUER: The competition would have come from Great Britain.

MR. KELLOCK: The competition was coming from Great Britain.

MR. McRUER: Yes. My example deals with the United States where the competition was not coming from.

MR. KELLOCK: If you agree on that, alright.

MR. McRUER: Therefore the putting on of this



happening with regard to imports from Great Britain  
 that this action was taken, and that the imports of  
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 agree with me on that.

Mr. McMillan: What do you mean least injurious?  
 Mr. McMillan: The competition would have come from

Great Britain.  
 Mr. McMillan: The competition was coming from

Mr. McMillan: Yes. My example deals with the  
 United States where the competition was not coming

Mr. McMillan: I think the example is not helpful.

fixed valuation must have injured the consumer more than is shown in my example; that is all.

MR. KELLOCK: All I am saying is the competition, as you say, did not come from the United States.

5 These illustrations at the foot of 108 and 109 are not very helpful.

MR. MORUER: Well, it might have come from there but it did not get over the barrier.

10 MR. KELLOCK: I am not concerned with what might have been. It was not coming from there at the time and had not been coming since at least 1930, as compared to what was coming from the United Kingdom. Then, my lord, in connection with the opening part of my section in my factum with regard to tariffs I gave  
15 your lordship a table --

THE COMMISSIONER: What part is that?

20 MR. KELLOCK: Section "F". I gave your lordship a table which became exhibit 1342 showing the average duty rate on dutiable imports and on total imports, and the percentage of duty free imports, and your lordship expressed a desire that I should do the same thing with regard to the British preferential rates, and I have that now.

25 THE COMMISSIONER: Just a minute till I make sure of that; you are referring to what exhibit?

MR. KELLOCK: Exhibit 1342.

THE COMMISSIONER: That was textile imports, ad valorem averages. You took that from 1324.

30 MR. KELLOCK: 1324.

THE COMMISSIONER: Is this taken from another



fixed valuation must have entered the consumer more  
than is shown in my example; that is all.

MR. WORTHINGTON: All I am saying is the comparison.

as you say, did not come from the United States.

These illustrations at the foot of 109 and 108 are not  
very helpful.

MR. WORTHINGTON: Well, it might have come from them.

but it did not get over the barrier.

MR. WORTHINGTON: I am not concerned with what might

have been. It was not coming from there at the time.

and had not been coming since at least 1830, as

compared to what was coming from the United States.

Then, my lord, in connection with the coming part of

my section in my lecture with regard to tariffs I gave

your lordship a table --

THE COMMISSIONER: What part is that?

MR. WORTHINGTON: Section IV. I gave your lordship

a table which shows the duty rate on total imports,

duty rate on dutiable imports and on total imports,

and the percentage of duty on imports, and your

lordship expressed a desire that I should do the same

thing with regard to the British preferential rates,

and I have that now.

THE COMMISSIONER: Just a minute till I make a

or that; you are referring to what exhibit?

MR. WORTHINGTON: Exhibit 109.

MR. WORTHINGTON: Exhibit 108 and Exhibit 109.

MR. WORTHINGTON: You took that from 1834.

MR. WORTHINGTON: 1834.

MR. WORTHINGTON: It is a very long table.

exhibit?

MR. KELLOCK: No, the present one is taken from Trade of Canada, and it deals only with the British preferential rates.

5

MR. McRUER: Is this something --

MR. KELLOCK: It deals only with imports from the United Kingdom rather than with total imports as exhibit 1342 does.

10

MR. McRUER: Are you talking about something that is not in your brief?

MR. KELLOCK: I am talking about something that his lordship asked that I should do.

MR. McRUER: I would like to have a copy of it; that is all.

15

MR. KELLOCK: You are certainly entitled to one; I thought you had one.

THE COMMISSIONER: This statement is from Trade of Canada?

20

MR. KELLOCK: Yes, my lord; it is stated on the sheet at the foot.

THE COMMISSIONER: It will be number 1351.

EXHIBIT NO: 1351: Average ad valorem rates on dutiable imports and total imports from Great Britain.

25

MR. KELLOCK: As these are fiscal years your lordship will see that the 1936 figures will not include the reductions in duty made on May 2, 1936. The story which this exhibit tells is pretty much the same as exhibit 1342 in its general tendencies except that --

30

SECRETARY WHITELEY: Could not the value have been



MR. KILGORE: No, the present one is taken from  
Trade of Canada, and it deals only with the British  
preference system.

MR. KILGORE: Is this something --

MR. KILGORE: It deals only with imports from  
the United Kingdom rather than with total imports as  
previously.

MR. KILGORE: Are you talking about something

that is not in your brief?

MR. KILGORE: I am talking about something that

his lordship asked that I should do.

MR. KILGORE: I would like to have a copy of it;

that is all.

MR. KILGORE: You are certainly entitled to one.

I thought you had one.

MR. KILGORE: This statement is from Trade

of Canada?

MR. KILGORE: Yes, my lord; it is stated on the

sheet at the foot.

THE COMMISSIONER: It will be number 1.51.

EXHIBIT NO. 1.51: Average ad valorem rates

on dutiable imports and  
total imports from Great  
Britain.

MR. KILGORE: As these are fiscal years your

lordship will see that the 1955 figures will not include

the reductions in duty made on May 2, 1956. The story

which this exhibit tells is pretty much the same as

what I said in the previous statement except that --

EXHIBIT NO. 1.51: Average ad valorem rates

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put in this as well?

MR. KELLOCK: What do you mean by the value, dollars?

SECRETARY WHITELEY: Yes.

MR. KELLOCK: It could have. It was not done in 1342 either.

SECRETARY WHITELEY: It was in the original exhibit.

MR. KELLOCK: 1324; it has just been done the same way as 1342.

SECRETARY WHITELEY: You could show the proportion in the decline of your two sets of imports, duty free and dutiable.

MR. KELLOCK: Well, the percentage is there.

MR. McRUER: The percentage does not mean anything because you raise the duty and you have the volume of dutiable imports all declining. Then the free imports bear a heavier percentage, or a heavier ratio to the total imports because you have excluded dutiable imports and the percentage does not mean anything.

MR. KELLOCK: If you will look at the exhibit you will see I deal with the average rate ~~on~~ dutiable imports by itself the very first thing as well as on total imports.

MR. McRUER: I know, but when you are dealing with an average -- take, for instance, if you raise the duty, we will say, from 25% to 100% on dutiable imports and still leave your free imports there you probably would exclude all your dutiable imports and



and in fact will

MR. MILLER: What do you mean by the value

of the

SECRETARY: Yes.

MR. MILLER: It could have. It was not done

in 1943 either.

SECRETARY: It was in the official

of the

MR. MILLER: 1944; it has just been done the

same way as 1943.

SECRETARY: You could show the

proportion in the decline of your two sets of imports

both free and dutiable.

MR. MILLER: Well, the percentage is there.

MR. MILLER: The percentage does not mean any-

thing because you raise the duty and you have the

volume of dutiable imports all declining. Then

the free imports bear a heavier percentage, or a

heavier ratio to the total imports because you have

excluded dutiable imports and the percentage does not

mean anything.

MR. MILLER: It is all right at the moment

you will see I deal with the average rate on dutiable

imports of goods the way that I have done in the

total imports.

MR. MILLER: I know, but when you are dealing

with the volume -- that is, the quantity, it is not

the same, is it? It is not the same as the value

because you have your two sets of imports, these two

sets of imports, and you have all your dutiable imports and

then you would have 100% of them would be duty free imports, 100% of your importations would be under duty free items. The higher you raise the tariff the more you throw the free items out of proportion.

5

MR. KELLOCK: Well, of course --

MR. McRURER: You have to go on the volume and not on just percentages.

MR. KELLOCK: It is a hypothetical case.

MR. McRURER: It is not hypothetical at all.

10

THE COMMISSIONER: Does Trade of Canada give the volume as well?

MR. KELLOCK: Yes, you have to take the volume and figure these percentages.

THE COMMISSIONER: 1324 also gives the volume?

15

SECRETARY WHITELEY: It gives the dollar value.

THE COMMISSIONER: Then these had both be properly amended.

MR. KELLOCK: Very well, my lord. I will do that before proceeding with this one.

20

MR. McRURER: Take, for instance, with all imports in 1930, all dutiable imports were \$647,230,000 and in 1934 there was \$295,566,000, or less than half dutiable imports.

25

THE COMMISSIONER: That is from the whole world.

MR. McRURER: From the whole world, everything, so you can see how it will throw out the balance of the free imports, duty free imports because they would not be changed. They were not affected by the tariffs that were introduced.

30

THE COMMISSIONER: It would not take long to



then you would have 100% of them would be duty free  
imports, 100% of your imports would be under the  
free items. The higher you raise the tariff the  
more you throw the free items out of proportion.

MR. KILGORE: Well, of course --

MR. KILGORE: You have to go on the volume and  
not on just percentages.

MR. KILGORE: It is a hypothetical case.

MR. KILGORE: It is not hypothetical at all.

THE COMMISSIONER: Does Trade of Canada give the

volume in value

MR. KILGORE: Yes, you have to take the volume

and if you take these percentages.

THE COMMISSIONER: 1934 also gives the volume

SECURITY MATTER: It gives the dollar value.

THE COMMISSIONER: Then these had both be

properly amended.

MR. KILGORE: Very well, my lord. I will go

that before proceeding with this one.

MR. KILGORE: Yes, my lord, the volume, the dollar value

in 1930, eligible imports were \$44,300,000 and

in 1934 there was \$35,500,000, or less than half

eligible imports.

THE COMMISSIONER: That is from the whole world.

MR. KILGORE: From the whole world, everything.

so you can see how it will throw out the balance of

the free imports, duty free imports because they

would not be changed. They were not affected by the

tariffs that were introduced.

THE COMMISSIONER: Of course that was true in

make this change. After the recess you can come back to it again.

MR. McRUER: I think we should have the quantities on in each case to complete it.

5 THE COMMISSIONER: Well, the dollar value anyhow.

MR. KELLOCK: My lord, I would like to direct your attention now to my small factum with regard to the companies --

THE COMMISSIONER: Has it been digested?

10 MR. McRUER: It has not been digested as much as I would like to have it. I found out it had been distributed to departmental officials about three or four days before it was distributed to me.

15 MR. KELLOCK: There is no use of my friend looking at me. In the first place, this was prepared in answer to the argument in my friend's brief, and I got it in its final shape a couple of days before I handed it to him.

20 MR. McRUER: In its final stage; you know perfectly well it was being handed out to people and kept back from me.

MR. KELLOCK: I refrained from saying anything about the way you have handed your brief around.

25 MR. McRUER: I handed it to you first. Certainly it has been broadcast and so has yours. I do not blame you for that.

THE COMMISSIONER: There is only one question arises and that is whether Mr. McRuier has had sufficient time.

30

MR. McRUER: My friend can go on with it. I





confess I have only got through about ten pages of it so far.

THE COMMISSIONER: Because it is quite a brief in itself.

MR. KELLOCK: It is in answer to my friend.

MR. McRUER: A great deal of it is new material altogether. It is not answering me at all.

MR. KELLOCK: I am in your lordship's hands.

THE COMMISSIONER: Go on.

MR. McRUER: How could I have time --

MR. KELLOCK: My friend is either ready or he isn't. If he isn't ready then say so; if he is don't interrupt.

THE COMMISSIONER: I have told you to go on.

MR. KELLOCK: With regard to the hosiery section --

THE COMMISSIONER: You are not beginning at the beginning of it then?

MR. KELLOCK: I want to deal first with the hosiery section.

THE COMMISSIONER: Very well, go on.

MR. KELLOCK: " According to a list prepared at the request of Commission Counsel, and submitted to him, there are 94 establishments in Canada in which hosiery is produced. Some companies produce only hosiery, while others produce hosiery in conjunction with other products. In some cases the yarns used are spun or thrown by the mills, in other cases mills buy their yarns and do their throwing"--



perhaps I have only got through about ten pages of it

so far.

THE CHAIRMAN: Because it is quite a brief

in itself.

MR. BRIDG: It is an answer to my friend.

MR. BRIDG: A great deal of it is now material

also. It is not answering me at all.

MR. BRIDG: I am in your lordship's hands.

THE CHAIRMAN: No, no.

MR. BRIDG: How could I save time --

MR. BRIDG: My friend is sitting there on the

chair. If he isn't ready, then say so; if he is

ready, then say so.

THE CHAIRMAN: I have told you to do so.

MR. BRIDG: With regard to the matter

section --

THE CHAIRMAN: You are not deciding at

the beginning of it then?

MR. BRIDG: I want to deal first with the

first section.

THE CHAIRMAN: Very well, Mr. Bridg.

MR. BRIDG: I have to say that I am

at the request of the Commission, and sub-

mitted to him, there are 94 establishments in

Canada in which housing is produced. Some

of these are in the form of public housing,

produced by the Government or other

authorities. In some cases the houses are

produced by the private sector, in other cases

by the private sector, in other cases

THE COMMISSIONER: And do their throwing?

MR. KELLOCK: Yes, my lord; I beg your lordship's pardon, it should be "buy their yarns and buy their throwing".

5 "Some mills producing hosiery"--

THE COMMISSIONER: Just what do you mean by buying their throwing?

MR. KELLOCK: That is, they have it done for them outside and pay for the operation.

10 "Some mills producing hosiery produce only one type, while other companies produce a wide variety of types. Some mills cater mainly to what might be termed the 'high style' trade, while others produce what might be termed 'bread-and-butter' lines. The raw materials used are wool, silk, 15 cotton and rayon, or combinations. The knitting machinery used is of a great variety, from light single head machines that produce one stocking at a time to the heavy, highly specialized, and 20 expensive full fashioned hosiery knitting machines which knit from 18 to 20 legs at one time. It will, therefore, be appreciated that comparisons of financial returns and records as between mills producing hosiery, or with such 25 mills grouped together, is not a simple matter."

In dealing first with the market in Canada, my lord, I take first domestic production.

30 " The importance of this section of the textile industry may be seen from the production of hosiery in Canada for the years 1930 to 1934



THE COMMISSION: And do their throwing?

MR. LALOR: Yes, my lord: I beg your lordship's

pardon, it should be "by their yards and by their

"some mills producing no more—

The Commission: And what do you mean by

saying their throwing?

MR. LALOR: That is, they have it done for the

outside and pay for the operation.

"Some mills producing nearly produce only one

type, while other concerns produce a wide variety of

types. Some mills are known mainly to what might be

termed the "high style" trade, while others

produce what might be termed "house and better

lines. The former trade is more wool, silk,

cotton and rayon, or combinations. The latter

mainly used is of a great variety, from light

to heavy, and is more diversified, and

at a time to the heavy, highly specialized, and

machines which knit from 18 to 20 leys at one

time. In all, therefore, be suggested that

some of the principal terms and records as

between mills producing mostly, or with such

mills grouped together, is not a simple matter.

In dealing first with the market in Canada, my lord,

I take first domestic production.

The importance of this section of the textile

industry may be seen from the production of

which is more than half the total production

"inclusive, as follows:"--

5 This is in dozen pairs. In 1930 3,941,836 dozen pairs having a value of \$21,115,013. In 1931, 4,889,604 dozen pairs having a value of \$20,926,798. In 1932 4,949,524 dozen pairs having a value of \$18,683,811. In 1933, 5,199,991 dozen pairs having a value of \$17,801,312 and in 1934 5,578,416 dozen pairs having a value of \$18,758,341, and in the five years the total value is \$97,285,275.

10 THE COMMISSIONER: Between 1930 and 1934 your production went up about 33%. Your value came down about one-sixth.

MR. KELLOCK: Yes, my lord,

15 THE COMMISSIONER: That is, it is a decline in price.

MR. KELLOCK: A decline in price.

MR. HOOPER: Decline in raw material price.

20 MR. KELLOCK: "These figures of production are not quite complete because they do not include the production of hosiery by Belding-Corticelli Ltd., which is included in the general figures in the Dominion Bureau of Statistics report on the Silk Industry in Canada, or a few of the other mills which are probably included in  
25 the woollen textile industry report, but are sufficiently accurate for the purpose for which they are used.

30 Imports of hosiery into Canada are set out in the same Dominion Bureau of Statistics report as follows:"



"Inclusive, as follows:--

This is in dozen pairs. In 1930 8,341, and dozen  
pairs having a value of \$1,113,013. In 1931,  
4,589,604 dozen pairs having a value of \$1,030,386,788.  
In 1932, 5,442,584 dozen pairs having a value of  
\$18,883,811. In 1933, 5,199,191 dozen pairs  
having a value of \$17,801,313 and in 1934 5,378,413  
dozen pairs having a value of \$13,701,411, and in  
the five years the total value is \$57,883,773.

production went up about 33%. Your value came down

Mr. J. M. O'Connell, of London.  
THE COMMISSIONER: That is, it is a decline in

Mr. M. J. O'Connell: A decline in price.  
MR. M. J. O'Connell: Decline in raw material price.  
MR. M. J. O'Connell: These figures of production are  
not quite complete because they do not include  
the production of hosiery by knitting-machines  
and, which is included in the general figures  
in the Dominion Bureau of Statistics report on  
the silk industry in Canada, or a few of the  
other mills which are not included in  
the woolen textile industry report, but are  
sufficiently accurate for the purpose for which  
they are used.

Imports of hosiery into Canada are set out  
in the same Dominion Bureau of Statistics report  
as follows:

5 In 1930 1,817,996 dozen pairs of a value of  
\$4,053,528. In 1931, 233,576 dozen pairs valued  
at \$984,656. In 1932 118,970 dozen pairs valued  
at \$474,232. In 1933 91,510 dozen pairs value at  
\$360,212 and in 1934 85,764 dozen pairs of a value  
of \$367,281. Exports are set out in the same report  
as follows: 1930, there were 84,833 dozen pairs of  
a value of \$907,761. 1931, 76,075 dozen pairs of  
a value of \$695,041. 1932, 138,735 dozen pairs of  
10 a value of \$1,016,354. 1933, 192,795 dozen pairs  
of a value of \$1,246,232. 1934, 301,353 dozen pairs  
of a value of \$1,920,021, the total for the period  
being 793,791 dozen pairs of a value of \$5,785,409.

15 THE COMMISSIONER: That last year, you exported  
about 12% of your production.

MR. KELLOCK: I haven't figured that, my lord.

THE COMMISSIONER: I say about, just looking at  
it. Yes, you produced \$18,758,000 worth and  
exported \$1,920,000. Have you continued to increase  
20 your export ratio that way?

MR. KELLOCK: Since that time? I don't know  
that.

THE COMMISSIONER: I think we got those figures.

25 MR. McRUER: Mr. Thompson's company, Canadian  
Silk Products, exports about 25%.

MR. KELLOCK: No, 15% and the Julius Kayser  
about 32%.

30 MR. McRUER: Well, between the two of them they  
run pretty close to 25%.



In 1950 I, 317,996 dozen pairs of a value of  
\$4,032,528. In 1951, 332,376 dozen pairs valued  
at \$3,844,680. In 1952 119,970 dozen pairs valued  
at \$472,322. In 1953 21,510 dozen pairs value of  
\$30,312 and in 1954 30,764 dozen pairs of a value  
of \$37,381. Exports are set out in the same report  
as follows: 1950, there were 84,432 dozen pairs of  
a value of \$307,761. 1951, 78,076 dozen pairs of  
a value of \$335,041. 1952, 132,755 dozen pairs of  
a value of \$1,016,324. 1953, 192,732 dozen pairs  
of a value of \$1,346,232. 1954, 301,453 dozen pairs  
of a value of \$1,923,041, the total for the period  
being 732,791 dozen pairs of a value of \$5,785,408.  
THE COMMISSIONER: That last year, you exported  
about 1 1/2 of your production.  
MR. WYATT: I haven't figured that, my lord.  
THE COMMISSIONER: I say about, just looking at  
it. Yes, you produced \$18,738,000 worth and  
exported \$1,923,041.  
Your export ratio that way?  
MR. WYATT: Since that time? I don't know  
that.  
THE COMMISSIONER: I think we got those figures.  
MR. WYATT: Mr. Thompson's company, Canadian  
Woolen Mills, exports about 100,000  
dozen pairs of goods.  
MR. WYATT: Well, between the two of them they  
run pretty close to 2 1/2.

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MR. KELLOCK: That is in dollars, my lord, not dozen pairs.

THE COMMISSIONER: It is dollars I am talking about.

MR. McJER: How do dozen pairs compare on export, out of curiosity?

MR. KELLOCK: What is that?

MR. McJER: How does the ratio compare in dozen pairs?

THE COMMISSIONER: It is about 13% or 14%, in dollar

MR. KELLOCK: The production is 5,578,000 and the export 301,000.

MR. McJER: I want to get at the increase. Do you get the same price on the export goods as you do on the domestic?

THE COMMISSIONER: In 1934 there were 301,000 dozen pairs, about 6%.

MR. KELLOCK: In volume. Then, the apparent market. In 1930 the apparent market in Canada was 5,674,995 dozen pairs. That is made up of the domestic production of 3,941,836 dozen, imports of 1,817,996, a total of ~~5,759,832~~ 5,759,832. Exports are 84,833 and that arrives at the apparent market of the figure already given.

THE COMMISSIONER: Just a minute, is that all hosiery?

MR. KELLOCK: That is all hosiery, my lord, yes.

THE COMMISSIONER: I would imagine we needed more hosiery than that in a year.

MR. KELLOCK: Well, it includes everything with the



MR. KALLOD: That is in dollars, my lord, not

down pairs.

THE COMMISSIONER: It is dollars I am talking

MR. KALLOD: Now do down pairs compare on

export, out of parity?

MR. KALLOD: That is right

MR. KALLOD: How does the ratio compare in down

pairs?

THE COMMISSIONER: It is about 1.5 or 1.6, in 1949

MR. KALLOD: The ratio in 1949 was

the export 301,000.

MR. KALLOD: I want to get at the increase in

you get the same price on the export goods as you do

on the domestic?

THE COMMISSIONER: In 1949 there were 301,000

down pairs, about 60.

MR. KALLOD: In volume. Then, the apparent

market. In 1950 the apparent market in down

was 5,674,935 down pairs. That is made up of the

domestic production of 3,241,888 down, imports of

2,433,047, and a small amount of exports of 1,000,000.

are 84,888 and that arrives at the apparent market

of the figure already given.

THE COMMISSIONER: Just a minute, is that all

right?

MR. KALLOD: That is all right, my lord, yes.

THE COMMISSIONER: Is there anything else you want

to say about this?

MR. KALLOD: Yes, in relation to the

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exception of what I said at the beginning, my lord,  
that is the production of the Belding Corticelli  
Company and the production of the woollen mills  
who make hosiery.

5 SECRETARY WHITELEY: They are dozen pairs.

THE COMMISSIONER: Yes, they are.

MR. McRUER: You never got back to the market  
there was in 1930, the annual market. In 1930  
there were 5,674,000 dozen pair.

10 THE COMMISSIONER: Produced?

MR. McRUER: Produced.

THE COMMISSIONER: No, 3,941,000.

MR. McRUER: This is domestic and imported.

MR. KELLOCK: No, that is only domestic.

15 MR. McRUER: I say domestic and imported,  
5,674,000 dozen pairs.

MR. KELLOCK: And taking out the exports.

MR. McRUER: Taking out the exports.

MR. KELLOCK: That is how we get the figure.

20 MR. McRUER: You never got back to that volume  
in the Canadian market yet, at least, on this total.

MR. KELLOCK: You can figure it out for any  
one year. I go on to figure it for the entire  
period.

25 MR. McRUER: You do not give it to us year by  
year.

MR. KELLOCK: But the figures are all there if  
you want it.

30 THE COMMISSIONER: Take 1934; you have  
domestic production of about five and a half million.



exception of what I said of the beginning, my lord,  
that is the production of the British Cotton  
Company and the production of the cotton mill  
the same history.

SECRETARY: They are given below.

THE COUNCIL: Yes, they are.

MEMBER: You never got back to the market.

There was in 1920, the annual market. In 1920

there were 2,574,000 bales.

THE COUNCIL: Indeed?

MEMBER: Yes.

THE COUNCIL: Yes.

MR. BRYAN: This is domestic and imported.

MR. BRYAN: No, that is only domestic.

MR. BRYAN: I say domestic and imported.

MEMBER: Yes.

MR. BRYAN: And taking out the exports.

MR. BRYAN: Taking out the exports.

MR. BRYAN: That is how we get the figure.

MR. BRYAN: You never got back to that figure.

in the Canadian market yet, at least, on this total.

MR. BRYAN: I can figure it out for any

one year. I go on to figure it for the entire

period.

MR. BRYAN: You do not give it to us year by

year.

MR. BRYAN: Yes, I can figure it out for any

year.

MR. BRYAN: Yes, I can figure it out for any

year.

and you have imports of 85,000. Those two together show you the market here, less exports.

SECRETARY WHITELEY: About 5,300,000 pair.

THE COMMISSIONER: After subtracting the exports?

SECRETARY WHITELEY: Yes.

MR. McRUER: As against 5,674,000 dozen pairs before.

SECRETARY WHITELEY: Of course, they say they are better quality now.

MR. McRUER: The consumer isn't buying as many.

THE COMMISSIONER: We wear them longer.

MR. KELLOCK: They are better quality as far as full fashioned hosiery is concerned and lowered price continuously.

MR. McRUER: The women disagree with you on that.

MR. KELLOCK: You better put some of them in the box.

MR. McRUER: You better ask your wife.

MR. KELLOCK: 1934 figure, my lord, according to my calculation is 5,362,827 dozen pair. I take the whole period, my lord, 1931 to 1934 inclusive and the domestic production was 20 20,617,535 dozen pairs, imports 529,820 making a total of 21,147,355. Exports are 708,958 and the apparent market

20,438,397. I say:

" If imports of hosiery into Canada had continued in 1931, 1932, 1933 and 1934 at the level of 1930 then the total imports in these four years would have amounted to 7,271,984 dozen pairs".



and you have imports of 88,000. Those two together show you the market here, less exports.

SECRETARY: Yes.

MR. McLEOD: As against 5,674,000 boxes before.

MR. McLEOD: The consumer isn't buying as well.

MR. McLEOD: They are better quality as far as full fashioned hosiery is concerned and lowered.

MR. McLEOD: The women disagree with you on this.

MR. McLEOD: You better put some of them in the box.

MR. McLEOD: You better ask your wife.

to my calculation is 5,362,827 dozen pairs. I take the whole period, my lord, 1931 to 1934 inclusive and the domestic production was 20,617,555 dozen pairs, imports 529,850 making a total of 21,147,405. Exports are 708,926 and the apparent market 20,438,479. I say:

"If imports of hosiery into Canada had continued in 1931, 1932, 1933 and 1934 at the level of 1930 then the total imports in these four years would have amounted to 7,471,000."

and there is a computation there as to how it is arrived at.

" As 529,820 dozen pairs were actually imported, the additional importation would have amounted to 6,742,164 dozen pairs more than were actually imported.

The result would have been to reduce the Canadian production from 20,438,397 dozen pairs to 13,696,233.

That is, Canadian workers would have produced approximately only two-thirds of what they actually produced. With reduced production, costs increase, and ~~and~~ it is not an unreasonable assumption to make, that had the tariff not been increased in 1930, the imports would have continued at the 1930 level, or higher with the following results:

(a) Employment in Canada would have been reduced.

(b) The increased cost of producing hosiery in Canada might have resulted in losing the export market with further loss of employment."

It is perfectly obvious, of course, and perhaps trite to say it is a question of policy, that if we are going to increase imports of any product we are going to reduce domestic production, and reduce domestic employment.

MR. McRUER: I do not agree with that.

MR. KELLOCK: If articles which are consumed here



17114

... of ...

" As 830,830 dozen pairs of shoes would be required to the additional importation would have amounted to 6,742,164 dozen pairs more than were actually imported.

The result would have been to reduce the ... to 18,695,830.

... approximately only two-thirds of what they ... costs increase, and ... it is not an unreasonable assumption on to make, that had the tariff not been increased in 1930, the imports would have continued at the 1930 level, or higher with the following results:

(a) Employment in Canada would have been ...

(b) The increased cost of producing ... in Canada might have resulted in losing the export market with further loss of employment.

It is perfectly obvious, ... to say it is a question of policy, that if we are to reduce domestic production, and reduce domestic ...

... and ...

are going to be produced abroad by foreign workmen then the employment incident to the manufacture of them is not going to be Canadian employment. It is a question of policy as to where the line is to be drawn. One follows as a direct result of the other.

MR. McRUER: The year 1936 is an answer to that. Have you got another copy of this brief? Now you are going on to the question of Mr. Howson's statements and I haven't got a copy for him. Mr. Hooper has to follow one angle of it and Mr. Howson the other.

MR. KELLOCK: I have already given you two or three.

MR. McRUER: You gave one to Mr. Beauregard. You had plenty of them sent out to other people that were not interested.

MR. KELLOCK: I resent that. If my friend had wanted an extra copy when I was at the hotel he could have had it.

MR. McRUER: I have been asking for it and asking for it.

MR. KELLOCK: You didn't ask me for an extra copy until this minute or you would have had it.

MR. McRUER: I was asking Mr. Berry. The point is if you were wanting me to follow what is in the brief it would not have been kept back to the last minute.

MR. KELLOCK: I didn't know you wanted another copy. As I say I handed you three copies. I resent my friend coming back from time to time to this complaint.



175-1

and that is the position which is being taken

that the Government is incident to the manufacture of

them is not going to be Canadian employment. It is

a question of policy as to where the line is to be

drawn. The question is a question of policy.

Mr. McHugh: The year 1936 is an answer to that.

Have you got another copy of this bill? For you

are going on to the question of Mr. Brown's statement

and I haven't got a copy for him. Mr. Hooper has

to follow one angle of it and Mr. Brown the other.

Mr. McHugh: I have already given you two or

three.

Mr. McHugh: You gave one to Mr. Brown.

You had plenty of them sent out to other people that

were not interested.

Mr. McHugh: I repeat that. If my friend had

wanted an extra copy when I was at the hotel he

would have had it.

Mr. McHugh: I have been asking for it and asking

for it.

Mr. McHugh: You didn't ask me for an extra

and I will send you one if you want it.

Mr. McHugh: I am asking you to send me one.

to be put into the file and I will be glad to

print it would not have been kept back to the last

minute.

Mr. McHugh: I didn't know you wanted another

copy. I will send you one if you want it.

My friend is asking you to send him one.

Thank you.

17179-B

MR. McRUER: I resent the manner in which this brief got out. I heard the day before it was on the way, and the question was being asked as to whether we knew about it, and so on.

5 MR. KELLOCK: You didn't hear from me.

MR. McRUER: I know, but it is your fault.

MR. KELLOCK: I have made a statement to his lordship that it was an oversight on my part that my friend did not get it. If my friend does not  
10 choose to accept it I cannot help it.

MR. McRUER: I cannot accept it.

MR. KELLOCK: That is the first time my friend has taken that position with me and I am rather surprised at it, but I cannot help it.

15 THE COMMISSIONER: Has Mr. Howson got a copy now?

MR. HOWSON: Yes.

MR. KELLOCK: My lord, I come now to deal with the section of the industry which is dealt with in  
20 the exhibits prepared by Mr. Howson.

" In regard to the profits made by the hosiery industry in Canada, the Commission Auditor submitted tables (Exhibit 1155) as a sample of  
25 the hosiery industry in Canada for a ten year period, 1926 to 1935, with the number of mills in the report being 9 in 1926 and 1927 and increasing until there were 25 mills in the report from 1931 to 1935 inclusive. The value of the  
30 sales of these mills was:



Mr. Boardman: I present the number in which this

brief got out. I heard the day before it was on the

way, and the question was being asked as to whether

we knew about it, and so on.

Mr. Boardman: You didn't hear from me.

Mr. Boardman: I know, but it is your fault.

Mr. Boardman: I have made a statement to him

longer that it was an oversight on my part that

my friend did not get it. If my friend does not

choose to accept it I cannot help it.

Mr. Boardman: I cannot accept it.

Mr. Boardman: That is the first time my friend

has taken that position with me and I am rather

surprised at it, but I cannot help it.

Mr. Boardman: Mr. Boardman got a copy

now?

Mr. Boardman: Yes.

Mr. Boardman: My lord, I come now to deal with

the section of the industry which is dealt with in

the exhibits prepared by Mr. Boardman.

"In regard to the profits made by the forestry

industry in Canada, the Commission has

attached tables (Exhibit 115) as a sample of

the forestry industry in Canada for a ten year

period, 1926 to 1935, with the number of mills

and the report which is being made by the Commission

until there were 26 mills in the report from

1921 to 1935 inclusive. The value of the

value of the industry

17179-C

1930	\$12,247,881	
1931	12,266,365	
1932	10,732,723	
1933	10,153,068	
1934	<u>10,762,070</u>	
Total	\$57,162,107	5 year period'.

5

(Page 17180 follows)

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15

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1943-4

1943, 1944, 1945  
1946, 1947, 1948  
1949, 1950, 1951  
1952, 1953, 1954  
1955, 1956, 1957  
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1967, 1968, 1969 1970, 1971, 1972

1973

(Page 1 of 10)

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17180

"Since the production of the Julius Kayser Co. is included in these figures, of which about 10 per cent in value are products other than hosiery, approximately \$1,200,000 should be taken from this figure for the 5 year period.

(Exhibit 1155: Kayser's sales 1930 to 1934 - \$12,255,869, 10 per cent equals \$1,225,586: source of information as to 10 per cent Commission's Secretary)

So that mills in the auditor's sample represent a production of hosiery of approximately \$56,000,000. As the total production in Canada was over \$97,000,000 ~~more~~ (Par.2), the sample before the commission represents approximately 50 per cent of the production in Canada. It is submitted, as is inevitable in obtaining a sample of this nature, that this sample represents the operations of the most successful mills in Canada, two of the most successful mills in Canada being included, and does not include many that were not so successful."

Then I come to the point as to whether or not the industry profited unduly.

"Taken by years the net profit as a percentage on sales in the auditor's sample was as follows:



60, is included in these figures, of which about 10 per cent in value are included other than history, approximately \$1,200,000 should be taken from this figure for the 5 year period.

(Exhibit 1135: Key note on 1930 to 1934 - \$1,200,000 10 per cent equals \$1,200,000; amount of 10 per cent as to 10 per cent of production)

So that this is the auditor's sample to present a production of history of approximately 10 per cent of total production in Canada was over \$27,000,000 (1934-1935), the sample before the commission represents approximately 50 per cent of the production in Canada. It is submitted, as is inevitable in obtaining a sample of this nature, that this sample represents the operations of the most successful mills in Canada two of the most successful mills in Canada being included, and does not include many that were not so successful."

Then I come to the point as to whether or

not the industry profited unduly.

"Taken by years the net profit as a

percentage on sales in the auditor's sample was as follows:

% net profit (after bond interest  
and income tax)

1926 6.0 %

1927 7.7 %

1928 9.2 %

1929 7.8 %

1930 3.8 %

1931 4.8 %

1932 4.1 %

1933 4.5 %

1934 4.8 %

1935 5.1 %

That is, the successful mills in the auditor's sample in 1926 got 6 cents profit for every dollar's worth of goods sold, in 1927, 7.7 cents for every dollar's worth of goods sold, in 1928 9.2 cents and in 1929 7.8 cents."

Mr. McRUER: These are percentages on sales.

Mr. KELLOCK: That is what it says.

"It is submitted that this is not an undue return for the risks inherent in manufacturing enterprises of this nature. In 1930 the return of net profit on sales dropped to 3.8 cents for every dollar, and amounted in succeeding years to 4.8 cents in 1931, 4.1 cents in 1932, 4.5 cents in 1933, 4.8 cents in 1934 and 5.1 cents in 1935. It is submitted that by comparing the figures for 1926 to 1929, 1930 being treated as an abnormal year, with the figures for 1931 to 1935, which was after the increase in the hosiery





5

"customs tariff, it will be seen that the returns were not so good, and it is submitted that the comparison indicates that there was no undue advantage taken of the tariff to make larger profits than before."

The COMMISSIONER: What was unusual about the year 1930 ?

10

Mr. KELLOCK: That was the first year after the very severe pressure came. It was more or less a special year by itself.

The COMMISSIONER: You had the depression and then you got tariff relief ?

Mr. KELLOCK: Yes.

15

Mr. SCRUER: What was the result in 1930 ?

Mr. KELLOCK: The net profit percentage in 1930 was 3.8 per cent, as indicated on the same page.

Mr. SCRUER: That is on sales ?

Mr. KELLOCK: Yes, they are all on sales.

20

The COMMISSIONER: These profits are all on sales ?

25

Mr. KELLOCK: Yes, My Lord. At the top of the page the statement appears that, taken by years, the net profit as a percentage on the sales in the auditor's sample was so much--the figures are set out--and I say that really means so much on every dollar's worth of goods sold.

Mr. SCRUER: I thought that ~~as~~ as the volume of sales increased you could make more money on a lower net profit on sales.

30

Mr. KELLOCK: I understand that is still true.



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Mr. McRUER: The effect was to increase the volume of domestic production, was it not?

Mr. KELLOCK: The effect of what?

Mr. McRUER: The effect of the increased tariff was to increase the volume of domestic production?

Mr. KELLOCK: I think that is true.

Mr. McRUER: Then you could make more money on a lower net profit on sales?

Mr. KELLOCK: If you are able to turn over your capital more often you make more money.

Mr. McRUER: This doesn't mean much.

Mr. KELLOCK: I am glad my friend says that, because when he deals with net profit on the sales he says it doesn't mean very much.

Mr. McRUER: I said that in my argument two or three times. The question that did matter was the profit on capital.

Mr. KELLOCK: I am glad to have that admission from my friend.

Mr. McRUER: It is not an admission, it is a definite statement. I said it several times in the opening of my argument.

Mr. KELLOCK: I am dealing on this page with net profit on sales and I come now to translate that into net profits to shareholders.

Mr. McRUER: Not to the shareholders but on the shareholders' equity.

Mr. KELLOCK: My friend is right; the shareholders did not get it all.



\* Ind 19, 30 no + 15076

Operating of my argument.

not possible to sharehold.

Mr. KELLER: My friend is right; the cinematograph

.lla ti ton ton hih

The COMMISSIONER: We will discuss that when the time comes.

Mr. KILLOCK: I have pointed out that after the increase in the hosiery tariff the revenues were not so good, and the comparison indicates that no undue advantage was taken of the tariff to make larger profits than before. That statement is based on the number of cents which went to the manufacturer out of every dollar of sales. It is perfectly true that prior to 1930 the number of cents that went to the manufacturer out of every dollar ~~of~~ of sales was more than it was in any year after the tariffs were increased, and I say that 1930 was a more or less abnormal year. I come now to the shareholders' position:

"The net profits on shareholders equity of the commission auditor's sample are set out for the 10 year period as follows:

1926	11.6 %
1927	14.8 %
1928	13.6 %
1929	13.2 %
1930	6.4 %
1931	7.0 %
1932	5.8 %
1933	6.6 %
1934	7.8 %
1935	8.4 % "

That is what the shareholders got out of the business in those years.





5 "That is, the successful mills represented in the commission auditor's sample earned in net profits on the shareholders' equity in 1926 of 11.6 per cent, in 1927 of 14.8 per cent, in 1928 of 13.5 per cent and in 1929 of 13.2 per cent."

The COMMISSIONER: Are all these fiscal years ?

10 Mr. KELLOCK: These are the companies' fiscal years.

15 Mr. McRUER: My friend calls them the successful mills. They are the mills that reported to the commission, and there is not much use calling them successful or otherwise. They are simply the reporting mills, and no doubt they were successful.

Mr. KELLOCK: If my friend had read my argument on an earlier page he would see why I said they were the successful mills.

20 Mr. McRUER: Why should you refer to them as successful mills ? They are the reporting mills.

25 Mr. KELLOCK: I gave the reason for referring to them in that way, and Mr. Howson admitted in cross-examination, with regard to many sections of the industry, that the companies reporting were the successful companies.

30 Mr. McRUER: There is nothing in that statement; that is an improper distortion of Mr. Howson's evidence. My friend says: "That is, the successful mills represented in the commission auditor's sample earned" and so on.



in the commission and the amount earned in  
net profits on the shareholders' equity in 1920  
of 11.8 per cent, in 1921 of 14.0 per cent, in  
1922 of 14.8 per cent and in 1923 of 15.2 per

cent.

The shareholders: are all these fiscal years  
Mr. Kellor: These are the companies' fiscal

years.

10

Mr. Kellor: My friend calls them the successful

shareholders. They are the share that reported to the

commission, and there is not much new coming from

successful or otherwise. They are simply the report-

ing share, and no doubt they were successful.

15

Mr. Kellor: If my friend had told my argument

on an earlier page he would see why I said they were

successful.

Mr. Kellor: Why should you refer to them as

successful share? They are the reporting share.

20

Mr. Kellor: I gave the reason for referring to

them in that way, and Mr. Howson admitted in cross-

examination, with regard to many sections of the in-

vestigation, that the companies' financial statements were the basis

of all companies.

25

Mr. Kellor: There is nothing in that statement;

there is a two-page discussion of Mr. Howson's evidence

in Volume 1 of the investigation, and the statement is

that the companies' financial statements were the basis

30

The COMMISSIONER: Where does that appear ?

Mr. McRUER: Your Lordship will see it at the top of page 5. What the statement refers to is the number of reporting mills, those that reported to the commission; but we tried to get all of them to report.

The COMMISSIONER: What percentage of the mills did report ?

Mr. KELLOCK: Represented by production, we have \$56,000,000 out of \$97,000,000.

Mr. McRUER: My friend arrives at that figure in this way. He takes the reports submitted to the bureau of statistics, and we all know that they are made up on estimates and are not accurate statements of what has taken place.

Mr. KELLOCK: I do not agree with that. As a matter of fact the production figures are accurate returns from the mills to the Dominion Bureau of Statistics and are tabulated by the bureau.

Mr. McRUER: Why do you say that they are accurate ? I was told by the mills themselves, when we dealt with that phase of the matter, not to rely too much on those figures because they were made up in a loose sort of way.

Mr. KELLOCK: Well, that is a distortion of the evidence. We can ask Mr. Whiteley whether the figures I have taken from the bureau are estimates or whether they are accurate.

Mr. McRUER: He does not make them up for the Bureau of Statistics. However, that is what you say.



The Commission: Now does that report  
Mr. Bryn: Yes, possibly will and it is the

of page 3. But the statement refers to the  
number of reporting, which, those that reported to the  
commission; but we tried to get all of them to report.  
The Commission: Now does that report

did report?  
Mr. Bryn: Yes, it is a report, we have  
150,000,000 out of 150,000,000.

Mr. Bryn: My friend, neither of the figures in  
this way. It takes the reports submitted to the  
bureau of statistics, and we will know that they are  
on an estimate and are not accurate statements of  
what has taken place.

Mr. Bryn: I do not agree with that. As a  
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I have taken from the bureau are estimates or whether

Mr. Bryn: He does not make them up for the  
bureau, that is what you say. However, that is what you say.

17187

Mr. KELLOCK: The reason I call these mills the successful mills is, as I pointed out in paragraph 7, that it is inevitable in obtaining a sample of this nature that this sample represents the operations of the most successful mills in Canada.

The COMMISSIONER: What do you mean by sample ?

Mr. KELLOCK: That is an economic term, My Lord. It represents the reporting mills covered by the exhibit. That is a sample of the industry.

Mr. McRUER: But why should they be regarded as more successful than the others ?

The COMMISSIONER: You cannot hold back certain mills and then say that those that reported are the best. You cannot take those as a fair sample of the industry. You cannot argue that way. How do I know that those that did not report are less successful than those that reported ?

Mr. KELLOCK: Is it not true that when a commission of this kind is instituted the successful mills are the ones who have their records in the best shape and are therefore the ones that send in answers to the questionnaire ?

The COMMISSIONER: I would not assume that at all.

Mr. KELLOCK: That is my experience.

The COMMISSIONER: Why should I assume that ? I should have thought, on the contrary, that those who wanted us to think that they did not have sufficient tariff protection would be anxious to come forward and show how unsuccessful they had been. Why should they hold



1937

Mr. MILLER: The reason I call these mills the  
successful mills is, as I pointed out in paragraph 1,  
that it is inevitable in obtaining a sample of this  
nature that this sample represents the best of the  
the most successful mills in Canada.

Mr. MILLER: That is an economic fact, is it not?  
The Government: Yes, it is an economic fact.  
It represents the reporting mills covered by the ex-  
hibit. That is a sample of the industry.

Mr. MILLER: But why should they be represented as  
more successful than the others?  
The Government: You cannot hold back certain  
mills and say that they are not successful.

best. You cannot take those as a fair sample of the  
industry. You cannot argue that way. Now do I know  
that those that did not report are less successful  
than those that reported?

Mr. MILLER: Is it not true that when a committee  
of this kind is constituted the successful mills are  
the ones who have their records in the best shape and  
are therefore the ones that send in answers to the

The Government: I would not assume that at all.  
Mr. MILLER: That is my experience.

The Government: Why should I assume that? I  
who  
should have thought, on the contrary, that those who  
are to think that they did not have sufficient tariff  
now know that they have not.

back and allow me to form a false impression of the prosperity of the industry. I am not going to assume that one set of mills, those reporting, are more successful than another set, those that have not reported. I cannot assume that unless I have evidence to go on.

Mr. KELLOCK: I do not ask your Lordship to do that.

The COMMISSIONER: But you do, Mr. Kellock, because right there in the brief you say the successful mills represented in the commission auditor's sample earned net profits on shareholders' equity of so much in certain years stated. All I know is that the mills that reported earned so much.

Mr. KELLOCK: And all that I want to submit, My Lord, is that the mills that reported include the most successful.

The COMMISSIONER: I do not know anything about that. Why did you not bring forward the poor and backward mills as a horrible example of what insufficient tariff protection can result in?

Mr. KELLOCK: After all, My Lord, I am only acting for a certain association which includes certain people.

The COMMISSIONER: Then you cannot speak for those that did not report.

Mr. KELLOCK: I submit that when Mr. Howson deals with a certain group of reporting companies--

The COMMISSIONER: He deals with all those that reported.



back and allow me to form a false impression of the

... I am not ...

assume that one set of pills, these were ...

more successful than another set, those that have not

reported. I cannot assume that unless I have evidence

to do so.

Mr. KELLER: I do not see your evidence to do this.

The GOVERNMENT: But you do, Mr. KELLER, because

right there in the brief you say the successful pills

recommended in the commission's sample cannot

at profits on pharmaceuticals, even if so much as

several years ago. All I know is that the pills

not reported cannot be used.

Mr. KELLER: And all that I want to submit, my

word, is that the pills that reported before the

The GOVERNMENT: I do not know anything about

that. Why did you not bring forward the poor and

backward pills as a horrible example of what industry

lent tariff protection can result in?

Mr. KELLER: After all, my word, I am only saying

for a certain association which includes certain

people.

The GOVERNMENT: Then you cannot speak for those

... and ...

... and ...

... and ...

... and ...

... and ...

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Mr. KELLOCK: Yes, and separately with a group he calls the representative companies.

5 The COMMISSIONER: When you come to discuss anything he said about a separate group we can hear you, but so far you have taken the figures as representing the industry as a whole.

Mr. KELLOCK: Yes.

10 The COMMISSIONER: I am not going to assume that they are more successful than the rest, they are simply the reporting section of the industry.

Mr. KELLOCK: Mr. Howson said that they did include the most successful companies.

15 Mr. HOWSON: Pardon me, Mr. Kellock; I did not say that. There were some that were not as successful and I gave you some samples of other companies not included that were more successful than others that were included.

20 Mr. KELLOCK: I am sorry if I misunderstood you. I shall have to look it up.

25 Mr. WHITELEY: It should be pointed out, in regard to the figures for proportion of production as given on page 4, that the Dominion Bureau of Statistics have no separate division for hosiery. They have a division that is known as knit goods that includes both hosiery and knit goods. In the price spreads investigation they divided the industry into two parts, the one hosiery and the other knit goods, which was a subdivision of the category used by the dominion bureau. Mr. Howson followed the same division.

30



Mr. L. L. Loomis: Yes, and especially with a group

he calls the representative companies.

The representative: When you come to the point of

thing he said about a possible group we can have

out as far as you have taken the figures as representing

the industry as a whole.

Mr. L. L. Loomis:

The representative: I am not going to answer to

they are more successful than the rest, they are

simply the reporting section of the industry.

Mr. L. L. Loomis: How can you say that they did in-

clude the most successful companies.

Mr. L. L. Loomis: I did not say that.

that. There were some that were not as successful

and I gave you some samples of other companies not

included that were more successful than others that

were included.

Mr. L. L. Loomis: I am sorry if I misunderstood you.

I shall have to look it up.

Mr. L. L. Loomis: It should be pointed out, in

regard to the figures for production of production

as given on page 4, that the Dominion Bureau of Statistics

has not yet received the figures for 1910.

There is a list of the figures for 1909.

Statistics for 1910 are not yet available.

Statistics for 1910 are not yet available.

Statistics for 1910 are not yet available.

Statistics for 1910 are not yet available.

Statistics for 1910 are not yet available.

Therefore, if the hosiery division is taken as a separate section, it is not true to say that the hosiery firms reporting were 57 per cent of the hosiery division.

5

Mr. KELLOCK: I did not say 57 per cent. I have given in dollars the actual hosiery production.

10

Mr. WHITELEY: Whatever the figures used, it is not true to say that they represent, or that the reporting companies represent a certain proportion of the division.

15

Mr. KELLOCK: I did not say that. I said what the total production of hosiery was and what the production of these particular companies is in dollar value.

20

Mr. WHITELEY: But that cannot be applied to the hosiery division as such, because the hosiery division as such is a category set up for the purpose of this investigation and the price spreads; it is not a category used in the dominion bureau.

25

Mr. McRUER: The \$97,000,000 might include other things than hosiery.

Mr. WHITELEY: No, that is the hosiery production. The hosiery division comprises hosiery and knit goods. The hosiery division as such is a distinct category.

30

Mr. McRUER: Penmans is a reporting company under the knit goods division, but they have one very large factory that does knitting, and their prosperity is considered under the head of knit goods and not under hosiery. That, I believe, is Mr. Whiteley's point



separate account, it is not true to say that the  
hostelry firms reporting were 50 per cent of the total

Mr. KILGORE: I did not say 50 per cent. I have  
given in dollars the actual hostelry production.

Mr. KILGORE: Whatever the figure used, it is  
not true to say that they represent, or that the  
reporting companies represent a certain proportion

Mr. KILGORE: I did not say that. I said what  
the total production of hostelry was and what the pro-  
portion of these particular companies is in dollar

Mr. KILGORE: But that cannot be applied to the  
hostelry division as such, because the hostelry division  
as such is a category set up for the purpose of this  
investigation and the price spread; it is not a cate-  
gory used in the taxation bureau.

Mr. KILGORE: The \$97,000,000 might include other

Mr. KILGORE: No, that is the hostelry production.

The hostelry division as such is a distinct category.

Mr. KILGORE: Because it is a reporting company under

the same legal division, but they have not this

category that some business, and some business is

classified under the law of 1934 and the law

category. That is, I believe, the distinction

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and it is a proper one.

Mr. WHITELEY: Later on, when Mr. Kellock gives the figure for knit goods, he shows the companies that are ~~successful~~ <sup>selected</sup> under knit goods as having a larger production than the knit goods figure would indicate, owing to the hosiery.

Mr. McRUER; Penmans would be one of the least successful ones according to my friend's suggestion.

The COMMISSIONER: That is to say, they do not report under hosiery.

Mr. McRUER: No, but under knit goods. But they are in the \$97,000,000 production of hosiery.

Mr. KELLOCK: The figures for domestic production, imports and exports of hosiery, are absolutely accurate. I am coming now to Mr. Whiteley's point, to compare the companies which are in the hosiery division here with the total. It is true that in the case of such a company as Penmans they do produce full-fashioned hosiery and many other such things, but their hosiery production will not appear in these figures of reporting companies. Their hosiery production is in the total.

The COMMISSIONER: In the total which I have already seen?

Mr. KELLOCK: Yes. In other words I am making the closest comparison is possible to make on the figures here. My figures of totals are absolutely correct, but in the hosiery division of the companies before Your Lordship there will be some companies who



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Mr. W. J. Kelly: Later on, when Mr. Kellock gives

the figures for knit goods, he shows the comparison that  
are ~~under~~ <sup>below</sup> under knit goods as having a larger  
proportion than the knit goods. I would like to  
ask you to the necessity.

Mr. W. J. Kelly: I would like to see one of the least  
successful ones according to my friend's suggestion.  
The comparison: That is to say, they are not

Mr. W. J. Kelly: I would like to see one of the least

are in the \$30,000,000 protection of knit goods.

Mr. W. J. Kelly: The figures for knit goods protection

figures and exports of knit goods, are absolutely accurate.

I am coming now to Mr. W. J. Kelly's point, to compare

the companies which are in the knit goods division.

with the total. It is true that in the case of knit

a company as large as the knit goods division.

knit goods and many other such things, and their knit

production will not appear in these figures of exports

and imports. Their knit goods production is in the

The comparison: In the total knit goods

In other words I am saying

the comparison is possible to make on the

figures of knit goods and absolutely

figures, but in the case of knit goods

figures and knit goods are not

have some hosiery production which will not be included. I have no way of getting at that. And now I should like to conclude paragraph # 9:

"It is submitted that these are not undue returns for manufacturing enterprises of this nature. In 1930 the net profits dropped to 6.4 per cent and were 7.0 per cent in 1931, 5.8 per cent in 1932, 6.6 per cent in 1933, 7.8 per cent in 1934, and 8.4 per cent in 1935. It will be noted that following the increase in the hosiery tariff of 1930 the net profits earned on shareholders' equity were only approximately half of what they were in the 1926-1929 period. It is submitted that these figures prove that the industry in Canada did not take undue advantage of the tariff of 1930 to make larger profits than before the increased tariff was put into force."

And that applies to any price discussions that took place in 1930. The year 1932 was the year in which there was the lowest return to the shareholders. Dealing with some of these companies, I take the Supersilk Hosiery Company.

"In Exhibit 1147 the commission auditor deals with the financial records of some individual companies. I desire to draw your attention to the page which contains a statement of the affairs of the Supersilk Hosiery Company Limited, as I desire to point out an unfortunate



we some history production which will not be included

I have no way of getting at that. And now I should

like to conclude paragraph 2:

"It is admitted that there are not units

return for manufacturing companies of this

native. In 1930 the net profits were 7.0

0.4 per cent and were 7.0 per cent in 1931, 6.8

per cent in 1932, 6.6 per cent in 1933, 7.8 per

cent in 1934, and 8.4 per cent in 1935. It will

be noted that following the increase in the

history total of 1930 the net profits showed

on shareholders' equity were only approximately

half of what they were in the 1930-1935 period.

It is admitted that these figures show a

decrease in return on equity and are not

of the total of 1930 to show larger profits

than before the increased tariff was a factor

and that applies to any price discussion that

took place in 1930. The year 1933 was the year in

which there was the lowest return to the shareholders.

Dealing with some of these companies, I have the

superiority history company.

In Exhibit 11, the commission exhibit

deals with the financial records of some indi-

vidual companies. I desire to draw your

attention to the fact that the figures are not

to be taken as the basis of any comparison

between the companies of the 1930-1935 period

"error which makes it appear that this company was more profitable than it actually was. And an examination of the commission auditor's exhibit reveals the fact that in the years 1932, 1933, 1934 and 1935 the dividend on preferred stock was not paid in full. The amounts which should have been paid and were not paid are as follows:

1932	\$8,853.25
1933	17,601.50
1934	17,354.75
1935	17,083.50 "

In the period from 1932 to 1935 the result of this omission can be seen by comparing the commission auditor's exhibit with a correct statement.

Mr. McRUER: This does not make any difference to my brief, because I have submitted my views. I have dealt with the earnings on capital invested in the industry, and what my friend sets out in the brief in this connection would not change that.

Mr. KELLOCK: It does not affect that; I am presenting my own point of view. The correct statement is as follows:

"Commission Auditor's  
Table

Correct Table

	Revenue Appli- cable to Com- mon stock equity	% to Common Stock Equity		Revenue Appli- cable to Common Stock Equity	%to Common Stock Equity
	\$			\$	
1932	120.06	.9		8,733.19 Red	68.2% Red
1933	17575.64	61.9		25.86 Red	0.1% Red
1934	2,055.14	3.6		15,299.61 Red	27.6% Red
1935	14,950.07	19.0		2,133.43 Red	2.7% Red



"I am also aware of the fact that the company was more profitable than it actually was, and an examination of the commission auditor's exhibit reveals the fact that in the years 1933, 1934, 1935 and 1936 the dividend on preferred stock was not paid in full. The amounts which should have been paid and were not paid are as follows:

1933	\$8,333.33
1934	17,601.50
1935	17,601.50
1936	17,601.50

In the period from 1933 to 1936 the result of this omission can be seen by comparing the commission auditor's exhibit with a correct statement.

Mr. BRYDIE: This does not make any difference to my brief, because I have omitted my views. I have dealt with the earnings as capital invested in the industry, and what my friend sets out in the exhibit is this connection would not change that.

Mr. WILSON: It does not affect that; I am presenting my own point of view. The correct statement is as follows:

Commission Auditor's

Year	Commission Auditor's	Correct Statement
1933	\$8,333.33	\$8,333.33
1934	17,601.50	17,601.50
1935	17,601.50	17,601.50
1936	17,601.50	17,601.50

Mr. McRUER: Was the deferred dividend cumulative in this case?

5 Mr. KELLOCK: Yes, in the case of the Supersilk Hosiery Company it was cumulative. So that the result is seen all the way through. Instead of there being, as the exhibit says, a return of 61.9 per cent to common shareholders' equity in 1933 it was 0.1 per cent in the red; instead of 3.6 per cent in 1934 it was 27.6 per cent in the red; and instead of 19 per cent of a return in 1935 it was 2.7 per cent in the red.

10 The COMMISSIONER: What is this company, it must be a small one.

15 Mr. KELLOCK: It is a purely full-fashioned hosiery company.

Mr. McRUER: It is a small company.

The COMMISSIONER: It must be.

20 Mr. McRUER: We did not put it forward at all in our brief.

The COMMISSIONER: You have \$17,500 making a 61.9 per cent return to common stock equity; that seems to be a small company. I suppose you would classify this company as an unsuccessful one.

25 Mr. McRUER: I do not think one can do that, My Lord.

The COMMISSIONER: I am asking Mr. Kellock how he would classify it.

30 Mr. McRUER: In 1931 it earned 11.5 per cent on the capital employed.



REPORT, ENCYCLOPEDIA

REPORT, ENCYCLOPEDIA

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The COMMISSIONER: What was the capital ?

Mr. KELLOCK: I have the figures here. In 1926

Mr. Howson's figure is \$56,130 and in 1935 it was  
\$746,102.

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The COMMISSIONER: From \$56,000 ?

Mr. KELLOCK: Yes.

Mr. McRUER: In 1926 the return was 33.2 per cent  
on capital employed, so that it has not had bad times.

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Mr. KELLOCK: That is misleading, unless you know  
what capital employed is.

Mr. McRUER: It is the money employed; there is  
nothing misleading about it.

The COMMISSIONER: The capital employed in 1926  
was \$56,000 ?

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Mr. McRUER: Yes.

The COMMISSIONER: And how much is it now ?

Mr. KELLOCK: It is \$746,000.

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Mr. McRUER: In 1935 they had 6.4 per cent--no,  
that is on sales; it was 5.7 per cent.

The COMMISSIONER: On the capital employed ?

Mr. McRUER: Yea.

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Mr. KELLOCK: That is on the basis of Mr. Howson's  
figures. Here, My Lord, I am dealing with what the  
shareholders themselves got; I am showing what their  
experience was.

The COMMISSIONER: Did they have to pay interest  
on bonds ?

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Mr. KELLOCK: Up to 1927 they had bank loans,  
and again in 1935, on the particular day Mr. Howson



Mr. MILLER: I have the figures here. In 1926

the company's return was \$5,100 and in 1925 it was

Mr. MILLER: Yes.

Mr. MILLER: In 1926 the return was 33.2 per cent

on capital employed, so that it has not had times

Mr. MILLER: That is misleading, unless you know

what capital employed is.

Mr. MILLER: It is the money employed; there is

nothing misleading about it.

Mr. MILLER: The capital employed in 1926

Mr. MILLER: Yes.

Mr. MILLER: And how much is it now?

Mr. MILLER: It is \$766,000.

Mr. MILLER: In 1925 they had 2.4 per cent

that is on sales; it was 2.7 per cent.

Mr. MILLER: On the capital employed?

Mr. MILLER: Yes.

Mr. MILLER: There, Mr. Lord, I am dealing with what the

company's return was in 1925 and 1926 and I am dealing with what the

company's return was in 1925 and 1926 and I am dealing with what the

company's return was in 1925 and 1926 and I am dealing with what the

company's return was in 1925 and 1926 and I am dealing with what the

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took, they had a bank loan of \$179,507. It does not show the interest.

The COMMISSIONER: Would there be interest on bonds as well?

Mr. KELLOCK: There were no bonds apparently.

Mr. HOWSON: No bonds, no.

Mr. KELLOCK: And that is before income tax was taken into account. Then I submit that the comparison which I am coming to, in the table which the auditor uses, shows that the effect was to indicate that the company earned more than it actually did, and I am dealing here with its net profits and sales. I quote from the brief:

"Also in regard to this company the commission auditor's figures purport to show 'net profit' (Exhibit 1147) both in dollars and as a percentage of sales. But so-called 'net profit' is before income tax. It is submitted that the following comparison of the commission auditor's table with a correct table shows that the effect was to indicate that this company earned more than it actually did earn:

Commission Auditor's Table		Submitted Correct Table	
'net profit' % to Sales		Net Profit after Income tax	% to Sales
1926	18,630.45 9.0	18,630.45	9.0
1927	14,514.81 11.4	13,167.74	10.3
1928	11,633.78 2.5	10,389.90	2.2



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took, they had a bank loan of \$100,000. It does not

show the interest.

The interest is not shown in the statement of

the company.

Mr. WILSON: there were no funds available.

Mr. WILSON: I am not sure.

Mr. WILSON: and that is before the company was

taken into account. Then I submit that the company

was which I am owing to, in the table which the

auditor gave, shows that the effect was to the loss

that the company earned more than it actually did.

and I am feeling sure with the net profit and sales.

I quote from the table:

"Also in regard to this company the company

auditor's figures amount to show that the

(Exhibit 114V) both in effect and as a whole

was of sales. The so-called 'net profit' is

before income tax. It is submitted that the

following comparison of the commission auditor's

table with a correct table shows that the effect

was to show that the company was in a

than it actually did earn:

Commission Auditor's  
Table

'Net Profit' & to Sales  
Table

Net Profit  
Sales

Net Profit  
Sales

Net Profit  
Sales

1929	35,249.64	7.6	34,498.44	7.5
1930	57,815.59	8.6	55,105.40	8.2
1931	61,1 <sup>6</sup> 1.23	9.8	54,942.30	8.8
1932	35,082.27	6.5	26,882.81	4.9
1933	38,801.41	7.0	35,177.14 <sup>3</sup>	6.4
1934	22,885.27	3.9	20,131.48	3.4
1935	42,380.32	6.4	34,496.44	5.2"

The COMMISSIONER: Is the only difference between the two tables the matter of income tax ?

Mr. KELLOCK: Yes, My Lord, and in cases where there was a bank loan, interest on the loan. The outside column shows the actual net profit on the sales of the company, the number of cents in every dollar which the company really realized.

"The business of the Supersilk Hosiery

Company is entirely the production and sale of full-fashioned hosiery, and it is submitted that the figures presented show that this type of business requires a substantial net profit on sales. It will be seen that while this company in 1932 made a net profit of 4.9 per cent on sales it was in the red to the extent of 68.2 per cent on the common stock equity; in 1933 with a net profit of 6.4 per cent on sales, was in the red to the extent of 0.1 per cent on net equity; in 1934 with a net profit of 3.4 per cent on sales, the company was in the red of 27.6 per cent on net equity; and in 1935, with a net profit of 5.2 per cent on sales was in the red to the extent





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"of 2.7 per cent on the shareholders' net equity.

It is submitted that the increase in tariff in 1930 did not enable this company to make any undue profits."

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In your brief the year 1936 should be the year 1930.

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"This full-fashioned hosiery company in the years 1932 to 1935 produced and sold \$2,345,204.92 worth of hosiery (Exhibit 1147), and gave employment, (not including office or sales staff), to 190 people in 1932, 193 people in 1933, 265 people in 1934 and 311 people in 1935, paid out wages during this four-year period (not including office management and sales salaries) amounting to \$588,310.60 (Exhibit 1214), and as a result of all their efforts and risk did not succeed in earning their preferred stock dividends in any of the four years, the total arrears amounting to \$26,192.06. I would point out specially to Your Lordship that while this company was carrying on an unremunerative business during this four-year period they were maintaining and increasing the number of their employees."

25

Mr. McRUER: Before Mr. Kellock goes on, there is a matter I wish to touch upon arising out of a question which Your Lordship asked Mr. Kellock during the course of argument a day or two ago, and that was with respect to Canada's position as an exporting nation. I believe the statement was made that Canada was fifth as an

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It is submitted that the increase in profits in 1950 did not enable this company to make any  
In your brief the year 1950 should be the year

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"This full-fashioned business company in the years 1948 to 1950 produced and sold \$2,545,804.90 worth of property (Exhibit 1147), and gave employment, (not including office or sales staff), to 190 people in 1948, 195 people in 1949, and 205 people in 1950 and 211 people in 1951, paid out wages during this four-year period (not including office

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management and sales salaries) amounting to \$288,310.80 (Exhibit 1148), and as a result of all their efforts and risk did not succeed in earning their preferred stock dividends in any of the four years, the total arrears amounting to \$24,100.00. I would point out specially to your committee that while this company was carrying on an unprofitable business during this four-year period, the number of their employees."

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Mr. Justice: Before Mr. Bellon goes on, there is a matter I wish to touch upon arising out of a question which your lordship asked Mr. Bellon during the course of argument a day or two ago, and that was with respect to the number of their employees."

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exporting nation. In the budget speech which has been filed as Exhibit 1346, at page 48, the statement is made that Canada is now fourth among the nations in export trade, while retaining fifth place in the total of trade. As an exporting nation we are fourth, but in total trade we are in fifth place, and a table is given showing imports into Canada in the years 1935 and 1936. The total imports in 1936 were \$635,190,844 and the total exports of Canadian produce were \$1,015,205,435, and foreign produce \$12,696,519. In this regard I think it might be useful to the commission if Your Lordship would direct Mr. Whiteley to prepare a table from the records of the Bureau of Statistics, showing how the exports and imports are made up with the world at large running over a period of years. We have quite an elaborate table--I believe it is Exhibit 666--in connection with trade with Japan. That seems to be only one section of it and there are other nations such as the United States, France, Switzerland, the Netherlands and Italy, with which in the past we have done a large trade.



exporting nation. In the last speech which has  
been filed as Exhibit 12A, at page 44, the statement  
is made that Canada is now fourth among the nations in  
export trade, while retaining fifth place in the total  
of trade. As an exporting nation we are fourth, but  
in total trade we are in fifth place, and a table is  
given showing imports into Canada in the years 1933  
and 1934. The total imports in 1933 were \$285,140,000  
and the total exports of Canadian produce were  
\$1,015,305,438, and foreign trade was \$1,300,448,000. In  
this regard I think it might be useful to the committee  
also if our Embassy would direct Mr. [Name] to  
prepare a table from the records of the [Name]  
Statistics, showing how the exports and imports are  
made up with the world at large running over a period  
of years. We have quite an elaborate table—I believe  
it is Exhibit 36—in connection with trade with Japan.  
That seems to be only one section of it and there are  
other sections such as the United States, France,  
Netherlands, the Netherlands and Italy, with which in  
the past we have done a large trade.

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THE COMMISSIONER: Yes, that information must be available because I had it on the grain Inquiry Commission at Winnipeg. Mr. Whiteley could do it.

5 MR. McRuer: Yes, that is right in his line if he could be directed to prepare that because I cannot see that our investigation could be complete without that information. We have it as to our position as a trading nation and I think we ought to have with whom we trade, because we are ---

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THE COMMISSIONER: That could be had very easily. We come fourth now as exporters. The three ahead of us are Great Britain---

15 MR. McRuer: They are not mentioned here. I was just going to ask Mr. Whiteley to get that.

THE COMMISSIONER: The United States and Japan. Which one did we pass during the year?

MR. RENE: France.

20 MR. KELLOCK: My lord, during the intermission I have added Exhibit 1351.

THE COMMISSIONER: I gave those copies to Mr. Whiteley.

25 MR. KELLOCK: Those are the figures upon which the percentages above are based.

THE COMMISSIONER: Did you do the same with the other Exhibit?

30 MR. KELLOCK: The figures, my lord, for Exhibit 1342 are in Exhibit 1324.

MR. McRuer: What section of your Brief is this?



NO. 100-100000-100000  
RECORDS SECTION  
U. S. DEPARTMENT OF JUSTICE

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Mr. Tolson: Yes, that is right in the time it would be directed to the Bureau and I believe that that our investigation could be completed without that information. We have it as to our position as a

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company which has a claim as to have with whom as to be, because we are ---  
The United States is not very small.

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of us are great Britain---  
Mr. Tolson: They are not mentioned here. I am just going to ask Mr. Tolson to get that.

20

The United States: The United States and Japan.  
which one did we pass during the year?

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Mr. Tolson: My lord, during the investigation I have been reading that.  
The United States: I gave those copies to Mr.

30

Chiefly.  
Mr. Tolson: Those are the figures upon which the percentages above are based.

Did you do the same with the  
Mr. Tolson: Yes, that is right in the time it would be directed to the Bureau and I believe that that our investigation could be completed without that information. We have it as to our position as a

THE COMMISSIONER: I know that. I thought these  
also were.

MR. KELLOCK: No, they are not; they are taken  
direct from the Trade of Canada.

5 THE COMMISSIONER: The thing is I asked Mr. Whiteley  
to put these dollars in both these exhibits and probably  
he has done that. I think he is doing it now.

MR. KELLOCK: Then I am at paragraph 11, my lord,  
10 dealing with the Weldrest Hosiery Company:

"Another unfortunate error, which also has the  
result of making the company reported on appear more  
profitable than it actually was, is to be found in the  
Commission Auditor's report on the Weldrest  
15 Hosiery Company Limited...."

And this Company only makes full-fashioned hosiery.

"...The most cursory examination of this report  
shows that no dividends were paid on the pre-  
ferred stock in this company in the years  
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1931 and 1932, and that only part of the preferred  
dividend was paid in 1933 and 1934 while on the  
other hand, a small amount of arrears (\$2,714.25)  
was paid in 1935."  
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And I set out what the arrears of preferred dividends  
were in the various years 1931 to 1934, and I compare  
Mr. Howson's exhibit, after making this correction.

In 1931 he shows \$1,992.83 applicable to the common  
30 stock equity, percentage of 0.9%. Actually it was  
\$19,040 short of there being anything for the common





5 stock equity and that is 8.3% in the red. In 1932  
he shows \$4,007.00 or 1.9% available whereas it was  
\$17,025.56 short or 8.2% in the red. In 1933 he  
shows \$14,230.37 available or 17.7%. Actually there  
was only \$1,555.12 or 1.5%, and in 1934 he shows  
\$24,670.24 or 23.0% available and actually there was  
only \$9,355.99 or 8.7% available. I say:

10 "It is clear that the Commission Auditor's report  
shows that this company made a small profit  
on its common stock equity in 1932 of \$1,992.83,"  
THE COMMISSIONER: Look in your figures there. You  
have in the fourth column, "Net revenue applicable to  
common stock equity, "19,040.42 Red, and the next  
15 column you have 8.3%.

MR. KELLOCK: That should be 8.3% red, my lord.  
And the rest of that paragraph really discusses that  
table so that I do not need to read it, my lord.

20 I say:

"As with other companies, the Commission Auditor's  
report on this company deals with the figures  
in such a way that the company appears more  
successful than it actually is."

25 MR. McRUER: That is not correct.

MR. KELLOCK: I submit not:

30 "The Exhibit for example contains a table  
which purports to show the 'net profits from  
operations, % to sales.' Here again no  
allowance is made for income tax and bank interest



stock equity and that in 1904 in the net,

as shown \$4,007.00 or 1.0% available whereas it was

\$17,013.85 short or 8.2% in the net, in 1903 as

shown \$14,850.37 available or 1.7%.

and that in 1904, 1.5%, and in 1904 as shown

\$17,013.85 short or 8.2% in the net, in 1903 as

shown \$14,850.37 available or 1.7%.

It is clear that the Canadian Pacific is

shown that this company made a small profit

on its common stock equity in 1904 of \$1,944.85.

and that in 1904, 1.5%, and in 1904 as shown

have in the fourth column, "Net revenue applicable to

common stock equity," \$12,040.44 and, and the net

shown for 1904.

It is clear that should be 8.2% net, my item.

and the fact of that paragraph being discussed and

shows so that I do not need to read it, my item.

and

and with other companies, the Canadian

report on this company being with the

in such a way that the company appears to

successful than it really is.

and, my item, that is the case.

and, my item, I really am

"The British Columbia Railway"

which appears to show the

and, my item, that is the case.

allowance is made for

As an example, this omission results in showing the percentage to sales in 1931 as 2.5% whereas they were actually 0.3%, and in 1933, 4.9%, when they were actually 2.9%.

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The Weldrest Hosiery Co. in the 4 years period 1931 to 1935 inclusive..."

That is really five years, I am sorry.

10

"....produced and sold \$3,223,698.53 worth of full fashioned hosiery, gave employment (exclusive of management, office and sales staff) to 407 people in 1931, 420 people in 1932, 393 people in 1933 and 390 people in 1934, paid outwages (not including office management and sales amounting to \$1,037,883.36..."

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THE COMMISSIONER: You do not go on to 1935 there? You say you corrected yourself.

20

MR. KELLOCK: Yes, my lord, I am very sorry. My original statement is correct. It should remain as 4.

25

"...for the 4 years period, and as a result of all their efforts and risks in the raw material market did not earn their preferred stock dividend, the amount in arrears being \$25,154.87."

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And I submit that those things create false impressions in the mind of the public in relation to the industry even if these arrears are pointed out.



1954

As an example, this omission results in showing  
the percentage to sales in 1951 as 2.5% whereas  
they were actually 0.5%, and in 1952, 4.5%,  
when they were actually 2.5%.

1951 to 1952 inclusive...

That is really five years, I am sorry.

"...proceed and add \$5,325,325.33 worth of

full fashioned coats, have employees

(exclusive of management, office and sales

staff) to 407 people in 1951, 480 people in

1952, 500 people in 1953 and 500 people in

1954, plus outages (not including office

management and sales amounting to \$1,000,000.00.

THE COMPANY: You do not go on to 1955 there?

You say you corrected yourself.

MR. BRYDIE: Yes, my lord, I am very sorry.

original statement is correct. It should remain

"...for the 4 years period, and as a result

of all their efforts and risks in the new

material market did not earn their preferred

stock dividend, the amount in arrears being

And I admit that these things create false im-

pressions in the mind of the public in relation to

the industry even if these arrears are paid out.

And then I come to the Canadian Silk Products Company and there is another error here.

"In Exhibit 1147 is set out what purports to be a summary of operations for the period 1926 to 1935.

This summary purports to show the net return on the common shares and shows a so-called 'net revenue applicable to common stock equity,' as a percentage of a so-called 'common stock equity'.

As will be seen from this report, this company has \$500,000 preferred shares outstanding. This ignored is

(1) These \$500,000 preferred shares are properly known as "A" shares and are preferred as to dividends over the company's "B" shares to \$1.50 per share, but....."

MR. McRUER: Are they not all owned by the same person?

MR. KELLOCK: I do not know that there is any evidence that deals with who the shareholders are.

MR. McRUER: They are all owned by one company.

MR. KELLOCK: What is "all owned by one company?"

MR. McRUER: It is the Canadian Silk Products Incorporated, I think it is. The answer to the questionnaire shows ---

MR. KELLOCK: Which company are you speaking of - the holding company or the operating company?

MR. McRUER: My recollection was that Mr. Thompson and one or two of his associates own the whole of this Company. They own the Canadian Silk Products Incorporated



17504

and then I come to the one with which I am connected.

and there is another error here.

"In Exhibit 114 is set out the various reports to be a summary of operations for the period 1934 to 1935."

This summary set out the various reports.

on the common shares and shows a so-called

revenue applicable to common stock equity, as a

percentage of a so-called 'common stock equity'.

As this is seen from this report, this summary

shows, the various shares and equity.

is shown as

(1) These shares, and the various shares and equity

known as the common shares and equity.

statements of the company's financial position.

there, but....

Q. Now, the fact that they are not all owned by the same person

A. Yes, I do not know that there is any

evidence that they are all owned by the same person.

A. Yes, they are all owned by the company.

Q. Now, what is the name of the company?

A. It is the Canadian National Bank.

Q. Now, I think it is. The answer to the

Q. Now, what is the name of the company?

the holding company of the operating company?

A. Yes, my recollection is that it is the

and one or two of its associates own the whole of this

company. They are the Canadian National Bank.

and that company owns Canadian Silk Products or vice versa-  
I have forgotten which.

5 MR. KELLOCK: I think the result of what my friend  
says there are comparatively few shareholders but that  
does not alter the situation as between what is coming  
on the preferred shares and what is left for the "B"  
or common shares.

10 MR. McRUER: Of course does not make any difference  
in the way I deal with it..

MR. KELLOCK: Of course, I do not altogether approve  
of the way you deal with it. You do not deal at  
all with what the shareholders got.

15 MR. McRUER: Yes, I deal with it. I deal with the  
returns on the capital employed.

20 MR. KELLOCK: You deal with the capital on one day  
of the year which included borrowed capital from the  
bank. You never considered in any place what the  
shareholders themselves got out of it.

MR. McRUER: Yes. In this very company I  
say a man invested \$41,000 and has an equity of  
\$1,200,000.

25 MR. KELLOCK: My friend never deals with what is  
coming to the shareholders of the company in the way  
I am dealing with it, my lord, and that is what is  
return in any one year to the shareholders of the  
company, and I am dealing with these companies par-  
30 ticularly from the standpoint of what the shareholders



1934

Q. Now, I think you would not say that  
there are comparatively few shareholders but that  
the relation between them and the company is  
on the whole, a very close one, is it not?  
A. Yes, I think so.

Q. Now, I think you would not say that  
the relation between them and the company is  
on the whole, a very close one, is it not?  
A. Yes, I think so.

Q. Now, I think you would not say that  
the relation between them and the company is  
on the whole, a very close one, is it not?  
A. Yes, I think so.

Q. Now, I think you would not say that  
the relation between them and the company is  
on the whole, a very close one, is it not?  
A. Yes, I think so.

Q. Now, I think you would not say that  
the relation between them and the company is  
on the whole, a very close one, is it not?  
A. Yes, I think so.

Q. Now, I think you would not say that  
the relation between them and the company is  
on the whole, a very close one, is it not?  
A. Yes, I think so.

got because I wanted to discuss the effect, if any, of any price discussion, if any, that these companies took part in.

And I say secondly, at the top of page 9:

"No provision is made in determining the so-called 'net revenue applicable to common stock equity' for the earnings which would accrue to the "A" shares."

That is, this \$1.50 to which the "A" shares are entitled before the "B" shares get anything is overlooked again in the preparation of this Exhibit, and the result is shown in the table which I set out in that page that the net revenue applicable to the "A" and "B" shares (both ranking equally after \$1.50 paid on "A" shares), that in 1930 there was \$247,202.20 available.

THE COMMISSIONER: That is for the "B" shares.

MR. KELLOCK: That is for both, my lord, after deducting \$1.50 on the "A" shares, and the percent to the Common Stock Equity as reported by Mr. Howson is 80.1%, and it is actually ---

MR. McRUER: Where did you get your information as to Class "A" shares participating in this way?

MR. KELLOCK: It should be on the Returns.

MR. McRUER: Mr. Howson has compiled this from the information that this Company gave him. They were in the Witness Box - Thompson was in the Witness box for some time and the Auditor was in the Witness box.



and I wanted to discuss the effect, if any,  
of price discount, if any, that would be given

back part of.

and I say generally, at the top of page 4:

"The provision is made in determining the

so-called 'net revenue' as follows:

gross stock equity, for the earnings ratio

would serve to the 'net revenue'.

that is, this \$1.50 to which the "A" shares are entitled

before the "B" shares get anything is overlooked and

is the presentation of this exhibit, and the result is

shown in the table which I set out in that page

that the net revenue is \$1.50 to the "A" and "B"

shares, that is, the net revenue is \$1.50 to the

shares, that is, the net revenue is \$1.50 to the

shares, that is, the net revenue is \$1.50 to the

shares, that is, the net revenue is \$1.50 to the

shares, that is, the net revenue is \$1.50 to the

to the common stock which is created by the common

is \$1.50, and it is actually ---

the common stock which is created by the common

the common stock which is created by the common

the common stock which is created by the common

the common stock which is created by the common

the common stock which is created by the common

the common stock which is created by the common

the common stock which is created by the common

Cook was in the Witness box.

MR. KELLOCK: I am told that is the fact.

THE COMMISSIONER: You must not attribute to Mr.

Howson something that he did not ---

5 MR. KELLOCK: No, if Mr. Howson did not have the information he could not have done otherwise than he did.

10 THE COMMISSIONER: You are assuming here on the basis that he took. Apparently that is not so.

MR. KELLOCK: I assumed that this information was in the returns. If it is not there then I cannot criticize.

15 THE COMMISSIONER: Mr. Howson worked on the returns that he got from the Company.

MR. McRUER: We do not know if this information is correct or not.

20 THE COMMISSIONER: How does it come before me now. The only evidence I know of is the evidence of the Return.

MR. KELLOCK: This was only my instructions.

THE COMMISSIONER: I think you should have made more careful enquiry as to what the returns were.

25 MR. KELLOCK: I quite agree. It should have been in the Return and I assumed it was there. The result is, however, as I have shown it for 1930.

30 1931 instead of the percentage to common stock equity being 67.3%, it is only 26.9%. In 1932 instead of being 63.3% it is 27.6%. In 1933 instead of 47.3% it is 22.9%. In 1934 instead of 34.4% it is 17.4%.



Book was in the witness box.

MR. KILGORE: I am going to ask you the first.

THE COURT: You must not attribute to Mr.

Hosson something that he did not ---

MR. KILGORE: No, if Mr. Hosson did not see the

book then he could not have done otherwise than he

did.

THE COURT: You are assuming that he saw the book.

MR. KILGORE: Apparently that is not so.

THE COURT: I understand that is what you are saying.

MR. KILGORE: If it is not there then I cannot

produce it.

THE COURT: Mr. Hosson worked on the book.

That is the fact, is it not?

MR. KILGORE: He did not know if this information in

connection or not.

THE COURT: Now, if you know it, come forward and say.

THE COURT: The only witness I have of the existence of the book.

MR. KILGORE: That is only a statement.

THE COURT: I think you should have some more

evidence, especially as to what the returns were.

MR. KILGORE: I quite agree. It should have

been in the return and I assumed it was there.

THE COURT: However, as I have shown it for you.

1901 instead of the percentage of common stock being

being 67.3%, it is only 55.4%. In 1902 instead of

being 67.3% it is 57.6%. In 1903 instead of 47.5%

it is 52.3%. In 1904 instead of 54.4% it is 19.4%.

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and in 1935 instead of being 26.1% it is 13.8%.

THE COMMISSIONER: That is, if those facts are  
as you are assuming them to be.

MR. KELLOCK: Yes, my lord.

MR. McRUER: What is your contention - that the  
"A" shares are preferred shares?

MR. KELLOCK: Yes.

MR. McRUER: And then the dividends are paid on  
that first.

THE COMMISSIONER: As to dividends, I understand  
"A" shares first get \$1.50 and if anything left it  
is divided among them equally.

MR. McRUER: Was that done? Were there any  
dividends paid on the "A" shares? \$926,000 were  
paid in dividends by this Company.

THE COMMISSIONER: That is in these five years?

MR. McRUER: Well, no, it was longer than that.  
In 1924 they started in business with a total investment  
of \$48,000. They had some preferred shares all  
of which were redeemed and they had some bonds,  
\$60,000, all of which were redeemed. Then in  
1929 the Canadian Silk Products Corporation Limited  
was incorporated and issued 100 class "A" shares  
for \$500 cash and 99,900 class "A" shares ---

THE COMMISSIONER: That was a new company in  
place of the old one - is that right?

MR. McRUER: And it acquired all the shares of  
Canadian Silk Products Limited. That was in 1929.



and in 1925 instead of being \$8.15 it is 15.00.

THE COMMISSIONER: That is, if those facts are

as you are assuming them to be.

MR. ROBERTS: Yes, sir.

MR. ROBERTS: That is your contention - that the

"A" shares are preferred shares?

MR. ROBERTS: Yes.

MR. ROBERTS: And then the dividends are paid on

and 1925.

THE COMMISSIONER: As to dividends, I understand

that the first year it was \$1.00 and it was \$1.00

is divided among them equally.

MR. ROBERTS: That is correct? Were there any

dividends paid on the "A" shares? \$100,000 were

paid in dividends by this company.

THE COMMISSIONER: That is in those five years?

MR. ROBERTS: Well, no, it was larger than that.

In 1924 they started in business with a total investment

of \$48,000. They had some preferred shares all

of which were redeemed and they had some bonds,

\$60,000, all of which were redeemed. Then in

1925 they had all the same information and

was incorporated and issued 100 class "A" shares

for \$500 cash and 50,000 class "A" shares ---

and 1925 they had all the same information and

and 1925 they had all the same information and

and 1925 they had all the same information and

and 1925 they had all the same information and

Between 1925 and 1935 the Company's net earnings from manufacturing operations after payment of income taxes, amounted to \$2,159,30.44. Profits were made on securities sold amounting to \$33,770.79.

5 Out of these earnings \$926,032.50 were paid in dividends, and \$1,267,068 remain as undistributed surplus and reserve. Outside of \$150,609 written off for loss on investments, the remainder of the earnings still remain with the company as undistributed surplus and  
10 reserve.

On their Return to the Commission they just show dividends paid and they show no distinction between the two classes of stock on which dividends are paid,  
15 so that I think my friend is introducing a refinement into it.

MR. KELLOCK: The dividends paid, if my instructions are right, could only have been paid on that basis.

20 MR. McRUER: That is not what they said in their return. Does not make much difference, they made enough money.

MR. KELLOCK: Out of 10 companies that Mr. Howson deals with and ignores the fact that preferred dividends  
25 were either not paid at all or paid only in part, this is the only one where apparently it was not shown in the returns.

MR. McRUER: Now, my friend can make attacks on me  
30 but I am not going to permit him to make attacks on Mr. Howson. He says that he ignores the facts, &c.



10: million 44,08,441.31 of bedrooms, 2238

vi Ovi

What happened was - it was an oversight in the making up of these statements and I told my friend when it came up, when it was pointed out, and I said in my opening argument that we agreed with him in respect to these preferred dividends that were shown to be cumulative that that was a proper adjustment to make in regard to the common stock equity. It makes no difference on the basis on which I submitted my argument and that was return on capital invested.

THE COMMISSIONER: They were a charge on the net profits?

MR. McRUER: Yes, but when you take a return on common stock equity my friend is quite right. It was what you have to do in order to determine whether dividend is cumulative or not, preferred dividend that is not paid whether cumulated or not - you have to go back and get the status of the preferred stock, &c., and in an oversight of Mr. Howson's staff it was overlooked but to say it was ignored is not fair to Mr. Howson at all.

MR. KELLOCK: I have not any desire to say ignored or anything else? I am quite satisfied it was an oversight.

THE COMMISSIONER: Inadvertently omitted.

MR. KELLOCK: I am quite satisfied to amend my language because I have no desire to be personal with anybody in this inquiry or in any piece of litigation I may be in at any time. I am merely giving it



... was - it was ...  
... and I ...

... when it was ... and I ...

... agreed with him in respect to these

preferred dividends that were ...

that that was a proper adjustment to make in regard to

the common stock ... It makes no difference

on the basis on which I submitted my argument and that

...

... They were a change on the part

...

... but you have a return on common

... it is ...

... to have to be in order to ...

... preferred dividend that is ...

... or not - you have to ...

... and get the status of the preferred stock, ...

... in an oversight of Mr. ... it was overlooked

... but so say it was ignored is not fair to ...

... at all.

... I have not any desire to say ignored

... I am quite satisfied it was ...

... oversight.

...

...

...

...

...

from the standpoint what the shareholders did or did not get and it is not correct, the reason being pure oversight.

5 I come to deal with "Results of 8 Hosiery Mills' operations" taken together and I draw attention to the fact that in dealing with hosiery companies my friend has commented on the tables in exhibit 1155 which are described as "8 representative companies sales, 10 which did 86.2% of the total business - this is my friend's contention,

"....which did 86.2% of the total business of all the reporting companies during the year 1926, 15 and 58.9% of the total business of all the reporting companies during the year 1935.

This statement appears to be accurate as far as it goes, but these 8 companies do not represent anything like this proportion of the 20 hosiery business done in Canada. The figures are from Exhibit 1155 and in 1926 the sales of these 8 companies were \$4,810,856, but the production of hosiery in Canada was \$18,107,049 and percent of (1) to (2) 26.6%. In 1934 25 these companies had sales of \$6,902,015. Production of hosiery in Canada in that year was \$18,758,341 or 36.8%.

30 "It will, therefore, be seen that these so-called representative companies represented not more than 27% of the hosiery produced in



not get and it is not correct, the reason being pure

overstated.

I am in fact the owner of a private office

operations, taken together and I draw attention to the

fact that in dealing with hostery companies my friend

has commented on the tables in exhibit 1155 which

are described as "representative companies sales,"

which did 86.8% of the total business - this is my

friend's contention,

...which did 86.8% of the total business of all

the reporting companies during the year 1935,

and 86.8% of the total business of all the

reporting companies during the year 1936.

It is evident, therefore, to be accurate as far

as it goes, but these 8 companies do not

represent anything like this proportion of the

hostery business done in Canada. The figures

are from exhibit 1155 and in 1935 the sales

of these 8 companies were \$4,810,455, but the

production of hostery in Canada was \$13,107,040

and percent of (1) to (2) 36.6%. In 1936

these companies had sales of \$5,001,014.

Production of hostery in Canada in 1936 was

\$14,441,340.

It will, therefore, be seen that these

companies represent a negligible percentage

17212

1926 and less than 37% of the hosiery produced in Canada in 1934. It is submitted, therefore, that this sample is not 'representative' because the sample consists of companies that 'have all been in business during the whole ten years', and does not include a number of companies which were not so successful as those included in the sample.

The Commission Counsel in his factum (page 242) states that the net profit on capital employed in operations results in a low of 9.9% to a high of 14.1% in the period from 1926 to 1935. I submit that the so called 'net profit' is not net profit and that before obtaining a 'net profit' it is necessary that income tax and bond interest be deducted.

Still dealing with these eight so-called representative companies the Commission auditor added a table to Exhibit 1155 which showed the net profit on sales for the ten years period, 1926 to 1935, to have been 8.2%. This net profit figure includes miscellaneous income which Exhibit 1155 shows to have amounted to 0.6% of sales. Allowing 15% of this figure for the income tax paid on miscellaneous investment, this brings the net profit on sales to approximately 7.7% for the ten years period under review."

THE COMMISSIONER: Just a minute. You say there at the beginning of paragraph 13 the Auditor refers



1935

has not been made up to the present time.

It is not known whether or not the same is true.

This sample is not representative because the

sample consists of companies that have all been in

business during the whole ten years, and does not

include a number of companies which were not

so successful as those included in the sample.

The Commission Counsel in his report (page

22) states that the net profit on capital

employed in operations results in a few of

0.9% to a high of 14.1% in the period from 1925 to

1935. I admit that the so-called 'net

profit' is not net profit and that before

calculating a 'net profit' it is necessary that the

tax and bond interest be deducted.

With reference to the net profit

figure shown in the sample, the Commission

added a table to Exhibit 115 which shows the

net profit on capital for the ten years.

1925 to 1935, to have been 8.8%. This net profit

figure includes miscellaneous income which Exhibit

115 shows to have amounted to 5.5% of sales.

Allowing 1% of this figure for the income tax

paid on miscellaneous income, the net profit

figure on sales for the ten years would be

the net profit on capital.

The Commission Counsel in his report (page

to these companies as being representative companies.

Did he pick them out, these 8 companies, from a larger number?

MR. KELLOCK: Yes, my lord. That Exhibit is called "Representative companies" I gather.

THE COMMISSIONER: How many companies in all were there reporting?

MR. KELLOCK: In 1926 to 1935 there was 9 reporting and in 1926 - 27, as I set out in paragraph 6, until there were 25 mills in the report from 1931 to 1935 inclusive. They had increased to 25.

THE COMMISSIONER: Well then, the 8 in question are taken out of the 25?

MR. KELLOCK: Yes.

MR. MCURER: We deal with them in a separate classification but we dealt with the others altogether. They were also dealt with.

MR. KELLOCK: Then I say, my lord,

"Following the same procedure and dividing the 10 years' period into two periods of 5 years each, the result is as follows:

Gross revenue from sales, was \$3,836,169.

Miscellaneous income \$94,740 or a total of \$3,930,909."

Deducting interest on loans, bond interest and income tax and that leaves a net profit of \$3,295,255.

Now the sales were \$35,134,875. Net profits including miscellaneous income to sales is 9.4%. Miscellaneous





income to sales was 0.3% and net profit to sales approximately 9.1%. In 1931 to ---

THE COMMISSIONER: Pardon me a moment. This is the way you do it?

5 MR. KELLOCK: Yes.

THE COMMISSIONER: How much did Mr. Howson make it, instead of 9.1%. I want to see if you are covering the same thing for the same period.

10 MR. McRUER: 9.1 to a high of 14.1 in different years, that is for the 10-year period.

MR. KELLOCK: I am dividing it up. I do not think Mr. Howson does divide it up.

15 THE COMMISSIONER: I want to see how far apart you were. I want Mr. Howson's basis. What would the figure here instead of 9.1%?

MR. McRUER: Well, there are 11 representative companies dealt with by Mr. Howson.

20 MR. KELLOCK: No, there are only 8.

MR. McRUER: No, there were 11.

25 MR. KELLOCK: These I am talking about were dealt with in Exhibit 1155 from page 7, and it specifically says the number included in this summary are 8, all the way across the page.

MR. McRUER: There are two sections and you are only dealing with one.

30 MR. KELLOCK: Two sections. This deals with all the companies and then deals with this particular group headed "Representative companies."



...in 1951 was \$1.35 and has profit to date

...in 1951 to ...

...the Commission; ...

...in 1951

...in 1951

...in 1951

...it, instead of \$1.15. I want to see if you are agree-

ing the same thing for the same period.

...Mr. Hovson: \$1.15 to a high of \$1.15 in different years

...that is for the 12-year period.

...Mr. Hovson: I am dividing it up. I do not

...in 1951

...Mr. Hovson: I want to see how far apart

you were. I want Mr. Hovson's basic. ...

the figure here instead of \$1.15

...in 1951

...companies established by Mr. Hovson.

...Mr. Hovson: No, there are only \$1.

...in 1951

...in 1951

...in 1951

...says the number included in this summary are \$1.

...all the way across the page.

...in 1951

...in 1951

...in 1951

...in 1951

...in 1951

THE COMMISSIONER: That is the 8?

MR. KELLOCK: Yes, my lord.

THE COMMISSIONER: So far as those 8 companies are concerned you take them from 1926 to 1930 inclusive, and you bring down net profit from sales of 9.1%.

MR. KELLOCK: Yes.

THE COMMISSIONER: What does Mr. Howson do in that period? If you are going to offer a comparison it should be readily arrived at.

MR. KELLOCK: Here it is here but Mr. Howson does not do it for the period as I have done it.

THE COMMISSIONER: You see you cannot expect me to sit down later on and try to work this out myself. To have value as a comparison between his method and your method I want to know how your 9.1 looks alongside of whatever figure he arrives at.

MR. KELLOCK: Well, to do that ---

THE COMMISSIONER: Is he 2 % higher or 3%?

MR. McRUER: About 10.9% Mr. Howson says his figures would work out on the 5-year period.

THE COMMISSIONER: That is the one we are at now?

MR. McRUER: Yes.

THE COMMISSIONER: That is sufficient. You have approximately 9.1% against his approximate 10.9%?

MR. KELLOCK: Yes, my lord. What I am doing, my lord, in my presentation is I am approaching it - showing you, of course, what the companies themselves have done - I am drawing the comparison particularly



1944

1944

Yes, my lord.

THE COMMISSIONER: So far as those 7 companies are concerned you were from 1935 to 1939 inclusive, and you bring down net profit from sales of \$1.5.

Yes, my lord.

THE COMMISSIONER: Now, if you are going to offer a commission

periods? If you are going to offer a commission

it should be readily arrived at.

THE COMMISSIONER: Now, if you are going to offer a commission

and do it for the period as I have done it.

THE COMMISSIONER: Now, if you are going to offer a commission

and do it for the period as I have done it.

To have value as a commission between the period and

of whatever figure he arrives at.

THE COMMISSIONER: Now, if you are going to offer a commission

THE COMMISSIONER: Now, if you are going to offer a commission

MR. MASON: About 10.35 Mr. Mason says his figure

would work out on the 5-year period.

THE COMMISSIONER: That is the one we are at now?

MR. MASON: Yes.

THE COMMISSIONER: That is sufficient.

THE COMMISSIONER: Now, if you are going to offer a commission

THE COMMISSIONER: Now, if you are going to offer a commission

THE COMMISSIONER: Now, if you are going to offer a commission

THE COMMISSIONER: Now, if you are going to offer a commission

THE COMMISSIONER: Now, if you are going to offer a commission

between the period up to 1930 and after 1930 because I want to argue to your lordship with regard to any detriment so far as any price discussions were concerned-

5 MR. McRUER: : Do you mean you could take the average companies that were in the agreement and those that were out and average their profits all over the period of years and say: This agreement did not operate to the detriment of the public irrespective of whether Mr. Thompson --

10 MR. KELLOCK: I don't know that I am arguing anything quite as ridiculous as that. I understood my friend's argument was practically all companies with the exception of two, something of that kind, were parties to these price arrangements.

15 MR. Mc Ruer: No, in one year they were and other years they were not.

MR. KELLOCK: On page 11 I show the result to be 8.1 %.

20 THE COMMISSIONER: What does Mr. Howson say about that?

MR. HOWSON: 8.9.

25 MR. KELLOCK: And I would submit, my lord, even on Mr. Howson's figure that that is not an undue profit having regard to the risks in the industry that are involved.

30 THE COMMISSIONER: Now, Mr. Howson in making up his 8.9% does not allow for interest on loans, bond interest and income tax.



between the period of 1950 and 1955 and after 1955 because  
went to signs to your lordship with regard to any

Mr. Thompson: To you mean you could take the  
every company that was in the agreement and the  
that were out and change their policy all over the  
period of years and say: This agreement did not cover  
to the detriment of the people interested or who  
Mr. Thompson: --

Mr. Thompson: I don't know what I am saying any-  
thing about as different as that. I understand  
my friend's argument and I understand all sorts of  
with the exception of the, something of that kind,  
that there is some other thing.

Mr. Thompson: No, in one year they were and other  
years they were not.

Mr. Thompson: On page 11 I show the result to be

8.1 2.

100-100000-10000

100-100000-10000

100-100000-10000

100-100000-10000

100-100000-10000

100-100000-10000

100-100000-10000

100-100000-10000

100-100000-10000

100-100000-10000

17217

MR. KELLOCK: No. Then, my lord, I come to the question of price stabilization, and risk. My friend has referred to these efforts to stabilize prices.

"In this connection I am submitting that the manufacture of full-fashioned hosiery is of recent growth and that the financial risk is great, and requires a substantial return because of, among others, three principal factors:

(a) the machinery, (b) the raw material, (c) the export market."

In the case of machinery:

"The machinery used in producing full fashioned hosiery is of comparatively recent invention, and the process of invention and radical improvements is not over. This machinery knits 18 to 20 ~~leg~~ legs on one machine and from 20 to 24 feet on another machine.

Owing to the size of these machines, and the high mechanical precision necessary in producing stockings from silk in order to prevent producing a disastrous number of seconds, the machinery is expensive. In the last ten years the improvement has been from 39 gauge machines, to 42 gauge machines, and there are now 57 gauge machines in Canada, with the possibility shortly that 60 gauge machines will be required. Also invention has not ceased and there is a possibility that in the not distant future that a machine will be perfected that will combine



... then, my lord, I come to the  
... of price stabilization, and risk.  
... to make efforts to stabilize prices.

"In this connection I am submitting the

... of this-mentioned industry is

... growth and that the financial risk is

... and ...

... of, among others, these principal factors:

(a) the machinery, (b) the raw material, (c)

the export market."

In the case of machinery:

"The machinery used in producing this machine

... is of comparatively recent invention,

and the process of invention and testing

improvements is not over. This machinery

... to be used on one machine

and from 10 to 15 feet on another machine.

Owing to the size of these machines, the

high mechanical precision necessary in producing

... from 10 to 15 feet in order to prevent producing

... number of seconds, the machinery is

expensive. In the last ten years the movement

... from 10 to 15 feet machines, to 10 feet machines,

... are now 10 to 15 feet machines in Canada,

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the operations of footing and legging in one operation, instead of these operations being done on two machines as at present, and this would result in causing the present machines to become obsolete."

In regard to raw material:

"The comparatively high price of the raw material used as compared to other textile fibres and the violence in the fluctuations in the prices of such raw material, which increases the risk of operating as mills have to buy raw material ahead. The raw material risks may be seen from Exhibit 1304,"....

That is a graph showing a very violent fluctuation in the price of raw silk:

"which gives the movement in the price of raw silk (before degumming and throwing) in New York for 83% white 13/15, which is the class of silk used by the full fashioned hosiery manufacturers. The price movement was as follows:"

And this illustrates the risk in carrying on this business:

In 1931 in January was \$3.40 per pound, declined to \$2.60 per pound in May. Moved up to \$2.95 per pound in September and moved down to \$2.10 in December. The high was \$3.40 and the low \$2.10, a difference of \$1.30 per pound.



of the type of foot and legging in the

material, which is of the same type

done on two machines as at present, and this

could result in causing the present machines to be

In regard to raw material:

"The comparatively high price of the raw

material used as compared to other textile

fibres and the violence in the fluctuations

in the prices of such raw material, which

increases the risk of operating as mills have to

buy raw material ahead. The raw material risk is

the same from 1911 to 1931,....

the price of raw silk:

"which gives the movement in the price of

raw silk (before beginning and ending) in New

York for 1911 to 1931, which is the same of

silk used by the silk reeling industry.

facturers. The price movement was as follows:

and this illustrates the risk in carrying on this

In 1911 in January was \$2.40 per pound, declined

to \$1.60 per pound in May. Moved up to \$2.40 per

the price was \$2.40 per pound in May, and in 1931

the price was \$2.40 per pound.

In 1932 in January was \$2.35 per pound. Declined to \$1.25 a pound in May, Rose to \$2.10 a pound in September and declined to \$1.60 per pound in December. The high was \$2.35 and the low \$1.25. The difference was \$1.10 per pound.

THE COMMISSIONER: You need not read them all. Well, you provide for that by always basing your prices on the current cost of raw silk, do not you?

MR. KELLOCK: That was the evidence in connection with some branches. I am not sure, my lord. I will assume it to apply to the full-fashioned hosiery. I do not see why it would not.

THE COMMISSIONER: That is, as the market for the raw material fluctuates your selling price of the finished product fluctuates too regardless of whether you paid more or less for the raw material. Is not that sufficient insurance?

MR. KELLOCK: Not necessarily. That is, if you have orders ahead on contracts then you may have to fill these orders at much higher prices of raw silk than the date you took them.

THE COMMISSIONER: Or you might be able to fill them at a much less price.

MR. KELLOCK: There is a chance.

THE COMMISSIONER: Raw silk is a market commodity, is not it? Has future quotations as well as raw cotton.

MR. KELLOCK: Yes.



In 1928 in January was \$1.85 per pound. Declined

to \$1.85 a pound in May, rose to \$1.10 a pound in

September and declined to \$1.00 per pound in December.

The high was \$2.75 and the low \$1.00. The difference

was \$1.75 per pound.

That is the difference: You need not read them all.

Well, you provide for that by always selling your silk

on the current cost of raw silk, do not you?

Yes, Mr. Eryon: That is the evidence in connection

with these questions. I am not sure, my friend. I am

sure it is to apply to the silk-mentioned material.

I do not see why it could not.

Mr. Eryon: That is, as the matter for the

raw material fluctuates your selling price of the

finished product fluctuates too regardless of whether

you sell more or less for the raw material. Is not

that sufficient illustration?

Mr. Eryon: Not necessarily. That is, if you

have orders ahead on contracts then you may have to

fill these orders at much higher prices of raw silk

than the date you took them.

Mr. Eryon: Or you might be able to fill

them at a much lower price.

Mr. Eryon: There is a chance.

Mr. Eryon: Raw silk is a market

commodity, is not it? How future quotations as well

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THE COMMISSIONER: In all these products which are on the commodity market, facilities are right there for protecting yourself, insuring yourself.

5 MR. KELLOCK: I do not know whether there is a futures market in connection with raw silk.

THE COMMISSIONER: I would be surprised if there was not.

MR. KELLOCK: Mr. Rene says there is.

10 THE COMMISSIONER: That is the object of futures markets to allow people to protect themselves.

MR. KELLOCK: There is just the element that if I have contracts ahead and the price goes up then I have to fill the order at that price and unless I am  
15 protected in the way your lordship mentioned then there is that risk.

THE COMMISSIONER: I think you will find you are protected very well.

20 MR. KELLOCK: On the other hand if the price goes down the evidence was ---

THE COMMISSIONER: I know, that is all right for primitive trading but trading which is based on a commodity which has a futures market---

25 MR. KELLOCK: Your lordship may be right. I have not covered that.

Then, my lord, I come to the Export market."

"The export market for full fashioned hosiery

30 has been expanding. The export from Canada

is, as I have set out, increasing."



In all these provinces which  
are on the contrary market, facilities are right  
there for protecting yourself, instantly yourself.  
Mr. [Name]: I do not know whether there is a  
market market in connection with raw silk.

Mr. [Name]: I would be surprised if there was  
not.  
Mr. [Name]: Where else there is.

There is one object of course  
to protect the market.  
Mr. [Name]: There is just the element that it  
I have contacts abroad and the price goes up then I  
have to fill the order at that price and unless I am  
protected in the way your learning mentioned then there  
is that risk.

Mr. [Name]: I think you will find you are  
[Name] [Name].

Mr. [Name]: On the other hand if the price goes  
down the evidence was --

Mr. [Name]: I know, that is all right  
for primitive trading but trading which is based  
on a commodity which has a future market --

Mr. [Name]: I have not a [Name] [Name].

Then, my lord, I come to the export market.  
The export market for full fashioned hosiery  
and [Name] [Name]. The export from Canada

It is a [Name] [Name] [Name].

From 1932 to 1935 from 29,204 dozen pairs, having a value of \$731,714 to 1935, 303,896 dozen pairs with a value of \$1,965,902, and the average price per dozen has declined from \$7.37 to \$6.46.

"The production of full fashioned hosiery in Canada (with the exception of production of Belding-Corticelli Company Limited) is set out in the various reports of the Dominion Bureau of Statistics, as follows:"

This is full fashioned hosiery alone. In 1927, 302,164 dozen pairs to the value of \$3,839,794. The average price per dozen was \$12.70, and it goes up to 1930, 1,086,194 dozen pairs to the value of \$10,865,109. It was done somewhat in 1931 and up again in the next three years until it reaches 1,637,231 dozen pairs to the value of \$9,307,952. As your lordship sees in the right-hand column there is written, "Average price per dozen," and the decline in that was from \$12.70 in 1927 to \$5.68 in 1934, and that decline continued all the way through from 1930 to 1934 and there is a fall there of almost 50% in the period.

MR. McRUER: Where did these figures "Average price per dozen" for the export market come from?

Is that from trade of Canada?

MR. KELLOCK: Trade of Canada, it says so.

MR. McRUER: It is not from your own companies?

MR. KELLOCK: No.

MR. McRUER: This information would be available



From 1925 to 1935 from 22,204 dozen pairs, 1931

with a value of \$1,985,904, and the average price

per dozen has declined from 77.27 to 76.46.

"The production of this famous hosiery

in Canada (with the exception of production of

Belting-Cordell Company Limited) is not out

in the various reports of the Canadian Bureau

of Statistics, as follows:

This is full fashioned hosiery alone. In 1927,

302,164 dozen pairs to the value of \$3,000,704. The

average price per dozen was 76.75, and it rose up to

1930, 1,086,124 dozen pairs to the value of \$10,855,104.

It was down somewhat in 1931 and up again in the next

three years until it reached 1,637,231 dozen pairs

to the value of \$2,807,982. As your honorable

in the right-hand column there is written, "average

price per dozen," and the decline in that was from

\$12.75 in 1927 to \$16.66 in 1934, and that decline

continued all the way through from 1925 to 1934 and

there is a fall back of almost 50% in the period.

Is that from trade of Canada?

Yes, for the export market come from

Is that from trade of Canada?

Yes, from trade of Canada, it says so.

from the companies themselves who have reported and  
whose average price we have here.

MR. KELLOCK: Mr. Thompson gave evidence - I referred  
to it a day or two ago - of the continuous decline in  
the selling price from \$3. a pair to 75 cents a pair.

MR. McRUBEN: I was wondering whether it was the same  
stockings which were exported and sold on the export  
market, the same type as sold on the Canadian market.

MR. KELLOCK: I cannot tell you that.

"It will be noted that in 1934 the export of  
full fashioned hosiery amounted to 15% of the  
Canadian production in dozens and 18% in value.  
It will be noted that in 1935 exports in-  
creased by 40,781 dozen pairs, but the figures  
for Canadian productions are not available as  
yet. In the first 9 months of 1936 the exports  
of full fashioned hosiery (Trade of Canada)  
amounted to 318,615 dozen pairs valued at \$2,013,778,  
which was greater in both dozens and value than the  
12 months exports in 1935."

THE COMMISSIONER: Just pardon me a moment. You  
say that in the first nine months of 1936 the export  
of full fashioned hosiery amounted to 318,615 dozen  
pairs.

MR. KELLOCK: Yes.

THE COMMISSIONER: Well, look on your figures above.

MR. KELLOCK: 1,637,000.

THE COMMISSIONER: That is a falling-off.



from the companies themselves who have reported and

will be made available to the public.

MR. THOMPSON: Mr. Thompson - two witnesses - I said

to it a day or two ago - of the companies' holdings in  
the selling price from 15¢ a bushel to 20¢ a bushel.

MR. THOMPSON: I was wondering whether it was the same

stocking which was expected and sold at the same  
market, the same type as sold on the Canadian market.

MR. THOMPSON: I cannot tell you that.

It will be noted that in 1934 the export of

fall finished wool is estimated to be of the

Canadian production in excess of 100,000 tons.

It will be noted that in 1934 exports in-

creased by 40,000 tons, but the figures

for Canadian production are not available as

yet. In the first 10 months of 1934 the exports

of fall finished wool (Trade of Canada)

amounted to 318,000 bales valued at \$4,018,000.

which was greater in both bales and value than in

12 months exports in 1933.

MR. THOMPSON: That is a very good point.

and that in the first nine months of 1934 the export

of fall finished wool amounted to 318,000 bales

of wool.

For information, I'll look on your figures above.

MR. THOMPSON: I am not sure.

MR. THOMPSON: I am not sure.

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SECRETARY WHITELEY: No, that is the production.

The export is up above.

THE COMMISSIONER: That would be, then, 303,896, dozen pairs in 1935.

5 MR. KELLOCK: It is more in the 9 months than in the total 12 months.

THE COMMISSIONER: I was looking at the wrong table.

10 MR. KELLOCK: Then I say:

"The export market risk is this: If the Canadian Mills were to lose the export market either through some other exporting country taking the market away from us, or through tariff action on the part of an importing country, there would be a considerable amount of full fashioned machinery thrown idle in Canada."

15 MR. McRUER: We want to keep our good relations then with these export countries?

20 MR. KELLOCK: I agree with that. I deal with these two companies which can be said to be perhaps the two most outstanding companies in this section of the industry.

25 THE COMMISSIONER: Silk products and Kayser?

MR. KELLOCK: Yes.

"It is true that there are full fashioned hosiery companies who have made and are making substantial profits on their hosiery namely the Canadian Silk

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Y. CHAIRMAN: Now, that is the question.

The export is up above.

MR. CHAIRMAN: That would be, then, 1952, 1953.

Export pairs in 1953.

MR. CHAIRMAN: It is none in the 1953 year in

the total 12 months.

MR. CHAIRMAN: I was looking at the 1953

MR. CHAIRMAN: Then I say:

"The export market risk is a risk in the 1953

1953 were to lose the export market either through

some other exporting country taking the market away

from us, or through tariff action on the part of

an importing country, there would be a considerable

amount of fall in the 1953 year, and this is in

the 1953 year: we want to keep our good relations with

with these export countries?

MR. CHAIRMAN: I have just said that, and with that

the committee would be left to its own devices

and the committee would be left to its own devices

MR. CHAIRMAN: Still, profits and losses?

MR. CHAIRMAN: Yes.

Profits who have made and are making substantial

profits on their business, namely the Canadian silk

Products Co. Ltd. and the Julius Kayser Co. Limited.

These were the first two companies to start in the business in Canada, they took the risk of installing an expensive new invention they were the pioneers and have established their brands and their lines throughout Canada, and old established branded lines bring a better price than new brands.",...

Mr. Thompson gave evidence specifically on that:

"....or unbranded merchandise, which either carries no brand at all or the brand of a ~~hw~~ wholesaler or retailer. It is in evidence that the Canadian Silk Products Co. Ltd. sell mostly branded lines, that is, with their own trademark, and they work to a quality basis, the witness Mr. Thompson said:

'We make more a quality product than most mills, we work on a quality basis. Our hosiery is ninety per cent style to-day.

It is considered in the category of style, colour, sheerness of ~~fre~~ fabric and wearing qualities. We have established our line on a consumer acceptance basis to the point that we have a steady demand that takes probably 75 per cent of our production throughout the year. That is the quality on which we have been working and the standard we have set up allows us to get a better price than the average manufacturer of hosiery.'

Because the Canadian Silk Products was the first mill in Canada to exclusively manufacture



products Co. Ltd. and the British Sugar Co. Ltd.

These were the first two companies to start in the

business in Canada, they took the risk of investing

an expensive new invention they were the pioneers

have established their trade and their place

in the market, and old established brands

found a better price than new brands.

Mr. Thompson gave evidence approximately on this

"...of established brands, and with their services

brand at all on the brand of a manufacturer

in Canada. It is in evidence that the first time

with products Co. Ltd. sell mostly around their

test is, when their own customers, and they work

the same time a quality product from their

which, we work on a quality basis.

quality is not by any means to-day.

It is considered in the category of quality.

colour, the name of the fabric and weight.

quality, we have established our line

on a consistent basis to the point

that we have a steady demand and that sales pro-

duce 75 per cent of our production through-

out the year. That is the way in which we

have been working and the standard we have set

up allows us to get a better price than

the average manufacturer of quality.

the Canadian milk products was the

5 full fashioned hosiery it has valuable brands  
and established outlets, and can sell at a  
higher price than the average manufacturer of  
hosiery, I submit that the operations of this  
mill cannot be used as a standard to measure the  
conditions in the industry as a whole. It is  
clear from the evidence that the only reason the  
Canadian Silk Products entered the price stabilization  
10 agreements was that their customers desired it  
and to generally assist the industry in a difficult  
period. It is submitted that what applies to  
the Canadian Silk Products also applies to the  
Julius Kayser Co. Ltd., who besides have to aid  
15 them in selling at good prices in Canada, not  
only the advertising they do in Canada, but also,  
to a considerable extent, the benefit of the  
advertising they do in the United States."

20 And I say:

"Now what was happening to other mills in the  
full fashioned hosiery industry.

It must be remembered that the lines in price  
25 stabilization memoranda covered only the sales  
and low end of the production of full fashioned  
hosiery of the mills in Canada, that is while  
they covered a large part of the production of  
some mills...."

30 MR. McRUER: What is meant by the "low end of production"-  
the least amount they produce?



Full Fashioned Hosiery in the United States

...fashioned hosiery, and can sell at a

price that is as low as the manufacturer of

hosiery, I submit that the operation of this

mill cannot be used as a standard to measure the

conditions in the industry as a whole. It is

clear from the evidence that the only reason the

Canadian silk producers entered the price stabilization

...but they have not been able to

and to generally assist the industry in a difficult

period. It is submitted that what applies to

the Canadian silk producers also applies to the

United States Co., Ltd., who besides have to aid

them in selling at low prices in Canada, not

only the a very large they do in Canada, but also

to a considerable extent, the benefit of the

advertising they do in the United States.

and I say:

Now what was happened to other mills in the

Full Fashioned Hosiery Industry.

It must be remembered that the lines in price

...the industry, and the lines in price

and low end of the production of full fashioned

hosiery of the mills in Canada, that is while

they covered a large part of the production of

...the industry.

...that is meant by the "low end of production"

MR. KELLOCK: No, the cheap end of the production. And the "sales end" means about the same.

"....that is while they covered a large part of the production of some mills they covered a smaller part of the production of others. For example, in the f.o.b. price list of the Canadian Silk Products, of May 26th, 1936, there are only two lines at \$5.25 per dozen plus tax, four lines at \$6 tax included, 12 lines at \$7.50 tax included, two lines at \$7.75 tax included, 3 lines at \$9.50 tax included, two lines at \$11.00, tax included, one line at \$11.35, tax included, and two lines at \$14.50, tax included. In the price memorandum of May 1st, 1935, at which time raw silk on the New York market was within 10 cents per pound of the price of May, 1936, it will be noted that only six lines produced by Canadian Silk Products fall within the price range in the memoranda and that 19 lines are above this price range."

So that so far as this Company was concerned, there was very few of those lines objected ---

MR. McRUER: It was one of the keenest objectors to price cutting.

MR. KELLOCK: "I submit, my lord, that I can show you from Exhibit 1155, the Commission Auditor's report, why the price stabilization agreements were entered into in 1932. In that Exhibit the Auditor sets out certain figures regarding



...the group and of the production.  
and the "sales end" means about the same.

"...Just is while they covered a large part of the  
production of some while they covered a smaller  
part of the production of others. For example, in the  
f.o.b. price list of the Canadian Milk Producers,  
of May 1935, 1936, there are only two lines at  
\$0.35 per dozen plus tax, four lines at \$0.40 tax  
included, 12 lines at \$0.50 tax included, two  
lines at \$0.75 tax included, 3 lines at \$0.80  
tax included, two lines at \$1.00, tax included,  
one line at \$1.10, tax included, and two lines  
at \$1.40, tax included. In the price memorandum  
of May 1st, 1935, at which time raw milk on the  
New York Market was within 10 cents per pound of  
the price of May, 1936, it will be noted that only  
six lines produced by Canadian Milk Producers (all  
of which were in the same range) were listed.

12 lines are above this price range."  
That so far as this company was concerned, there  
was very few of those lines objected ---

MR. McINTOSH: It was one of the keenest objectors  
to price cutting.

...the fact that the price of milk was  
...the fact that the price of milk was  
...the fact that the price of milk was  
...the fact that the price of milk was

25 hosiery mills. 12 of these mills produce full fashioned hosiery. I propose to take eight of these mills as a sample, leaving out Toronto hosiery and "Circle Bar," as their production is namely circular knit hosiery, and the Canadian silk Products and Kayser Company Limited, for reasons already given. I am taking the figures for 8 mills: Allen "A", Gotham, Holeproof, National, Nordic, St. John's, Supersilk and Weddrest. Five of these mills produce only full fashioned hosiery and for three the bulk of their production in 1934 is full fashioned hosiery: National 90%, Allen "A" 57%, ---"

MR. McRUER: Where do these prices come from ?

MR. KELLOCK: By inquiry, in the next sentence by Mr. Whiteley.

"....Allen "A" 57% and Holeproof 66% (Ascertained by inquiry from the Royal Commission Secretary.) These eight mills had a production of \$4,314,892. in 1934, of which I calculate full-fashioned hosiery amounted to approximately \$3,867,470. The total production of full fashioned hosiery in Canada in 1934 (with the exception of the production of Belding-Corticelli Limited, was valued at \$9,307,952, so that the sample I am submitting comprises about 40% of the industry. I would like to include more mills from the Auditors' list, or mills producing full fashioned hosiery which



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to these mills produce

I propose to take eight

of these mills as a sample, leaving out Toronto

hosiery and "Circle Hat," as their production is

namely special knit hosiery, and the Canadian

Slit Products and Raynet Company Limited, for

reasons already given. I am taking the figures

from the 1954 Census, however,

which, incidentally, are available in the

five of these mills produce only full fashioned

hosiery and for three the bulk of their production

in 1954 is full fashioned hosiery: National

90%, Allen "A" 85%, ---

MR. HODGSON: Where do these figures come from?

MR. KELLER: By inquiry, in the last sentence

by Mr. Chisley.

"...Allen "A" 85% and Holbrook 85% (assumed)

of taking from the 1954 Census, however.

These eight mills had a production of \$4,814,303.

in 1954, of which I calculate full-fashioned hosiery

amounted to approximately \$3,807,400. The

total production of full fashioned hosiery in

Canada in 1954 (with the exception of the production

of Haiding-Corticeil Limited, was valued at

\$4,207,100, as far as I am aware.

approximately about 40% of the industry. I would

like to know how much of this was produced in

or other countries full fashioned hosiery mills

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are not in this list, but the difficulty is that they produce other goods as well as full fashioned hosiery. However, it is submitted that the figures for this group of 8 mills are sufficient to illustrate my contention that there were mills in the industry that were in difficult times, and that the attempts at stabilization of prices did not result in undue profits being made.

Unfortunately the auditor's report does not allow a full analysis of the business of these 8 mills to be reviewed, in that he does not give figures that enable all bond interest or income tax and capital employed to be segregated. On page 3 of Exhibit 1155 he gives the sales of these 8 mills as follows:"

And I set them out here, showing a total of \$20,507,119 for the five year period 1931 to 1935.

"On page five of Exhibit 1155 he shows that the revenue for these 8 mills before bond interest, income tax or preferred dividends was:"

And I set them out here, the total being \$461,629.

"The result of these five years' operations in making and selling \$20,507,119 worth of hosiery was that these mills obtained 2.2 ¢ for every dollar's worth of goods sold, out of which had to be taken bond interest, income tax and preferred dividends.



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are not in this list, but the difficulty is that  
they produce other goods as well as full fashioned  
hosiery. However, it is submitted that the  
figures for this group of mills are sufficient  
to illustrate my contention that there were mills  
in the industry that were in difficult times,  
and that the attempts at stabilization of prices  
did not result in undue profits being made.  
Unfortunately the auditor's report does not  
allow a full analysis of the business of these  
mills to be reviewed, in that he does not give  
figures that enable all bond interest or income  
tax and capital employed to be segregated. On  
page 3 of Exhibit 155 he gives the sales of these  
3 mills as follows:  
and I set them out here, showing a total of \$20,507,119  
for the five-year period 1901 to 1905.  
"On page five of Exhibit 155 he shows that  
the revenue for these 3 mills before bond interest  
was \$20,507,119.  
and I set them out here, the total being \$401,680.  
"The result of these five years' operations  
in making and selling \$20,507,119 worth of hosiery  
was that these mills obtained 2.8 % for every  
dollar's worth of goods sold, out of which had  
to be taken bond interest, income tax and pro-

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"In the Commission Auditor's Table, page 5, Exhibit 1155, the following position is revealed in regard to these 8 full fashioned hosiery firms

Allen "A" Company made a loss in 1931 of \$34,897.05, a loss of \$77,184.23 in 1932, of \$42,371.36 in 1933, and \$30,757.23 in 1934, and only succeeded in making a profit of \$726.30 on the sale of \$360,632.39 worth of full fashioned hosiery in 1935.

The Gotham Hosiery Company, in 1931 this Company had a revenue of \$50,622.32 before bond interest and income tax, in 1932 this revenue decreased to \$5,499.73, before bond interest and income tax, and in 1933 made a loss of \$4,953.84 on a sale of full fashioned hosiery amounting in value to \$334,387.25.

The Holeproof Hosiery Company - this company made a loss of \$59,088.45 in 1931, turned this into a gain of \$13,007.82 before bond interest and income tax in 1932 on the sale of \$709,714.67 worth of hosiery, and in 1933 had a revenue of \$1,126.39 before bond interest and income tax on the sale of \$635,272.79 worth of hosiery."

MR. McRUER: Are these companies exclusively full fashioned hosiery companies?

MR. KELLOCK: I have already set that out.

MR. McRUER: Are they? The point is if they are not exclusively full fashioned hosiery companies,





they may have made profits on the full fashioned hosiery and---

5 MR. KELLOCK: All I say is, the onus is on my friend and he has not shown anything, and I am in this way showing the experience of these companies insofar as that can be done on the basis of the evidence before your lordship.

Take the National Hosiery Mills ---

10 MR. McRUER: The two leading full fashioned hosiery companies that were in the agreement made very large profits.

15 MR. KELLOCK: The National Hosiery Mills in 1931 made a loss of \$13,962 on a sale of \$637,410 worth of hosiery. In 1932 they made a loss of \$1,088 on a sale of \$553,108 worth of hosiery.

20 THE COMMISSIONER: You are using the word "hosiery" right through. I am assuming you are at least segregating their hosiery business from anything else they may have had. You say they made a loss on a sale of \$637,000 worth of hosiery?

MR. KELLOCK: That is right.

25 THE COMMISSIONER: If they are doing that, you segregate the hosiery business entirely apparently so as to appropriate the sales and the losses entirely to hosiery.

30 MR. KELLOCK: Well, Mr. Berry tells me that we need have no worry, that they only make hosiery.





THE COMMISSIONER: That is, this particular company?

MR. McRUER: Do they make the full fashioned hosiery of the type that is in the agreement, because they may have made a very big profit on the type agreed upon and on the other lines making losses.

MR. KELLOCK: What I say about it is on page 15. I am taking the figures for 8 mills, 5 of these mills produce only full fashioned hosiery and for the other three, the bulk of their production in 1934 is full fashioned hosiery. The National Company is 90%, the Allen A, is 57% and the Holeproof 66%.

THE COMMISSIONER: That accounts for the whole 8?

MR. KELLOCK: Yes.

THE COMMISSIONER: 5 produced nothing else and 3 over 57%. What did you say about these 3 again?

MR. KELLOCK: "For 3 the bulk of their production in 1934 is full fashioned hosiery: National, 90%, Allen "A", 57%, and Holeproof 66%."

Now, you take the Nordic Hosiery Company, page 17.

I set out the sales for 1930 to 1935 which total \$1,608,336, and also the revenue for the same years, which is before bond interest or income tax, amounting to only \$50,640, and that is 3.1% on every dollar's worth of hosiery sold and out of this had to pay income tax.

The St. John's Silk Company---

THE COMMISSIONER: You did not say anything about bond interest - perhaps they had none.





MR. KELLOCK: I think that is the reason. I

don't think bond interest should be mentioned in the  
top of the right hand column.

The St. John's Silk Company, their sales for  
1930 to 1935 amounted to \$1,670,717 and their revenue,  
again before income tax ---

THE COMMISSIONER: Bond interest comes out again.

MR. KELLOCK: Yes, my lord. Their revenue, again  
before income tax, amounted to \$95,963, that is  
this company made 5.7 ¢ on every dollar's worth of  
hosiery they sold and out of it would have to pay  
income tax.

MR. McRUER: Have you St. John's Textile in as one  
of those that exclusively manufactured full fashioned  
hosiery?

MR. KELLOCK: Yes, I am told 100%.

MR. McRUER: I understand they manufacture fabric?

MR. KELLOCK: It is the St. John's Silk Company.  
That is a mistake.

Then I come to Supersilk Hosiery Company. This  
Company did not earn its preferred stock dividends  
in 1932, 1933, 1934 and 1935. The sales of this  
Company in this four-year period amounted to \$2,345,204.

I have already analysed the Reddrest Hosiery Company,  
which did not succeed in earning its preferred dividend  
in 1931 and 1932. In 1933 it had a return on the  
common stock equity of \$1,555.12 on the sale of  
\$782,742.19 worth of full fashioned hosiery, and in





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1934 had a return of \$9,355 on common stock equity  
on the sales amounting to \$890,803.

THE COMMISSIONER: Very well, we will adjourn  
until tomorrow morning.

5

--

-- The Commission adjourned at 5.07 P.M. to resume  
Tuesday, March 2nd, 1937, at 10.30 A.M.

10

--

15

20

25

30



1954

1954 was a year of \$8,500 in common stock equity

of the sales amounting to \$22,500.

The Company's net profit, as well as all other

profit information.

--- The Company's net profit was \$1,500 in 1954  
--- The Company's net profit was \$1,500 in 1954

ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE T.F.A. TURGEON,

Commissioner,

---

5

A.S. Whiteley, Secretary,

---

10

ONE HUNDRED AND TWENTY-FIRST DAY

(March 2nd, 1937)

15

ARGUMENT

20

25

30

Robert Brydie,  
Official Reporter.



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THE CANADIAN PACIFIC RAILWAY

(Incorporated in Canada)

EXHIBIT

ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE W.F.A. TURGEON,

Commissioner,

5

A.S. Whiteley, Secretary,

A p p e a r a n c e s:

10

J.C. McRuer, K.C. and )  
E. Beauregard, K.C. ) Commission Counsel,R.L. Kellock, K.C. ) For Primary Textile  
Institute,

15

C.G. Heward, K.C. )  
Aime Geoffrion, K.C. ) For Dominion Textile  
and ) Company.  
C.T. Ballantyne, )

S.G. Dixon, K.C. ) For Courtaulds Limited,

L.A. Forsyth, K.C. ) For Canadian Celanese Ltd.  
and Canadian Silk Products  
Limited.

20

A.S. Bruneau, K.C. ) For Canadian Cottons,

Thos. Tremblay, K.C. )  
and ) For M.E. Binz Co. Ltd.  
J. H. Hebert,

Francois Lajoie, K.C. ) For Wabasso Cotton Co.

25

--- ooo ---

30



STATEMENT OF ACCOUNTS

FOR THE YEAR ENDING 31st DECEMBER 1924

TO THE HON. CHIEF COMMISSIONER OF THE REVENUE

—

IN RESPECT OF THE TAXES DEDUCTIBLE

—

RECEIPTS

1. 1st Quarter, R.C. 1924 ( )  
2. 2nd Quarter, R.C. 1924 ( )

3. 3rd Quarter, R.C. 1924 ( )

4. 4th Quarter, R.C. 1924 ( )  
5. 1st Quarter, R.C. 1925 ( )

6. 2nd Quarter, R.C. 1925 ( )

7. 3rd Quarter, R.C. 1925 ( )  
8. 4th Quarter, R.C. 1925 ( )

9. 1st Quarter, R.C. 1926 ( )

10. 2nd Quarter, R.C. 1926 ( )  
11. 3rd Quarter, R.C. 1926 ( )

12. 4th Quarter, R.C. 1926 ( )

—

Ottawa, Ontario.

Tuesday, March 2, 1937.

---  
-- The Commission resumed at 10.30 a.m.  
---

5 ARGUMENT BY Mr. KELLOCK, K.C. (Resumed):

I was referring Your Lordship to page 18 of my small brief, paragraph 17, in which I make certain submissions.

10 "It is submitted that the figures of these eight mills show that the full-fashioned hosiery industry was in a serious condition in the period 1931 to 1935, and throughout this period no undue profits were made by this sample of eight mills which represents forty per cent of the full-  
15 fashioned hosiery production in Canada.

It is submitted that the returns from operating these eight mills were such that they were actually operated for the benefit of their employees rather than for the benefit of the  
20 shareholders.

It is submitted that the analysis of the operations of these eight mills shows that the prices set out in the hosiery memoranda were not  
25 at a profitable level.

If the work of stabilization had the effect of keeping these mills in business, one in Hanover, one in St. Hyacinthe, two in London, one in Hamilton, one in Montreal, one in St. Johns, Que.,  
30



1987, 1988, 1989

-- The commission resumed at 10.50 a.m.

5

was referring to the fact that in 1987

the fact was that in 1987, in which I was sitting

10

"It is submitted that the figures of these  
eight mills show that the full-fashioned hosiery  
industry was in a serious condition in the period  
1981 to 1985, and throughout this period no undue  
profits were made by this sample of eight mills  
which represents forty per cent of the full-  
fashioned hosiery production in Canada.

15

It is submitted that the returns from  
operating these eight mills were such that they  
were actually operated for the benefit of their  
employees rather than for the benefit of the

20

It is submitted that the analysis of the  
operations of these eight mills shows that the  
prices set out in the hosiery memoranda were not  
at a profitable level.

25

If the work of stabilization had been

one in St. Hyacinthe, two in London, one in

30

"and one in Toronto, in the first place it was for the benefit of the employees, in the second place for the benefit of the communities in which they were located, and in the third place the return to capital was negligible."

The COMMISSIONER: What do you mean by the work of stabilization ?

Mr. KELLOCK: The setting of these minimum prices at certain levels.

The COMMISSIONER: You are referring to stabilization of prices ?

Mr. KELLOCK: Yes, My Lord.

"What would have happened if these eight companies had reduced their selling price one cent per pair ? In 1932 these companies produced 466,522 dozen pairs of full-fashioned hosiery (Exhibit 611) and their revenue before bond interest and income tax was \$29,150.79."

The COMMISSIONER: Their revenue ?

Mr. KELLOCK: Yes, revenue before bond interest and income tax.

The COMMISSIONER: You do not mean their profits ?

Mr. KELLOCK: No; I do not mean their net profits and that is why I do not use that word.

The COMMISSIONER: Do you mean to say that these eight companies had a total revenue in 1932 of only \$29,000 ?

Mr. KELLOCK: Yes, My Lord. I do not mean that that was the value of their sales; I mean that was



"and one in Toronto, in the first place it was  
for the benefit of the employees, in the second  
place for the benefit of the community in which  
they were located, and in the third place the  
return to capital was negligible.  
The Commission: What do you mean by the word

of stabilization?

Mr. Brydieu: The setting of these in their proper  
of certain levels.

The Commission: You are referring to stabilization

of prices

Mr. Brydieu: Yes, Sir.

"What would have happened if these eight

companies had refused their selling price one

and they had refused to sell at the price for

which they were paid by full-employment

industry (maximum bill) and their revenue before

gone interest and income tax was \$2,100,000.

The Commission: Their revenue?

Mr. Brydieu: Yes, revenue before going interest

and income tax.

The Commission: You do not mean their profits

Mr. Brydieu: No; I do not mean their net profits

and that is why I do not use that word.

The Commission: Do you mean to say that these

eight companies had a total revenue in 1932 of only

\$29,000?

Mr. Brydieu: Yes, Sir.

That was the total of their revenue; I am not

the value of their sales less expenses, down to the point immediately before you deduct bond interest and income tax. But even that figure does not represent their net profit.

5 The COMMISSIONER: What would you mean by gross profit? Is this not the same thing?

Mr. KELLOCK: Yes, it is really the same thing.

10 "If they had reduced their prices by one cent per pair, or twelve cents per dozen, they would combined have shown a loss of \$26,833.45. In 1933 these same companies produced 523,210 dozen pairs (Exhibit 611) of full-fashioned hosiery and their revenue before bond interest and income tax was \$64,624.28. If they had  
15 reduced their price one cent per pair they would have had a revenue of only \$1,839.08 before income tax. It is submitted that this shows that the prices set out in the full-fashioned hosiery memoranda were not at a profitable level.  
20

If the price of the full-fashioned hosiery had been reduced by the mills one cent per pair, or twelve cents per dozen, there is no evidence that this reduction would have been passed on to  
25 the public. Full-fashioned hosiery is sold by the mills to the retailers, and the retailers put on a mark-up before selling to the consumer. In the Price Spreads and Mass Buying Report, Proceedings and Evidence, Volume 3, page 2899,  
30 on the only example of full-fashioned hosiery that



... before you get out of the house and  
income tax. But even that figure does not represent  
their net profit.

Q. Now, what would you mean by, when

profit? Is this not the same thing?

A. Yes, it is really the same thing.

Q. If they had reduced their prices by one

cent per pair, or twelve cents per dozen, they

would certainly have shown a loss of \$8,344.45.

Q. Now, what would you mean by, when

profit? Is this not the same thing?

A. Yes, it is really the same thing.

Q. If they had reduced their prices by one

cent per pair, or twelve cents per dozen, they

would certainly have shown a loss of \$8,344.45.

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profit? Is this not the same thing?

A. Yes, it is really the same thing.

Q. If they had reduced their prices by one

cent per pair, or twelve cents per dozen, they

would certainly have shown a loss of \$8,344.45.

17239

5 "can be found, it is shown that a pair of full-  
fashioned silk hose in 1934 which the mill in-  
voiced at 67 cents per pair, and which cost the  
distributor 74 cents laid down, was sold for  
\$1.19 per pair, that is, the initial mark-up for  
the distributor was 60.81 per cent of the cost  
to the distributor. In view of this, it is a  
reasonable assumption that if the mills had re-  
duced their prices one cent per pair, this re-  
duction, while being completely disastrous to  
10 them, would not necessarily have been passed on  
to the public. I submit, My Lord, that the  
attempted stabilization of full-fashioned hosiery  
prices was not a question of the mills obtaining  
15 higher prices and the consuming public having to  
pay more, but was rather in the nature of pre-  
venting those retailers who were prepared to make  
misleading statements as to quotations from forc-  
ing down the mill prices to them, so that they  
could obtain a greater mark-up while selling to  
20 the public at the same price as before.

It is submitted that if the full-fashioned  
hosiery results could be extracted from the records  
25 of the Mercury Mills Limited, Monarch Knitting  
Company, Penmans Limited, and L. O. Hudson and  
Company, the picture would be the same as for the  
eight mills already analyzed. An examination of  
Exhibit 1082 shows that Mercury was in the red  
30 on their entire production from 1930 to 1931



can be found, it is shown that a pair of full-  
 fashioned silk hose in 1934 which the mill in-  
 voiced at 57 cents per pair, and which cost the  
 distributor 74 cents laid down, was sold for  
 \$1.19 per pair, that is, the initial mark-up for  
 the distributor was 62.61 per cent of the cost  
 to the distributor. In view of this, it is a  
 reasonable assumption that if the mills had re-  
 duced their prices one cent per pair, this re-  
 duction, while being completely disastrous to  
 them, would not necessarily have been passed on  
 to the public. I submit, by way of fact, that the  
 attempted stabilization of full-fashioned hosiery  
 prices was not a question of the mills obtaining  
 higher prices and the consuming public paying a  
 price more, but was rather in the nature of pre-  
 venting those retailers who were prepared to pay  
 misleading statements as to quotations from lay-  
 ing down the mill prices to them, so that they  
 could obtain a greater mark-up while selling to  
 the public at the same price as before.  
 It is submitted that in the full-fashioned

hosiery results could be extracted from the records  
 of the Hosiery Mills Limited, Hosiery Limited  
 Company, Hosiery Limited, and J. E. Hosiery and  
 Hosiery Limited. The Hosiery Mills Limited and  
 Hosiery Limited are the only two hosiery mills  
 in the country which have been in the business  
 for more than 25 years.

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"inclusive, that L. O. Hudson was in the red from 1931 to 1935 inclusive, and that the Monarch Knitting Company was in the red in 1930 and only made a profit before bond interest and income tax of \$17,511.31 on sales amounting to \$396,053.12 in 1932 and \$12,164.53 before bond interest and income tax on sales of \$496,277.77 in 1933."

The COMMISSIONER: You say here that Mercury was in the red on their entire production from 1930 to 1931 inclusive. Is that 1931 figure correct? There must be a mistake there.

Mr. KELLOCK: It should be 1935.

Mr. MARUER: You say they were in the red on their entire production. That does not necessarily mean on the full-fashioned hosiery.

Mr. KELLOCK: Their entire production; that is the statement I make.

Mr. MARUER: We heard what you said, but it does not mean necessarily in connection with the hosiery that they were in the red. They may have been making a profit on hosiery and losing on something else.

Mr. KELLOCK: The figures for the Mercury Company should be from 1930 to 1935 inclusive. Your Lordship will recall that that company is now entirely out of business.

"It might be noted that the Circle Bar Knitting Company on their total operations in 1931 made a profit before bond interest and income tax of only \$16,793.64 on sales of \$711,963.77, while



"inclusive, that is, it was in the red from 1931 to 1935 inclusive, and that the company was in the red in 1936 and only made a profit before bond interest and income tax of \$17,511.51 on sales amounting to \$296,033.12 in 1936. The company was in the red in 1937 and only made a profit before bond interest and income tax of \$17,511.51 on sales amounting to \$296,033.12 in 1937."

5

The Commissioner: You say here that company was in the red on their entire production from 1931 to 1935 inclusive. Is that 1931 figure correct? That must be a mistake there.

10

Mr. Nelson: It should be 1932. Mr. Nelson: You say they were in the red on their entire production. That does not necessarily mean on the full-fashioned hosiery.

15

Mr. Nelson: Their entire production; that is the production of the company. Mr. Nelson: No, that's what you said, but it does not mean necessarily in connection with the hosiery that they were in the red. They may have been making a profit on hosiery and losing on something else.

20

Mr. Nelson: The witness said that the company was in the red in 1931 to 1935 inclusive. That is the fact. Will you recall that that company is now entirely out of

25

business. Mr. Nelson: It might be that the company was in the red in 1931 to 1935 inclusive. That is the fact. Will you recall that that company is now entirely out of business. Mr. Nelson: It might be that the company was in the red in 1931 to 1935 inclusive. That is the fact. Will you recall that that company is now entirely out of business.

30

"in 1932 the loss was \$819.70 on sales of  
\$643.904.70."

5 Your Lordship will recall that in connection with  
the two companies that were most successful in this  
line of business, Canadian Silk Products and the Kayser  
Company, in addition to being first in the field and  
having well-established trademarks, Canadian Silk Pro-  
ducts does an export business of about 15 per cent,  
while the Kayser Company has an export business of up-  
wards of 30 per cent.

10 There is one thing to which I should like to call  
Your Lordship's attention. It arose yesterday in  
connection with my submission that there was a risk in  
the carrying on of this business by reason of the wide  
15 fluctuations in raw materials, and Your Lordship said  
that there was, of course, a futures market. But may  
I call attention to the exhibit to which I have referred  
from time to time for other purposes, Exhibit 932--  
20 the report on conditions and problems of the cotton  
textile industry of the United States, made by a  
special committee appointed by the president and sub-  
mitted to him on July 29, 1935. On pages 70 and 71  
they make this statement:

25 "The possibility of profit or loss through  
cotton fluctuations--"

And this applies to any raw material.

30 "--frequently becomes more important than  
technical efficiency, placing a premium on shrewd  
cotton buying rather than on efficiency in operation.



1941

In 1933 the loss was \$812,000 on sales of

Your knowledge will reveal that in connection with

The two companies that were most successful in this

line of business, American Silk Products and the Kayser

Company, in addition to being first in the field and

having well-established trademarks, American Silk Pro

ducts does an export business of about 15 per cent,

while the Kayser Company has an export business of ap

proximately 50 per cent.

There is one thing to which I should like to call

your attention. It arose recently in

connection with my examination that there was a risk

the carrying on of this business by reason of the wide

fluctuations in raw materials, and your knowledge said

that there was, of course, a futures market. I do not

I call attention to the exhibit to which I have referred

from time to time for other purposes, exhibit 388--

the report on conditions and problems of the cotton

textile industry of the United States, made by a

mitted to him on July 24, 1933. On pages 70 and 71

they make this statement:

"The possibility of profit or loss through

control (speculation)

and will be the result of

the cotton market is a factor in the

and the cotton market is a factor in the

and the cotton market is a factor in the

17242

"Hedging offers protection against this risk, but it is far from perfect."

The COMMISSIONER: Hedging is not total insurance. They are covered in two ways, first by the existence of the hedging practice, and secondly by the way in which prices are fixed having regard to the prices of raw materials at the time you sell. I know that even those two together are not complete. You cannot expect absolute insurance, but they mitigate the danger.

Mr. KILLOCK: In connection with raw silk, the differential between the grade actually used by these companies and the grade that is quoted--that is, the standard grade on the future market--fluctuates widely; that is to say, the spread between the two, and there is this other factor to be taken into consideration, namely, that the business is done on that market on a seller's option basis, so that if a futures ~~market~~ contract is completed the seller has the option of delivering any grade of raw silk he likes, whether it is suitable or not.

The COMMISSIONER: And the buyer has to take it at a different price.

Mr. KILLOCK: Yes, and it may be quite unsuitable to him. Those are the facts in connection with the full-fashioned hosiery, in addition to the facts which I have set out in my main factum and to which I have directed attention. I have also attached some tables in support of the contention to which I have already called Your Lordship's attention.



11. Joe Reg met 1st at 11

The COMMISSIONER: With regard to what you have just said about carrying on through these years without any profit, you do not suggest that you would have been better off if you had closed down ?

5

Mr. KELLOCK: No, My Lord, I cannot say that and I do not attempt to say that. I do say, however, that my return was very small.

Mr. McRUER: What eight companies are selected here for your comments ?

10

Mr. KELLOCK: I have set them out.

Mr. McRUER: I know; but why pick these eight particular companies ?

15

Mr. KELLOCK: They are the only ones that I could segregate as far as full-fashioned hosiery is concerned. Five of them are one hundred per cent full-fashioned hosiery, and as regards the other three one is 94 per cent and the others 57 and 56 per cent respectively. These companies cover forty per cent of production and I am getting down as close as I can to strictly full-fashioned hosiery.

20

Mr. McRUER: And you leave out the two successful ones.

25

Mr. KELLOCK: I do not leave them out; I deal with them separately.

The COMMISSIONER: Which one fell so far below the one hundred per cent, the one you have given as 57 per cent ?

30

Mr. KELLOCK: The Allen "A" Company.

Mr. McRUER: The Allen "A" Company has red figures



and said about everything on Thursday these years ago. I  
said, you do not suggest that you would have been

Mr. Kallman: No, my lord, I cannot say that and I  
do not attempt to say that. I do say, however, that

Mr. Kallman: That eight companies are selected

Mr. Kallman: I have set them out.

regulate as far as full-fledged history is concerned

five of them are one hundred per cent full-fledged  
history, and as regards the other three one is 84 per  
cent and the others 85 and 86 per cent respectively.

I am getting down as close as I can to strictly full-

Mr. Kallman: And you leave out the two successful

Mr. Kallman: I do not leave them out; I deal with

The commission: Which one tell so far below the

one hundred per cent, the one you have given as 85 per

Mr. Kallman: The 85 per cent one.

Mr. Kallman: The 85 per cent one.

17244

right across the board. I understand they brought in old machinery, wrote it up, and charged a depreciation on that.

5 Mr. KELLOCK: I am willing to be judged by the standard we have here.

Mr. McRUER: There is something funny about that.

10 Mr. KELLOCK: The Holeproof is 66 per cent; the others are one hundred per cent. That supplements the facts I have laid out in my main factum, and so far as the facts are concerned they negative any possible prejudice to anyone. The express evidence is that the price fixed went down continuously until the last one, which did not become effective and  
15 which was slightly up over the one preceding. With that exception the prices are all down, and they cover a few of the cheaper lines of production.

Now I come to the knit goods section.

20 "Production of knit goods and allied products is a substantial industry in Canada. The mills classed as knitting mills produce underwear of all types and kinds, knitted outerwear such as sweaters, cardigans and jackets, bathing suits, knitted fabrics, woven wool fabrics,  
25 woollen and worsted yarns for sale and hosiery both circular and full-fashioned. Some knitting mills spin the wool yarns they use, some throw the silk yarns they use, some spin cotton yarns for their own use, while other mills buy some  
30 or all of the yarns they use. It will therefore



17544

right across the board. I understand they brought

Mr. KELLOGG: I am willing to be joined by the

standard we have here.

Mr. KELLOGG: There is something funny about that.

Mr. KELLOGG: The Holbrook is 66 per cent; the

others are one hundred per cent. That represents

the facts I have laid out in my main testimony, and so

far as the facts are concerned they negative any

possible prejudice to anyone. The express evidence

is that the price fixed went down continuously until

the last one, which did not become effective and

which was slightly up over the one preceding.

That exception the prices are all down, and they

cover a few of the cheaper lines of production.

Now I come to the knit goods section.

"Production of knit goods and allied pro-

ducts is a substantial industry in Canada. The

knits are classified as knitting mills produce underwear

of all types and kinds, knitted underwear such

as sweaters, collared shirts, pajamas, etc.

knits, knitted fabrics, woven wool fabrics,

woolens and worsted yarns for knit and hosiery

both circular and flat-knitted. Some knitting

mills spin the wool yarns they use, some throw

the yarn to the mills, some to the hosiery mills

the yarn to the hosiery mills, some to the knit

mills to the knit mills. It will be seen

"be appreciated that comparisons of financial returns and records, or attempts to tie in the production of knitting mills to any particular tariff item is not a simple matter.

The importance of the production of knit goods (exclusive of hosiery) may be seen from the production of the mills as given in the Dominion Bureau of Statistics reports on the Hosiery, ~~and~~ knit goods and fabric glove industries in Canada in 1926 and 1934.

Summary of Knit Goods Production in 1926

(not including hosiery)

	<u>Selling Value at Factory.</u>
Underwear, combination	\$ 6,643,857.
" separate	12,064,220.
Knitted Outerwear	10,014,222.
Other knitted products	<u>2,081,723.</u>
Total knit goods	\$ 30,804,022.
Other products and customs work	1,504,727.
Yarns for sale	<u>1,957,643.</u>
Total	\$ 34,266,392.

Summary of Knit Goods Production in 1934

(not including hosiery)

	<u>Selling Value at Factory.</u>
Underwear, combination	5,230,881.
" separate	7,447,204.
Knitted outerwear	8,006,111.



The associated that companies of financial  
returns and records, on attempts to tie in the  
production of financial data to any particular

entity item is not a simple matter.

The importance of the production of this

entity (exclusive of history) may be seen from

the production of the will as given in the

dominion areas of statistics records on the

history, and knit goods and textile goods

tries in Canada in 1900 and 1901.

Production in 1900

(not including history)

Rolling Value  
of history

Underwear, combination

11,000,000

Knitted underwear

Other knitted products

Total knit goods

11,000,000

Work

Value for sale

11,000,000

Production in 1900

(not including history)

Rolling Value

11,000,000

11,000,000

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17246

Other knitted products	2,904,932.
Total knit goods	\$ 23,589,128.
Other products and customs work	1,126,620.
Yarns for sale	1,482,958.
Total	\$ 26,198,706.

IMPORTS OF KNIT GOODS

(not including hosiery)

Summary of Knit Goods Imports in Fiscal Year 1927

(which approximates to calendar year 1926)

From -	Great Britain	Other Countries	Total
Underwear	\$ 357,594	\$ 182,479	\$ 540,073
Knitted outer-wear	490,929	441,475	932,404
Other knit goods	549,812	989,991	1,539,803.
	\$ 1,398,335	\$1,613,945	\$3,012,280

(Trade of Canada)

Summary of Knit Goods Imports

Calendar Year 1934

From -	Great Britain	Other Countries	Total
Underwear	\$ 210,763	\$ 9,171	\$ 219,934
Knitted outer-wear	547,560	135,056	682,616
Other knit goods	74,307	119,916	194,223
	\$ 832,630	\$ 264,143	\$1,096,773

(Report on the Hosiery, Knitted Goods and Fabric Glove and Mitten Industries In Canada, 1934: Dominion Bureau of Statistics.)



1940

Amount of the fund for the year 1940 was \$ 24,100,000. This amount was used for the following purposes:

For the purchase of land \$ 10,000,000

For the construction of buildings \$ 10,000,000

For the purchase of equipment \$ 4,100,000

Total \$ 24,100,000

Statement of the fund for the year 1940

(which approximates to calendar year 1940)

Particulars	1940	1939
Balance forward	\$ 100,000	\$ 100,000
Income	1,000,000	1,000,000
Expenses	(1,000,000)	(1,000,000)
Balance	\$ 100,000	\$ 100,000

(Total of 1940)

Statement of the fund for the year 1941

Particulars	1941	1940
Balance forward	\$ 100,000	\$ 100,000
Income	1,000,000	1,000,000
Expenses	(1,000,000)	(1,000,000)
Balance	\$ 100,000	\$ 100,000

(Amount on the fund for the year 1941 was \$ 24,100,000. This amount was used for the following purposes:

For the purchase of land \$ 10,000,000

For the construction of buildings \$ 10,000,000

For the purchase of equipment \$ 4,100,000

Total \$ 24,100,000

17247

EXPORTS OF KNIT GOODS

(not including hosiery)

Summary of Exports of Knit Goods  
in Fiscal Year 1927

(which approximates to calendar year 1926)

\$.

To -	Great Britain	Other Countries	Total
Underwear	\$ 68,747	\$ 140,680	\$209,427
Other knit goods	1,127	232,334	233,461
	\$ 69,874	\$ 373,014	\$442,888

(Trade of Canada)

Summary of Exports of Knit GoodsCalendar Year 1934.\$.

To -	Great Britain	Other Countries	Total
Underwear	\$ 35,176	\$ 139,994	\$175,170

(Report on the Hosiery  
Knitted Goods and  
Fabric Glove and  
Mitten Industries  
in Canada, 1934:  
Dominion Bureau of  
Statistics)

APPARENT MARKET KNIT GOODS

(not including hosiery)

1926      1934

Canadian production \$ 30,804,022      \$ 23,589,128

Imports      3,012,280      1,096,773

\$ 33,816,302      \$ 24,685,901



(Not including interest)

Summary of Exports of this country  
 1931 Year 1932

(which approximates to calendar year 1932)

1.

Value	Quantity	Value	Quantity
100,000	100,000	100,000	100,000
100,000	100,000	100,000	100,000
100,000	100,000	100,000	100,000

(Total of above)

Summary of Exports of this country

1931 Year 1932

2.

Value	Quantity	Value	Quantity
100,000	100,000	100,000	100,000
100,000	100,000	100,000	100,000
100,000	100,000	100,000	100,000

(Report on the above)  
 The above figures are  
 based on the above and  
 in Canada, 1934:  
 to the extent of  
 (estimated)

Summary of Exports of this country

1931 Year 1932

100,000

100,000	100,000	100,000	100,000
100,000	100,000	100,000	100,000
100,000	100,000	100,000	100,000

Less exports

442,888

175,170

Apparent market

\$ 33,373,414

\$ 24,510,731

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NAME: \_\_\_\_\_

DATE: \_\_\_\_\_

TIME: \_\_\_\_\_

LESS EXPENSE

AMOUNT PAID

100.00

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17249

Next I come to the sample dealt with in the reporting companies.

"According to a list prepared at the request of commission counsel, and submitted to him, there are 131 establishments in Canada producing knit goods other than hosiery."

Mr. MCURR: What do you mean when you say that the list was prepared at my request? We sent out a questionnaire and asked them all to answer it.

Mr. KELLOCK: I mean that you asked my clients, before you sent the questionnaire, for a list of the companies to whom you would send it, and this list of 131 was given.

"Commission counsel submitted to the commission auditor's report (Exhibit 1082), which purports to show the operations of 53 knitting mills for the years 1926 to 1935 inclusive.

The total production of the 53 mills given was:

1926	\$28,112,677.71
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1934	\$28,993,110.07
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(Exhibit 1082, p. 4)

As already put forward from the Dominion Bureau of Statistics figures, the total production of the knitting industry in Canada was (exclusive of hosiery):

1926	\$34,266,392.00
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1934	\$26,198,796.00
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It would therefore appear to be clear that the operation returns of the 53 mills include a



1944

The first part of the report deals with the general situation in the country. It is a very interesting and informative account of the conditions prevailing at the time. The author has done a great deal of research and has gathered a wealth of material. The second part of the report is a detailed account of the work done during the year. It is a very thorough and complete record of the activities of the organization. The third part of the report is a summary of the results of the work. It is a very concise and clear statement of the achievements of the year. The fourth part of the report is a list of the names of the members of the organization. It is a very complete and accurate list of the names of all the members. The fifth part of the report is a list of the names of the officers of the organization. It is a very complete and accurate list of the names of all the officers. The sixth part of the report is a list of the names of the committees of the organization. It is a very complete and accurate list of the names of all the committees. The seventh part of the report is a list of the names of the sub-committees of the organization. It is a very complete and accurate list of the names of all the sub-committees. The eighth part of the report is a list of the names of the members of the sub-committees. It is a very complete and accurate list of the names of all the members of the sub-committees. The ninth part of the report is a list of the names of the members of the committees. It is a very complete and accurate list of the names of all the members of the committees. The tenth part of the report is a list of the names of the members of the organization. It is a very complete and accurate list of the names of all the members of the organization.

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17250

5 "considerable value of hosiery and products other  
than knit goods. Five of the mills in this  
sample produced full-fashioned hosiery to the  
extent of 249,595 dozen pairs in 1934 (Exhibit  
611), which is approximately 15 per cent of the  
total production of such hosiery in Canada (based  
on Dominion Bureau of Statistics figures).  
Fifteen of the mills in this sample produce other  
classes of hosiery. The financial reports of  
10 these mills therefore cover the production and  
sale of a considerable quantity of hosiery, full-  
fashioned or circular, profitable or unprofitable.  
If the hosiery operations were more profitable  
than the operations in knit goods, then the  
15 operation of knit goods was less profitable than  
the report indicates. On the other hand, if the  
hosiery operations were more unprofitable than  
the operations in knit goods, then the produc-  
tion of knit goods was more profitable than  
20 shown."

I come next to net profits to shareholders'  
equity.

25 "A summary of the results of ten years'  
operations, from 1926 to 1935, during which  
these mills sold \$287,232,737.17 worth of goods,  
is as follows:

Net Profit as a % of Shareholders' Equity

1926 5.9 %

1927 7.1 %



"considerable value of knits and sweaters than

than knit goods. Five of the mills in this

sample produced full-fashioned hosiery to the

extent of \$45,885 worth in 1954 (sample's

51%, which is approximately 15 per cent of the

total production of such hosiery in Canada (based

on American Bureau of Statistics figures).

System of the mills in this sample shows a high

degree of hosiery. The financial records of

these mills therefore cover the production and

sale of a considerable quantity of hosiery, full-

fashioned or crewneck, profitless or unprofitable.

If the hosiery operations were more profitable

than the operations in knit goods, then the

operation of knit goods was less profitable than

the report indicates. On the other hand, if the

operations in knit goods, then the produc-

tion of knit goods was more profitable than

the report indicates.

I come next to not profits to shareholders.

equity.

"A summary of the results of the year"

operations, from 1955 to 1956, during which

these mills sold \$287,242,737.19 worth of goods,

is as follows:

Net Profit as a % of Shareholders' Equity

1955

1956

1957

1957

17251

"

1928	5.8 %	
1929	2.8 %	
1930	<u>1.2 %</u>	Red
1931	<u>1.8 %</u>	Red
1932	<u>0.9 %</u>	Red
1933	2.3 %	
1934	2.5 %	
1935	2.9 %	

(Average for 10 years 2.5) "

The COMMISSIONER: That is on your usual basis, after paying interest ?

Mr. KEILOCK: Yes, these are net profits to the company.

"The average net profit on shareholders' equity was 4.0 per cent for the five year period 1926 to 1930, and 1.0 per cent for the five year period 1931 to 1935. It is submitted that this industry is not one where the return on capital invested makes it an attractive one for the investor. The return of one per cent on the shareholders' equity in the period 1931 to 1935 shows that this industry did not profit during the period 1931 to 1935 due to any changes in the tariff. It should also be noted that this sample undoubtedly includes the large and well-managed mills, and moreover does not include other mills which failed and went out of business during the ten year period. The return of one per cent on the shareholders' equity, therefore



1929-30	1930-31
1928-29	1929-30
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1924-25	1925-26
1923-24	1924-25
1922-23	1923-24
1921-22	1922-23
1920-21	1921-22
1919-20	1920-21
1918-19	1919-20
1917-18	1918-19
1916-17	1917-18
1915-16	1916-17
1914-15	1915-16
1913-14	1914-15
1912-13	1913-14
1911-12	1912-13
1910-11	1911-12
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1508-09	1509-10
1507-08	1508-09
1506-07	1507-08
1505-06	1506-07
1504-05	1505-06
1503-04	1504-05
1502-03	1503-04
1501-02	1502-03
1500-01	1501-02
1499-00	1500-01
1498-99	1499-00
1497-98	1498-99
1496-97	1497-98
1495-96	

"represents the return of the most successful mills."

Instead of "represents" I should prefer to say "includes". Next I deal with the net profit in the sales--that is, how much in the dollar the companies really make for their efforts.

"The following table gives the sales of the 53 mills in the sample, the net profit (after bond interest and income tax), and the per cent of net profits on sales:

	<u>Sales</u>	<u>Net Profit</u>	<u>%</u>
1926	\$ 28,112,677.71	\$1,260,241.11	4.48
1927	29,028,624.72	1,543,749.73	5.32
1928	32,478,294.70	1,515,144.33	4.67
1929	31,698,703.84	736,582.03	2.32
1930	26,901,905.25	<u>286,447.36</u> Red	<u>10.65</u> Red
1931	28,260,207.52	<u>449,858.77</u> Red	<u>15.92</u> Red
1932	25,707,083.81	<u>219,780.30</u> Red	<u>8.55</u> Red
1933	26,279,855.72	584,644.80	2.22
1934	28,993,110.07	632,430.38	2.18
1935	<u>29,772,273.83</u>	<u>706,558.38</u>	<u>2.37</u>
TOTAL	\$ 287,232,737.17	\$6,023,264.83	2.10
	(a)	(b)	

(a) Exhibit 1082

(b) Factum, Section D  
(Statement 3, page 2)

It will be seen that for every dollar's worth of goods these mills sold they lost in 1930 10.65 cents, in 1931 15.92 cents and in 1932 8.55 cents. In 1933 these mills made





5

"2.2 cents on every dollar's worth of goods they sold, in 1934 they made 2.18 cents, and in 1935 2.37. It is submitted that there is no sign of undue profits here or taking advantage of any tariff changes during this period to earn undue profits."

I have translated these figures of net profits on sales into net profits to the shareholders themselves.

10

Mr. McRUER: Before you go any further, Mr. Kellock, I would refer you to page 5. The figure for sales in 1930 is \$26,000,000 and you give the loss as \$286,000, the percentage to which you were in the red being 10.65. That is not correct; \$286,000 is not ten per cent of \$26,000,000.

15

Mr. KELLOCK: There is a mistake there, My Lord, the decimal is in the wrong place.

The COMMISSIONER: It is only about one per cent, in other words we have to change the mourning.

20

Mr. KELLOCK: It is still in mourning, but not as deep.

The COMMISSIONER: The first red figure given should be 1.06.

25

Mr. McRUER: The next should be 1.5 and the next .85. It makes a difference in the calculations.

Mr. KELLOCK: I am obliged to my friend for pointing out the mistake. That will affect your average.

30

Mr. KELLOCK: I am wondering whether it does.



"2.3 cents on every dollar's worth of goods  
they sold, in 1934 they made 2.18 cents, and  
in 1935 2.37. It is admitted that there is  
no sign of undue profits here or taking advantage  
of any tariff changes during this period to  
earn undue profits."

I have translated these figures of net profits  
on sales into net profits to the manufacturer  
as follows:

Mr. KELLOGG: Before you do any further, Mr.  
KELLOGG, I want to know in 1934, the net  
for sales in 1934 is \$1,000,000, the net profit  
loss is \$200,000, the percentage to net profit  
in the net being 20.00.

\$200,000 is not ten per cent of \$1,000,000.  
Mr. KELLOGG: There is a mistake.

The net profit is 20 per cent of sales.

the calculation: it is only about one per cent  
in other words we have to change the numbers.

Mr. KELLOGG: It is still in millions, but not  
in billions.

The calculation: The first net figure given  
should be 1.00.

Mr. KELLOGG: The next should be 1.18 and the  
next .35. It makes a difference in the calculation.

Mr. KELLOGG: I am obliged to my friend for  
pointing out the mistake. That will effect your  
figures.

Mr. KELLOGG: I am wondering whether it does.

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I will have it checked.

Mr. McRUER: The red is not quite as bright as it was. The whole paragraph on page 6 is wrong.

5 Mr. KELLOCK: The same correction will have to be made for the three years.

The COMMISSIONER: In 1930, instead of saying they lost 10 per cent it should be 1.06.

10 Mr. KELLOCK: Yes, and in 1931  
and in 1932 .85. But the average of 2.10 on the pre-  
ceding page is correct, so that it is apparently an  
error in the copying. At any rate they were still  
unprofitable and that is the point. Next I deal with  
the Regent Knitting Mills, Limited:

15 "In Exhibit 1070, page 9, submitted by the  
commission auditor, there is a statement set out  
which purports to show the net revenue applicable  
to common stock equity of the Regent Knitting  
Mills Limited. Here again, as in many other  
20 cases, the preferred dividend (noncumulative) was  
not paid for a period of years and this was not  
allowed for in the commission auditor's statement.  
The true statement of the return on common stock  
equity of this company is as follows."

25 In this paragraph there appears the same error  
we mentioned before.

The COMMISSIONER: What error do you refer to?

30 Mr. KELLOCK: The error of omitting recognition  
of the fact that in years when the dividend on the  
preferred stock was not paid at all or was paid in part,



1934

Witness: The fact is not quite as stated.

was. The whole paragraph on page 6 is wrong.

Mr. Kallison: The same correction will have to be

made for the three years.

The Commission: In 1925, instead of saying that

lost 10 per cent it should be 1.25.

1925

Mr. Kallison: Yes, and in 1926 it would be 1.50

and in 1928 .35. But the average of 2.10 on the

ceding years is correct, so that it is approximately

error in the copying. If any rate they were

unintentional and that is the point. I don't

know what the Commission

in 1925 1926, page 7, and 1927 in the

Commission's report, there is a statement

which purports to show the net revenue applicable

to common stock equity of the parent

will be limited. Here again, as in every other

case, the preferred dividend (cumulative) was

not paid for a period of years and this was not

allowed for in the Commission's statement.

The true statement of the return on common stock

equity of this company is as follows:

In this paragraph there appears the same error

as mentioned before.

The Commission: The fact is not quite as stated.

Mr. Kallison: The same correction will have to be

made for the three years.

The Commission: In 1925, instead of saying that

lost 10 per cent it should be 1.25.

17255

the whole revenue was said to be a return of so much on the common stock, and I show the difference in the table.

	<u>Commission Auditor's</u> <u>Exhibit 1070</u>	<u>Correct</u> <u>Statement</u>
	<u>%</u>	<u>%</u>
1928	4.2	2.87
1929	<u>5.2</u> Red	<u>6.63</u> Red
1930	<u>5.9</u> Red	<u>7.46</u> Red
1931	<u>9.0</u> Red	<u>10.72</u> Red
1932	<u>5.2</u> Red	<u>7.24</u> Red
1933	<u>1.3</u> Red	<u>3.55</u> Red
1934	3.0	0.82
1935	0.8	<u>1.34</u> Red

Again in this statement the commission auditor applies the term "net profit on operation" to figures before bond interest and interest on loans is deducted."

Coming to Stanfields Limited, the same situation applies there:

"Exhibit 1070, page 10, submitted by the commission auditor purports to show the percentage of net profits to shareholders' equity. He has ignored that in 1931 to 1933 the dividends on preferred stock were not paid (noncumulative). The figures as set out in Exhibit 1070 and the correct figures are as follows:

	<u>Commission Auditor's</u> <u>Exhibit 1070</u>	<u>Correct</u> <u>Statement</u>
	<u>%</u>	<u>%</u>
1931	2.3	<u>0.73</u> Red



1001

17256

1932 2.4 0.51 Red  
1933 10.1 7.35

Again the term "net profit" is used in error  
in relation to sales."

5

The Monarch Knitting Company is in the same  
situation and I have dealt already with that in the  
main factum. As regards the Turnbull Company, in  
the report of this company the revenue from operations  
is described as net profit, which it is not. If you  
apply the term to a particular company it is not a  
net profit at all. In connection with Penmans

10

--- Limited, I have dealt with the figures in my  
main factum. A correct statement of the net profit  
to shareholders' equity for the period from 1926 to  
1935 is given in statement 1, section D of my factum.

15

As regards the Moodie Company, the commission  
auditor's statement shows a line for "net profit on  
operations". It is submitted that there is no such  
thing as net profit on operations until bond interest  
and interest on bank loans are paid. The statement  
on page 2, Exhibit 1070, and the amount of bond and  
bank interest not deducted is as follows:

20

Exhibit 1070 Bond and Bank  
"Net Profit Interest  
on Operations" Not Deducted

25

1929	\$ 2,835.81 Red	\$ 53,395.91
1930	73,292.70 Red	56,629.79
1931	85,936.88 Red	51,249.70
1932	57,280.06 Red	51,644.98
1933	21,532.85	57,786.46

30



1944 8.4

1945 10.1

7.2

in relation to subject.

The Monarch Mining Company Ltd. is a

limited company and I have dealt already with it in

my report on the subject of the Monarch Mining Company, in

the report of this company the revenue from operations

is described as net profit, which is not. It is

applied to the cost of a particular company, which

is not profit at all. It is a company's cost

--- limited, and the result is that the

main reason for the company's loss is the

to the company's loss, and the result is that the

loss is given in the company's statement, and the

as regards the company's statement, the commission

auditor's statement shows a loss for net profit on

operations. It is submitted that there is no

thing as net profit on operations until bank interest

and interest on bank loans are paid. The statement

on page 2, Exhibit 1070, and the amount of bank and

bank interest not deducted is as follows:

Exhibit 1070  
Net Profit  
Not deducted

1944	1,100.00	1,100.00
1945	2,100.00	2,100.00
1946	2,100.00	2,100.00
1947	2,100.00	2,100.00
1948	2,100.00	2,100.00
1949	2,100.00	2,100.00
1950	2,100.00	2,100.00
1951	2,100.00	2,100.00
1952	2,100.00	2,100.00
1953	2,100.00	2,100.00
1954	2,100.00	2,100.00
1955	2,100.00	2,100.00
1956	2,100.00	2,100.00
1957	2,100.00	2,100.00
1958	2,100.00	2,100.00
1959	2,100.00	2,100.00
1960	2,100.00	2,100.00
1961	2,100.00	2,100.00
1962	2,100.00	2,100.00
1963	2,100.00	2,100.00
1964	2,100.00	2,100.00
1965	2,100.00	2,100.00
1966	2,100.00	2,100.00
1967	2,100.00	2,100.00
1968	2,100.00	2,100.00
1969	2,100.00	2,100.00
1970	2,100.00	2,100.00
1971	2,100.00	2,100.00
1972	2,100.00	2,100.00
1973	2,100.00	2,100.00
1974	2,100.00	2,100.00
1975	2,100.00	2,100.00
1976	2,100.00	2,100.00
1977	2,100.00	2,100.00
1978	2,100.00	2,100.00
1979	2,100.00	2,100.00
1980	2,100.00	2,100.00
1981	2,100.00	2,100.00
1982	2,100.00	2,100.00
1983	2,100.00	2,100.00
1984	2,100.00	2,100.00
1985	2,100.00	2,100.00
1986	2,100.00	2,100.00
1987	2,100.00	2,100.00
1988	2,100.00	2,100.00
1989	2,100.00	2,100.00
1990	2,100.00	2,100.00
1991	2,100.00	2,100.00
1992	2,100.00	2,100.00
1993	2,100.00	2,100.00
1994	2,100.00	2,100.00
1995	2,100.00	2,100.00
1996	2,100.00	2,100.00
1997	2,100.00	2,100.00
1998	2,100.00	2,100.00
1999	2,100.00	2,100.00
2000	2,100.00	2,100.00
2001	2,100.00	2,100.00
2002	2,100.00	2,100.00
2003	2,100.00	2,100.00
2004	2,100.00	2,100.00
2005	2,100.00	2,100.00
2006	2,100.00	2,100.00
2007	2,100.00	2,100.00
2008	2,100.00	2,100.00
2009	2,100.00	2,100.00
2010	2,100.00	2,100.00
2011	2,100.00	2,100.00
2012	2,100.00	2,100.00
2013	2,100.00	2,100.00
2014	2,100.00	2,100.00
2015	2,100.00	2,100.00
2016	2,100.00	2,100.00
2017	2,100.00	2,100.00
2018	2,100.00	2,100.00
2019	2,100.00	2,100.00
2020	2,100.00	2,100.00
2021	2,100.00	2,100.00
2022	2,100.00	2,100.00
2023	2,100.00	2,100.00
2024	2,100.00	2,100.00
2025	2,100.00	2,100.00
2026	2,100.00	2,100.00
2027	2,100.00	2,100.00
2028	2,100.00	2,100.00
2029	2,100.00	2,100.00
2030	2,100.00	2,100.00
2031	2,100.00	2,100.00
2032	2,100.00	2,100.00
2033	2,100.00	2,100.00
2034	2,100.00	2,100.00
2035	2,100.00	2,100.00
2036	2,100.00	2,100.00
2037	2,100.00	2,100.00
2038	2,100.00	2,100.00
2039	2,100.00	2,100.00
2040	2,100.00	2,100.00
2041	2,100.00	2,100.00
2042	2,100.00	2,100.00
2043	2,100.00	2,100.00
2044	2,100.00	2,100.00
2045	2,100.00	2,100.00
2046	2,100.00	2,100.00
2047	2,100.00	2,100.00
2048	2,100.00	2,100.00
2049	2,100.00	2,100.00
2050	2,100.00	2,100.00
2051	2,100.00	2,100.00
2052	2,100.00	2,100.00
2053	2,100.00	2,100.00
2054	2,100.00	2,100.00
2055	2,100.00	2,100.00
2056	2,100.00	2,100.00
2057	2,100.00	2,100.00
2058	2,100.00	2,100.00
2059	2,100.00	2,100.00
2060	2,100.00	2,100.00
2061	2,100.00	2,100.00
2062	2,100.00	2,100.00
2063	2,100.00	2,100.00
2064	2,100.00	2,100.00
2065	2,100.00	2,100.00
2066	2,100.00	2,100.00
2067	2,100.00	2,100.00
2068	2,100.00	2,100.00
2069	2,100.00	2,100.00
2070	2,100.00	2,100.00
2071	2,100.00	2,100.00
2072	2,100.00	2,100.00
2073	2,100.00	2,100.00
2074	2,100.00	2,100.00
2075	2,100.00	2,100.00
2076	2,100.00	2,100.00
2077	2,100.00	2,100.00
2078	2,100.00	2,100.00
2079	2,100.00	2,100.00
2080	2,100.00	2,100.00
2081	2,100.00	2,100.00
2082	2,100.00	2,100.00
2083	2,100.00	2,100.00
2084	2,100.00	2,100.00
2085	2,100.00	2,100.00
2086	2,100.00	2,100.00
2087	2,100.00	2,100.00
2088	2,100.00	2,100.00
2089	2,100.00	2,100.00
2090	2,100.00	2,100.00
2091	2,100.00	2,100.00
2092	2,100.00	2,100.00
2093	2,100.00	2,100.00
2094	2,100.00	2,100.00
2095	2,100.00	2,100.00
2096	2,100.00	2,100.00
2097	2,100.00	2,100.00
2098	2,100.00	2,100.00
2099	2,100.00	2,100.00
2100	2,100.00	2,100.00

17257

"1934 19,908.87 53,250.19

1935 26,710.27 49,985.74

It is quite apparent that the commission auditor's statement is in error to a very substantial figure."

Statements regarding price stabilization on women's and children's cotton underwear are contained in my factum, paragraph 18, page 11, section H.

In regard to the memorandum of August 16, 1935 (Exhibit 591), setting out prices for eight styles out of a large number of styles for women's and children's cotton underwear, the commission counsel asked for the names of the mills to whom this memorandum was sent. It was sent to nine mills, eight of which had their financial operations (incomplete, however) set out in commission auditor's exhibit 1082, pages 7 and 8.

Take the financial records of the following company, which show the net profits, including miscellaneous income, applicable to common stock equity:

J. R. Moodie & Co.

	<u>Sales</u>	<u>Net Revenue</u>	
1931	\$ 981,348.90	\$133,347.33	Red
1932	896,658.73	105,085.78	Red
1933	1,158,414.42	32,210.96	Red
1934	1,328,065.98	31,086.01	Red
1935	1,227,802.46	22,398.19	Red

(Table C)

(17260 follows)



NOTE

1. The following is a list of the plants which have been  
collected in the State of California, and are now  
in the possession of the Bureau of Plant Industry.  
2. The plants are listed in alphabetical order of their  
scientific names, and are given in full, including  
the author's name, and the year of publication.  
3. The plants are listed in the following order:  
a. The plants which are now in the possession of the  
Bureau of Plant Industry.  
b. The plants which have been collected in the State  
of California, and are now in the possession of the  
Bureau of Plant Industry.  
c. The plants which have been collected in the State  
of California, and are now in the possession of the  
Bureau of Plant Industry.  
d. The plants which have been collected in the State  
of California, and are now in the possession of the  
Bureau of Plant Industry.  
e. The plants which have been collected in the State  
of California, and are now in the possession of the  
Bureau of Plant Industry.  
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of California, and are now in the possession of the  
Bureau of Plant Industry.  
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of California, and are now in the possession of the  
Bureau of Plant Industry.  
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of California, and are now in the possession of the  
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of California, and are now in the possession of the  
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of California, and are now in the possession of the  
Bureau of Plant Industry.  
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w. The plants which have been collected in the State  
of California, and are now in the possession of the  
Bureau of Plant Industry.  
x. The plants which have been collected in the State  
of California, and are now in the possession of the  
Bureau of Plant Industry.  
y. The plants which have been collected in the State  
of California, and are now in the possession of the  
Bureau of Plant Industry.  
z. The plants which have been collected in the State  
of California, and are now in the possession of the  
Bureau of Plant Industry.

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Now, I submit that --

" This company can hardly be said to have gone into a combine to make undue profits, and succeeded in doing so. This mill in 1930 gave employment to 461 factory workers and had a mill pay roll of \$318,642.13. In 1935 this mill took the risk of buying raw material, for producing and selling, to the amount of \$1,227,802.46, was in the red to the extent of \$22,398.19, and at the same time employed 445 factory workers.

S. Lennard & Sons:

The financial report on this company, shown for a four year period, is incomplete, in that it does not give sufficient information as to the net profits made by this company. However, the Exhibit shows that in the four years period 1932 to 1935 this mill sold \$853,873.46 worth of goods, and had an operating revenue of \$33,240.02, before bond interest and income tax; that is 3.8¢ on each dollar's worth of goods sold. Even taking the operating revenue as net profit, which it is not, there is no undue profit made.

MERCURY Mills Ltd:

The financial statement of this company, (Exhibit 1082) shows that in the five years period 1931 to 1935 inclusive, this mill took the risk during a period of depression of buying raw material for producing and selling \$9,530,291.62 worth of goods, and made no profit



Now, I submit that --

" This company can hardly be said to have gone into a combine to make undue profits, and as in doing so. This will in 1930 gave employment to 461 factory workers and had a mill capacity of \$118,442.18. In 1935 this mill took the risk of buying raw material, for no reason other than, to the amount of \$1,227,000.40, and in the end to the extent of \$22,000.10, and at the same time employed 461 factory workers.

2. Income Tax

The company's return for 1935 shows, for a four year period, is incomplete, in that it does not give sufficient information as to the net profit made by this company. However, the exhibit shows that in the four years ending 1935 to 1936 this mill sold \$22,000.40 worth of goods, and had an operating revenue of \$22,240.02, before bond interest and income tax that is 2.24 on each dollar's worth of goods sold. Even taking the operating revenue as net profit, which it is not, there is no undue profit made.

3. Summary

The financial statement of this company (Exhibit 1082) shows that in the five years ending 1935 to 1936, the company sold \$22,240.02 worth of goods, and made no profit

"in any of the five years.

C. Turnbull & Co.:

Here we have one of the companies that made some profit in the five year period 1931 to 1935. This company produced and sold \$2,263,116.48 worth of goods in this five years period and had an operating revenue of \$191,560.45. They paid out in income taxes on their operating revenue and miscellaneous income \$63,245.34 in income tax. The result of the operations of this company can hardly be said to have resulted in excessive and unjust profit,

Penmans Limited:

This company made a profit on their stock equity as follows:

1931	2.7%
1932	3.5%
1933	5.2%
1934	5.1%
1935	5.4%

This company for this return on the net stock equity employed a substantial number of workers in their factories, 2,588 people in 1930 with a pay roll of \$2,019,352.00 and 2,677 mill workers in 1935 with a mill pay roll of \$1,976,185.00.

Zimmerknit Limited:

This company in the five years period 1931 to 1935"--

THE COMMISSIONER: That word, it is "five", is it?

MR. KILLOCK: Yes, my lord.

-- produced \$4,419,406.99 worth of goods and had



In 1931 the company...

Operating Results

...

some profit in the five year period 1921 to 1925. This company produced and sold 12,868,116.48 worth of goods in this five years period and had an operating revenue of \$191,360.45. They paid out in income taxes on their operating revenue and miscellaneous income \$61,245.34 in income tax. The result of the operations of this company can hardly be said to have resulted in excessive and unjust profits.

Company Assets

This company made a profit on the stock...

equity as follows:

1931	2.75
1932	2.56
1933	2.57
1934	2.57
1935	2.56

This company for this return on the net stock equity employed a substantial number of workers in their factories, 2,528 people in 1930 with a pay roll of \$2,019,322.00 and 2,277 mill workers in 1935 with a mill pay roll of...

Summary of Assets

...

...

...

...

...

"a revenue from operations of \$295,450.62 before bond interest and income tax."

And I submit that --

"This does not indicate that there was any undue profit made by this company. It gave employment to factory workers as follows:

1931	301
1932	302
1933	258
1934	303
1935	288

and paid out in factory wages \$1,037,920.80".

MR. McRUER: There is just one thing in reference to the Penman Company. You say that they employed 2,588 people in 1930 with a pay roll of \$2,019,000 and 2,677 in 1935 with a pay roll of \$1,976,000.

MR. KELLOCK: Yes.

MR. McRUER: That is about 100 more people.

MR. KELLOCK: For less money?

MR. McRUER: Yes; that is a correct conclusion.

MR. KELLOCK: That was completely analyzed in the evidence and is also analyzed in my factum where I deal with employment and wages. As I recall the evidence roughly the evidence was that the Penman Company had not reduced its rates of wages at all with the exception of, I think, overseers and one or two classes which are specifically mentioned in the evidence and in my factum, and, in fact, they had increased their rates with regard to loopers and menders who were people who were getting old and were slowing up, and the rates were increased so as to enable those people to earn the same money, and the reason for



"a revenue from operations of \$293,450.66 before  
bond interest and income tax."

—

"This does not indicate that there was any undue  
profit made by this company. It gave employees

to factory workers as follows:

1931	301
1932	303
1933	305
1934	307
1935	309

and paid out in factory wages \$1,037,010.80."

Mr. Nathan: There is just one thing in reference  
to the Herman Company. You say that they employed  
2,588 people in 1930 with a pay roll of \$2,013,000  
and 2,677 in 1935 with a pay roll of \$1,946,000.

Mr. Nathan: That is about 100 more people.

Mr. Nathan: Yes; that is a correct conclusion.

Mr. Nathan: That was completely analyzed in  
the evidence and is also analyzed in my lecture where  
I deal with employment and wages. As I recall the  
evidence roughly the evidence was that the Herman

the exception of, I think, overseers and one or two  
clerk who were really entitled to be  
overseers and in my opinion, but, that  
lowered their rates with regard to foremen and

... and ...  
... and ...  
... and ...

5 what my friend refers to was analyzed mill by mill,  
and, as I recall the evidence, it was due -- I may not  
be exhaustive in my recollection -- it was due to a  
change in the character of the product, that is,  
a coarser product being fabricated in these mills  
where this change took place. This change does not  
apply throughout, but it was due to a coarser product  
being fabricated in these mills which meant less  
labour.

10 MR. McRUER: But it is a correct conclusion,  
whether it meant less labour.

THE COMMISSIONER: Just a minute; when you say less  
labour, there is more labour. You mean less rates.

MR. KELLOCK: I mean this, my lord --

15 THE COMMISSIONER: There were more people working.

MR. KELLOCK: They may not work the same hours  
for one thing, and they were working on a cheaper  
class of product, coarser work that did not command  
the same rates as the finer product.

20 THE COMMISSIONER: Once more, when you give  
these figures of employment, 2,677, and so on, you  
include all those who worked regardless of whether  
they were full time or part time.

25 MR. KELLOCK: Yes, that is so, and the time  
element would have to be taken into consideration.

THE COMMISSIONER: While you employed more  
individuals in 1935 they may have worked less hours.

30 MR. KELLOCK: You cannot divide one into the  
other, the number of people into the amount of wages.  
The express evidence is quite the other way. Then,



100

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific information required.

at the top of page 10 I submit that --

"The price stabilization agreement these mills entered into was for the purpose of attempting to stabilize a few lines of highly competitive goods so as to sell them at not too great a loss.

It is quite true that the agreement in regard to a few lines of women's and children's cotton underwear is still in effect, but it is submitted that these cover highly competitive lines which are generally sold below cost, and that there is no undue enhancement of the price to the consumer".

THE COMMISSIONER: Why do you say "generally sold below cost"? Is that a permanent state of affairs?

MR. McRUER: There is no evidence of that.

THE COMMISSIONER: It is a rather unusual thing to be told that. Why are they being manufactured if they are being sold below cost?

MR. McRUER: We had better import those and save the mills the penalty.

MR. KELLOCK: I cannot say --

THE COMMISSIONER: Is it just to fill up your employment?

MR. KELLOCK: It does that. Unless you want to retire from the field entirely you have to meet the prices that are quoted.

THE COMMISSIONER: When you call them "highly competitive" do you mean they are lower grade?

MR. KELLOCK: Yes; Mr. Lundy's evidence, as far as



-- that finds it odd to get to

影

THE

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retire from the field entirely you have to meet the  
prices that are quoted.

the Perman Company was concerned, he said they were the cheaper class of goods.

MR. McRUER: He said they were the class of goods poorer people would have to buy.

5

MR. KELLOCK: That was my friend's language.

MR. McRUER: He agreed with it.

10

MR. KELLOCK: "In regard to fleece lined sleepers, I submit that the remarks made by the Commission Counsel about Mr. Hallam and Mr. Bundy are uncalled for and unwarranted. The Commission Counsel says in his factum (page 340), that Mr. Hallam said, in writing letters such as Exhibit 708, he was merely carrying out instructions and had little knowledge of what was taking place. I submit that this is a fact.

15

Commission Counsel must be fully aware of the tremendous amount of detail that passes through Mr. Hallam's office, and I venture to say that Mr. Hallam could not tell you off hand what a fleece lined sleeper is"--

20

THE COMMISSIONER: Just a minute; 708, is that the hosiery agreements -- no, knit goods agreement --

MR. KELLOCK: No, that is just a letter, my lord.

25

MR. McRUER: A letter notifying another set of companies at what price one company -- I think it was the Zimmerknit had put -- no, Moodies -- what price they had put on their sleepers, and the letters were sent out to the others to tell them this was the price, and Mr. Hallam did not seem to know much about that in

30





his evidence.

THE COMMISSIONER: He writes to Penmans and he said:

"Arrangements have been completed whereby Children's Fleece Lined Sleepers for Fall 1936 will be listed at the following prices", and he deals with them -- "these goods are as a rule, boxed  $\frac{1}{2}$  dozens, but if wanted papered in one dozens, no change in these prices is to be made".

That is the letter.

MR. KELLOCK: Yes, my lord. He said he was merely carrying out instructions and I submit that is the fact, and there is nothing to contradict it.

THE COMMISSIONER: Canadian Woollen & Knit Goods Manufacturers Association.

MR. McRUER: That he did not know anything about it.

MR. KELLOCK: The evidence is only some of the companies making these articles, in the Association, were parties to these prices with regard to these articles, and that there other companies which manufactured them as well which took no part.

Now, my lord, I have also attached tables which support the figures which I have discussed in the text in the same way. Then, I come to the woollen division, my lord, and this is the division where we find the companies which were interested in the making of worsted cloth.

" Under the heading 'Woollen Division' the



10-11-1900

Dear Mr. [Name]

Dear Sir,

I have the pleasure to inform you that

the [Name] has been [Name]

and is now [Name]

I am, Sir, very respectfully,

Yours faithfully,

[Signature]

[Name]

I am, Sir, very respectfully,

Yours faithfully,

[Signature]

I am, Sir, very respectfully,

Yours faithfully,

[Signature]

I am, Sir, very respectfully,

Yours faithfully,

[Signature]

I am, Sir, very respectfully,

Yours faithfully,

[Signature]

I am, Sir, very respectfully,

Yours faithfully,

[Signature]

I am, Sir, very respectfully,

Yours faithfully,

[Signature]

5 "Commission Auditor in Exhibit 1017 gives a  
statement of the operations of a group of mills  
for the ten years period 1926 to 1935, the sample  
containing 19 mills in 1926 and 1927 and gradually  
increasing until there are 28 mills in 1934 and  
1935. This sample contains mills that only spin,  
mills that produce woollen cloth from the raw  
material to the finished article, mills that only  
weave worsted cloth and do not dye and finish,  
10 mills that specialize in high style cloth for  
women's garments, mills that produce knit goods  
as well as cloth, mills that spin yarn, weave  
worsted cloth and dye and finish, and mills that  
produce carpets, paper makers felts and blankets.

15 On page 2, Exhibit 1017, the Commission Auditor  
describes revenue from operations as 'net profit  
from operations', and as 'total net profit' the  
sum of the operations with miscellaneous income  
added. It is submitted that this erroneous use  
20 of a well understood accounting term has the  
effect of making it appear that profits are higher  
than they actually are, and that this term 'total  
net profit' is again used on page 5 to describe  
the revenue from operations of the individual  
25 mills in the sample after adding miscellaneous  
income and before deducting bond interest and  
income taxes".

30 So that you have to know just what is referred to by  
these phrases if you are not to fall into error.

THE COMMISSIONER: Yes; well, for my purposes it



Commissioner Auditor in Exhibit 1071 gives a statement of the operations of a group of mills for the ten years period 1926 to 1935, the sample containing 19 mills in 1926 and 1937 and extending increasing until there are 38 mills in 1934 and 1935. This sample contains mills that only sell mills that produce woolen cloth from the raw material to the finished article, mills that only weave worsted cloth and do not dye and finish, mills that specialize in high style cloth for women's garments, mills that produce knit goods as well as cloth, mills that spin yarn, weave worsted cloth and dye and finish, and mills that produce organs, organ repairs, dials and pianos.

On page 2, Exhibit 1071, the Commission states that the sample was selected from the list of mills in the State of New York which were reported to the Department of Labor in 1926. It is suggested that this selection was of a well understood representative group had the effect of making it appear that profits are higher than they actually are, and that this term 'total net profit' is again used on page 3 to describe the revenue from operations of the individual mills in the sample after adding miscellaneous income and interest.

So that for the purpose of this report, the Commission has selected a sample of mills which are representative of the industry in the State of New York.

is a good thing for me to have both.

MR. KELLOCK: Very well, my lord. I am just pointing out that --

THE COMMISSIONER: It is alright, I understand.

MR. KELLOCK: When you look at the exhibits you have to be careful.

"The ratio of net profit from operations to capital employed in the industry", as set up by the Commission Auditor and the correct figures are given in the following table: "--

Now, exhibit 1017 shows "ratio of net profit from operations to capital employed in the industry as adjusted for appraisal write-ups", and I show the "statement of net profits including miscellaneous income to shareholders equity".

MR. McRUER: Why should you include miscellaneous income if it is income from something that is not employed in the industry?

MR. KELLOCK: It is net profit to the company.

MR. McRUER: No, if they have invested their surplus funds in something that they lose money on why can you, in this character of an inquiry, ask for tariff protection to take care of that sort of thing?

MR. KELLOCK: Of course, my friend assumes -- and I have already dealt with the argument and I don't want to repeat it -- my friend assumes that the miscellaneous revenue always comes from something that is permanently invested outside the business.

THE COMMISSIONER: What do you mean by that?



is a good thing for me to have both.

Very well, my lord. I am just

pointing out that --

The Commission is in a position, I understand,

Mr. Jackson: I am looking at the exhibit and

have to be careful.

"The action of the committee is to

capital employed in the industry," as set up

by the Commission and the correct

figures are given in the following table:--

Now, exhibit 1017 shows 'ratio of net profit from

operations to capital employed in the industry as

adjusted for structural white-lead," and I show the

'statement of net profit from the industry' means

income to shareholders only."

Mr. Jackson: I am looking at the exhibit and

showing it is income from operations that is not

employed in the industry?

Mr. Jackson: It is not profit to the company.

Mr. Jackson: No, if they have invested the in

existing funds in something that they lose money on

why are you, in this character of an inquiry, ask

for tariff protection to take care of the work of

that

Mr. Jackson: I agree, my friend answers --

I have already dealt with the argument and I don't want

to repeat it -- my friend answers that the objection

is something that is permanently

is something that is permanently

is something that is permanently

MR. KELLOCK: It comes, my lord, from investments outside the business, but they might be used from time to time as the company needs the money. For instance, for additional inventory or expansion of its plant or something of that kind.

THE COMMISSIONER: You mean to say their investments outside the business and the monies are taken out of that investment and brought back into the company; is that what you mean?

MR. KELLOCK: Yes, my lord.

THE COMMISSIONER: I understand that, but if, while they are in outside investments they suffer a loss or make profits what has that to do with the business?

MR. KELLOCK: I would not argue that.

THE COMMISSIONER: Why do you conclude that?

MR. KELLOCK: My lord, if you take out the income from those investments then you reduce the net profit of the company.

THE COMMISSIONER: I know, but suppose you do that.

MR. KELLOCK: Well, one could do that.

THE COMMISSIONER: Anyhow, that is what it means.

MR. KELLOCK: Yes.

THE COMMISSIONER: Investments outstanding, not money you have brought back from investments, investments still outstanding.

MR. KELLOCK: Insofar as these companies had such investments, yes. It includes income from that.

MR. McRUER: We have dealt with that as if it



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outside the business, but they might be used from

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MR. KELLER: Yes, my lord.

THE COMMISSIONER: I understand that, but if,

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MR. KELLER: I would not state that.

THE COMMISSIONER: Why do you conclude that?

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THE COMMISSIONER: Another, that is what it means.

MR. KELLER: Yes.

THE COMMISSIONER: Investments outstanding, not

money you have brought back from investments, invest-

ments still outstanding.

MR. KELLER: Insofar as these companies had such

investments, yes. It includes income from that.

THE COMMISSIONER: I have heard that you do it

was not capital invested in the industry. We say it is capital invested in something else.

5 THE COMMISSIONER: Well, of course it cannot be two places at once, unless it is a bird or something like that.

MR. KELLOCK: Quite so. The differences appear there, my lord. 1926, instead of 6% it is 4.6%. 1927 instead of 6.2% it is 4.8%. 1928 instead of 2.8% it is 2.1%. 1929 instead of 3.8% it is 2.9%. 10 ~~1929~~ 1930 instead of .5% it is .3% loss. 1931, instead of 1.2% loss it is 1.9% loss. 1932, instead of 1.9% it is .9%. 1933, instead of 5.8% it is 4.8%. 1934, instead of 5.6% it is 4.7%. 1935, instead of 6.3% it is 4.7%, and the average is 2.7%. My friend, in 15 his factum --

"-- says that during the 10 years period 1926 to 1935 there was only one year, i.e. 1931, during which the reporting mills did not make 20 a profit on capital invested."

Now, my friend, of course, is there talking about profit from all sources. I submit if you are talking about the mills themselves that statement is inaccurate and the figures I have given show losses in 1930 and 25 1931.

THE COMMISSIONER: Is that where you differ or do you differ on the meaning of the words "capital invested"?

MR. KELLOCK: Well, we do differ on the words 30 "capital invested", my lord, yes.



was not capital invested in the industry. - say it is capital invested in something else.

THE COMMISSIONER: Well, of course it cannot be two places at once, unless it is a kind of something like that.

MR. KILGORE: Right so. The difference appears

there, my lord. 1947, instead of 6 it is 4.61.

1947 instead of 6.2 it is 4.84. 1948 instead of

8.24 it is 3.14. 1949 instead of 8.84 it is 3.74.

1950 instead of 9.54 it is 3.84. 1951, instead of

of 1.24 it is 1.94. 1952, instead of 1.94

it is 2.4. 1953, instead of 2.84 it is 4.84. 1954

instead of 5.84 it is 4.74. 1955, instead of 6.84

it is 4.74, and the average is 2.74. My lord, in

his factum --

"-- says that during the 10 years period 1946

to 1955 there was only one year, i.e. 1951,

during which the proportion was not more

than a profit on capital invested."

Now, my friend, of course, is there talking about

profit on capital invested. I want to put the following

figure in front of you. It is a figure which is

and the figure I am going to put in front of you

is

and the figure I am going to put in front of you

is for differ on the meaning of the words "capital

invested?"

MR. KILGORE: Well, we do differ on the words

"capital invested" or "profit", my lord.

THE COMMISSIONER: That is what I thought.

MR. KELLOCK: We differ on capital investment.

My friend includes in his capital employed capital from all sources at one day in the year, and I, of course, have dealt with that, and your lordship has my argument fully.

THE COMMISSIONER: Your contention is there is more capital invested than Mr. McRuer has.

MR. KELLOCK: No, mine would be less, my lord, because my friend's capital employed --

THE COMMISSIONER: If your capital is less your profits are higher.

MR. KELLOCK: You see, there are two things, at both ends. At the one end my friend includes borrowed capital from any source. I say no, I am dealing only with the shareholders' invested capital which is a smaller figure. My friend, when he sets out his net profit against capital employed includes bond interest which has not yet been paid, bank interest which has not been paid and income tax, the first two being the return on this borrowed capital. I take, in the first place, the shareholders' capital and the return to the shareholders which is the final net profit after bond interest, bank interest and income taxes.

MR. McRUER: You don't take the shareholders' capital. You take the shareholders so-called equity irrespective of whether any capital has been put in or not.

MR. KELLOCK: When you say shareholders do

you mean the no



THE CASE

THE CASE: We differ on capital investment.

My friend includes in his capital employed capital from all sources at one day in the year, and I, of course, have dealt with the £, and your position is my argument fully.

THE CASE: Your contention is that in none capital invested from Mr. Lister has.

MR. LISTER: No, mine would be less, my lord, because my friend's capital employed --

THE CASE: It is not capital at all, your position is right.

MR. LISTER: You see, there are two things, at both ends. At the one end of the business borrowed capital from any source. I say no, I am dealing only with the shareholders' invested capital which is a smaller figure. My friend, when he sets out his net profit capital employed includes bond interest which has not yet been paid, and interest which has not been paid and income tax, the first two being the return on this borrowed capital. I take, in the first place, the shareholders' capital and the return to the shareholders.

MR. LISTER: You don't take the shareholders' capital. You take the shareholders' capital and the return to the shareholders.

THE CASE: We differ on capital investment.

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you mean the nominal per value of the shares? I do not mean that at all. I mean, as I have explained a number of times, the shareholders' investment in the business.

5 MR. McRUER: Not his investment in the business; you take goodwill in.

MR. KELLOCK: I mean, as I explained a number of times to my friend, the net assets of the business, my lord, assets less liabilities.

10 THE COMMISSIONER: Whatever you mean, the result is that so far you have been claiming you had more capital invested than Mr. McRuier claims and now you seem to be claiming you have less.

15 MR. KELLOCK: I think we have contended we had more capital.

THE COMMISSIONER: I thought you did. I thought you said Mr. Howson's basis was wrong because he called capital --

20 MR. KELLOCK: I see what you mean. What I was referring to there, my lord, is that Mr. Howson's figures of capital employed, while they include borrowed capital, do not include anything but tangible capital and therefore I do include intangibles.

25 THE COMMISSIONER: That is what I say.

MR. KELLOCK: Yes, my lord, I am quite sorry. Now, my lord, at page 211 of my friend's factum there is a statement -- "that the record of this industry" --

30 THE COMMISSIONER: Hold on now, page 211, Mr. McRuier's factum?



you mean the nominal per value of the shares? I do not mean that at all. I mean, as I have explained a number of times, the shareholders' investment in the business.

Mr. McHUGH: Not his investment in the business; you take special in.

Mr. McHUGH: I mean, as I explained a number of times to my friend, the net assets of the business, my lord, assets less liabilities.

THE COMMISSIONER: Whatever you mean, the result is that so far you have been claiming you had more capital invested than Mr. Watson claims and now you seem to be claiming you have less.

Mr. McHUGH: I think we have contended we had more capital.

THE COMMISSIONER: I thought you did. I thought you said Mr. Watson's basis was wrong because he called capital --

Mr. McHUGH: I see what you mean. What I was referring to there, my lord, is that Mr. Watson's figures of capital employed, while they include borrowed capital, do not include anything but tangible capital and therefore I do include intangibles.

THE COMMISSIONER: That is what I say.

Mr. McHUGH: Yes, my lord, I am quite sorry. Now, my lord, at page 211 of my friend's statement there is a statement -- that the value of the business --

MR. KELLOCK: Yes, my lord, I repeat the statement there.

THE COMMISSIONER: You refer to that here.

MR. KELLOCK: Yes, I do. My friend states --

--that the record of this industry during the depression years was an extremely enviable one and that it showed higher earnings on capital invested in the business than in the pre-depression years, also that this enviable record was at the expense of the consumers",

and I submit the facts are as I set them out here.

I show the net profit including miscellaneous income as a % of Shareholders' Equity. In 1926 it was 4.6%. 1927 4.8%. 1928 2.1%. 1929, 2.9%. and up to that point the average is 3.7%. Then, 1930, .3 loss, 1931 1.9 loss, 1932 .9, 1933 --

THE COMMISSIONER: Profit.

MR. KELLOCK: Profit, my lord, 1933, 4.8% profit and for those four years the average is .8% profit. 1934, 4.7%, 1935 --

THE COMMISSIONER: Profit.

MR. KELLOCK: Profit again, and the same thing in 1935, and the average being exactly the same.

MR. McRUER: Are Dominion Woollens & Worsteds included in your list?

MR. KELLOCK: Yes, and I am going to deal with my friend's contention about them when I come to it.

" It is obvious that in the pre-depression period, 1926 to 1929, this division made average profits of only 3.7%. Certainly a better return



MR. KELLER: Yes, my lord, I repeat the state-

ment there.

THE COMMISSIONER: You refer to that here.

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and I submit the facts are as I set them out here.

I show the net profit including miscellaneous income

as a % of shareholders' equity. In 1935 it was 4.85.

1937 4.85, 1938 2.15, 1939 2.95, and up to that point

the average is 3.75. Then, 1930, 3.5 loss, 1931 1.8

loss, 1932 3.1 loss --

and the average is 3.75.

MR. KELLER: Profit, my lord, 1932, 4.85

profit and for those four years the average is 3.75

profit, my lord, 1932, 4.85 --

and the average is 3.75.

MR. KELLER: Profit again, and the same thing

is said, and the average is 3.75, the same.

MR. KELLER: Are Dominion Woolens & Worsteds

included in your list?

MR. KELLER: Yes, and I am going to deal with

it. I am going to deal with it.

It is obvious that in the pre-depression

period, 1925 to 1929, this division was earning

profits of only 3.75. Certainly a better record

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"could have been obtained from Government bonds during this period, so that the profit shown is far below what would be a fair return for capital employed in manufacturing enterprises of this nature. In this connection, it should be noted that the cloth mills included in this division had been driven down by 1930 to a point where they had only 23.3% of the home market, while mills in foreign countries supplied 21.4% and mills in Great Britain 55.3%. In the four depression years the return of the division was 0.8% of the shareholders' equity. This return was made on an ever increasing production"--

MR. McRUER: You say the cloth mills had been driven down by 1930. Was it not a fact that the production of the Canadian cloth mills had been increasing up till 1930?

MR. KELLOCK: My instructions are the other way. If you have the figures --

MR. McRUER: That the production of the Canadian mills had gone down in 1930, by 1930; was there not some new mills starting up here and all that sort of thing? Wasn't Dominion Woollens and Worsteds incorporated about 1928 with very glowing statements as to what they would do.

MR. KELLOCK: Well, I am instructed that the production of the Canadian mills in 1933 was exactly the same as in the year 1897.

MR. McRUER: 1923, I am talking about 1930.

MR. KELLOCK: I know you are.



...the profit shown is  
for below what would be a fair return for capital  
employed in manufacturing enterprises of this  
nature. In this connection, it should be noted  
that the cloth mills included in this division  
had been driven down by 1930 to a point where they  
had only 25.2% of the home market, while mills  
in foreign countries averaged 31.4% and mills  
in Great Britain 32.3%. In the four depression  
years the return of the division was 0.8%  
of the shareholders' equity. This return was  
made on an ever increasing production--  
MR. TOLSON: You say the cloth mills had been  
driven down by 1930. Was it not a fact that the  
production of the Canadian cloth mills had been  
increasing up till 1930?  
MR. TOLSON: By instance are the other way.  
If you have the figures --  
MR. TOLSON: That the production of the Canadian  
mills had gone down in 1930, by 1930; was there not  
some new mills starting up here and all the sort of  
things --  
pointed about 1932 with very glowing statements as to  
what they would do.  
MR. TOLSON: Well, I am instructed that the  
production of the Canadian mills in 1932 was about  
the same as in the year 1927.

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MR. McRUER: You say,--"In this connection, it should be noted that the cloth mills included in this division had been driven down by 1930 to a point where they had only 23.3% of the home market".

5 THE COMMISSIONER: That would imply to me that there had been a period of decline culminating in 1930; that is a fact, is it?

MR. KELLOCK: Yes, my lord, those are my instructions.

10 THE COMMISSIONER: When did the decline begin?

MR. McRUER: We have the actual production of the Canadian mills over a period of years. 23% of the home market might mean more in 1930 than 30% was in 1926.

15 MR. KELLOCK: My lord, if there is any question about that, I want to be accurate. We will have to get the figures.

THE COMMISSIONER: It is of some importance because it shows the trend of the particular business.

20 MR. KELLOCK: I am instructed, subject to correction, that the trend commenced about ~~1923~~ 1923 or 1924.

THE COMMISSIONER: Well, look it up and let us know more about it.

25 MR. KELLOCK: The Canadian production in 1930 was 5,200,000 lineal yards. 1931, 7,300,000. 1932, 10,300,000. 1933, 13,300,000. 1934, 13,900,000 and 1935 14,700,000.

30 " It can hardly be said that a return of less than 1% on shareholders' equity in the four years





"depression period 1930 to 1933 proves the Commission Counsel's contention that these mills were prospering unduly at expense of the consumers. In the figures of the Commission Counsel he excludes the largest and least profitable Company in the industry because it was the least profitable. It is submitted that the difficulties of this company started under the inadequate tariffs existing prior to 1930, while worsted weaving yarns, of which this company was and is now the largest producer, were on the free list from Great Britain and the share of the Canadian cloth weaving mills had been driven down"-- this is the same thing --"to only 23.3% of the Canadian home market."

MR. McRUER: Just let us see --

THE COMMISSIONER: That is correct there, what you say about this company?

MR. KELLOCK: It is Dominion Woollens, my lord.

THE COMMISSIONER: That the cause of their suffering is the inadequate tariff before 1930; they were organized before 1930 under that tariff?

MR. KELLOCK: About 1928, my lord.

MR. McRUER: You say they started under inadequate tariff.

THE COMMISSIONER: Well, they knew what they were doing.

MR. KELLOCK: Oh yes.

THE COMMISSIONER: And we know what they did.

MR. KELLOCK: And there was a change in the tariff



1918

The following is a list of the names of the persons who have been appointed to the position of Assistant Secretary of the Army, and who have been assigned to the various offices of the Department of the Army, for the year 1918.

1. Mr. J. H. ...

2. Mr. ...

3. Mr. ...

4. Mr. ...

5. Mr. ...

6. Mr. ...

7. Mr. ...

8. Mr. ...

9. Mr. ...

10. Mr. ...

11. Mr. ...

12. Mr. ...

13. Mr. ...

14. Mr. ...

15. Mr. ...

16. Mr. ...

17. Mr. ...

18. Mr. ...

19. Mr. ...

20. Mr. ...

21. Mr. ...

22. Mr. ...

23. Mr. ...

24. Mr. ...

25. Mr. ...

26. Mr. ...

27. Mr. ...

28. Mr. ...

29. Mr. ...

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31. Mr. ...

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33. Mr. ...

34. Mr. ...

35. Mr. ...

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41. Mr. ...

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45. Mr. ...

46. Mr. ...

47. Mr. ...

48. Mr. ...

49. Mr. ...

50. Mr. ...

51. Mr. ...

52. Mr. ...

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54. Mr. ...

55. Mr. ...

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87. Mr. ...

88. Mr. ...

89. Mr. ...

90. Mr. ...

91. Mr. ...

92. Mr. ...

93. Mr. ...

94. Mr. ...

95. Mr. ...

96. Mr. ...

97. Mr. ...

98. Mr. ...

99. Mr. ...

100. Mr. ...

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in 1928.

THE COMMISSIONER: That is when they started.

MR. KELLOCK: I am told it was after they organized that the change took place.

5 MR. MORUER: It was very little, anyway, but the fact was that the Forbes Company which went into that company had been <sup>a</sup> highly profitable company up until it got mixed up with these folk.

10 MR. KELLOCK: I deal with the Forbes Company a little later on.

"It has already been shown" in my factum, and I refer to the place -- "that the price per yard of cloth declined steadily between 1931 and 1935 much more than the reduction in the raw materials. It is submitted that this was due to the increased production and that the public was not exploited under the tariff.

15 When the figures submitted in Exhibit 1017, pages 1 to 6 and 7 and 8, are interpreted in the light of common business accounting, it is submitted that whether the original large sample is taken, or the large sample less one mill, or whether the ten years period is taken as a whole or each year examined separately, that 20 there is no sign of any undue profits being made by this industry, or advantage taken of the tariff to unduly enhance prices in order to make a large profit.

25 Commission Counsel submits a so called representative sample of 13 mills chosen from"



The original letter; that is when they started.

Mr. A. J. Cook: I am sure it was after they

organized that the change took place.

Mr. Cook: It was very little, anyway, but the

fact was that the Forbes Company when they went into it

company had been highly profitable company as well.

it got mixed up with these folk.

Mr. Cook: I don't think the Forbes Company

a little later on.

"It has already been shown" in my lecture.

and I refer to the case -- "that the Forbes Company was

also dealing at early between 1881 and 1883

and more than the Forbes Company in the case

of the case. It is admitted that this was the

to the increased production and that the Forbes

was not excluded under the tariff.

Then the figures submitted in Exhibit 101

cases 1 to 6 and 7 and 8, are interpreted in

the light of common business accounting. It is

admitted that whether the original large

is the case, or the large amount from one side,

or whether the ten years period is taken as a

whole or each year examined separately, that

there is no sign of any undue

rate by this industry, or any other

the tariff to unduly restrict the

to make a large profit.

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the representative companies; that is what I meant  
by "available sample".

"It is submitted that this sample is not  
representative of either" the reporting companies  
less Dominion Woollens or with Dominion Woollens,

"as the returns obtained in the so called  
representative sample are higher in every single  
year than the returns obtained" in taking the  
whole group with Dominion Woollens or without it.  
My friend has also commented on four of the mills in  
the reporting companies and I set out where.

(page 17279 follows)



the representative companies; that is what I meant  
by "available sample".

"It is admitted that this sample is not

representative of the whole group of companies  
because the sample is not a random selection  
of the companies but is a selection of the  
companies which are known to the Government.

representative sample are known in every  
year when the returns obtained in the  
whole group with taxation returns or without it.  
My friend has also commented on four of the  
the reporting companies and I set out where.

(page 1737 follows)

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Now, with regard to the Brook Woollen Company, which is one of the more profitable mills, my lord.

" The Brook Woollen Company produces women's fabrics and the risk inherent in this business calls for a higher return on operations than on mills producing bread-and-butter lines. This mill, as shown by the figures when they are properly read, is a profitable mill, but the figures as put forward by the Commission Auditor do not correctly represent the facts".

That is, the return to the company itself. My friend uses --

MR. McRUER: Now, you say the figures the auditor uses do not correctly represent the facts. In what way do Mr. Howson's figures not correctly represent the facts because he sets out the return on capital invested; he sets out the return on common stock equity; he sets out all the different branches of return. Now, where has Mr. Howson not properly represented the facts?

MR. KELLOCK: I have explained it a number of times, in the use of the word capital employed and the return on it.

MR. McRUER: He sets out all the things.

MR. KELLOCK: For one day only.

MR. McRUER: I say, as I said yesterday, I resent that statement being made about a man whose integrity you cannot challenge and no other person that knows him.

MR. KELLOCK: I have already said I have no



11-10-1934

...and ...

is one of the more profitable mills, my lord.

...

...and the risk inherent in this business

calls for a higher return on operations than on

mills producing bread-and-butter lines. This

mill, as shown by the figures when they are

read, is a profitable mill, but the figures as

put forward by the Commission Auditor do not

correctly represent the facts.

That is, the return to the company itself, my lord.

...

Mr. McArthur: Now, you say the figures the auditor

uses do not correctly represent the facts. In what

way do Mr. McArthur's figures not correctly represent

the facts because he sets out the return on capital

invested; he sets out the return on a known stock

he sets out all the different branches of return.

Now, where has Mr. McArthur not properly represented

the facts?

Mr. McArthur: I have explained it a number of

times, in the use of the word capital employed and

the return on it.

Mr. McArthur: He sets out all the things.

Mr. McArthur: For one day only.

Mr. McArthur: I say, as I said yesterday, I read

...

...

...

...

2

intention whatsoever of challenging Mr. Howson's integrity. I am dealing with whether or not the exhibit is accurate or not. That has nothing to do whatever with Mr. Howson's integrity.

5

THE COMMISSIONER: I do not think there is any slur on anybody's integrity. It may be a comment on his ability or accuracy; that is all.

10

MR. McRUER: Even at that I cannot let it pass. Take the Brook Woollen Company's statement in exhibit 1003. The first statement is capital employed in operations and the next line is capital employed outside operations, all the way across the page. Then, total capital employed.

15

THE COMMISSIONER: Are you talking of their own return?

MR. McRUER: This is Mr. Howson's compilation from their return. You have their whole capital employed; then, deduct bank loans.

20

THE COMMISSIONER: Does Mr. Howson leave out of that summary of capital employed something that the company's questionnaire would indicate ought to be in it?

25

MR. McRUER: No, there is nothing left out of it.

THE COMMISSIONER: Or that Mr. Kellock says ought to be in.

30

MR. McRUER: I cannot imagine what should be in it. The first line is capital employed in operations. Everything is stated there.

MR. KILLOCK: In this case there would be some-



intention whatsoever of challenging Mr. Howson's

integrity. I am dealing with whether or not the

exhibit is accurate or not. That has nothing to

do with the company's affairs.

THE COMMISSIONER: I do not believe there is any

after or anybody's interest. It may be a comment

on his ability or accuracy; that is all.

MR. HOWSON: Even so that I cannot let it pass.

THE COMMISSIONER: I am not going to let it pass.

1000. The first statement is capital employed in

operations and the next line is capital employed out-

side operations, all the way across the page.

Then, total capital employed.

THE COMMISSIONER: Are you talking of their own

return?

MR. HOWSON: This is Mr. Howson's contribution

from their return. You have the whole capital

employed; then, deduct bank loans.

THE COMMISSIONER: Does Mr. Howson have out

of that summary of capital employed something that

the company's questionnaire would indicate ought to

be in it?

MR. HOWSON: No, there is nothing left out of

it.

THE COMMISSIONER: Of the Mr. Neilson says

ought to be in it.

MR. HOWSON: I cannot imagine what Mr. Neilson

is talking about. The time has passed when it

was necessary to say everything is even.

MR. HOWSON: In this case I am sure of it.

3

thing included there because the company had bank loans, and paid substantial bank interest as that page shows, and therefore capital employed includes this borrowed capital.

5

MR. McRUER: That is shown on the statement.

It shows capital employed outside the industry.

That is all shown. The next line is total capital employed. Then, deduct bank loans. Now, it is shown that bank loans were shown in the capital employed.

10

Now, there is nothing inaccurate. Then, the common stock equity is shown. Then, they show the revenues,

revenue from operations and then percentage to capital employed in operations. Now, that is as clear as

it can be, what it means. Revenue from outside

15

investments is shown and then total revenue is shown.

Then, percentage to total capital employed is shown.

Take both things and they are shown on here. Then,

deduct bank interest.

MR. KELLOCK: After that.

20

MR. McRUER: It is shown here, and he does it on this; deduct bank interest, deduct income taxes.

They are shown. Net revenue applicable to common stock equity; percentage to common stock equity.

25

That is all shown on here, and then down in the lower part sales are shown, and then gross profit before

depreciation, percentage to sales. Gross profit

after depreciation is shown and the percentage to sales, and then net profit is shown and the percentage to sales.

30

Now, to say that this does not correctly show the facts is most unfair to an auditor. He shows every-



17281

3

thing included there because the company had bank  
loans, and paid substantial bank interest as that  
shows, and therefore capital employed includes this  
borrowed capital.

Mr. McKinnon: That is shown on the statement.

It shows capital employed outside the industry.

That is all shown. The next line is total capital

employed. Then, deduct bank loans. Now, it is

that bank loans were shown in the capital employed.

Now, there is nothing inoperative. Then, the common

stock equity is shown. Then, they show the revenue,

revenue from operations and then percentage to capital

employed in operations. Now, that is as clear as

it can be, what it means. Revenue from outside

investments is shown and then total revenue is shown.

Then, percentage to total capital employed is shown.

Take both things and they are shown on here. Now,

deduct bank interest.

Mr. McKinnon: After that.

Mr. McKinnon: It is shown here, and he does it

on this; deduct bank interest, deduct income taxes.

They are shown. Net revenue applicable to common

stock equity; percentage to common stock equity.

That is all shown on here, and then down in the lower

part sales are shown, and then gross profit before

depreciation, percentage to sales. Gross profit

after depreciation is shown and the percentage to sales

and then net profit is shown and the percentage to sales

Now, to say that this does not correctly show

the facts is to say that this does not correctly show

thing on it, and anyone reading it cannot help but see that bank loans are included in total capital employed, and they are deducted.

THE COMMISSIONER: Deducted from what goes to the shareholders' equity.

5

MR. McRUER: Yes, my lord.

THE COMMISSIONER: Of course, they have to be there.

MR. McRUER: It is deducted, and it is shown as common stock equity.

10

THE COMMISSIONER: Later on when he talks of net profits that means net profit on operations.

15

MR. McRUER: He shows revenue from operations and then percentage to capital employed in operations, and then revenue from outside investments and percentage to capital employed, or he gives outside revenue and then gives the percentage to total capital employed. Both sides of it are shown on the statement.

20

THE COMMISSIONER: Yes. Before he strikes his figure for net profits there he does not deduct interest paid, does he?

MR. McRUER: Yes, deduct bank interest and deduct income taxes, and then net revenue applicable to common stock equity.

25

THE COMMISSIONER: Yes, that is right, that is quite right. But later on when he gives what he calls net profits --

MR. McRUER: That is on sales.

THE COMMISSIONER: Yes.

30

MR. McRUER: Net profit on sales. He doesn't deduct bank interest there.



employed, and they are deducted.

THE COMMISSIONER: Deducted from what comes to

the shareholders' equity.

MR. McBRIDE: Yes, my lord.

THE COMMISSIONER: Of course, they have to be taken

into account: It is deducted, and it is shown as

common stock equity.

THE COMMISSIONER: Later on when he talks of

net profits that means net profit on operations.

MR. McBRIDE: He shows revenue from operations

and then percentage to capital employed in operations,

and then revenue from outside investments and percentage

to capital employed, or he gives outside revenue and

then gives the percentage to total capital employed.

But either of it are shown on the statement.

THE COMMISSIONER: Yes. Before he strikes his

figure for net profits there he does not deduct

interest paid, does he?

MR. McBRIDE: Yes, deduct bank interest and

deduct income taxes, and then net revenue available

for common stock equity.

THE COMMISSIONER: Yes, that is right, that is

quite right. But later on when he gives what he

calls net profits --

MR. McBRIDE: That is on sales.

MR. McBRIDE: Net profit on sales. He doesn't

deduct bank interest there.

5

THE COMMISSIONER: Yes, that is right. For our purposes he should not deduct it.

MR. McRUER: No.

5

THE COMMISSIONER: Now, Mr. Kellock has been giving me figures where he, Mr. Kellock, does deduct them and that shows another result, of course. I am pleased to have both, but I do not see what fault can be found with Mr. Howson's way of compiling these figures.

10

MR. KELLOCK: My lord, may I explain what I mean?

THE COMMISSIONER: Yes.

15

MR. KELLOCK: At the foot of the page net profit is shown as a percentage to sales. Now, that is the last thing on the sheet. Up above you find net revenue applicable to common stock equity, and that is after these expenses, bank interest and income taxes, are taken out.

20

THE COMMISSIONER: Well, of course.

MR. KELLOCK: Yes, my lord. Now, there are no other shares in this company except common shares so that the net revenue in this case applicable to common stock equity is the net revenue of the company or its shareholders, but when we come down to the foot of the page the net profit of the company to sales is not that figure at all, my lord.

25

THE COMMISSIONER: Well, of course it is not that figure at all.

30

MR. KELLOCK: It is the total revenue of the company.

MR. McRUER: The revenue from operations, not



THE COMMISSIONER: Yes, that is right. For

the purpose of the report it is not correct.

MR. KELLUM: No.

THE COMMISSIONER: Now, Mr. Kellum has been

giving me figures where he, Mr. Kellum, does about

them and that shows another result, of course. I am

pleased to have both, but I do not see what fault

can be found with Mr. Kellum's way of compiling these

figures.

MR. KELLUM: My lord, may I explain what I mean?

THE COMMISSIONER: Yes.

MR. KELLUM: At the foot of the page last night

is shown as a percentage to sales. Now, that is

the last thing on the sheet. Up above you find net

revenue applicable to common stock equity, and that is

after these expenses, bank interest and income taxes,

are taken out.

THE COMMISSIONER: Well, of course.

MR. KELLUM: Yes, my lord. Now, there are no

other shares in this company except common shares so

that the net revenue in this case applies to common

stock equity is the net revenue of the company or its

shareholders, but when we come down to the foot of

the page the net revenue of the company is shown

that figure at all, my lord.

THE COMMISSIONER: Well, of course it is not

that figure at all.

MR. KELLUM: It is the total revenue of the

MR. KELLUM: The revenue of the company, not

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total revenue of the company.

5

THE COMMISSIONER: You see, you are back to the old question. I am not confused about it at all.

I say that sheet sets out the whole thing. It shows what properly goes to the shareholders' equity.

10

I know that. That can only come there after you have paid your interest and everything else, but when you want to get a picture of the success or non-success of the operations of the company then Mr. Howson has it right. You cannot come and tell me we had to pay so much interest to the bank and our operations were not profitable. From my point of view that is of no concern to me.

15

MR. KELLOCK: Well, your lordship has my point.

THE COMMISSIONER: I have your point, certainly I have, and I think Mr. Howson is perfectly right. He shows the whole picture.

20

MR. KELLOCK: Yes, we have got there the loans and we have got revenue from operations --

THE COMMISSIONER: Yes, yes.

MR. KELLOCK: Which in another place on the page is called net profit.

25

THE COMMISSIONER: That is for another purpose. It is net profit on your operations.

MR. McRUER: On sales.

30

THE COMMISSIONER: So long as I am not losing sight of the fact that you did borrow money, that you had to pay interest on that money, and that consequently what goes to the equity of your shareholders is a different figure from your profits, it



THE CHAIRMAN: You see, you are back to the

old question. I am not confused about it at all.

I say that sheet sets out the whole thing. It shows

what properly goes to the shareholders' equity.

I know that. That can only come there after you

have paid your interest and everything else, but when

you want to get a picture of the business as a whole

of the operations of the business, you have to get

it right. You cannot come and tell me we had to pay

no much interest to the bank and our operations were

not profitable. From my point of view that is of

no concern to me.

THE CHAIRMAN: Well, you cannot tell me that.

THE CHAIRMAN: I have your point, certainly.

I have, and I think Mr. Lawrence is perfectly right.

He shows the whole picture.

MR. LAWRENCE: Yes, we have got there the loan

and we have got revenue from operations --

THE CHAIRMAN: Yes, yes.

MR. LAWRENCE: Which in another place on the page

is called net profit.

THE CHAIRMAN: That is for another purpose.

It is net profit on your operations.

MR. LAWRENCE: on sales.

THE CHAIRMAN: So long as I am not losing

sight of the fact that you did borrow money, that

you had to pay interest on that money, and that

consequently what goes to the equity of your share-

holders is a different figure from your profits, it

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is alright.

MR. KELLOCK: Very well.

-- The Commission adjourned for a short recess.

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(page 17285 follows)

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17884-A

is a light.

MR. KILGORE: Very well.

-- The Commission adjourned for a short recess.

(The record follows)

-- On resuming at 12 P.M.

5 MR. KELLOCK: I will give your lordship the same information, the same comparison, on that page in regard to the Paton Manufacturing Company, the difference being set out: In 1926 from 8% to 5.5%. In 1927 from 10.2% to 6.5%. In 1928 from 6.3% to 3.4%. In 1929 from 9.7% to 7.1%. In 1930 from 8.8% to 6.9%. In 1931 from 9.0% to 7.1%. In 1932 from 9.3% to 7.%. In 1933 from 9.2% to 5%. In 1934 from 7.3% to 4.3%. In 1935 from 1.9% to a loss of .2%. 10 1936 from a profit of 8.1% to 5.9%.

15 In connection with Paris-Wincey Mills Limited, I simply have given your lordship an average over the period 1926 to 1935 of 7%.

Then the Patons & Baldwins Limited:

"This company is shown to be a relatively profitable company...."

20 There are some special considerations there I want to call your lordship's attention to. In the first place that the Canadian plant is a branch of a world-wide organization. It produces well-established and valuable brands, which were well known in this 25 country before the Canadian branch was established, and the profits of the Canadian branch would naturally depend on arrangements regarding management and raw materials between the parent company and the branch.

30 MR. McRUER: What does that mean?

MR. KELLOCK: Well, perhaps I can illustrate it



... resulting at 12.5%.

... I will give your friendship the same

information, the same comparison, on that page in regard

to the Tatum Manufacturing Company, the difference

being set out: In 1928 from 6.5% to 8.5%.

In 1929 from 6.5% to 8.4%.

In 1930 from 6.7% to 7.1%.

In 1931 from 6.9% to 7.1%.

In 1932 from 6.8% to 7.1%.

In 1933 from 6.8% to 7.1%.

In 1934 from 6.8% to 7.1%.

In connection with this bill, limited,

I simply have given your friendship an average over the

period 1928 to 1934 of 7%.

Then the Tatum & Manufacturing Limited:

This company is known to be a relatively

...

There are some special considerations about it that I want to

call your friendship's attention to. In the first

place that the Canadian plant is a branch of a limited-

... It produces well-established

and valuable products, which were well known in this

country before the war and have not been

... and the result of the war has been to

... and the result of the war has been to

... and the result of the war has been to

... and the result of the war has been to

... and the result of the war has been to

in this way that I was going to add to that that your  
lordship may recall the evidence - this company really  
has no capital structure of its own, it operates on  
loans from the parent company in England.

THE COMMISSIONER: Where is its office again?

MR. KELLOCK: In Toronto.

MR. McRUER: Does it manufacture nothing but worsted  
yarn?

MR. KELLOCK: Yes. I go into that a little bit  
further down on the page. I think there is a little  
bit of confusion in your reference to it in your factum  
and that is the reason I introduce it here. I say:

"Therefore, this company cannot be considered as a  
representative Canadian Company and is not  
comparable to independent Canadian manufacturers."  
Now, in my friend's Factum, page 217, he sets out the  
Canadian Customs Duties under which is Company operates,  
and that is what I mean by a little confusion there.

"The tariff rate under which the bulk of the  
business done by this company is not tariff item  
551a, as quoted by Commission Counsel, with the  
following British Preferential rates:

Ad valorem	10%
specific	7½%
both less	10%."

but tariff item 551 with the following British  
preferential rates:

ad valorem	15%
specific	11½%
both less	10%"



in this way that I was going to add to that fact that  
perhaps may recall the evidence - this company really  
has no capital structure of its own, it operates as  
loans from the parent company in England.

Q. Now, is there any office in England?

A. Yes, there is an office in London, but it is not a  
branch office, it is a representative office.

Q. Now, I go into that a little bit.

A. Yes, I go into that a little bit. I go into that a little bit.  
and that is the reason I introduce it here. I say:

"Therefore, this company should be considered as a  
representative of the parent company and is not

independent of the parent company." "The tariff rate under which the sale of the  
business done by this company is not tariff item  
and that is what I mean by a little confusion there.

Q. The tariff rate under which the sale of the  
business done by this company is not tariff item  
and that is what I mean by a little confusion there.

OFFICE  
JAN 1962

but tariff item 301 with the following British

OFFICE  
JAN 1962

Of course, those have since been changed.

MR. McRUER: I want to understand, if I am wrong on that.

MR. KELLOCK: The difference there is that 551 covers hand-knitting yarns and that sort of thing, and---

THE COMMISSIONER: According to your statement they enjoy a great preference than according to Mr. McRuer.

MR. KELLOCK: Yes.

THE COMMISSIONER: To what extent have these been reduced in the last budget?

MR. KELLOCK: 15% and 6¢, my lord. It is reduced to 6¢.

THE COMMISSIONER: The ad valorem stays as it was.

MR. KELLOCK: Yes, a reduction of 5½¢ on specific duty.

MR. McRUER: Which is the handknit yarns?

MR. KELLOCK: 551 is the hand-knitting. 551a is yarn and warp composed wholly of wool or imported by manufacturers for use exclusively in their own factories.

MR. McRUER: 551a is which?

MR. KELLOCK: Yarns for manufacturing. 551 is hand knitting yarn. Counter-sales yarns I am told is the better term.

THE COMMISSIONER: That is all they do, make yarns?

MR. KELLOCK: Yes. Then my friend contrasts the operation of the Orillia mill of the Dominion Woollens and Worsted Limited with Patent & Baldwins



1938

of course, those have since been changed.

MR. KILGORE: I want to understand, if I am wrong or

that.

MR. KILGORE: The difference there is that old

covers hand-knitting yarn and that sort of thing.

MR. KILGORE: According to your statement the  
enjoy a great preference when according to Mr. KILGORE

THE KILGORE: To what extent have these been

reduced in the last package?

MR. KILGORE: Yes, and by, my lord. It is reduced

to 10.

THE KILGORE: The 10 is a reduction of 10 per cent

MR. KILGORE: Yes, a reduction of 10 per cent on the whole

MR. KILGORE: This is the difference between

MR. KILGORE: This is the hand-knitting. This is

manufacturers for use exclusively in their own factories.

MR. KILGORE: This is which?

MR. KILGORE: Yarn for hand-knitting. This is

hand knitting yarn. Connected with yarn I am told

is the better way.

THE KILGORE: That is all they do, that yarn

MR. KILGORE: Yes, that is the yarn.

the operation of the mill of the location

the operation of the mill of the location

Limited, and says they are manufacturers of similar types of yarns. There is again confusion there.

The Orillia mill produces fine weaving yarn for use in other plants of this company, and ---

THE COMMISSIONER: Of its own company?

MR. KELLOCK: Yes, my lord, of the Dominion Woollens and Worsted:

"The Orillia mill produces fine weaving yarn for use in other plants of this company and some weaving yarns for sale. The value of weaving yarn used in other plants is transferred at cost, no administration selling expenses, or profit is included in this cost. The tariff item under which it operates is 551a, with a duty rate of:

ad valorem	10%
Specific	7½%
both less	10%

This duty rate was established in 1930."

Then I point out that from 1928 to 1930 weaving yarn was duty free from Great Britain.

Then I refer to the report of the Tariff Board with regard to item 551a:

"The Board is satisfied from the evidence that, on the basis of prices current at the beginning of 1935, the existing compound duty is less than sufficient to equalize the costs of British and Canadian spinners producing worsted yarn for sale to weavers, except on coarser counts of white yarn used in weaving.



The Orlia mill process the weaving yarn for use in other plants of this company, and ---

The Orlia mill process the weaving yarn for use in other plants of this company, and ---

The Orlia mill process the weaving yarn for use in other plants of this company, and ---

both lines  
the same

This duty rate was established in 1907  
Does I believe that from 1907 to 1920 weaving yarn  
When I refer to the report of the tariff board  
with regard to this duty:

The board is satisfied from the evidence  
that, on the basis of prices current at the  
beginning of 1907, the existing duty  
costs of British and Canadian spinners

A trade survey covering the year 1933 indicates that about one half of the worsted weaving yarns used in Canada during the year were imported from Great Britain."

5

"On the other hand, the bulk of the yarn made by Patons and Baldwins Ltd. is hand knitting yarn, mainly balled yarns sold in boxes under valuable brand names, and if imported would enter under item 551 as already set out."

10

And my friend at page 326 deals with attempt at price stabilization of certain types of cloth out of a great variety produced in the industry. The situation in regard to this I have dealt with in my Factum, and it was six of these mills that took part in this price stabilization.

15

In regard to these six mills Mr. Howson's report I say:

20

"...unfortunately, does not allow a complete analysis of their operations to be reviewed. The only figures for profits available are those shown on page 5 of Exhibit 1017, and these 'profits' are before bond interests or income tax. The actual net profit would, of course, be lower than that shown on page 5 of Exhibit 1017.

25

A comparison of the Sales and profit before bond interest or income tax for these six mills follows:"

30

In 1931 on sales of \$6,109,314 they had a loss of



A trade survey covering the year 1935 indicates that about one half of the reported receiving yards used in Canada during the year were imported

from these sources.

On the other hand, the bulk of the yarn made

of cotton and rayon was made in Canada.

mainly being sold in boxes under various

or no names, and it imported would enter under

the name of rayon or cotton.

and my friend at 440 5th Avenue with average of price

classification of certain types of cloth out of a given

variety produced in the industry. The situation

is related to this I have dealt with in my report,

and it was six of these mills that took part in this

policy administration.

in regard to these six mills Mr. Brown's report

...unfortunately, does not allow a complete

analysis of their operations to be revealed.

The only figures for profits available are those

shown on page 5 of Exhibit 111, and these

figures are based on the figures for 1935.

The second set of profit figures, of course, is lower

than that shown on page 5 of Exhibit 101.

A comparison of the sales and profit before

paid interest or income tax for these six mills

follows:

In 1935 on sales of \$6,102,314 they had a loss of

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5 \$486,851. In 1932 on sales of \$6,358,018.12 they had  
a loss of \$108,876.00. In 1933 on sales of 6,961,612.  
they had a profit of \$14,207. In 1934 on sales of  
\$7,618,914. they had a profit of \$89,756. In 1935  
on sales of \$7,636,493, they had a loss of \$175,382.  
And their total experience in these years on sales  
of over \$34,000,000 was a loss of \$667,145. That is  
a loss of 1.9% per dollar of sales before providing  
10 for bond interest or income tax.

The revenue obtained for losses are set out by  
companies, and I have done that in detail in attached  
statement "B" that I won't read at length, my lord.

15 Then I deal with these companies individually:

"Barrymore Cloth Co.:" This company shows a  
declining revenue from operations before bond  
interest and income tax over the years 1931 to 1935,  
with a revenue in 1933 of only \$2,337.62 before bond  
20 interest and income tax on the sales of \$1,409,803.02  
worth of cloth, and losses in 1934 and 1935 of  
\$9,187.72 and \$843.38 respectively on sales of  
\$1,362,792.84 in 1934 and \$1,352,511.56 in 1935."

25 And I submit there is no undue profit or even a fair  
return there.

In the case of Dominion Woollens and Worsteds:

"The financial returns of this company have  
already been discussed, and all that it is necessary  
30 to say is that in only one of the five years in  
the period 1931 to 1935, that is, in 1934, was there



statement was that I won't read at length, my lord.

"0061 ni 69,218,200,18 bus #001 ni 43,307,303,18

THE UNIVERSITY OF CHICAGO

an operating revenue surplus. This was  
\$25,341, (before bond interest) on sales of  
\$3,574,594."

5 Then I point out an inaccuracy in the exhibit which I  
have already referred to in my main Factum - that is ,  
in connection with the deduction of some part of  
depreciation twice over some of the years dealt with  
there, and the opinion expressed as to the over -  
10 staffing of the various mills is also denied - that is  
Mr. Evans' charge - it is denied in the company's  
reply, and the company's reply shows that the Hespeler  
Mill is more economically operated under the present  
management than under the former owners.

15 **The Dupont Textiles Limited:**

"This Company was in the red in 1931 and 1932  
on a combined sales in the two years of \$751,103,  
in 1933 had a revenue from operations of \$14,410,  
20 before bond interest and income tax on sales of  
\$460,920, and in 1934 and 1935 had small operating  
returns before income tax which did not amount  
in either year to 1% of sales."

25 And Hield Brothers was in the red for three years  
out of the 5-year period.

**The Paton Manufacturing Company:**

"This company was the most steady earner of the  
lot. It will be noted that the operating revenue  
30 (before income tax and bond interest) for this  
company declined from \$131,616 until it was



...the ...  
...the ...  
...

...I point out in ...  
...have already referred to in my ...  
...in connection with the ...  
...depreciation ...  
...and the ...  
...of the ...  
...it is ...  
...and the ...  
...it is ...  
...the ...

THE ...

...This Company was ...  
...on a ...  
...in 1933 had a ...  
...before ...  
...and in 1934 and 1935 had ...  
...returning before ...  
...in either year ...  
...and ...  
...out of the ...

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\$40,275, in 1935. And the evidence is that this company was not able to put aside its proper depreciation out of these earnings; that is, the figures given are before full depreciation. The net profits of this company, including miscellaneous income, and not including full depreciation to sales was in 1932, 7%. 1933, 5%. 1934, 4.3%. 1935, 0.2%, and 1936, 5.9%, the average being 5%."

The St. Johns Textile Mills Limited, was in the red in 1931, 1932, 1933, and 1935 and in 1934 had a revenue from operations of \$459 on a sale of \$686,607 worth of goods.

Now, the result of the five mills, eliminating Dominion Woollens from the picture for the moment, is that in 1931 on sales of \$3,454,661 it had a revenue before bond interest and income tax of \$132,122 or 4 3.8% to sales. In 1932 on sales of \$3,467,638 it had a revenue before bond interest and income tax of \$94,194 or 2.7% to sales.

In 1933 on sales of \$4,155,870 it had a revenue before bond interest and income tax of \$178,883, or 4.3% to sales. In 1934 on sales of \$4,044,320, it had a revenue before bond interest and income tax of \$64,414, or 1.6% to sales. In 1935 on sales of \$4,549,030 it had a revenue before bond interest and income tax of \$57,022 or 1.3% to sales.





With regard to 1933:

"It will be noted on examination of the wool chart filed with the Commission that in 1933, wool tops which for 60's quality were 21/22 pence per lb. in January of that year rose abruptly throughout the year until they were 40d in December.

As the years shown are not calendar years but the fiscal years of the various companies,

ending at any time in the year, it is difficult to co-relate raw material movements to returns, but it is submitted that such movements affect earnings."

And it is submitted that an examination of these six companies either separately, as a group of six, or in a group of five, shows no indication whatever that any undue profits were made in any of the years that were in question.

Then, my lord, I deal with the "Real Silk Division" shortly. There is no question about price arrangements here but I think I should analyse the situation from the shareholders' standpoint.

In Exhibit 916 the Auditor sets out the affairs of the Real Silk Division, starting in 1926 and 1927 with six companies and finishing the period with sixteen companies in 1934 and 1935, and then there is the question of the inclusion of the Belding-Corticelli Company, the production of which company is not comparable to the production of the other companies, as it



100-100000

"It will be noted on examination of the work  
submitted with the Commission last in 1935, work  
topa which for 60's activity were 21/28 years per  
10, in January of last year some activity through-  
out the year until they were 400 in December.  
as the year shows are not calendar years but the  
fiscal years of the various companies,  
ending at any time in the year, it is difficult  
to co-relate the material movements to returns,  
but it is submitted that such movements affect

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and it is submitted that an examination of these  
six companies either separately, as a group of six,  
or in a group of five, shows no indication whatever  
that any undue profits were made in any of the years  
that were in question.  
Then, my lord, I deal with the "Real Silk Division".  
There is no question about price expan-  
sion here but I think I should analyze the situation  
from the manufacturers' standpoint.  
In Exhibit 918 the Auditor sets out the affairs  
of the Real Silk Division, starting in 1934 and 1935  
with six companies and finishing the period with  
sixteen companies in 1934 and 1935, and then there is  
the question of the inclusion of the Belting-Curtain  
Company, and I think it is very important to note  
that in the testimony of the latter company, it is

does not manufacture broad silk at all but makes threads, twists, narrow fabrics and ribbons, shoe laces and full fashioned hosiery, and it has a selling organization selling directly to the retail trade. Its expense as a selling company is accordingly much higher.

"In considering the financial report of the Broad Silk Division, it should be remembered that in the period 1930 to 1932 four mills went out of business, that is, the Niagara Silk Company, The Dover Silks Limited, E.M. J. Silk Company Limited, and the Brupbaeker Silk Mills Limited, ---"

MR. McRUER: How long had the Dover Silk Mills been in business? I remember reading some correspondence on them. They wanted to make some casket cloth and they wanted a special valuation put on that class of cloth. Then they went out of business notwithstanding they had this special valuation on the casket cloth.

MR. KELLOCK: Unless you know a good deal more about it than that I doubt very much ---

THE COMMISSIONER: Is there any evidence about that company?

MR. KELLOCK: As to how long it was in operation? That same exhibit will show, will it not? I am told it was considered a good mill. I don't know that it was one of the larger mills. It was a small mill.

THE COMMISSIONER: Where was it?

MR. KELLOCK: At Port Dover, headquarters in Brantford.



does not manufacture broad silk at all the time  
twists, narrow fabrics and ribbons, these items and  
tell me that they are a selling company, and it has a selling company  
selling directly to the retail trade. It is a  
as a selling company is necessarily much higher.  
in considering the financial report of the  
broad silk division, it should be remembered that  
in the period 1930 to 1932 four mills went out of  
business, and the others were in a very bad way.  
The Power Silk Limited, W. A. S. Silk Company Limited,  
and the Hong Kong Silk Mills Limited, ---  
Mr. McHugh: Now I am not sure that the Power Silk Mills have been in  
business. I have been reading some correspondence once or  
twice. They wanted to make some sort of cloth and they  
wanted a special valuation, but on that class of cloth  
they were out of business. I am not sure that they  
had this special valuation on the account cloth.  
Mr. McHugh: Unless you know a good deal more about  
it than I do I would very much like to know ---  
The Court: It is not my evidence about this  
company?  
Mr. McHugh: As to how long it was in operation  
that case exhibit will show, will it not? I am not  
sure that it was a long time.  
and one of the larger mills. It was a small mill  
and it was not very large.

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MR. McRUER: It was a good mill, they were operating profitably, were they, before 1930 and then became unprofitable afterwards?

MR. HALLAM: I would have to check back on the figures

MR. McRUER: I read correspondence with the Customs Department and they got special valuation to cover one particular cloth they manufactured and I wondered how they went out of business after they got that.

MR. KELLOCK: They did not get enough.

MR. McRUER: No, there is no complaint that they did not get all they asked for.

MR. KELLOCK: Well, they are gone anyway. I do not suppose if they were operating a bonanza they would not have gone out of business.

"The production of artificial silk fabrics is becoming more and more the largest factor in the production of the mills weaving broad silks. The following figures include the production of the Broad Silk Group together with the production of Celanese Limited, but not the production of the Cotton companies."

And your lordship sees that Real Silk in yards in 1931 was 8,657,612 yards. It went up to some extent by 1932 but it got back by 1934 to below what it had been, while Artificial silks there is a steadily a large increase year by year. In Real silk mixtures there is an increase until 1933 and





then there is a falling off again in 1934. The Artificial Silk mixtures there is a fairly constant figure from 1931 to 1933 and then an increase in 1934. And then ---

5 THE COMMISSIONER: It would look here as though this Artificial silk was displacing something else, not so much real silk. You take the total figures for instance of 1934, and 1931, and compare them. You have about 14,000,000 in 1931 and you have about 10 35,000,000 or 36,000,000 in 1934, whereas Real silk is just about the same. So that it is encroaching on cotton.

MR. KELLOCK: Taking the cotton business.

15 THE COMMISSIONER: More than that of silk. Real silk is just about where it was - I mean in 1934; I don't know where it is to-day - just about the same as it was in 1931 whereas artificial silk had gone away up to over 20,000,000, so that it must have been at 20 the expense of some other fabric and I would suppose cotton.

MR. McRUER: Have we the figures available of the production in 1935 and 1936?

25 MAJOR HALLAM: I think they are just coming out.

MR. BERRY: The 1935 figures are all out.

THE COMMISSIONER: It would be interesting to know what has gone on since 1934. You could get us that?

30 MR. McRUER: Yes, I think we have them. Does this include Celanese products?



then there is a falling off again in 1954. The

figure from 1951 to 1953 and then an increase in 1954.

THE COMMISSIONER: It would look more as though this artificial sink was appearing something else, not so much real sink. For the total figure

for the years of 1954, and 1951, and compare them. You have about 14,000,000 in 1951 and you have about 25,000,000 or 26,000,000 in 1954, whereas you had 14 in 1951. It is just about the same. So that it is exceeding as before.

MR. HALL: Taking the cotton business, the COMMISSIONER: There was a lot of sink. Sink is just about where it was - I mean in 1954. I don't know where it is today - just about the same as it was in 1951 whereas artificial sink had gone up to over 25,000,000, so that it must have been at the expense of some other factor and I would suppose

MR. HALL: Have we the figures available of the production in 1953 and 1954?

MR. HALL: I think they are just coming out. The 1953 figures are all out.

MR. HALL: I think we have them. Does any

MR. KELLOCK: Says so. I am told also that the increasing use of Artificial silk results in the wearing of more costumes - that is, that people will wear about three Artificial silk dresses where they perhaps wore only one silk dress before.

MR. McRUER: That is a very strong argument for the lower prices.

MR. KELLOCK: The prices are very much lower.

THE COMMISSIONER: You mean the same lady now would have three dresses instead of one?

MR. McRUER: Yes. They have three times as many clerks in the retail stores.

MR. KELLOCK: That is at the expense of the silk mills and they have got to switch over apparently, and it was stated in evidence ---

MR. McRUER: Oh, the figure in Exhibit 888 for the production of artificial silk by Canadian mills shows for 1935 29,530,000 yards.

THE COMMISSIONER: That is a big increase over 1934, you see.

MR. McRUER: And this shows for 1934, 22,057,000 yards. Then the figure for the first six months of 1936 is 16,065,000 yards, so that would be a big increase again if that was maintained in the last six months.

THE COMMISSIONER: Have you the Real silk there too?

MR. McRUER: No.

MR. KELLOCK: My lord, I think I have it here and





I have the comparable figures to the figures in my  
Factum. Apparently the figure my learned friend has  
just given your lordship must include something else.  
Now, real silk in 1935, the figure is 9,983,397.

5 THE COMMISSIONER: What are these - square yards?

MR. KELLOCK: Yards, my lord.

MAJOR HALLAM: Lineal yards.

THE COMMISSIONER: That is an increase over 1934.

10 MR. KELLOCK: Yes. The Artificial silk is  
25,313,896.

THE COMMISSIONER: There is that big increase in  
artificial silk, with an increase, apparently a sub-  
stantial one, in real silk. So that some other material  
15 must be suffering. What about 1936?

MR. KELDOCK: I have not got that.

MR. HOOPER: I have written for it.

MR. KELLOCK: Well then, real and artificial silk  
mixed, carrying it down, in 1935 ---  
20

THE COMMISSIONER: You have one year real silk mixed  
and then you have artificial silk mixed, - that apparently  
would mean real silk mixed with cotton.

MR. KELLOCK: No, it is the real silk mixed, in my  
25 Factum, the mixture is real and artificial silk.

THE COMMISSIONER: What would the other one mean?

MR. KELLOCK: The other is artificieal silk and  
cotton, and if your lordship would like those figures,  
the first one, real and artificial silk mixed in 1935  
30 \$2,329,000 which is quite a falling off - the figure



I have not been able to find the figures in my  
files. I have not been able to find the figures in my  
files.

just given your friendship what include something else.  
You, real silk in 1915, the figure is 2,000,000.

Mr. Kellum: Yes, the artificial silk is  
about 1,000,000.

Mr. Kellum: Yes, the artificial silk is  
about 1,000,000.

Mr. Kellum: Yes, the artificial silk is  
about 1,000,000.

Mr. Kellum: Yes, the artificial silk is  
about 1,000,000.

Mr. Kellum: Yes, the artificial silk is  
about 1,000,000.

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about 1,000,000.

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about 1,000,000.

Mr. Kellum: Yes, the artificial silk is  
about 1,000,000.

Mr. Kellum: Yes, the artificial silk is  
about 1,000,000.

Mr. Kellum: Yes, the artificial silk is  
about 1,000,000.

should be in yards, 4,114,471 and artificial silk and  
cotton mixed, 990,224.

THE COMMISSIONER: Not much change.

MR. KELLOCK: No, my lord.

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"It was stated in evidence that artificial silk  
fabrics now represent approximately 75%  
of the production of the broad silk mills.

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It is submitted that the bulk of the pro-  
duction of the broad silk mills is high style  
fabrics for women, in the production of which in  
this or any other country, there must be a very  
substantial profit to cover the risks of operating."

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THE COMMISSIONER: Well, we will adjourn now.

--

-- The Commission adjourned at 12.30 P.M. to resume  
at 2.30 P.M.

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60271

These film identifications are 114, 111, 4, and 115.

17300

-- The Commission resumed at 2.30 p.m.

Mr. KELLOCK: I was dealing with the real silk division at the top of page 2, showing what the companies actually made--that is, the reporting companies.

"In the available sample submitted by commission counsel the net profit as a percentage of the shareholders' equity in each year is as follows:

1926	7.7 %
1927	9.8 %
1928	11.9 %
1929	12.8 %
1930	4.9 %
1931	4.6 %
1932	3.9 %
1933	7.6 %
1934	7.3 %
1935	7.5 %
---	
Average 10 years	7.6 %

Factum, Section D  
(statement 3, p. 2.)

Average 1926-1930 9.4 %

Average 1931-1935 6.3 %

Commission Counsel points out that the broad silk industry in Canada dates from about 1923. It is submitted that the companies in this field are subject to the greater risk inherent in any new enterprise. One such company went out of business in 1930, one in



... .. resumed at 8.30 p.m.

Mr. WELDON: I was dealing with the coal side

... .. actually made--that is, the ... ..

... .. in the available sample submitted by

... .. the net weight as a ... ..

... .. of the ... .. in each year

... .. is as follows:

1934	7.7
1935	7.7
1936	7.7
1937	7.7
1938	7.7
1939	7.7
1940	7.7
1941	7.7
1942	7.7
1943	7.7
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2142	7.7
2143	7.7
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17301

"1931 and two in 1932, but these are not included in any of the figures submitted by Commission Counsel. In Exhibit 916, page 5, it will be seen that of the companies reported on, in 1931 seven of these companies showed a revenue before bond interest and income tax and five companies showed a loss. In 1932 six companies had a revenue from operations before bond interest and income tax, while six companies showed a loss. In 1933, ten companies had an operating revenue before bond interest and income tax and five companies suffered a loss."

The COMMISSIONER: You keep on using the word revenue when you mean gross profit ?

Mr. KELLOCK: Yes, My Lord.

"The sales and net profits (including miscellaneous income) after bond interest and income tax for all companies in the available sample are detailed below:

	Sales (Exhibit 916)	Net Profit (Exhibit 1222)	%
1926	\$ 5,996,210.72	\$ 337,495.85	5.6
1927	6,812,786.22	451,746.14	6.6
1928	7,633,185.92	616,251.47	8.1
1929	8,989,635.26	751,710.48	8.4
1930	9,234,223.38	283,511.31	3.1
1931	10,403,475.41	315,907.87	3.0
1932	10,382,782.02	269,935.63	2.6
1933	11,074,982.42	566,429.88	5.1
1934	12,534,866.56	624,967.46	5.0





1935	<u>12,167,087.39</u>	<u>611,877.00</u>	<u>5.0</u>
	<u>\$95,229,235.30</u>	<u>\$4,829,833.09</u>	<u>5.1"</u>

For the years 1926 to 1929 the average is 7.3;  
for the years ~~1926~~ 1930-1933, the average is 3.5;  
for the years 1934-35, the average is 5.0.

"The narrowing margin which this industry  
to  
had out of every dollar of sales/provide a  
return on the shareholders' investment is  
noticeable.

The Commission Auditor in Exhibit 916  
summarizes the sales, profits, dividends, etc.  
for the "representative" companies over the  
ten year period. This statement (page 10,  
amended) shows a net profit of 6.0 per cent of  
sales for these representative companies. All  
companies in the available sample, however,  
were only able to show a net profit of 5.1 per  
cent of sales, indicating that the so-called  
representative companies were considerably more  
profitable than the average of the group. That  
is, that the so-called representative sample  
was not representative.

The following summary from Exhibits 916  
and 1222 shows what happened in the ten year  
period, 1926 to 1935 inclusive, to the companies  
in the available sample, the so-called represen-  
tative sample, and the companies which the  
commission auditor excluded from the represen-  
tative sample.



for the years 1915 to 1925 the average is 7.5;  
for the years 1925-1935, the average is 8.5;  
for the years 1935-1945, the average is 8.5.

The following table shows the average  
of every dollar of sales per  
company in the available sample.

The Commission Auditor in Exhibit 216  
summarizes the sales, profits, dividends, etc.  
for the "representative" companies over the  
ten year period. This statement (page 10,  
unrevised) shows a net profit of 6.5 per cent of  
sales for these representative companies. 11  
companies in the available sample, however,  
were only able to show a net profit of 5.1 per  
cent of sales, indicating that the so-called  
representative companies were consistently more  
profitable than the average of the group. That  
is, that the so-called representative sample  
was not representative.

The following summary from Exhibit 216  
and 122 shows what happened in the ten year  
period, 1925 to 1935 inclusive, to the companies  
in the available sample, the so-called representa-  
tive sample, and the companies which the

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This is the one group in which Mr. Howson said that these representative companies were successful; I can put my hand on that evidence is necessary.

	<u>Sales</u>	<u>Net Profit</u>	<u>% of Sales</u>
Available sample	\$95,229,235.30	\$4,829,833.09	5.1
"Representative" sample	84,039,815.79	5,017,003.45	6.0
Excluded companies	11,189,419.51	<u>187,170.36</u>	<u>1.7</u>

The statement showing the summary of operations for the ten years of the "representative" companies also shows that of the \$5,017,003.45 net profits available as a return to shareholders on their capital investment only \$2,662,275.92--or slightly more than half--was distributed in dividends. The balance was left in the business to provide additional plant and the increased working capital needed by a growing industry. While this profit left in the business accrues to the shareholders and increases his equity accordingly, its realization is entirely dependent upon the continued ability of the business to operate at a profit. A silk mill that cannot produce silk yarns or fabrics which can be sold at a profit is worth nothing more than its scrap value.

In the general return for the industry the first year's operations of the associated textiles is not included in any of the statements, so that the loss of this company in the first



...the fact that the company is not a public company and is not subject to the same requirements as a public company.

...the fact that the company is not a public company and is not subject to the same requirements as a public company.

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...the fact that the company is not a public company and is not subject to the same requirements as a public company.

"year of their operation was not reflected in the commission auditor's reports."

5 In the exhibit dealing with the Associated Textiles, that company had a loss of approximately \$60,000, as I recall, for the first year of its operations, and Mr. Nowson starts in at the end of that period with that exhibit, and that loss is not reflected in any way in the figures pertaining to that company in that exhibit.

10 "In all the reports on this division of the industry, either as to individual companies or companies grouped together, the only company where net profit is shown is in the case of Associated Textiles Limited, page 1, Exhibit 15 907. In all other cases the so-called "net profit" figure used is a trading revenue, exclusive of miscellaneous income, and before bond interest and income taxes. In two cases 20 it is also before interest on bank and other loans."

With regard to the Associated Textiles, that may be an accident, because Associated Textiles had no bonds outstanding and no bank loans.

25 Mr. McRUER: That is an illustration of the soundness of our calculations.

Mr. KELLOCK:

30 "It is submitted that when all the figures are correctly considered the return on capital has not been excessive at any time."



1934

"year of their operation was not reflected in

the commission auditor's reports."

In the exhibit dealing with the associated tax-

ties, that company had a loss of approximately

\$60,000, as I recall, for the first year of its oper-

ations, and R. W. Brown states in the end of that

period with that exhibit, and that loss is not re-

flected in any way in the figures pertaining to the

company in that exhibit.

"In all the reports on this division of

the industry, either as to individual companies

or companies grouped together, the only com-

pany where net profit is shown in the case

of Associated Textiles Limited, page 1, which is

907. In all other cases the so-called net

profit figure used is a trading revenue, and

exclusive of miscellaneous income, and before

some interest and income taxes. In two cases

it is also before interest on bank and other

loans."

The point is that the figures shown in the

may be an accident, because associated textiles had

no bonds outstanding and no bank loans.

It is also stated that it is an illustration of the

method of accounting used in the industry.

It is also

It is admitted that when all the figures

are correctly considered the picture is entirely

different from that which is presented in the

17305

Now I come to the carpet division.

"In setting up Exhibit 1191 dealing with the carpet division on page 2, the Commission Auditor sets up a table called "Profit and Loss and Surplus Summary." This summary purports to deal with the affairs of two companies in 1926 and 1927, three companies in 1928 and 1929, four companies in 1930, 1931 and 1932, and five companies in 1933, 1934 and 1935. But if the figures on page 2 are tied back into the table on page 3, it will be seen that only four companies are reported in the years 1933, 1934 and 1935.

On page 3, the term "total net profit" is used for a set of figures which ties back into page 2, where the same figures are described also as "total net profit." On page 2, the "total net profit" is the sum of two amounts which are shown as "net profit from operations" and "miscellaneous income." It will be seen that on page 2 bond interest and income tax have not been deducted before arriving at the so-called "total net profit". The tables shown on page 3, which purport to be the "ratio total net profit to sales", are neither net profit to sales nor operating revenue to sales, because

(a) There is no net profit until bond interest and income tax are deducted from operating revenue.



and a note to the audit division.

"In setting up audit unit dealing with

the audit division on page 1, the following

auditor sets up a table called "Profit and Loss

and Balance Sheet". This summary statement

will be a summary of the operations in 1951

and 1952. There are notes in 1951 and 1952, from

pages 1 to 10, and the notes on page 11

showing on page 1 and 2 the following

on page 3, it will be seen that the following

figures are reported in the notes on page 11

on page 3, the term "Total net profit" is

used for a set of figures which show how

page 3, there are three figures and descriptions

also as "Total net profit". On page 3, the

figures are shown as "Total net profit" in the sum of the amounts

which are shown as "Total net profit from operations"

and "Total business income". It will be seen

that on page 3 bond interest and income tax are

not been deducted before arriving at the "Total

"Total net profit". The figures shown on page

3, which report to be the "Total net profit"

profit to sales, are neither net profit to sales

nor operating revenue to sales, because

(2) There is no net profit until bond in

terest and income tax are deducted from

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12

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22

26

17306

"(b) The figure called "total net profits"

is not operating revenue applicable to sales

because it has added to it miscellaneous

revenue.

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For the four companies reported on in Exhibit 1191 the net profits available to shareholders expressed as a percentage of the shareholders' equity for the ten year period are set out below:

10

1926 6.1 %

1927 8.1 %

1928 6.3 %

1929 7.7 %

15

1930 5.5 %

1931 3.6 %

1932 0.8 %

1933 1.5 %

1934 2.8 %

20

1935 2.8 %

(Average 10 years 4.3 %)

(Average 1926-1930

6.7 %

Average 1931-1935 2.3 % "

25

I submit that these are very low profits particularly in the period 1931-1935.

30

"Exhibit 1191 (last page) shows the net profit for these ten companies for the ten years 1926 to 1935 was 7.2 per cent of sales, and this included miscellaneous income amounting to 3.6 per cent of sales.



1950

1951 is figure could not be verified

is not operating revenue and liable to be

because it has added to it miscellaneous

For the four calendar quarters on 19

subject 1951 was not provided by the

holders expressed as a percentage of the

one's equity for the ten year period

1950 0.3

1951 0.1

1952 0.2

1953 0.2

1954 0.3

1955 0.4

1956 0.5

1957 1.1

1958 1.2

1959 2.8

(average 10 years 4.3 %)

(average 1950-1959)

0.7

(average 1951-1959 2.3 %)

I submit that these are very low profits per-

centage in the period 1951-1959.

"Exhibit 1101 (last page) shows the

figures for the ten year period 1950-1959

and for the ten year period 1951-1959

and for the ten year period 1952-1961

and for the ten year period 1953-1962

"In considering the profits of this division the variation in the amount of depreciation provided must be taken into consideration; thus the Harding Carpet Company (Exhibit 1184, p.2) is shown not to have allowed for any depreciation in the years 1928, 1930, 1931 and 1932. Because it will be seen on this statement that the "gross profit before depreciation" is the same as the "gross profit after depreciation", similarly in the case of the Toronto Carpet Company in 1931 and 1932 (Exhibit 1184, p.3) and the Brinton-Peterborough Company, Limited, (Exhibit 1184, p.1) in 1933, it will be seen made no provision for depreciation."

Mr. McRUER: The Harding Company was a new company.

Mr. KELLOCK: That is all right; I am merely saying that the figures are exclusive of depreciation.

Mr. McRUER: Are you suggesting that there should be a tariff to look after every new company set up?

Mr. KELLOCK: I have always understood that the moment you started operations depreciation began.

Mr. McRUER: Should there be a tariff for every new company that wants to start up to see that it gets a profit?

Mr. KELLOCK: The brief continues:

"This, of course, results in making the net profits of these companies appear greater than they actually are, because depreciation



90293

17308

"is a proper charge in any year.

From Exhibit 1184, page 2, it will be seen that the Harding Carpet Company, in the period 1928 to 1933, never paid a cent in dividends on their preferred stock. The dividend requirements on these shares amounted to \$52,500 per year."

Again we have the same error in the exhibit.

Mr. McRUER: Their stock was re-allotted. They refinanced the company and the preferred stockholders and common stock holders were given another class of stock instead.

The COMMISSIONER: On an equal standing?

Mr. McRUER: Yes.

The COMMISSIONER: The preferred stock was wiped out?

Mr. McRUER: Yes, they were given common shares of no par value for the preferred and common stock.

Mr. KELLOCK: The preferred cumulative shares were outstanding and dividends on the preferred stock were not paid.

Mr. McRUER: You do not mention the fact that they recapitalized and are now paying dividends on common stock.

The COMMISSIONER: When did they recapitalize?

Mr. McRUER: About 1932.

The COMMISSIONER: And they are now paying dividends?

Mr. McRUER: Yes, on their common stock. Their common stock is selling about \$6 on the market.



"The ... .."

... .. 1914, page 5, it will be seen

that the ... .. company, in the ... ..

1913 to 1914, never paid a cent in ... ..

their ... .. stock. The ... ..

ments on these shares amounted to \$10,000 ... ..

Again we have the same error in the ... ..

... .. the company and the ... ..

and common stock holders were given ... ..

stock ... ..

The ... ..: an ... ..

... ..

The ... ..: the preferred stock was ... ..

... ?

... ..: Yes, they were given common shares

of no par value for the preferred and common stock.

... ..: The preferred cumulative shares

were outstanding and dividends on the ... ..

... ..

... ..: You do not mention the fact that the

... .. and the new ... ..

... ..

... ..

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... ..

I happen to know something about this stock.

5 Mr. KELLOCK: With regard to carpets, as shown by table B, the last table in my brief there was \$750,000 outstanding preferred shares until 1933 and thereafter these shares disappeared. What I am dealing with on page 2 of the carpet division is the story up to 1933, and I am pointing out that there is an error in this exhibit similar to the other, and it makes a considerable difference because instead of there being a return on common stock equity in 10 1929 of 12.6 it was 18.0 in the red. In 1930 instead of 10 per cent of a return it was 17.5 in the red and in 1933 instead of 0.2 it was 38.1 in the red.

15 Mr. McRUER: This is a company that operated on a large bank loan. They had \$250,000 borrowed from the bank.

20 Mr. KELLOCK: Where does my friend get all his information? It sounds as if he had a keen personal interest in it at one time.

Mr. McRUER: They capitalized the arrears of dividends. You and I do not calculate these things on the same basis anyhow.

25 Mr. KELLOCK:

"Similarly in the case of the Toronto Carpet Company, Limited, unpaid preferred dividends in the years 1933 to 1935 are ignored by the Commission Auditor in Exhibit 1184, page 3. These unpaid dividends amounted to:

30



to know something about this stock.

Q. Now, when you went to the bank, as shown

by Exhibit 3, the last table in my book there was

thereafter these shares disappeared. That I am

dealing with on page 2 of the second division is the

story up to 1935, and I am pointing out that there is

an error in this exhibit's relation to the other, and

it makes a considerable difference because instead

of there being a return on common stock equity in

1930 of 13.3 it was 17.0 in the red. In 1933 in-

stead of 10 per cent of a return it was 17.3 in the

red and in 1935 instead of 6.3 it was 20.1 in the

red.

Q. Now, this is a company that operated on

Q. Now, when you went to the bank, as shown

Q. Now, when you went to the bank, as shown

Q. Now, when you went to the bank, as shown

Q. Now, when you went to the bank, as shown

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Q. Now, when you went to the bank, as shown

Q. Now, when you went to the bank, as shown

17310

1933 \$ 58,240

1934 66,560

1935 66,560

On page 345 of his factum Commission Counsel  
commences to set out the attempts of four carpet  
companies to stabilize prices, i.e.

Toronto Carpet Co. Limited

Brinton-Peterboro Carpet Co. Ltd.

Hardings Carpets Limited

Guelph Carpet &amp; Worsted Spinning Mills, Ltd.

The financial records of the three carpet  
companies (Toronto, Brinton and Harding) ~~has~~ as  
derived from Exhibit 1191 are set out in table  
A attached for the period 1931 to 1935 inclusive.  
The sales and net profits of these three mills  
for the years 1931 to 1935 were as follows:

	<u>Sales</u>	<u>Net Profit</u>	
1931	\$ 3,020,899.53	\$ 197,047.05	
1932	2,034,442.98	110,947.04	
1933	1,559,404.94	60,212.00	
1934	2,177,315.98	138,038.18	
1935	<u>2,444,316.83</u>	<u>146,469.07</u>	6.0% of
	\$11,236,380.26	\$ 652,713.34	5.8% of
			sales

In considering these net profits however,  
it should be noted that they were largely earned  
from outside investments--the revenue from these  
sources being as follows:

1931 \$ 118,037.27

1932 93,434.99



\$ 50,340  
\$ 50,340  
\$ 50,340

commenced to set out the statistics of their affairs  
conducted to similar prices, i.e.  
Toronto, Ontario, Canada

Statistics of the  
The following figures of the three years

companies (Toronto, Ontario and Canada) have as  
follows from Exhibit 1111 set out in table  
attached for the period 1935 to 1937 inclusive.  
The sales and net profits of these three  
for the years 1935 to 1937 were as follows:

Year	Sales	Net Profit
1935	\$ 1,340,431.44	\$ 218,818.00
1936	\$ 1,340,431.44	\$ 218,818.00
1937	\$ 1,340,431.44	\$ 218,818.00

is concerning these net profits however,  
it should be noted that they were largely earned  
as shown being as follows:

Year	Sales	Net Profit
1935	\$ 1,340,431.44	\$ 218,818.00
1936	\$ 1,340,431.44	\$ 218,818.00
1937	\$ 1,340,431.44	\$ 218,818.00

17311

1933	71,540.45	
1934	59,846.52	
1935	35,475.85	2.4% of sales
	\$378,335.08	3.4% of sales

It will be seen from the above that sales fell very rapidly from 1931 to 1933 and, but for the revenue from outside investments, there would have been a loss in the last mentioned year.

Improvement is shown in 1934 and 1935, but even in 1935 the net profit is only 6.0 per cent of sales--and this is after including miscellaneous incomes which amounted to 2.4 per cent of sales. For the five year period the net profit is 5.8 per cent of sales, after including miscellaneous income which amounted to 3.4 per cent of sales.

The net profits (including miscellaneous income) of these three companies to shareholders equity is set out in the following comparative table:

		<u>Brinton- Peterboro</u>	<u>Harding Carpets</u>	<u>Toronto Carpets</u>
		<u>Exhibit 1184 page 1.</u>	<u>See table B. attchd.</u>	<u>See table B attchd.</u>
		%	%	%
Pre Depres- sion	1926	6.8	-	5.9
	1927	8.7	-	8.0
	1928	9.1	<u>0.7</u> Red	7.7
	1929	13.1	2.4	7.9
Depres- sion	1930	4.3	2.0	6.9
	1931	5.9	<u>0.6</u> Red	4.3





	1932	3.7	<u>4.0</u> Red	1.2
	1933	<u>0.7</u> Red	0.0	1.9
<u>Recovery</u>	1934	2.6	5.2	2.0
	1935	3.0	4.4	2.2 "

5

In the case of the Harding Company this does not take into consideration proper depreciation for which the company should have provided.

Mr. McRUER: Are they paying dividends without making provision for depreciation?

10

Mr. KELLOCK: In 1934-35 the company did not pay dividends. In 1936 they paid the first dividend on common stock ~~now~~ since organization in 1928.

The COMMISSIONER: What did they do with these profits?

15

Mr. KELLOCK: In 1934-35?

The COMMISSIONER: Yes.

Mr. KELLOCK: Well, they hung on to them; they kept them.

20

Mr. McRUER: They reduced the amount of the bank loan?

Mr. KELLOCK:

25

"The amount of miscellaneous income included in the net profits of these companies in the years 1931 to 1935 is shown on Table A attached. For the three companies the totals for the five years are as follows:

- (1) Net profits \$ 652,713.34
- (2) Miscellaneous income

30

included in these net profits

378,335.08



ANNUAL

1971	1970	1969	1968
100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00

In the case of the Harding Company this does not take into consideration proper depreciation for which the company should have provided.

Mr. McNeill: Are they paying dividends without making provision for depreciation?

Mr. McNeill: In 1958 they paid the first dividend in 1958. In 1959 they paid the first dividend in 1959. In 1960 they paid the first dividend in 1960.

The Commission: What did they do with these profits?

Mr. McNeill: In 1958-59?

The Commission: Yes.

Mr. McNeill: Well, they hung on to them; they kept them.

Mr. McNeill: They reduced the amount of the bank.

The amount of miscellaneous income included in the net profits of these companies in the years 1958 to 1960 is shown on Table A attached. For the three companies the totals for the five years are as follows:

- (1) Net profits \$ 688,713.84
- (2) Miscellaneous income

Included in these net profits \$ 688,713.84

"so that a very large proportion of the net profits is due to returns from outside investments."

5 The COMMISSIONER: Your outside investments are from moneys taken from the company ?

Mr. KELLOCK: Earned by the company ?

The COMMISSIONER: Yes.

10 Mr. KELLOCK: I assume so, My Lord. I suppose it might also include part of the original capital subscription. I do not know that you can say that it is entirely made up of profits.

15 "In regard to the fourth company, the Guelph Carpet and Worsted Spinning Mills, Ltd., while setting out figures--(page 350 of his factum) the Commission Counsel stated that this company produces other products besides carpets and that the Commission Auditor has not got the detailed analysis of the earnings. Under the  
20 circumstances it is submitted that the figures detailed for comparison by the Commission Counsel provide no basis for comparison.

25 It is submitted that on the fact\_s and figures which I have presented these companies did not unduly profit by the increase in tariff in 1930 (reduced in 1932 and again in 1935, Exhibit 641, p.4) or through any attempts at price stabilization. The above figures show that:

30 (a) In the years prior to 1930 the com-



...that a very large proportion of the net  
profits is due to returns from outside invest-

The Commission: Your outside investments are

from money taken from the company?

Mr. Wallace: Earned by the company?

The Commission: Yes.

Mr. Wallace: I assume so, yes.

It would also include part of the original capital

invested. I do not know that you own any part

it is entirely made up of profits.

"In regard to the fourth company, the

which owned and operated printing plant, etc.,

while acting as Treasurer--(page 350 of 100)

(which) the Commission would expect to find

and that the Commission would not find the

detailed analysis of the earnings. Under the

circumstances it is submitted that the figures

submitted for comparison by the Commission would

provide no basis for comparison.

It is submitted that on the facts and

figures which I have presented these companies

did not unduly profit by the increase in tariff

in 1930 (reduced in 1933 and again in 1935).

Exhibit 64, p. 4, or through any attempt to

raise stockholder. The above figures show

17314

"panies never made an excessive return on their investments.

(b) Between 1930 and 1933 the profits were very much reduced, two of the companies showing losses in certain years. The largest company, the Toronto Carpet Co., was forced to pass the dividend on its preferred shares in 1933.

(c) In 1934 and 1935 the profits were still below a reasonable level on the capital invested.

The letter of Mr. A. E. Cuthbertson, of the Harding Carpet Co., of November 19th, 1936, giving details of the price stabilization plan was not quoted in full in the Commission Counsel's factum. It reads as follows:

'As requested by you, I am giving you herewith a short statement of the efforts made by the Canadian carpet manufacturers to form among themselves an association, or organization, for mutual benefit and protection, and am enclosing correspondence, which it is hoped will give further and more detailed information in this regard.

The following figures represent the contrast in business conditions between 1929 and 1933:-

	<u>Total Business</u>	<u>Canadian Production</u>	<u>Importations</u>
1929	\$8,778,179.	\$5,434,555.	\$3,343,624.
1933	2,615,531.	2,195,849.	419,682.



1733A

series never made an excessive return on

that investments.

(b) Between 1920 and 1930 the profits were

very much reduced, two of the companies showing

the Toronto Carpet Co., was forced to pass the

dividend on its preferred stock in 1930.

(c) In 1934 and 1935 the profits were

still below a reasonable level in the capital

invested.

The letter of Mr. J. J. Robertson, of

the Toronto Carpet Co., of November 19th, 1935,

giving details of the price stabilization plan

was not passed in full in the Commission's

self's letter. It reads as follows:

'As requested by you, I am giving you

herewith a short statement of the efforts made

by the Canadian carpet manufacturers to form

among themselves an association, or organiza-

tion, for mutual benefit and protection, and

an enclosing correspondence, which is being

will give further and more detailed information

in this regard.

The following figures represent the con-

tract in business conditions between 1920 and

1935:-

Total	Canadian
Investment	Investment

1929 \$3,778,179. \$1,404,855.

1935 \$3,778,179. \$1,404,855.

5 "The Royal Commission on price spreads reported on page 85, as follows:- Five carpet and rug manufacturers suffered a 59 per cent loss in business from 1930 to 1933 but, while their employment fell sharply, the wage rates in 1933 were higher than ~~any~~ any other group reviewed.

10 The drop of 59 per cent in volume took place in spite of the fact that the emergency tariff in 1930 (which has since been reduced twice) has preserved the bulk of the Canadian market for the Canadian mills. It is obvious that the Canadian mills had difficulty in operating on only \$2,200,000 production. Consequently, and inevitably, they indulged in serious price-cutting, each in the effort to obtain as much business as possible. The result was not only disastrous to profits, and dividends were passed, but threatened capital structures. In an effort to put a stop to this destructive price cutting the four principal mills - Brintons, Guelph, Hardings and Toronto Carpet - met in March, 1934, with the idea of establishing a uniform costing basis, discount list and price structure, along the lines of the British Carpet Manufacturers' Association. In this way, they hoped to escape the fate of the many Ontario furniture factories, who went bankrupt, due to similar conditions.

25 The services of a chartered accountant, Mr. Kris A. Mapp, C.A., of Toronto, were engaged, with

30





"the idea of exploring the cost systems and endeavouring to arrive at a uniform basis. The object of the association was most emphatically not to secure high prices, but to protect the industry against the destructive practices referred to. The writer spoke to a number of the important buyers in the trade, and most of them were in favour of this measure to remedy the chaotic conditions then existing."

That seems to be the common condition all the way through; producers, wholesalers and distributors do not like disorganized price-cutting practices to continue.

Mr. McRUER: You mean the merchants, not the purchasing public.

Mr. KELLOCK: Wholesalers, jobbers, down to retailers.

Mr. McRUER: But not the consumer.

Mr. KELLOCK: It is not in the interest of the consumer that price cutting should continue, that goods should be sold below cost of production, because that inevitably results in people being thrown out of employment, with loss of money.

"The organization has no constitution, no by-laws, no written agreements, and no deposits are posted. Consequently, a breach of any understanding incurs no penalty, apart from the disapproval of the other factories, and the necessity of their meeting the new competition.



THIS

"the idea of exploring the cost systems and  
 attempting to arrive at a uniform basis. The  
 object of the association was not essentially  
 not to secure high prices, but to protect the  
 industry against the destructive practices re-  
 ferred to. The writer spoke to a number of the  
 important buyers in the trade, and most of them  
 were in favour of this measure to remedy the  
 situation. It seems to be the common condition all the  
 time. It is not like disorganised price-cutting practices as  
 sometimes."

Mr. WILKINSON: You mean the merchants, not the  
 purchasing public.

Mr. WILKINSON: Wholesalers, jobbers, down to

Mr. WILKINSON: But not the consumer.

Mr. WILKINSON: It is not in the interest of the

consumer that price cutting should continue, that

costs should be sold below cost of production, because

that inevitably results in people being thrown out

of employment, with loss of money.

"The organization has no constitution,

no by-laws, no written agreements, and no records

are posted. Consequently, a breach of any

understanding means no penalty, apart from the

disapproval of the other factories, and the

necessity of their meeting the new competition.

"From the start, there has been lack of unanimity, and the organization was unsuccessful in achieving uniformity in prices, discounts or construction.

5 The cost systems of the four companies were surveyed by Mr. Mapp in an endeavour to obtain a uniform basis, but differences of opinion among the members frustrated any useful result, and nothing developed from this work.

10 Terms of sale, namely, 2 per cent 10 days from first of following, or 60 days net, were common to all companies long before any association was mooted. The sales tax at first was included in the price, and when the tax was increased,  
15 the prices were similarly affected.

In June, 1934, however, the four companies acted uniformly in going over to a "tax extra" basis - thus, falling in line with the practice  
20 of most of the other industries, showing definitely on the invoice how much of the purchase price went to the mill, and how much was government tax.

Another natural objective of the association  
25 was the representation of the carpet industry's interests in tariff matters. The British industry made application to the Tariff Board in 1934, for an inquiry under the Ottawa agreements, but this request was withdrawn by them  
30 in February, 1935. During the past summer, on



From the start, there has been lack of

unanimity, and the organization was unsuccessful in achieving uniformity in prices, discounts or

...

The cost systems of the four companies were

surveyed by Mr. ... in an endeavor to obtain a

uniform basis, but differences of opinion among

the members frustrated any useful results, and

nothing developed from this work.

Terms of sale, credit, 30 days or 10 days

from first of following, or 60 days net, were

common to all companies long before any association

was formed. The sales tax at first was included

in the price, and when the tax was increased,

the prices were similarly affected.

In June, 1934, however, the four companies

acted uniformly in going over to a "tax extra"

basis - thus, falling in line with the practice

of most of the other industries, showing defini-

tely on the invoice how much of the purchase

price went to the mill, and how much was govern-

ment tax.

Another natural objective of the association

was the representation of the sugar industry's

interests in tariff matters. The British

industry made application to the tariff board

in 1934, for an inquiry under the Ottawa agree-

ments, but this request was withdrawn by them

in February, 1935. During the past summer, on

17318

5 "the occasion of the visit of the Canadian cabinet ministers to London to discuss trade matters, a carpet brief was prepared by the Association and presented to these members of the cabinet. A copy was also filed with the Tariff Board, and with your own Royal Commission on the Textile Industry.

10 As matters now stand, the Association is loosely knit, and although occasional meetings are held, and prices are included in the discussion, competition continues, and action consists, principally, in the announcement ~~me~~ by one company of what it intends to do, with the others falling in line, of necessity. Proof  
15 of this is contained in the fact that since 1934, although advancing raw materials have produced increases in British and American carpet prices, Canadian prices have remained stationary, or, in many cases, have declined. This information  
20 is in the records of your Commission.

The enclosed correspondence will support and amplify the brief outline given above."

25 Then I refer to several pages of my friend's brief where he sets out certain letters. With regard to page 346 I submit:

30 "The letter of July 21, 1934, from Harding Carpets Limited, to Mr. Mapp shows that the engagement of Mr. Mapp did not eliminate competition among the carpet manufacturers.



the occasion of the visit of the Canadian  
cabinet ministers to London to discuss trade  
matters, a carpet brief was prepared by the  
the cabinet. A copy was also filed with the  
Tariff Board, and with your own Royal Commission  
on the Textile Industry.  
As matters now stand, the Association is  
loosely held, and although occasional meetings  
are held, and prices are included in the dis-  
cussion, competition continues, and action  
consists, principally, in the announcement by  
one company of what it intends to do, with  
the others falling in line, or not. That  
of this is contained in the report that since 1951  
increases in tariff and duties on goods of  
Canadian origin have rendered stationary, or,  
in many cases, have declined. This information  
is in the records of your Commission.  
The enclosed correspondence will amplify  
and amplify the brief outline given above.  
Then I refer to several pages of my report  
brief where is set out certain matters. I refer  
to page 346 I submit;  
"The letter of July 21, 1954, from [unclear]  
[unclear] limited, to [unclear] shows that the en-  
agement of Mr. [unclear] did not eliminate competition

2

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17319

My friend sets out another letter on page 346 and my submission is:

"The four paragraphs of the letter of the 11th of January, 1935, from Harding Carpets Limited to Mr. Happ, also indicate that competition between the companies had not been eliminated. No arbitrator was ever appointed as suggested by Mr. Happ, as the Brinton-Peter-Carpet boro/Company, Limited, refused to go on with further negotiations, because of the absolute ineffectiveness of controlling prices of the arrangement."

With regard to page 347 I submit:

"With reference to the letter of the 30th of April, 1935, it was never possible by reason of divergent opinions to consummate Mr. Happ's proposal for establishing standard costs, and minimum selling prices; competition was too keen." There is another reference to page 347.

"With reference to the letter of September 5, 1935, calling a meeting of the carpet manufacturers, the result of this meeting was that prices were lowered as a direct result of competition among the manufacturers."

I submit with reference to page 348:

"On page 348 of the factum this statement is made: ' There was a drop of 59 per cent in volume of production.' It is submitted that the serious falling-away of business in carpets



to the fact that the other letter on page 248

was not dated until 1937

"The four paragraphs of the letter of the

15th of January, 1937, from the same source

related to Mr. Jones, also in 1937 that con-

nection between the company had not been

eliminated. No arbitrator was ever appointed

as suggested by Mr. Jones, as the Winton com-

pany, limited, refused to go on with

further negotiations, because of the absolute

ineffectiveness of controlling prices of the

the record to page 247 I submit:

"With reference to the letter of the 20th

of April, 1937, it was never possible by reason

of divergent opinions to consummate Mr. Jones's

proposal for establishing standard costs, and

minimum selling prices; competition was too keen

there is another reference to page 247.

"With reference to the letter of September 2,

1937, calling a meeting of the output committee-

there, the result of this meeting was that

prices were lowered as a direct result of com-

petition among the manufacturers."

I submit with reference to page 249:

the fact that the Winton company

it was not until 1937 that a plan to fix costs was

formulated, and that the Winton company

the Winton company, in 1937, to

17319 A

"during the depressed period created considerable unemployment among carpet workers. Internal competition, without some attempt at stabilizing prices, would have resulted in severe reductions in wage rates also, as it did in the furniture and clothing industries. The carpet industry paid the highest average hourly rates in the textile industries. (See Price Spreads Report, page 117). I have already referred to the Price Spreads Report with regard to that, and I have a comment to make in reference to page 351.

(17320 follows)



6069

" These companies either for the purpose of increasing their own profits or nurturing a new company in the field" -- that is here -- "which, according to Mr. Cuthbertson's statement, was too limited already as the companies had difficulties in operating on only \$2,200,000.00 production, entered into an agreement, etc.' It is submitted no statement was made that the field was too limited, except under conditions of acute depression. About 1920 there was a time when the Canadian mills had to ration their production. In 1939 there was business enough for all. Harding Carpets was organized in 1927 and commenced business in 1928, the executives, personnel, and the majority of the staff had already had many years experience in the carpet manufacturing business".

MR. McRUER: What do you mean --

MR. KELLOCK: I don't know just what my friend's argument there is because if the suggestion is that this company ought not to have gone into business that is rather counter to the current of my friend's argument, that there ought to be new people coming in all the time, that the people in the business should not monopolize the business there. My friend seems to right about face a little bit there.

MR. McRUER: No, I say they should not enter into an illegal agreement to keep anybody in business which just adds to the taxation on the consumer.

MR. KELLOCK: That is hardly it. The Harding Company went into business in March of 1928 and there was





no suggestion of any agreement until 1934.

MR. McRUER: Can you tell me what you mean by saying?

"--About 1920 there was a time when the Canadian mills had to ration their production".

5 I do not remember any evidence as to that.

MR. KELLOCK: The thing there, Mr. McRuér, is --

MR. McRUER: I am wondering what rationing of the production took place. You mean passing around among them the orders?

10 MR. KELLOCK: No.

MR. McRUER: How did they ration the production?

MR. KELLOCK: What I mean by that is this that at a time when there was more business than the mills could handle -- say I am one of the mills and I have so many orders I cannot fill them all. I have to give each of my customers less than they have actually ordered. That is what rationing means.

THE COMMISSIONER: That is, you ration the customer.

20 MR. KELLOCK: Yes, my lord.

MR. McRUER: That is not what you say here.

"About 1920 there was a time when the Canadian mills had to ration their production. In 1929 there was business enough for all."

25 It looks to me like the converse -- there was business enough for all.

MR. KELLOCK: No, I just go on to say in 1929, two years after the Harding Company had been organized, there was still business for all these companies in the field.



17221

no suggestion of any agreement until 1934.

MR. McNEIL: Can you tell me what you mean by saying

"--About 1930 there was a time when the Canadian

mills had to ration their production".

I do not remember any evidence as to that.

MR. McNEIL: The thing there, Mr. McNEIL, is --

MR. McNEIL: I am wondering what rationing of

the production took place. You mean passing around

around them the orders?

MR. McNEIL: Yes.

MR. McNEIL: How did they ration the production

MR. McNEIL: What I mean by that is this that

at a time when there was more business than the mills

could handle -- say I am one of the mills and I have

so many orders I cannot fill them all. I have to give

each of my customers less than they have actually

ordered. That is what rationing means.

THE COMMISSIONER: That is, you ration the customer.

MR. McNEIL: Yes, my lord.

MR. McNEIL: That is not what you say here.

"About 1930 there was a time when the Canadian

would not to ration their production. In 1930

there was business enough for all."

It looks to me like the converse -- there was business

enough for all.

MR. McNEIL: No, I just go on to say in 1930,

two years after the Harding Company had been organized,

there was still business for all these companies in

the field.

MR. McRUER: Then, in 1920 the Canadian mills could not handle the orders they were getting and had to ration their customers.

MR. KELLOCK: That is evidently the situation.

MR. McRUER: Under the duty that prevailed at that time,

MR. HALLAM: And the world conditions.

MR. KELLOCK: 1920 was probably one of the best periods, the best conditions we have experienced. My lord, at the very beginning of this small factum I have a word to say about the cotton companies.

MR. McRUER: Where?

MR. KELLOCK: Right at the front. It refers to a table that Mr. Howson worked out for my friend and which he has set out at page 199 of his brief, and he draws some conclusions from it.

MR. McRUER: Excuse me, I want to get what you are at; is it page one?

MR. KELLOCK: 199 of your factum.

THE COMMISSIONER: You skipped this?

MR. KELLOCK: Yes, my lord, I started in with the hosiery companies, I am coming back to this. My friend --

--submits what are supposed to be comparable figures for Canadian and United States cotton mills showing:

(1) Return on total investment in operation after eliminating goodwill.

(2) Return on capital stock equity, after eliminating goodwill.



17323

Mr. McArthur: Then, in 1940 the Canadian mills

could not handle the orders they were getting and had

to ration their customers.

Mr. Kellock: That is evidently the situation.

Mr. McArthur: Under the duty that prevailed at

that time.

Mr. Hamilton: And the world conditions.

Mr. Kellock: 1940 was probably one of the last

periods, the best conditions we have experienced.

My lord, at the very beginning of this war I found

I have a word to say about the cotton companies.

Mr. McArthur: Where?

Mr. Kellock: I want to say that.

to a table that Mr. Kellock worked out for my firm and

and which he has set out a page 199 of his brief, and

he draws some conclusions from it.

Mr. Kellock: Please me, I want to get what you

are at: is it page one?

Mr. Kellock: Yes of your honor.

The Commission: You skipped this?

Mr. Kellock: Yes, my lord, I started in with the

history companies, I am coming back to this, my

"—admits what are supposed to be reasonable

figures for Canadian and United States cotton

mills showing:

(1) Return on total investment in operation

(2) Return on capital stock only, after

dividend income.

" The amount of goodwill deducted in the case of the United States companies amounts to approximately \$2,000,000"--

MR. McRUER: No, that is not correct.

5 THE COMMISSIONER: It would not take many companies to make two million dollars.

MR. McRUER: That is not correct; my friend is under a misapprehension.

10 MR. KELLOCK: That figure isn't important. I will be glad to have it amended. That is not what I am driving at.

MR. McRUER: There is one item of ten million.

MR. HOWSON: It runs in different figures.

15 MR. KELLOCK: I would like to have the correct figure if you would be good enough.

THE COMMISSIONER: How many companies are comprised there?

20 MR. KELLOCK: It is stated, my lord; I think there are --

MR. HOWSON: It runs from 296 to 302 companies, I think it is. There are different groupings in each period.

25 MR. KELLOCK: I would like to have that figure actually although it doesn't matter. It doesn't affect the point I am coming to. Mr. Howson --

-- has taken total capital investment in No. 1 above, less goodwill"--

THE COMMISSIONER: In what?

30 MR. KELLOCK: In my first, number one above your lordship sees "return on total investment"--



The amount of goodwill deducted in the case of the United States companies amounts to

Mr. McKinnon: No, that is not correct.

The Committee: It would not seem many companies

to make two million dollars.

Mr. McKinnon: That is not correct; my friend is

under a misapprehension.

will be glad to have it amended. That is not what I

am driving at.

Mr. McKinnon: There is one item of ten million.

Mr. McKinnon: It is not in the list.

Mr. McKinnon: I would like to have the correct

figure if you would be good enough.

Mr. McKinnon: Now many companies are

consolidated there?

Mr. McKinnon: It is stated, my lord; I think

there are --

Mr. McKinnon: It runs from 200 to 300 companies.

I think it is. There are different grounds in

each period.

Mr. McKinnon: I would like to have that figure

actually although it doesn't matter. It doesn't

reflect the point I am coming to. Mr. McKinnon --

-- has taken total capital investment in No.

above, less goodwill --

the same thing in No. 17.

Mr. McKinnon: It is not in the list.

Yes, I think it is in the list.

THE COMMISSIONER: --"in operation after eliminating goodwill".

5 MR. KELLOCK: Yes, my lord. He has taken total capital investment less goodwill and outside investments in the United States figures and in the Canadian figures he has taken just the same, but he has also deducted appraisal write-ups --

MR. McRUER: That is a mistake too.

MR. HOWSON: Not in my figures.

10 MR. McRUER: Mr. Howson's figures -- it is true in regard to the Canadian figures. In regard to the American figures appraisal write-ups were deducted to.

15 MR. HOWSON: This item of goodwill includes appraisal write-ups or what they call appreciation, goodwill and appreciation.

MR. McRUER: We proceeded on exactly the same basis as they did in the United States.

MR. KELLOCK: It doesn't show it.

20 MR. HOWSON: It does in exhibit 1291, part two.

THE COMMISSIONER: You say in the United States companies goodwill and appreciation together amounted to \$2,000,000?

25 MR. HOWSON: In that particular grouping in that particular period. Take in the year 1935 it amounted to \$10,772,000, the two items together, because there is a different grouping in that particular period.

THE COMMISSIONER: Your statement here requires to be re-cast in that case.

30 MR. KELLOCK: I would like to leave it as it is and look into that.



17384

in operation after of min-

After meeting.

MR. KIRK: Yes, my lord. He has taken total

capital investment less goodwill and outside invest-

ments in the United States, France and in the Canada

there he has taken just the same, but he has also

deducted amortized write-ups --

MR. KIRK: That is a mistake too.

MR. HOWSON: Not in my opinion.

MR. KIRK: Mr. Howson's figures -- it is true

in regard to the Canadian figures. In regard to the

United States figures, however, they are not correct.

MR. KIRK: The figures of goodwill and write-ups

amortized write-ups or what they call amortization,

is not correct.

MR. KIRK: He proceeded on exactly the same

basis as they did in the United States.

MR. KIRK: It doesn't show it.

MR. HOWSON: It does in exhibit 12B, part two.

THE COMMISSIONER: For say in the United States

companies goodwill and amortization together amount

to \$2,000,000?

MR. HOWSON: In that particular grouping in that

particular period. Take in the year 1935 it

amounted to \$10,772,000, the two items together, because

there is a different grouping in that particular period.

MR. KIRK: The figures of goodwill and write-ups

to be re-evaluated in that case.

MR. KIRK: I would like to leave it as it is and

look into that.

THE COMMISSIONER: You are starting on very different premises.

MR. McRURER: You see, we found in the American -- before the Federal Trade Commission they proceeded on exactly the same basis of analysis as Mr. Howson had proceeded on.

MR. KELLOCK: I am reading from where my friend sets this table out. It is the first place it appears in my friend's brief. We never saw it before.

Page 199 it says --

THE COMMISSIONER: Wait a minute.

MR. KELLOCK: At the foot of the page, my lord; it says "return on total investment in operation after eliminating goodwill",--

THE COMMISSIONER: You had better start with the paragraph introductory to that.

MR. KELLOCK: "Mr. Howson has prepared a summary from a report to the Federal Trade Commission of the United States of America on the textile industry during the years, 1933, 1934, showing the earnings of a group of 296 companies and in the year 1935, 302 companies, combining both spinning and weaving of cotton goods in the United States of America. The following table indicates that the Canadian mills have been sustained during the depression by a far greater degree than the American mills", and this table is headed "Return on total investment in operation after eliminating goodwill", and goodwill





evidently includes appraisal write-ups without being expressly so stated, and the second table is at the top of page 200.

THE COMMISSIONER: Wait a minute.

5 MR. KELLOCK: And that is just exactly the same, "Return on Capital stock equity after eliminating goodwill", so I ask your lordship to disregard that for the time being.

10 MR. MORJER: We will be very glad to have Mr. Howson go over it with you. Mr. Howson may go over it with you. I quite agree with my friend it was not analyzed, and there was no cross-examination on it.

THE COMMISSIONER: It had better be done properly.

15 MR. MORJER: And he can do that.

THE COMMISSIONER: That, then, accounts for the whole of your page one.

20 MR. KELLOCK: Yes, there is no use saying anything about any more of it until I see whether my premises are to be changed or not.

25 Then, I want to deal as concisely as I can with this section of my friend's brief which deals with these price arrangements, starting particularly at page 290, my lord, and at the foot of that page your lordship sees clause B of section 498 of the Criminal Code. There has been some discussion that the word "unduly" is not included in there. I have already pointed out that in your lordship's judgment in this Zarowski case, the wheat pool case, the court there dealt with section 498 as though the word "unduly" applied throughout, and I should like to add to that

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evidently includes several write-ups without being  
expressly so stated, and the second table in at the

of the 100.

THE SECOND TABLE, WITH 3 COLUMNS.

Mr. [Name]: And that is just exactly the same.

"Return on Capital" after eliminating

"Goodwill", as I am your friend in business that

for the time being.

Mr. [Name]: We will be very glad to have it.

Howson go over it with you. Mr. [Name] may go over

it with you. I quite agree with my friend it was not

analyzed, and there was no cross-examination on it.

THE CHAIRMAN: It had better be done privately.

Mr. [Name]: And he can do that.

THE CHAIRMAN: That, then, accounts for the

whole of your page one.

Mr. [Name]: Yes, there is no one saying any-

thing about any more of it until I see whether my

premises are to be changed or not.

Then, I want to deal as concisely as I can with

this section of my friend's brief which deals with

these price arrangements, starting particularly at

page 200, my lord, and at the foot of that page your

lordship sees clause B of section 498 of the Act.

Now, your lordship will see that the word "initially"

"initially" is not included in there. I have already

pointed out that in your friend's judgment in this

document, the word "initially" is not included.

dealt with section 498 as though the word "initially"

applied throughout, and I should like to add to that

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a reference to the case of The King v. Gage.

THE COMMISSIONER: Is that the Winnipeg case?

MR. KELLOCK: Yes, it is, my lord.

MR. McRURER: Yes; there are two Gages. Is it  
number one or two?

MR. KELLOCK: Number one.

THE COMMISSIONER: I got that in Manitoba the  
other day.

MR. KELLOCK: It is The King v. Gage(No. 1),  
reported in 13 Canadian Criminal Cases, page 415.  
Now, Mr. Justice Phippen was the trial judge --

THE COMMISSIONER: What page did you say?

MR. KELLOCK: Page 415. Mr. Justice Phippen  
was the trial judge, and at 416 in dealing with this  
subject he says:

" It is apparent from the reading of the Act  
that section 498, sub-section (b) covers as a  
generality the same ground which sub-sections  
(a), (c) and (d) cover specifically, yet under  
sub-sections (a), (c) and (d), to constitute  
an offence, the restriction must be 'undue',  
while sub-section (b) contains no limitation.  
To construe (b) in its literal sense would mean  
that under one part of section 498 the doing of  
an act, without more, is punishable, while  
under another part of the same section the same  
act is only an offence if done unduly - a legal  
condition it is impossible to attribute to the  
intention of Parliament."



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reference to the case of the King v. Gage.

THE COMMISSIONER: Is that the kind of case?

MR. KENNEDY: Yes, it is, as far as.

MR. KENNEDY: Yes, there are two cases. Is it

number one or two?

MR. KENNEDY: Number one.

THE COMMISSIONER: I got that in London the

other day.

MR. KENNEDY: It is the King v. Gage, is it?

reported in the Canadian Criminal Cases, page 413.

Now, Mr. Justice Gage was the trial judge --

THE COMMISSIONER: That case did you say?

MR. KENNEDY: Yes, Sir. That was the case.

and the trial judge, and it is in dealing with this

subject he says:

"It is apparent from the reading of the Act

that section 498, sub-section (b) covers as a

general principle the same ground which sub-section

(a), (c) and (d) cover specifically, yet under

sub-sections (a), (c) and (d), to constitute

an offence, the restriction must be 'arbitrary',

while sub-section (b) contains no limitation.

to constitute (b) in the literal sense would be

that under one part of section 498 the doing of

an act, without more, is punishable, while

under another part of the same section the same

act is only an offence if done in a particular

condition it is impossible to attribute to the

intention of Parliament."

And he deals with it on that basis. The case went to the Court of Appeal, my lord, and it is reported in the same volume at page 428, and the latest case on the subject, my lord, is the case of The King v. Canadian Import Company in 61 Canadian Criminal Cases, 114, and on appeal in 62 Canadian Criminal Cases, 342. That case was under section 498. That is the coal prosecution case, my lord, and there is no suggestion that there is any distinction with regard to any of the clauses.

MR. McRUER: That is the one in Quebec, was it?

MR. KELLOCK: Yes.

THE COMMISSIONER: You gave me that Zarowski case the other day, the one from Saskatchewan; have you the reference before you there?

MR. KELLOCK: No, my lord. It was 1926, 3 Dominion Law Reports, but I don't remember the page, my lord.

MR. McRUER: I have got it here. 3 Dominion Law Reports, page 810. 1926, 3 Dominion Law Reports, page 810.

THE COMMISSIONER: Yes, I have them altogether now. I have that one some place else.

MR. KELLOCK: It is in connection with the discussion in my main factum, my lord, where your lordship has a note of that case.

Now, my lord, my friend starts in at page 293 and he cites part of the judgment in the Supreme Court in Weidman vs. Sharagge, and I pointed out to your lordship the curious error in the first sentence



And he deals with it on that basis. The case went

to the Court of Appeal, my lord, and it is reported  
in the same volume of page 488, and the latest case  
on the subject, my lord, is the case of the King v.

Canadian Import Company in 61 Canadian Criminal

Cases, 114, and on appeal in 61 Canadian Criminal

Cases, 345. That case was under section 438. That is

the case of the prosecution case, my lord, and there is no

suggestion that there is any distinction with regard

to any of the cases.

MR. McLELLAN: That is the case in Canada, was it?

MR. McLELLAN: Yes.

THE CHAIRMAN: You have not that knowledge

case the other day, the one from the other; have

you two references before you today?

MR. McLELLAN: No, my lord. It was 1968.

Position law reports, but I don't remember the page,

my lord.

MR. McLELLAN: I have got it here. 3 Canadian

law reports, page 610. I see, 3 Canadian law

reports, page 610.

THE CHAIRMAN: Yes, I have them right there.

now. I have that one some place else.

MR. McLELLAN: It is in connection with the dis-

cussion in my mind a factum, my lord, where your lordship

has a note of that case.

Now, my lord, my friend starts in on page 435

and he cites part of the judgment in the Supreme

Court in Weidman v. Shattuck, and I pointed out to

your lordship the serious error in the first

of the judgment of the Chief Justice which my friend sets out there.

5 " It is not necessary, I repeat, that the agreement should be in itself fraudulent or otherwise illegal; and all agreements which prevent or lessen competition today"-- my friend has it "today". The correct words are "do not come within the operation of the statute."

10 MR. McRUER: "hy do you say that is a curious error?"

MR. KELLOCK: Well, it is curious.

MR. McRUER: It was a typographical error.  
You do not suggest for a moment --

15 THE COMMISSIONER: That was corrected before.

MR. KELLOCK: Yes, my lord.

MR. McRUER: I don't know why you say it is curious.

20 MR. KELLOCK: I do wish my friend would not be so sensitive. I will correct my language in any way you like.

MR. McRUER: I wonder why you say it is curious.

25 MR. KELLOCK: Curious for this reason that my submission, your lordship, is, that as your lordship reads my friend's argument, all the way through my friend argues -- and this is my submission -- that the mere existence of an agreement is enough. It is true in one or two places in his brief my friend talks about injury to the public, but my friend does not attempt to show that, and on the facts as to the earnings of

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of the judgment of the Chief Justice which my friend  
sets out there.

"It is not necessary, I repeat, that the  
word should be in itself fraudulent or other-  
wise illegal; and all agreements which prevent  
or lessen competition today" -- my friend has  
"today". The correct words are "do not come within  
the operation of the statute."

MR. McLEOD: Why do you say that is a serious

error?

MR. McLEOD: I don't know why you say it is

MR. McLEOD: It was a typographical error.

You do not suggest for a moment --

THE COMMISSIONER: That was corrected before.

MR. McLEOD: Yes, my lord.

MR. McLEOD: I don't know why you say it is

serious.

MR. McLEOD: I do wish my friend would not be  
so sensitive. I will correct my language in any way

MR. McLEOD: I wonder why you say it is serious.

MR. McLEOD: I wonder for this reason that my

submission, your lordship, is, that as your lordship

reads my friend's statement, all the way through my friend

argues -- and this is my submission -- that the mere

existence of an agreement is enough. It is true in

one or two places in his brief my friend talks about

injury to the public, but my friend does not attempt

to show that, and on the facts as to the earnings of

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the companies affected, and the other facts which I won't detail but which I have discussed fully with your lordship, my submission is there isn't a trace of any injury to the public or the consumer or any undue enhancement of prices in any way. There are one or two references to that --

THE COMMISSIONER: What happened in the Weidman case?

MR. KELLOCK: My lord?

THE COMMISSIONER: Was he convicted there?

MR. KELLOCK: It was an entirely different case. I don't know whether your lordship remembers the case. It was two junk dealers who were buying and they were in a position where they bought everything in sight, and they depressed their prices by concerted action, and as I will refer --

THE COMMISSIONER: Depressed their buying prices.

MR. KELLOCK: Yes, they depressed their buying prices to such an extent that --

MR. McRUER: That is not quite right. What they did was they were operating ostensibly in opposition but they had an agreement between themselves to pool their business, and then they went out to buy junk and while apparently agreeing to compete they were agreeing they would not compete, that it was all one business, and then they got into a lawsuit over the terms of the agreement, and the defendant pled it was an agreement in restraint of trade contrary to the Criminal Code, and the Supreme Court of Canada held that was true. Then, in the Stimpson



and they were in a position where they couldn't even

[illegible]

Reeb case, which is a criminal case, the Supreme Court reiterated the law as laid down in Weidman v. Sharagge and said this is the law applicable to section 498 of the Criminal Code. None of these cases interpreted the Combines Act which was not in existence at the time of the Weidman and Sharagge case, not in its present form.

MR. KELLOCK: So far as the facts in the Weidman and Sharagge case my friend has stated them, with the additional fact that as part of the understanding between the plaintiff and defendant the idea was to depress their buying prices as much as possible. I just want to refer your lordship to page 14 of the judgement of Mr. Justice Idington.

THE COMMISSIONER: This is Weidman and Sharagge?

MR. KELLOCK: Yes, where his lordship says:

"The defendants swear the purpose of the agreement was to control the market for themselves...

.....to cease competition with each other"--

that is as between the plaintiff and the defendant --

"--to get as large a profit by keeping out competition as they could; and he says they succeeded",

and the learned judge, trial judge, found the defendant's story was the true one, and at 19 his lordship says:

"One thing which must appear in any given case is that the agreement or arrangement is one designed to prevent or lessen competition. It must be also an attempt at what would be an



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v. Sharnage and said this is the law applicable

to section 498 of the Criminal Code. None of these  
cases interpreted the provisions but what was not in  
existence at the time of the Weidman and Sharnage  
case, not in its present form.

MR. KENNEDY: So far as the facts in the

Weidman and Sharnage case my friend has stated that  
with the additional fact that as part of the water-  
standing between the plaintiff and defendant the de-  
fendant was to suppress their price as much as possible.  
I just want to refer your Honor to page 14 of the  
judgment of Mr. Justice Kingston.

THE COURT: This is between the defendant

MR. KENNEDY: Yes, where the defendant says:

"The defendant owned the purpose of the price

went was to control the market for themselves.

.....to cause competition with each other."

that is as between the plaintiff and the defendant --

"--to get as large a profit by keeping out

competition as they could; and he says they

succeeded."

and the learned judge, trial judge, found the

defendant's story was the true one, and it is his

lordship says:

"One thing which must appear in any given case

is that the agreement or arrangement is one

designed to prevent or lessen competition. It

must be also an attempt at what would be

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"unduly doing thereof that is agreed upon".

And at 27 --

"The enhancing or lowering of prices; the variation thereof without obvious causes other than the evil purpose the Act forbids; the margin of profit;.....the entire conduct of the parties and the results produced must each and all furnish some aid to determine whether or not the Act has been intended to be violated".

Mr. Justice Anglin, as he then was, at 41 says:

"But every agreement to prevent or lessen competition is not declared to be an offence.

The elimination or diminution of competition must be undue".

And at 42, and this is an important statement:

".....Whereas under the latter"-- that is undue, the word undue --"the prime question certainly must be, does it, however advantageous or even necessary for the protection of the business interests of the parties, impose improper, excessive or oppressive restrictions upon that competition the benefit of which is the right of everyone?"

In the Canadian Import case that I have just referred your lordship to that puts it on a ground which applies very much to the situation here. Mr. Justice Bond in the trial judgment at 349 says this:

"I do find ample evidence"-- and I am not reading it all --"to establish that the appellant's intention was to gain control of the industry



"and by going there that is agreed upon."

And at 27 --

"The enjoining or lowering of prices; the variation

thereof without obvious causes other than the

evil purpose the Act forbids; the raising of

prices;.....the entire conduct of the parties

and the results produced must each and all have

some aid to determine whether or not the Act has

been intended to be violated."

Mr. Justice Anglin, as he then was, at 41 says:

"But every agreement to prevent or lessen com-

petition is not declared to be an offence.

The elimination or diminution of competition must

be shown."

And at 43, and this is an important statement:

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under, the word under -- "the prime question certainly

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unjust or oppressive restrictions upon the

competition the benefit of which is the right

of everyone?"

In the Canadian Report case that I have just referred

your lordship to that puts it on a ground which applies

very much to the situation here. Mr. Justice Ridd

in the trial judgment at 249 says this:

"I do find ample evidence" -- and I am not reading

it all -- "to establish that the appellant's

intention was to gain control of the industry

"so as to exclude (as indeed they succeeded in doing to a marked degree) competition in the trade, and by so doing to create a price structure based not upon the intrinsic merits of the business, that is, the cost of coal laid down at the wharf and subsequently delivered to the consumer, or the fair return upon capital invested, or upon the turnover or upon the net profit per ton,-- on the contrary an arbitrary price structure was agreed upon..... based upon American differentials: and this in my opinion brings the agreement within the prohibitions as being undue and detrimental to the public and also designed to restrict competition unduly..."

That view was also expressed in the Court of Appeal.

Mr. Justice St. Germain at page 372 says:

"The other ~~change~~ 'In connection with the foregoing it is the intention to adhere to present price differentials between American and Welsh anthracite in establishing prices to the trade as far as it is possible so to do' shows undoubtedly as seen previously, that the object is not to fix wholesale and retail prices based on the cost price which is quite in order, but rather to fix prices based on those of American anthracite without consideration therefore of the question of a reasonable margin of profit".

And at 372:

"At no point is it established that the difficulties which had accompanied the development of the anthracite trade preceding the formation



"so as to exclude (as indeed they succeeded in doing to a marked degree) competition in the trade, and by so doing to create a price structure based not upon the intrinsic merits of the business, but in the cost of coal laid down at the wharf and subsequently delivered to the consumer, or the fair return upon capital invested, or upon the turnover or upon the net profit per ton,--on the contrary an arbitrary price structure was arrived upon....

passed upon American differentials: and this in its opinion being the agreement within the prohibition as being more and detrimental to the public and also designed to restrict competition unduly."

That view was also expressed in the Court of Appeal.

Mr. Justice St. Germain at page 372 says:

"The other clause 'in connection with the foregoing' it is the intention to adhere to present price differentials between Canadian and foreign goods as it is possible so to do; shows undoubtedly as seen previously, that the object is not to fix wholesale and retail prices based on the cost price which is quite in order, but rather to fix prices based on those of American manufacturers without consideration therefore of the question of a reasonable margin of profit."

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"At no point is it established that the differ-

"of the agreement in question were the result of the lowering of prices by too active competition".

I submit, my lord, that is exactly what has been shown here, that it was too active competition which brought this about in the depression years for the most part, and that the prices certainly are based on the companies' costs and a reasonable return, if they got any return at all, on the capital which is employed, and it has not been shown by anybody -- in fact, could not be shown, in my submission, that there was anything undue about the profit which has been earned.

MR. McRUER: Of course, I never assumed to prove a case of criminal guilt against these people. I said time and again that I was not going to take up the time of the Commission with it except as it pertained to a tariff inquiry that they did agree among them not to compete; that is all, because to either say they are guilty or not guilty would be <sup>a</sup>very improper thing to do because we haven't gone into all the evidence. My friend says I have not proved this and I have not proved that. I have not attempted to prove that they are guilty of this offence.

MR. KELLOCK: I am not asking his lordship to do that either, but what my friend does wind up by asking your lordship to do is to refer this matter to the Registrar under the Act. Now, my lord, my submission is --

THE COMMISSIONER: Under the Combines Act.

MR. KELLOCK: Yes. My submission is that



of the agreement in question were the result of

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I submit, my lord, that it is exactly what has been  
shown here, that it was too active competition which  
brought this about in the depression years for the  
most part, and that the prices a railway are based  
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MR. HOLLIS: Of course, I never assumed to prove  
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thing to do because we haven't come into all the  
evidence. My friend says I have not proved this and  
I have not proved that. I have not attempted to  
prove that they are guilty of this offense.

MR. KILGORE: I am not asking his lordship to  
do that either, but what my friend does wish to do  
saying your lordship to do is to refer this matter  
to the Registrar under the Act. Now, my lord, my

submission is --  
The Registrar under the Act  
The Registrar under the Act

unless there was any evidence here to show that what was done was improper in any way, either that the prices were excessive, that they resulted in excessive and unfair and improper returns to the company, then that would be one thing, but my submission, my lord, is that when these facts are examined, as I have called them to your lordship's attention, that there is nothing of that kind, nothing of that kind at all; that the worsted cloth agreement, the full fashioned hosiery agreement particularly, the carpet agreement arose out of depressed conditions where goods were being sold at cut throat prices, and there was competing for the business and there was not enough to go around.

MR. McRUER: I can soon disprove a lot of that.

MR. KELLOCK: Just a moment. I am speaking of what is the evidence, and my friend --

THE COMMISSIONER: What do you mean by saying there was not enough to go around; wasn't enough what?

MR. KELLOCK: Wasn't enough business, my lord.

THE COMMISSIONER: Not enough demand, you mean?

MR. KELLOCK: Yes.

MR. McRUER: Therefore they wanted to raise the prices to the consumer.

MR. KELLOCK: There isn't a shred of evidence of that.

MR. McRUER: That is the object; it was going to be made too low.

MR. KELLOCK: My friend cannot, of course, see a



was done was improper in any way, either that the

prices were excessive, that they resulted in excessive

and unfair and improper returns to the company, then

that would be one thing, but my understanding, my lord,

is that when these facts are examined, as I have

called them to your lordship's attention, that there

is nothing of that kind, nothing of that kind at all;

that the so-called old agreement, the old agreement

which was made between the company and the

group out of depressed conditions which were

being sold at very low prices, and there was

competition for the business and there was not enough

to go around.

MR. McLEOD: I can soon dispose a lot of that.

MR. McLEOD: That is correct. I am assuming of

what is the evidence, and my friend --

THE JUDGE: That is not the way to be saying

there was not enough to go around; wasn't enough what

MR. McLEOD: Isn't enough business, my lord.

THE JUDGE: Not enough business, you mean?

MR. McLEOD: Yes, my lord.

MR. McLEOD: Therefore they wanted to raise

the prices to the company.

MR. McLEOD: There isn't a shred of evidence

that the company was in a position to raise

the prices; that is the object; it was to raise

the prices to the company.

MR. McLEOD: Yes, my lord.

THE JUDGE: That is the object; it was to raise

thing except that an agreement of this kind is for the purpose of raising the price. That is all my friend can see and he stops there.

5 THE COMMISSIONER: When you do see an agreement of this kind it is your duty to stop and scrutinize it very carefully.

10 MR. KELLOCK: Quite, and, my lord, I have tried to do that, and my submission to your lordship is that this agreement not only did not unduly enhance prices, but did not enhance them at all. They were in the nature of what you might call stop loss agreements. Competition was driving prices down where the companies were selling at unprofitable prices. In order to prevent that thing going further with its  
15 logical result --

THE COMMISSIONER: You are stating facts there. Are they really before me?

MR. KELLOCK; Yes.

20 THE COMMISSIONER: That competition was driving prices down.

25 MR. KELLOCK: Yes, my lord, in my main factum I have set the evidence out in detail. Now, my lord, that applies particularly to the worsted cloth, full fashioned hosiery and the carpets. We come to the cotton thread which applied only up to 39's, and the towels. Now, there is a difference between the two. Take cotton thread first.

SECRETARY WHITELEY: Cotton yarns, you mean.

30 MR. KELLOCK: That is correct, cotton yarn. Some only of the companies were concerned in them. Your



this except that an agreement of this kind is for the purpose of raising the price. That is all my friend can see and he stops there.

THE COMMISSIONER: When you go to see an agreement of this kind it is your duty to stop and see whether it is very carefully.

MR. ALLISON: And, my lord, I have tried to that, and my submission to your lordship is that this agreement not only did not really enhance prices, but did not enhance them at all. They were in the nature of what you might call stop loss orders. Competition was driving prices down where the companies were willing at unprofitable prices. In order to prevent that thing going further with its logical result --

THE COMMISSIONER: You are stating facts there are they really before me?

MR. ALLISON: Yes.

THE COMMISSIONER: That competition was driving prices down.

MR. ALLISON: Yes, my lord, in my opinion I have set the evidence out in detail. Now, my lord, that applies particularly to the worsted cloth, all fashioned hosiery and the carpets. As to the cotton thread which quoted only up to 38's, and

the towels. Now, there is a difference between the two. Now, my lord, in my opinion, there is a difference between the two. Now, my lord, in my opinion, there is a difference between the two.

THE COMMISSIONER: Cotton yarns, you mean.

lordship has the records of the earnings of these companies, and your lordship has the additional fact that other companies were manufacturing these yarns for sale. Now, these particular companies could not maintain improper, undue prices for cotton yarn in the face of the other sources of supply. Not only that, but other companies who did not manufacture cotton yarn for sale did manufacture cotton yarn for their own purposes, and if there was anything unduly attractive about the prices that were being obtained for the cotton yarn under this understanding then these other companies certainly would have come into the market, and they did not do it. So that my submission, my lord, is there isn't a shred of evidence with regard to the cotton yarn understanding that it resulted in any improper or undue prices being obtained. Then, you come to towels. Now, towels were based entirely on cost of production. The only way that a uniform price would be arrived at as between two or more companies making towels would be that if the exact same construction was used then the method of costing which was used would have arrived at the same price. But it again had a direct relation to the cost of production and there isn't any evidence at all that any of them resulted in improper prices being arrived at in the end.

So that, my lord, my submission is that these agreements fall into two classes. The first class is those that were brought about by depressed conditions that I have spoken about and referred to in the evidence,



relationship has the records of the earnings of these  
companies, and your relationship has the additional fact  
that, but other companies who did not receive same  
cotton year for same did receive same cotton year  
for their own purposes, and if there was anything  
unduly attractive about the prices that were being  
obtained for the cotton year under this arrangement  
when these other companies certainly would have  
come into the market, and they did not do it. No  
my friend, my lord, is there isn't a shred of  
evidence with regard to the cotton year arrangement  
that it resulted in any improvement or more prices  
being obtained. Then, you come to towels. Now,  
towels were used entirely on cost of production.  
The only way that a uniform price could be arrived  
at is between two or more companies making towels  
would be that if the exact same consideration was  
then the method of costing which was used would have  
arrived at the same price. But it didn't have a  
direct relation to the cost of production and there  
isn't any evidence at all that any of them resulted  
in improper prices being arrived at in the end.  
So that, my lord, my submission is that these  
agreements fall into two classes. The first class

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that they were in the nature of stop loss agreements to prevent companies incurring heavier losses than they then were incurring in connection with these particular lines that were affected. In the others they were based, in the case of towels, absolutely on cost of production, and that there is no evidence that either in the case of the towel or cotton yarn there was anything out of line in the prices which were obtained, and there was both -- in the case of the cotton yarn there was other domestic as well as import competition which would prevent any undue prices being charged --

MR. McRuer: How would imports come into it?

MR. KELLOCK: In the case of towels there also was import competition, and I have given your lordship the exact figures on that in my main factum. So that my submission, my lord, is with regard to these agreements that they were quite proper, if one looks at them from the other standpoint entirely. If they did prevent the companies incurring increased losses without resulting in any undue prices being charged then they were a good thing from the standpoint of everybody because insofar as they had any effect at all, covering such a few lines of the companies' production, insofar as they had any effect at all they kept the companies in business and maintained employment, and the logical result of doing nothing and allowing these intense competitive conditions to exist is that somebody is driven out of business with consequent loss of employment, loss of investment



that they were in the nature of stop loss agreements  
then were inserting in connection with these purchases  
lines that were effected. In the other they were  
based, in the case of towels, definitely on cost of  
production, and that there is no evidence that either  
in the case of the towel or cotton yarn there was  
anything out of line in the prices which were obtained,  
and there was both -- in the case of the cotton yarn  
there was other domestic as well as import competition  
which would prevent any undue prices being obtained --  
Mr. Rogers: Now would imports come into it?  
Mr. Rogers: In the case of towels there also  
was import competition, and I have given your lordship  
the exact figures on that in my own statement. So  
that my statement, my lord, is still valid to these  
agreements that they were quite proper, it was looked  
at from the other standpoint entirely. It is  
did it vent the situation involving increased losses  
without resulting in any undue purchasing charges  
then they were a good thing from the standpoint of  
everybody because insofar as they had any effect  
at all, covering such a few lines of the domestic  
production, insofar as they had any effect at all they  
kept the companies in business and what kind of employ-  
ment, and the logical result of doing nothing and  
allowing these intense competitive conditions to  
exist is that nobody is driven out of business  
with consequent loss of employment, loss of it

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and, after all, when the business gets concentrated in the stronger hands why then the prices go up and the consumer pays in the long run.

MR. McRUER: Look after that by a reduction in the tariff.

MR. KILLOCK: So, my lord, the legislation on the subject, as your lordship well knows, does not say that an agreement or an understanding with regard to prices is improper. It merely says that if it results, or if one can see that it is likely to result in prejudice or harm or detriment -- the language of the statute -- to any one of the clauses mentioned in the statute then it is illegal, but until that point is reached it is not. It is perfectly proper, and my submission is, my lord, that the agreements in question here, when your lordship considers them in connection with all the facts which I have tried to bring to your lordship's attention, and the earnings of the companies affected, and their losses, then it cannot be said there is any presumption, that there is even the least presumption of any detriment or anything improper about these agreements in any way.

My lord, with regard to the cotton yarn, for instance, just to illustrate further what I meant. In exhibit 894, which is the Tariff Board Report of April, 1926, there are the following companies listed as selling cotton yarns: There is Canadian Cottons, Dominion Yarns, Dominion Textile, Hamilton Cotton, Wabasso Cotton, Cosmos Imperial and the York Knitting



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in the stronger hands why then the prices go up  
and the consumer pays in the long run.

MR. MATHUR: Look after that by a redemption in

the tariff.

MR. KILGUS: No, my lord, the legislation on

subject, as your lordship well knows, does not say  
that an agreement or an understanding with regard to  
prices is improper. It merely says that if it results

or if one can see that it is likely to result in  
prejudice or harm or detriment -- the language of  
the statute -- to any one of the classes mentioned in  
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my submission is, my lord, that the agreements in  
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connection with all the facts which I have tried to  
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of the companies affected, and their losses, then it  
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is even the least presumption of any detriment or  
anything improper about these agreements in any way.

My lord, with regard to the cotton yarn, for  
instance, just to illustrate further what I meant.

In exhibit 894, which is the Tariff Board Report of  
April, 1936, there are the following companies listed  
as selling cotton yarn: There is Canadian Cottons,

Canadian Yarn, Limited, and the New York  
Cotton Company, Limited, and the New York

Mills.

MR. McRUER: They sell yarns of different classifications than those included in this. Cosmos Imperial are makers of commercial --

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MR. KELLOCK: I am going to ask my friend to put his hands on the evidence for some of this.

MR. McRUER: I know, but don't conjure up things.

MR. KELLOCK: My friend is making a lot of general statements.

10

MR. McRUER: In this matter I purposely said time and again we are not going into the deep refinements of this as if it were a prosecution of these people for a breach of these acts, but when you come to put up a statement that yarns manufactured by Cosmos Imperial were the same as <sup>the</sup> yarns involved in these price agreements why I cannot let that go.

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THE COMMISSIONER: Well, either they compete or they do not compete.

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MR. KELLOCK: They do compete, my lord, and the basis of this report in putting them together is for that reason. There is no sense of saying these companies sell cotton yarns to other manufacturers unless they sold comparable cotton yarns, and the only yarns that are affected by the discussions between the four companies are 39's and coarser. Now, there are only four companies that took part in discussion about prices of cotton yarns, and there are in that list that I read to your lordship three other companies that sell these cotton yarns as well as the four, and in

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MR. McLENNAN: They said some of the

circumstances than those included in this. Some

material are makers of computers. I --

MR. McLENNAN: I am going to ask my friend to put

his hands on the evidence for some of this.

MR. McLENNAN: I know, but don't confuse me with

MR. McLENNAN: My friend is making a lot of

general statements.

MR. McLENNAN: I am going to ask my friend to put

time and again we are not going into the deep

testimony of this as it is a prosecution of

these people for a bunch of these notes, and when you

come to put up a statement that your friend turned

the

of these people. I was the same person involved

in these cases. I cannot say that I

MR. McLENNAN: Well, either that or

or they do not compute.

MR. McLENNAN: That is correct, my friend, and

the basis of this report is that they are

is not that reason. There is no sense of saying

these companies all cotton yarn to other companies

unless they sold comparable cotton yarn, and the only

MR. McLENNAN: I am going to ask my friend to put

the four companies are 30's and 40's. Now, there

MR. McLENNAN: I am going to ask my friend to put

MR. McLENNAN: I am going to ask my friend to put

MR. McLENNAN: I am going to ask my friend to put

MR. McLENNAN: I am going to ask my friend to put

addition to that there are other cotton companies  
which manufacture cotton yarns for their own use  
and if there was anything particularly attractive about  
the prices for cotton yarns that these four companies  
were getting then these other companies certainly  
would be selling.

MR. McNEER: The evidence was, and by one of  
the witnesses -- it was Mr. Dodd, that the bulk, or  
practically all of the cotton yarns that were made  
for sale were made by these companies, these four  
companies that were parties to the agreement.

MR. KILLOCK: I would think that would make it  
stronger; if there was anything particularly attractive  
about the prices these companies were getting then  
there were other people in the business could have  
done it, other people who were equipped to do it.

MR. McNEER: Don't you see what would happen if  
these poor individuals went to work and put up a  
plant to make cotton yarn to take advantage of this  
profit these companies were making? The four big  
companies would drop the prices and put them out of  
business.

MR. KILLOCK: My friend is suggesting something  
in that that we would then be committing, we would  
then commit another criminal offence if we did that,  
as my friend suggests. That, my lord, is in the teeth  
of section 498-A.

THE COMMISSIONER: I think you need not prolong  
the discussion. The point is this, were these four  
companies producing a product of which they were the





sole, or practically the sole manufacturers?

MR. McRUER: That is what Mr. Dodd said.

5 THE COMMISSIONER: If they were, and entered into an agreement -- I am not passing on the merits of the agreement at all -- if they entered into, we will say, an improper agreement they could not excuse themselves by saying "oh well, that allowed somebody else to start up in business making these same yarns and undersell us". That is no answer. You must take  
10 the field at the moment. They are in possession of it, and see what they did with it.

MR. KELLOCK: Mr. McRuer's contention was that these four companies did supply the larger part, the bulk of it --

15 THE COMMISSIONER: I think they supplied almost all of it.

MR. KELLOCK: I don't think quite, my lord. There were these other companies who were manufacturing yarn for sale, and in addition to these there were  
20 imports, principally from Great Britain.

THE COMMISSIONER: Of these very same yarns?

MR. KELLOCK: Of these same yarns.

THE COMMISSIONER: Any large extent of imports?

25 MR. McRUER: They had a very nice tariff on.

MR. KELLOCK: Answering your lordship's question I don't know that we have separated yarns, 39's and coarser, from the others. I think the figures include them all. That could be done. I am told  
30 there is no question at all that the imports did



...or practically the sole manufacturer  
...said: That is what Mr. Wood said.

The Commission: If they were, and entered into

an agreement -- I am not passing on the merits of  
the agreement at all -- if they entered into, we will  
say, an improper agreement they could not excuse

...of the ...  
also to start up in business making these same yarns  
and undersell us". That is no answer. You must

the field at the moment. They are in possession of  
it, and see what they did with it.

...  
these four companies did supply the larger part, the  
bulk of it --

The Commission: I think they are right almost  
of it.

...  
...  
...in addition to these there are  
reports, principally from Great Britain.

The Commission: Of these very same yarns?  
... Of these same yarns.

The Commission: Any large extent of interest?  
... they had a very nice tariff on.

...  
I don't know that we have separated Yarns, 35's and  
... I think the ...  
... That could be done. I am sure

... of the ...

include these very same yarns so there wasn't only domestic competition but there was foreign competition, United Kingdom competition as well.

5 Then, my lord, just two or three other things with regard to my friend's brief. On page 322 my friend refers to a circular sent out on the 19th of July. This refers to full fashioned hosiery, where he says:

10 ".....Mr. Hallam urges all mills to carry out sections 3,4,5,6,7,8,9,10,11 and 13 --"

THE COMMISSIONER: What page?

MR. KELLOCK: Page 322, my lord, at the top.

THE COMMISSIONER: Yes.

15 MR. KELLOCK: "--sections 3,4,5,6,7,8,9,10, 11 and 13 of the memorandum of May 1st"--

THE COMMISSIONER: Which particular circular does this refer to?

20 MR. KELLOCK: It refers to full fashioned hosiery. My friend goes on to say:

"The Association, therefore, apparently carried on under the terms of the agreement of May 1st until the fall of 1935"--

Now, everyone of these paragraphs refer to --

25 THE COMMISSIONER: May 1st what year?

MR. KELLOCK: 1935. Everyone of these sections, my lord, 3 to 13, do not refer to price at all. They refer to these various fair trade practices which I have already discussed with your lordship about advertising and so on. They have got nothing to do --

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MR. McRUER: But the agreement referred to prices.

MR. KELLOCK: I know, but the point of this is that there was no agreement as to prices at all at that time. What I am submitting to your lordship is --

THE COMMISSIONER: He urges them to carry out sections 3,4,5,6,7, and so on.

MR. KELLOCK: Which have nothing to do with price, and the circular itself --

THE COMMISSIONER: What was there to carry out then?

MR. KELLOCK: These sections, my Lord, deal with allowances and rebates and marking of seconds and all that sort of thing. That is what the mills were asked to carry out, and that very same exhibit which contains that circular contains another telegram, number 62, which specifically sets out "no agreement with Canadian silk possible; agreements therefore cancelled".

MR. McRUER: That is part of the negotiations.

MR. KELLOCK: Canadian Silk Products --

THE COMMISSIONER: Who was the man who spoke before us for Canadian Silk Products?

MR. McRUER: Mr. Cooke was the man that gave some long evidence, that we had some difficulty in getting him down to just telling us what took place.

MR. KELLOCK: Well, my lord, I want to mention that. That starts in at the same page.

THE COMMISSIONER: Is he the man who was so angry at somebody else?



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Q. Now, but the agreement referred to by you

A. Yes, I know, but the nature of this is

that there was no agreement as to where at all  
at that time. That I am submitting to your lordship

is --

Q. On the other hand, he might then to carry out

sections 3, 4, 5, 6, 7, and so on.

A. Yes, which have nothing to do with this

and the other hand --

Q. The Commission: What was there to carry out

A. Yes, these sections, 3, 4, 5, 6, 7, and so on

difficulties and matters and matters of records and all

that sort of thing. That is what the whole case

asked to carry out, and that very case which is

submitted to your lordship, and which is

submitted to your lordship, and which is

submitted to your lordship, and which is

submitted to your lordship, and which is

submitted to your lordship, and which is

submitted to your lordship, and which is

submitted to your lordship, and which is

before us for consideration, and which is

A. Yes, Mr. Justice, the man in the case

long evidence, that we had some difficulties in getting

him down to just telling us what took place.

A. Yes, Mr. Justice, my lord, I want to mention

that. That appears in at the same place.

Q. THE COMMISSIONER: Is he the man who was so

early at somebody else?

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MR. McRUER: Yes.

THE COMMISSIONER: For not observing some gentlemen's agreement.

MR. McRUER: And then he maintained there wasn't an agreement.

THE COMMISSIONER: An agreement supposed to be arrived at at a certain conference which afterwards he said he did not attend.

MR. KELLOCK: He said he was there.

MR. McRUER: He said he was there, but they didn't agree. There was no agreement but he was writing letters chastising people for selling below it.

THE COMMISSIONER: I remember his evidence very well.

MR. KELLOCK: My friend starts to deal with that at the foot of page 322, and it doesn't matter very much in my submission what view your lordship takes of that evidence. The situation was this, that that meeting that was referred to was in May of 1936, and Mr. Cooke, who gave evidence, certainly was under the impression, the very definite impression, that so far as the Gotham people he complained about later, that they certainly had agreed on prices at that time with him and he expresses that in his letters.

THE COMMISSIONER: Yes.

MR. KELLOCK: Your lordship has that in mind.

THE COMMISSIONER: If his evidence and letters had coincided I would have understood something.



THE COMMISSIONER: Not not observing any...  
man's agreement.

MR. BROWN: And then he indicated to me...  
an agreement.

THE COMMISSIONER: An agreement supposed to be...  
arrived at at a certain conference which afterwards...  
he said he did not attend.

MR. BROWN: He said he was there.

MR. BROWN: He said he was there, but they didn't...  
agree. There was no agreement but he was talking...  
to the Commission: I remember the evidence very

well.

MR. BROWN: My friend started to deal with...  
that at the fact of page 388, and it doesn't matter...  
very much in my opinion what view your lordship...  
takes of that evidence. The situation was this...  
that the meeting that was referred to was in May...  
of 1956, and Mr. Brown, who gave evidence, certainly...  
was under the impression, the very definite impression...  
that no far as the bottom people he mentioned above...  
later, that they certainly had agreed on prices...  
at that time with him and he expressed that in his...  
testimony.

THE COMMISSIONER: Yes.

MR. BROWN: Your lordship has that in mind...  
THE COMMISSIONER: If his evidence and later...  
had concluded I would have understood something.

MR. KELLOCK: Now, my lord, I am not going to try in any way to reconcile that.

THE COMMISSIONER: His letter says yes and his evidence says no.

5 MR. KELLOCK: All I say about that is this, if there was any such agreement it was in force only for a short time because if your lordship refers to Mr. Cooke's letter of the 3rd of July following, which is part of exhibit 793, your lordship will see that  
10 this letter shows that any such agreement was not lived up to for any length of time.

MR. McRUER: The letter says:

15 " Unless the Association is able to put a stop to these practices we intend to set up our own price structure and we would ask you to be kind enough to give the various members fair warning that we intend to do this. We have been extremely considerate in holding back notwithstanding the underselling"--

20 THE COMMISSIONER: There is no doubt in that letter that there was a price structure that he was supposed to adhere to, or he was adhering to and that he was threatening to depart from unless the thing was  
25 done by the Association as a whole.

MR. McRUER: I don't know what he means by the next line --"but we do not intend to continue to take it on the chin".

30 MR. KELLOCK: There is this fact that the evidence showed on the 19th of July there was a further meeting with an attempt to set up an agreement and the express



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evidence is they did not get anywhere so that the  
agreements ceased, so far as full fashioned hosiery  
is concerned, at that time.

5 THE COMMISSIONER: Before you go any further  
are you finishing to-day?

MR. KELLOCK: My lord, I cannot finish to-day but  
I hope to finish to-morrow.

THE COMMISSIONER: Then, we will take a recess.  
-- The Commission adjourned for a short recess.

10 (page 17345 follows)

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CHAPTER

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-- On resuming at 4.10 P.M.

MR. KELLOCK: My lord, I cannot usefully add anything to the subject we were discussing and I want to pass on to something else as concisely as I can.

5 On page 218 of my friend's brief my friend sets out there the basis for his contention that the Dominion Woollens and Worsted's is sort of an a basis by itself and it is not to be included with the other companies for comparative purposes, and that case is entirely,  
10 as your lordship recalls, based, as my friend says, on Exhibit 1060 which is a report or a letter written by Mr. Evans to the Company setting out Mr. Evans' views in regard to the Company.

15 Now, Exhibit 1061 is the Company's answer which denies Mr. Evans' contention and my submission is that your lordship could not be asked to try an issue of this kind on affidavits.

20 THE COMMISSIONER: What is the issue between them again, shortly?

MR. KELLOCK: What is the issue? Mr. Evans makes a whole lot of charges.

THE COMMISSIONER: What are they?

25 MR. KELLOCK: Oh, he covers a variety of subjects, mylord. He says that the company employs too large a clerical staff. If they employed less they would do a lot better. That their machinery of ascertain-  
30 ing what their costs are are very ponderous and takes a long time to get it back to the head office.



— on receiving at 4.10 P.M.

a wife lot of oranges.

On the other hand, he covers a variety of subjects.

and he gives his ideas as to why the company has experienced a loss on the various years. He says that it is due to obsolete merchandise and he charges bad management and that sort of thing. In exhibit 1061, the Company answers Mr. Evans' completely, and my submission is, as I say, that your Lordship could not try an issue of that kind on affidavits any more than your lordship could try it on letters. I submit that this company is one of the largest companies in that branch of the industry. It cannot be eliminated from consideration if a proper view is to be obtained on the industry, and my friend's whole case in asking your lordship to eliminate it from consideration is based on this letter of Mr. Evans which, as I say, is contradicted ---

MR. McRUER: Oh, no.

THE COMMISSIONER: That cannot be right. There is the very fact of the company itself, its origin--everything else is before me besides what Mr. Evans said. According to you Mr. Evans' criticism is rather on matters of management.

MR. KELLOCK: I am quite satisfied if your lordship judges the company other than on Mr. Evans.

THE COMMISSIONER: I say the company itself, though, has intrinsic features that have to be taken into consideration.

MR. McRUER: A merger of four other companies,



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and he gives his ideas as to why the company has

experienced a loss on the various years. He says

it is due to obsolete merchandise and he charges the

management and what sort of thing. In 1913 1914

the company suffered a loss, completely, and my

conclusion is, as I say, that your merchandise could not

pay an issue of that kind on a life-time any more than

your merchandise could pay it on a lifetime. I admit

that this company is one of the largest companies

in the branch of the industry. It cannot be said

that from consideration a life-time is to be

obtained on the industry, and in 1913's whole case

is saying your merchandise to eliminate it from consideration

action is based on this letter of Mr. Brown which, as

I say, is contradicted ---

MR. MILLER: No, no.

THE COURT: I think that cannot be right. These

is the very fact of the company itself, its capital

everything else is before me besides what Mr. Brown

said. According to you Mr. Brown's criticism is

rather on matters of management.

MR. MILLER: I am quite satisfied if your

merchandise satisfies the company other than on Mr. Brown's

view. I say the merchandise is

and I believe features that have to be taken

certainly one of them which had been very profitable and prosperous until the time ---

5 MR. KELLCOCK: I am speaking only of Mr. Evans' report. Then, my lord, at page 355 of my friend's brief, it argues very largely from a very narrow basis in regard to tax concessions which some of these companies have had and my friend makes the statement that individual companies engaged in the industry have with few, if any, exceptions received advantages over the ordinary tax payers. Now, I do not recall 10 any other companies other than the ones which were perhaps dealt with here most particularly, - that is, where your lordship attended at their places of business, and I don't know that there is any evidence - 15 I certainly have not seen any evidence of a wide-spread character as to tax concessions to the other companies, some 400 companies or more, and my criticism of my friend's statement there is that it is too broad 20 a statement from the narrow base from which it starts. Then, my lord, on pages 416 and following pages my friend deals with the subject of costs of production, which he also deals with on pages 247 and following 25 pages, and on page 416, at the bottom, my friend makes a charge which I submit is quite unfounded and I should like to deal with it. My friend says "On this occasion," - that is in connection with the 30 hearing before the Tariff Board, Reference 83 ---

THE COMMISSIONER: I understand under the new Treaty



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certainly one of them which had been very profitable

and prosperous until the time ---

I am speaking of it, I am not

forgetting, my love, at the end of my friend's

brief, it argues very largely from a very narrow

basis is related to tax considerations which some of these

companies have had and my friend makes two statements

that individual companies engaged in the industry

have with me, if any, exceptions received advantages

over the ordinary tax regime. Now, I do not recall

any other companies other than the ones which were

perhaps dealt with here most particularly, - that is,

where your friendship extended at their places of

business, and I don't know that there is any evidence

I certainly have not seen any evidence of a wide-

spread character as to tax considerations to the extent

companies, some 400 companies or more, and my criticism

of my friend's statement there is that it is too broad

a statement from the narrow base from which it starts.

Now, my love, on pages 418 and following pages my

friend deals with the subject of costs of production,

which he also deals with on pages 247 and following

pages, and on page 418, at the bottom, my friend

makes a charge which I submit is quite unfounded and

I should like to deal with it. My friend says

--- and I am speaking of it, I am not

forgetting, my love, at the end of my friend's

brief, it argues very largely from a very narrow

there are to be no more hearings before the Tariff Board.

MR. McRUER: That is right.

MR. KELLOCK: As I read the Agreement there was provision in there for audience to the ---

THE COMMISSIONER: We had the agreement filed, have we not?

MR. KELLOCK: Yes, my lord. There is a provision in there. My copy seems to have got mislaid.

MR. McRUER: I cannot recollect it. There is a copy. My impression was that there was no provision in regard to the Tariff Board in the new Agreement.

MR. KELLOCK: Well, I had something in my mind. What I had in mind was the last part of Article 6, which does not mention the Tariff Board specifically but this is what it says:

"The Government of Canada undertakes as regards goods the growth, produce or manufacture of the United Kingdom other than those enumerated in Schedule 4, that, under the British Preferential Tariff, no new protective duty shall be imposed and no existing protective duty increased except after an inquiry at which United Kingdom producers shall enjoy full rights of audience."

Does not mention the Tariff Board.

THE COMMISSIONER: No, as you have been saying, "I have been instructed." There is no reference to the Tariff Board.

MR. KELLOCK: No, no reference unless that is intended



there are to be no more hearings before the tariff board.

MR. MORRIS: That is right.

MR. KILLICK: As I read the agreement there are

provisions in there for submission to the --

THE COMMISSIONER: He had the agreement filed.

Have we not?

MR. KILLICK: Yes, my lord. There is a provision

in there. My copy seems to have got mislaid.

THE COMMISSIONER: I have it.

copy. My impression was that there was no provision

in regard to the tariff board in the new agreement.

MR. KILLICK: Well, I am standing in my mind.

that I had in mind was the last part of Article 6, which

does not mention the tariff board specifically but only

is that it says:

"The Government of Canada will remove or

reduce the tariff, protect or remove or

of the United Kingdom except those enumerated

in Schedule 4, that, under the British Tariff

tariff, no new protective duty shall be imposed

and no existing protective duty increased except

after an inquiry at which United Kingdom producers

shall enjoy full rights of audience."

Does not mention the tariff board.

THE COMMISSIONER: No, as you have been saying.

"I have been instructed." There is no reference

to the tariff board.

MR. KILLICK: And the reference is to the tariff board.

5 MR. McRUER: It would be quite possible yet, though, if any question came up between the producers in the United Kingdom and the Government of Canada for the Minister of Finance to refer the matter to the Tariff Board under the general provisions of the Tariff Board Act.

10 THE COMMISSIONER: Yes, the Governor in Council and the Minister of Finance can do what they like with the Tariff Board but the old Treaty gave a positive right to the British people to come to the Tariff Board and ask to have a case heard.

15 MR. McRUER: And I think there is a very important fundamental difference between the old treaty and this Treaty now on the abolition of that provision because the two bases on which they could come and on which the Tariff Board must act was the relative cost of production in order to assure reasonable competition.

20 Now, that basis is abolished as far as I can see because when you consider that basis you eliminate the whole question of the economic welfare of the Dominion as to whether an industry ought to be supported even though the Tariff may be necessary having regard to the relative cost of production in Canada.

25 For instance, you may have an industry manufacture something and we would be far better off importing that article, but on the basis of the relative cost of production in Canada the Tariff Board's hands would be tied.

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Mr. Webster: It would be quite possible yet, though if any question came up between the producers in the

United Kingdom and the Government of Canada for the Minister of Finance to refer the matter to the Tariff Board under the general provisions of the Tariff Board Act.

Mr. Webster: Yes, the Governor in Council and the Minister of Finance can do what they like with the Tariff Board but the old Treaty gave a positive right to the British people to come to the Tariff Board and ask to have a case heard.

Mr. Webster: And I think there is a very important fundamental difference between the old Treaty and this Treaty now on the abolition of that provision because the two cases on which they could come and at which the Tariff Board had not the relative cost of production in order to make reasonable comparison. Now, that basis is abolished as far as I can see.

because when you consider that basis you eliminate the whole question of the economic welfare of the Dominion as to whether an industry ought to be supported even though the Tariff may be necessary having regard to the relative cost of production in Canada.

Mr. Webster: You say that the Tariff Board is not a body which can be expected to do anything but to make recommendations and that the Government of Canada is not bound to accept them. I think that is a very different matter from the Tariff Board being a body which can be expected to do anything but to make recommendations and that the Government of Canada is not bound to accept them.

THE COMMISSIONER: And the Government's hands would be tied.

MR. Mcruer: That is eliminated and a far broader and I think a very much wiser principle underlies this Treaty, and that is the general welfare of the two countries.

THE COMMISSIONER: However, I just raised the point now, Mr. Kellock, because you were dealing with something pending before application is made to the Tariff Board under the old Treaty. It may all be academic now.

MR. KELLOCK: Only this, that my friend makes a charge of misrepresentation against my client and which I submit is unfounded, and that is the only object of it. Aside from that, as your lordship says, it is quite academic, but my friend does make a charge there which I submit is quite unfounded. My friend says that we put before the Tariff Board the costs of production of different fabrics in Canada. Now, that is important. "The costs that were put before the Board were represented to be the actual costs of production in Canada. It, however, transpired during this investigation that they were not the actual costs of production,-- " That is, "they" that is, the ones put before the Tariff Board. "....that they were not the actual costs of production, but were what are called standard costs of production." And then he goes on to talk about them.



the Government's hands would be tied.

That is eliminated and a far greater and I think a very much wiser principle underlies this treaty, and that is the general welfare of the two countries.

Now, Mr. Melick, because you were dealing with something pending before legislation is made to the tariff board under the old treaty. It may all be decided now.

Mr. Melick: Only this, that my friend makes a

charge of misrepresentation against my client and which I submit is unfounded, and that is the only objection.

And from that, as your friend says, it is not a mistake, but my friend does make a charge there which I submit is quite unfounded.

My friend says that we put before the tariff board the costs of production of different fabrics in Canada. Now, that is

important. "The costs that were put before the board were represented to be the actual costs of

production in Canada. It, however, transpired

that the costs represented were not the actual costs of production, but the costs of production in the United States.

Now, my friend says that the costs of production in the United States are higher than the costs of production in Canada.

And that is the reason why the tariff board has decided in favor of the United States.

Now, I think it is important, my lord, to show just what my friend discussed with Mr. Loper, and then just show what Mr. Loper did put before the Board. I refer to the evidence at page 1805, line 2, where my friend is examining Mr. Loper:

"Q. But did you prepare and submit to the Tariff Board the costs of each individual mill or did you make it one uniform statement of costs and submit it that those are the costs of the textile industry of Canada. A. I am not sure that I can answer the question. We had the data specifically by mills and whether just Sedgwick asked for it in that form or not I don't know.

Q. Did you not give the evidence?

A. We gave the evidence.

Q. But did you not yourself give the evidence?

A. Part of it.

Q. You surely know on what basis you gave the evidence before the Tariff Board last fall?

A. The evidence which I gave personally was as to the method used in developing the costs.

One of my associates remained over practically for days after I left and I

do not personally know just the form in which Judge Sedgwick finally agreed he wanted the figures, but they were developed individually by mills and if Judge Sedgwick wanted it that way it was available to him that way.



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Q. Now, I believe it is necessary, at least, to have

that you are familiar with the law, and that you

have shown that Mr. Lopez did not believe the goods

I refer to the evidence at page 1805, line 8, where

he is examining Mr. Lopez:

"Q. But did you prepare and submit to the jury

board the costs of each individual bill or did

you have it one uniform statement of costs and

submit it that those are the costs of the

textile industry of Canada. A. I am not

sure that I can answer the question. To put the

data specifically by mills and whether they were

ever asked for it in that form or not I don't know.

A. Did you not give the evidence?

A. We gave the evidence.

Q. But did you not yourself give the evidence?

A. Part of it.

Q. You surely know on what basis you

gave the evidence before the tariff board?

A. The evidence which I have personally was as

to the method used in developing the costs.

One of my associates remained over practically

for days after I left and I

do not personally know just the form in which

those figures were given to the tariff board.

Q. And that was developed individually by mills

and if those figures were to be used in

the evidence in the tariff board.

Q. Then you have at the present time in your possession available to submit to us the costs individually by mills in respect to certain specific articles of manufacture."

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Now, he is dealing, as my friend says in his brief, with certain definite fabrics,

THE COMMISSIONER: The only point is is he dealing with actual costs, or standard costs. Mr. McRuer's charge, as I read it here, is that the standard costs were represented to be actual costs.

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MR. KELLOCK: What I am coming to is this, my lord. That there is not such a thing as actual cost if a particular article such as a yard of cloth costs, as Mr. Howson explained it - I refer your lordship to his evidence - you cannot get exactly to an exact basis just the cost of everything that is included in the yard of fabric, such as soap, machinery, oil, and all that sort of thing. The very best you can do is to take the experience of the company as to its entire output, and estimate as best you can on the basis of that experience what the cost of an article of fabric is, and that is what is called a standard cost. Now, what Mr. Loper put before the Tariff Board was the experience of all these companies as to the cost of the particular fabrics which were being considered before the Tariff Board and Mr. Loper explained to the Board exactly what it was that he was putting before the Board.

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Then you have at the present time in your possession available to submit to the court individually by mills is respect to certain specific articles or manufactures."

Now, as is dealing, as my friend says in his letter, with certain definite fabrics,

The question is: The only point is as he dealing

change, as I have it here, is that the standard costs

were represented to be actual costs.

Mr. Haydie: What I am coming to is this, my friend

That there is not such a thing as actual cost it is

A particular article such as a yard of cloth costs,

as Mr. Haydie explained it - I refer your attention to

his evidence - you cannot get exactly to an exact

figure just the cost of everything that is included

in the word of fabric, such as soap, machinery,

oil, and all the sort of thing. The very best you

can do is to take the experience of the company as

to its entire output, and estimate as best you can

on the basis of that experience what the cost of an

article of fabric is, and that is what is called

a standard cost. Now, what Mr. Joyer put before

the Tariff Board was the experience of all these

companies as to the cost of the particular fabrics

and what the Tariff Board found the tariff was

the Tariff Board explained to the Board exactly what

it was that he was putting before the Board.

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5 It does not matter whether you call it actual costs or standard costs, and I don't know that, in the evidence as to what was laid before the Board, other language appears. I was proposing to call your Lordship's attention to the actual evidence, but, whether they called it standard costs or actual costs, Mr. Loper put before the Board what he had and he told the Board what it was.

10 Now, when we come to your lordship's enquiry, what is sent out to the companies on this subject matter are pages 14a and (b), ---

THE COMMISSIONER: That is in this Inquiry?

15 MR. KELLOCK: Yes, and 14a deals with the company making yarns and grey goods, &c., and 14b deals with the hosiery, underwear and knit goods companies, and right at the top of 14-a what is asked for is "Mill production and operating account for the fiscal year ending \_\_\_\_\_ on standard costs basis."

20 In other words, my lord, I am a manufacturer, I am asked to set out - it does not matter how many lines I am making. Some of these companies make many thousands of different lines of goods - I am asked to set out my standard costs for each individual article I make, on this page. And then at the bottom I am asked to give the total. The question is "Total applied on standard costs basis." Then 25 I am asked to give my "Total actual cost as per profit and Loss Account." That is, my total actual 30





costs on all my lines. Now, a company answers this on the basis on which it is asked. They set out the individual standard costs for the individual articles. It is totalled up below that the actual costs of all the lines, the total output is put there because you cannot give for the reason I explained and it is not asked for, the actual cost on the individual line, and you can compare the total. The result of that ---

THE COMMISSIONER: The actual that you arrive at there, then, is the result of the standard.

MR. KELLOCK: No, the actual, my lord, is every dollar that I spend in costs and the result is that one cannot compare the total actual with the total standard, but you cannot say whether a single standard cost which I have set out there is right or wrong.

THE COMMISSIONER: Then how do you know how much money to put aside for costs? You see, I asked you how you interpreted that question there about the total actual cost and you say means so many dollars, actual dollars.

MR. KELLOCK: Yes.

THE COMMISSIONER: How do you arrive at these actual dollars?

MR. KELLOCK: It says, "As per profit and loss account," and I go to my profit and loss account and find out my total expenditure in turning out my merchandise during the year, and that is the total



costs on all my lines. Now, a company answers this

on the basis on which it is asked. They set out

the individual standard costs for the individual

articles. It is detailed up below to of the reason

costs of all the lines, the total output is put there

because you cannot give for the reason I explained

and it is not asked for, the actual cost on the in-

dividual line, and you can compare the total.

The result of that ---

THE COMMISSIONER: The result that you arrive at

there, then, is the result of the standard.

MR. KILLICK: No, the actual, my lord, is every

article that I spend in costs and the result is that

one cannot compare the total actual with the total

standard, but you cannot say whether a single standard

cost which I have set out there is right or wrong.

THE COMMISSIONER: Then how do you know how much

money to put aside for costs? You see, I asked

you how you interpreted that question there about

the total actual cost and you say means so many

dollars, actual dollars.

MR. KILLICK: Yes.

THE COMMISSIONER: Now do you arrive at these

actual figures?

MR. KILLICK: It says, "as per profit and loss

account," and I go to my profit and loss account

and find out my total expenditure in turning out

the articles during the year, and that is the total

cost of fabricating that line. Now, the result of that set full out is simply, as I say, that one cannot compare total standard with the total actual, but it will not show in any particular case whether the particular standard costs of a particular fabric is right or wrong. You can only form a judgment as to how near the standard costs are to reality with regard to any particular article by saying what your total is and what your total is as compared with your actual.

THE COMMISSIONER: What use do you make of your standard costs? I mean, in the figure that is set aside, what use do you make of it?

MR. KELLOCK: My making use of it is the most intelligent basis I can get as to what a particular article costs me to make of what I ought to get. That is the practical use.

THE COMMISSIONER: In arriving at your selling price?

MR. KELLOCK: Yes.

THE COMMISSIONER: Sometimes the actual cost might be more and sometimes less.

MR. KELLOCK: Yes. We have only one illustration before your lordship as to the working out of that. My friend sets that out in his brief at page 247, and your lordship will just see there how it worked out in this particular case. Page 248 ---

MR. McRUER: It is true there was only two mills that we could make any such calculation.



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cost of fabricating that line. Now, the result is  
that set full out is simply, as I say, that can compare  
compare total standard with the total actual, but it  
will not show in any particular case whether the  
particular standard costs of a particular item is  
right or wrong. You can only look at the standard as  
to how near the standard costs are to reality.  
regard to any particular article by saying that your  
total is and that your total is as compared with  
standard costs. I mean, in the figure that is  
set aside, what are the you mean of it?  
Mr. Kellison: We working use of it is the way  
intelligent basis I can get as to what a particular  
article costs me to make of what I ought to get.  
That is the practical use.  
The O. & A. Co. sometimes the total cost of  
be more and sometimes less.  
Mr. Kellison: Yes, we have only one illustration  
before your foreman as to the working out of that.  
My friend says that out in his brief at page 247,  
and your foreman will just see there how it worked  
---  
Mr. Kellison: It is true there was only two bills  
that we could make any such calculation.

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MR. KELLOCK: At the foot of the page my friend sets out the results in the case of the Fenman Company. The total standard cost of all the company's output and total actual cost is set out there for each year. And, as pointed out earlier, there are only two years, 1932-1933 where the standard costs were too high.

Now, I should amend what I said ---

THE COMMISSIONER: Too low?

MR. KELLOCK: No. These figures are not standard costs, they are not actual costs. Going back to the preceding sentence: "The following statement is a comparison of the net profits on the basis of standard costs and actual costs...."

THE COMMISSIONER: That reverses the meaning.

MR. KELLOCK: "...and actual costs for this ten-year period." So that ---

THE COMMISSIONER: These are not costs figures, these are profit figures.

MR. KELLOCK: Yes, my lord. So that in every year except 1932 and 1933 the company's actual cost was greater than the standard cost and in 1932 and 1933 the standard costs were too high but, as Mr. Howson said in his cross-examination, if you took the difference in net profits between the two and attempted to throw it back .... you get an infinitesimal difference. So that my submission is, my lord, ---

THE COMMISSIONER: You were referring to a certain page of evidence, Mr. Loper's evidence, what page?



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Mr. Rost: At the foot of the page my friend

data out the results in the case of the company's output

The total standard cost of all the company's output

and total actual cost is set out there for each year.

and, as pointed out earlier, there are only two years

1953-1954 where the standard costs were too high.

Now, I should amend what I said ---

The 1953-1954: too low

1953-1954: too high

costs, they are not actual costs. Going back to

the preceding sentence: "The following statement

is a comparison of the net profits in the case of

standard costs and actual costs...."

The 1953-1954: too low

1953-1954: too high

1953-1954: too high

1953-1954: too high

1953-1954: too high

Mr. Rost: Yes, my lord, so what is every

year except 1953 and 1954 the company's actual cost

was greater than the standard cost and in 1953 and

1954 the standard cost was too high, as Mr. Rost

said in his cross-examination, if you took the difference

once in net profits between the two and attempted to

throw it back.... you get an infinitesimal difference.

to that my submission is, my lord, ---

1953-1954: too high

1953-1954: too high

MR. KELLOCK: I was reading from 1805, line 10 to 1806, line 7, and 1850, line 24, to 1817, line 25.

That shows what Mr. Loper was dealing with and then he said that the costs that he gave were based on the actual figures of the preceding year. That is, they took the Companies' experience. That evidence, my lord, is included in the last reference I gave your lordship, and also on page 1818, line 30, to 1819, line 1,

Mr. Loper explained his method of costing in the evidence at page 1831, line 13, page 1840 to line 31, and he said he explained that to the Tariff Board and he said that on page 1826, lines 16 to 23.

Then I just refer your lordship to Mr. Howson's evidence as to the fact that you cannot get anything but a standard cost for an individual fabric. That is on page 12945, line 1, to page 12951, line 8.

Then, my lord, at page 420 of my friend's brief he refers to a letter of the 4th of November, 1935, written by Mr. Whitehead to the Cotton Institute. It is part of Exhibit 623. It is really written to Mr. Berry. That letter, as your lordship sees, is in response to a letter written by Mr. Berry on October 31st, the same year. Now, Mr. Berry's letter had set out a draft of a proposed letter which Mr. Berry proposed to write to the Tariff Board setting out certain information with regard to yarn. In this letter of Mr. Whitehead's, Mr. Whitehead



... I was reading from 1100, line 10 to  
1000, line 7, and 1000, line 10, to 1000, line 10.  
... that shows what Mr. Loper was feeling about the  
... said that the court had been based on the  
... figures of the preceding year. That is, they took  
... the commercial experience. That evidence, my Lord,  
... is included in the last reference I gave your Lordship.  
... and also on page 1000, line 10, to 1000, line 1,  
... Mr. Loper explained the method of counting in the  
... evidence at page 1000, line 1, to 1000, line 10,  
... and he said he explained that to me that I found  
... and he said that on page 1000, line 10 to 1000,  
... then I found that your Lordship to Mr. Loper's evidence  
... as to the fact that you cannot get anything out of  
... statement could be for an individual fabric. That is an  
... page 1000, line 1, to 1000, line 10,  
... that, my Lord, is the fact that Mr. Loper's trial  
... no reference to a letter of the 10th of 1000, line 1,  
... written by Mr. Loper to the Queen's Institute.  
... it is part of Exhibit 1000. It is really, written to  
... my Lord, that letter, as your Lordship sees,  
... is in response to a letter written by Mr. Loper on  
... letter had set out a draft of a statement which  
... Mr. Loper explained to me that he had written  
... writing the statement information which he had to give.

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objects to that information being put before the Tariff Board. Mr. Perry's letter was sent out to a number of other people in the industry besides Mr. Whitehead and these other people reply to Mr. Berry and said "Put the information before the Tariff Board."

MR. McRUER: Are there any letters to that effect?

MR. KELLOCK: Yes, they are all in the Exhibit and the evidence was put before the Tariff Board, and Mr. Berry's letter is dated 7th December, 1935. So that whatever Mr. Whitehead objected to it was not given affect to, and the information was put before the Tariff Board.

THE COMMISSIONER: What Exhibit do you say?

MR. KELLOCK: Exhibit 623, my lord. The letters I have referred to are all there.

Then the only section that I have not referred your lordship to in my Factum as yet is - there are two really - the last one is very short. The last two sections of my Factum, my lord, is Section I, dealing with the "Consumer " and in the last one I have certain "submissions" to make.

THE COMMISSIONER: He is the long forgotten man.

MR. KELLOCK: Yes, my lord.

"There has been no computation place before the Commission as to the total cost in dollars and cents to the consumer of any tariff rate.

There is no evidence that prices of textiles in Canada are out of line with prices of other com-



Mr. Perry: I have a question about the letter.

of other people in the industry besides Mr. Whithead

and these other people reply to Mr. Perry and said

"that the information before the Tariff Board."

Mr. Whithead: Are there any letters to that effect?

Mr. Whithead: Yes, they are all in the exhibit.

and the evidence was put before the Tariff Board, and

Mr. Perry's letter is dated 7th December, 1933.

as that whatever Mr. Whithead objected to it was

not given effect to, and the information was submitted

the Tariff Board.

THE COMMISSIONER: What exhibit do you say?

Mr. Whithead: Exhibit 38, my lord. The letter

- have referred to and all there.

Then the only section that I have not referred to

is the one in my report as yet is - there are two

really - the last one is very short. The last two

sections of my report, my lord, is section I, dealing

with the "Consumer" and in the last one I have certain

"admissions" to make.

THE COMMISSIONER: He is the long forgotten man.

Mr. Whithead: Yes, my lord.

"There has been no competition since before

the Commission as to the total cost in dollars

and that is the reason of the tariff war.

There is no evidence that anyone in America

could not do it at the same price as the British

modities and services. There is however, evidence showing that the presence in Canada of the textile industry has an effect in keeping down the cost to the ultimate consumer of the imported article by reason of the competition furnished by the domestic industry to imported goods. It is clear from the evidence that the distributor expects and obtains where possible a higher mark-up on imported goods than on goods which have been produced in Canada and the presence of the competition furnished by the domestic industry has a limiting effect on the cost of the imported goods to the ultimate consumer."

THE COMMISSIONER: Of course, you must remember, though, that in considering the questions before us the imported goods bear the weight of the tariff entirely. The imported goods can come in only over the tariff, and you are operating behind the tariff. The argument is not the same when you are working with a tariff fence. It protects you that the others cannot climb over.

MR. KELLOCK: My point is ---

THE COMMISSIONER: I understand your point is ---

MR. McRUER: I do not understand what my friend means. I may be a little dense on it.

"There is however, evidence showing that the presence in Canada of the Textile Industry has an effect in keeping down the costs to the ultimate consumer of the



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showing that the presence in Canada of the textile industry has an effect in keeping down the cost to the ultimate consumer of the imported article by reason of the competition furnished by the domestic industry to imported goods. It is clear from the evidence that the tariff is not a factor in determining the cost of goods which have been imported from abroad and the presence of the textile industry in Canada has a limiting effect on the cost of the imported goods to the ultimate consumer.

The Commission: Of course, you must remember, though, that in considering the question before us the reported goods bear the weight of the tariff entirely. The imported goods can come in only over the tariff, and as we are operating within the tariff, the statement is not the same when you are working with a tariff. It protects you that the others cannot enter.

MR. MILLER: My point is ---  
THE COMMISSIONER: I understand your point is ---  
MR. MILLER: I do not understand what my friend says. I may be a little dense on it.

THE COMMISSIONER: I am sorry, but I am not sure of the facts of the textile industry and its effect in keeping down the cost of the imported article by reason of the competition furnished by the domestic industry to imported goods.

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imported article by reason of the competition furnished by the domestic industry to imported goods."

5 THE COMMISSIONER: He means, if the tariff was there and there was no domestic industry, well then, the consumer here would be at the mercy of the outside importer. They would have to buy outside.

MR. McRUER: Would have no competition with the outside, with Japan, for instance.

10 MR. KELLOCK: No, that is not the point.

15 THE COMMISSIONER: No, if the tariff was there as it is to-day, if no home industry, the consumer would have to buy all his goods in Japan or the United States or other places and they would all come in here over the tariff wall as there was nobody inside Canada able to sell at less than the height of the tariff.

MR. McRuer: I am afraid that government would not last long.

20 THE COMMISSIONER: You assume in that sort of argument here is tariff wall. Now, you ought to be thankful we are here behind it, otherwise you pay more. That is not the sequence of events, the tariff wall is here because you are here.

25 MR. KELLOCK: Would not the same thing be true if you had any tariff wall around. You would be exactly at the mercy of the outside competition and the fact that I am here on the ground furnishing these goods  
30 keeps down the prices of the foreign goods. That is exactly the point.





MR. McRUER: You mean you could undersell the foreign manufacture even without the tariff?

MR. KELLOCK: My friend chooses to misunderstand me.

MR. McRUER: That must be the logical conclusion.

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MR. KELLOCK: No, that is not the argument at all.

THE COMMISSIONER: However, in order to brush the cobwebs aside, you are not arguing this: If we had no tariff at all on textiles that our textiles would be dear in Canada?

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MR. KELLOCK: No. The other point is this: That the evidence shows that imported goods bear or receive in any event or have placed on them a higher mark-up by the distributor than the domestic ones.

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THE COMMISSIONER: That may be. They had to pay a tremendous amount of duty.

MR. KELLOCK: No higher markup, higher spread between cost and selling price.

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MR. McRUER: That is because the importers have to maintain buyers, &c. That is a protection that you have irrespective of the tariff. May have to look after buyers.

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THE COMMISSIONER: I think you had better go on.

MR. KELLOCK: "Where any particular duty is decreased the evidence shows that this does not mean that the extent of the decrease is co-extensive with the extent of the benefit to the consumer. According to Exhibit 440 the retail selling organization there in question shows the following

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MR. MOORE: You mean you could not tell the level

maintained even without the tariff?

MR. KENLOCK: My friend cannot be misinterpreted as

MR. MOORE: That must be the correct answer.

MR. KENLOCK: No, that is not the argument at all.

THE COMMISSIONER, however, is open to find the

tariff is not the cause of the tariff. It is the

tariff of all on tariffs that our tariff would be

that is the point.

MR. KENLOCK: No. The other point is this: That

the evidence shows that the tariff does not receive

in any event or have placed on tariff higher than

by the tariff from the tariff.

MR. MOORE: That is not the point. They had to pay

a tremendous amount of tariff.

MR. KENLOCK: No, that is not the point.

between cost and selling price.

MR. MOORE: That is not the point. They have to

maintain buyers, etc. That is a protection that

you have irrespective of the tariff. They have to

pay the tariff.

THE COMMISSIONER: I think you are correct.

MR. KENLOCK: There are very few tariffs that

are not paid by the buyer.

Even that the extent of the decrease is so extensive

that the extent of the tariff is not the point.

That is the point. The tariff is not the point.

That is the point. The tariff is not the point.

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mark-ups on Japanese goods:

1. During the entire calendar year 1935 70%  
THE COMMISSIONER 20% of what?

MR. KELLOCK: 70% added to costs.

5 THE COMMISSIONER: You mean added to cost of laying  
the article down in Canada?

MR. KELLOCK: Yes, to that particular concern.  
January to June 11th, 1935, it was 68% and January  
to June 11th, 1936, it was 74%.

10 THE COMMISSIONER: Did those figures, though, still  
enable those people to compete with you, with the  
home products?

MR. KELLOCK: They are still.

15 THE COMMISSIONER: They must have otherwise they  
would not be here.

MR. KELLOCK: This is what they brought in and  
this has the mark-up that they put on them:

20 "It therefore appears that one result of the  
reduction in duties on Japanese importations made  
on the 1st of January 1936, was an increased  
mark-up so far as this particular organization  
was concerned, to the extent of 6% over the  
25 corresponding period in the previous year."

And that was not necessarily passed on to the Consumer.  
It was not all passed on because to the extent of  
6% it was simply additional mark-up to the distributor:

30 "Another aspect of the cost to the consumer of  
a tariff is the extent to which the tariff by in-



1. During the entire calendar year 1955 V&V

THE ORGANIZATION OF THE

MR. BRADIE: V&V ended to cover

THE ORGANIZATION OF THE: You mean ended to end of laying

THE ORGANIZATION OF THE: V&V

THE ORGANIZATION OF THE: V&V

January to June 1955, it was 30% and January

to June 1955, it was 75%

THE ORGANIZATION OF THE: V&V

enable those people to cooperate with you, with the

more people

MR. BRADIE: They are still

THE ORGANIZATION OF THE: They have been

would not be here

MR. BRADIE: This is what they are doing in the

there has been a break-up that they are on their

The structure appears that the result of the

THE ORGANIZATION OF THE: V&V

on the 1st of January 1955, was an increase

break-up so far as this very organization

was concerned, to the extent of 75% over the

corresponding period in the previous year.

And that was not necessarily based on the Company.

It was not all based on because to the extent of

it was mainly additional work-up to the director.

"The report of the Committee on the

A report on the work of the Committee on the

5                   suring to the domestic producer a substantial  
share of the home market has the effect of making  
it possible to maintain the volume of production  
at efficient low cost levels. Other things being  
equal, costs of textile products very inversely  
with the ratio of operations and the evidence  
is that the Canadian industry has not relied solely  
on the probability that it would secure a sub-  
stantial share of the Canadian market in any case,  
10                   but has taken all necessary steps to maintain  
its volume and cut its costs by the use of up-  
to-date methods and machinery. That the Canadian  
industry has not in fact taken full advantage of the  
15                   available tariff protection is shown for example  
in the first of the series of Canadian and United  
States comparative price statements filed by Mr.  
Hooper (Exhibit 820). In this exhibit the cana-  
dian selling price averaged 13% below the duty  
20                   paid value of the United States article if  
imported but there were of course, six occasions  
as shown by the same exhibit, on which the  
Canadian industry required all the tariff pro-  
25                   tection available and, in fact, was not able to  
bring down its prices to the level of imported  
merchandise."

MR. McRUER: You say because they did not do it they  
30                   were not able to do it?

MR. KELLOCK: I do. "Another instance taken



...to the domestic producer a substantial  
share of the home market has the effect of making  
it possible to maintain the volume of production  
at efficient low cost levels. Other things being  
equal, costs of textile products very inversely  
with the ratio of operations and the evidence  
is that the Canadian industry has not failed to  
...one appreciably that it would be  
...share of the Canadian market in 1934  
but has been able to maintain  
it a volume and cut its costs by the use of up-  
to-date methods and machinery. That the Canadian  
industry has not in fact been left unprotected is  
available tariff protection is shown for example  
in the list of the series of Canadian and United  
States tariff schedules. In this exhibit the com-  
parison between the two series shows that the duty  
paid value of the United States articles is  
imported but the value of course, six occasions  
as shown by the same exhibit, on which the  
Canadian industry retained all the tariff pro-  
tection available and, in fact, was not able to  
bring down its prices to the level of imported

Q. Now, you say because they did not do it that

were not able to do it?

A. Yes, I do. "Another instance is

at random of the extent to which the available  
duty protection was not used by Canadian manu-  
facturers is Exhibit 824 p.2 where only in one  
instance does the advance of the Canadian  
over the American selling price even come to half  
the amount of duty which would have been payable  
on importation from the U.S. In other words, where  
it was possible for the industry to produce and  
sell at less than the duty-paid cost of the  
imported article this has been done but at other  
times it has been found that all or even more than  
the protection available has been required.

It is submitted that for the great bulk of  
the Canadian consumers Canadian mills are able  
to and do, in fact, produce good quality merchandise  
in wide ranges, and at a fair price because of the  
volume of operations which the tariff affords  
them, because as shown in evidence, they do not  
take full advantage of the tariff and, as is  
also shown in evidence, selling prices of some  
goods are the same in Canada as in other  
countries."

I could have said are lower.

"....It is further submitted that with respect  
to those fabrics which, because of their novelty  
or style, are of a type or pattern not available  
from Canadian mills, the increase in the prices



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at random of the extent to which the available  
 duty protection was not used by Canadian manu-  
 facturers in Exhibit B.2. There may be one

instance does the balance of the evidence

over the American selling price even come to half

the amount of duty which would have been payable

on importation from the U.S. In other words, it

it was possible for the industry to produce and

sell at less than the duty-free cost of the

imported article this has been done but at other

times it has been found that all or even more than

the protection available has been required.

The evidence shows that the duty-free cost of the

imported article is not always the same as the

cost of production in the United States.

The evidence also shows that the duty-free cost of the

imported article is not always the same as the

cost of production in the United States.

It will be seen from the evidence that the duty-free

cost of the imported article is not always the same as the

cost of production in the United States.

I could have said this before.

"...It is further submitted that with respect

to those factors which, because of their novelty

or style, are of a type or pattern not available

from Canadian mills, the increase in the prices

of these goods, because of the tariff, is not of great moment to the class of consumer to which they go since the increase in price in this case is no hardship to a customer who buys them because of their style consideration rather than their price."

"In so far as the evidence shows the trend of prices at which Canadian mill products have been sold since 1930 the fact is established that no attempt has been made by the Canadian mills to use the tariffs provided in 1930 as a means of artificially maintaining prices to the detriment of the consumer. The evidence is on the contrary that prices have fallen during this period to a greater extent than the prices of the raw materials from which the products are manufactured. In the case of woollen goods, for example, the evidence shows that although in February 1935 the prices of wool tops were from 6¢ to 7¢ per pound below the 1930 price level the price of finished cloth manufactured from these tops was from 12¢ to 37¢ per pound below 1930. Further evidence on the decline in the consumer cost of wool goods is as follows:

1. 16 oz. botany blue worsted  
 1930 mill price \$2.16 per lb.  
 1935 " " 1.60 per lb.  
 raw material about 4¢ per lb. higher in 1935 than in 1930.

2. Standard white blanket,  
 1930 mill price - .85¢ per lb.  
 1935 " " .52¢ "





raw material about 4¢ per lb.  
lower in 1935 than 1930."

THE COMMISSIONER: Where you have these decimals and  
then figures that does not mean fraction of cents?

5 MR. KELLOCK: No, my lord, should be 85 cents and  
52 cents per pound.

THE COMMISSIONER: The decimal should not be there?

10 MR. KELLOCK: No, my lord. Then in 1931 the  
price per yard was 1.80, the cost of raw material  
was 72 cents and the spread is shown. In 1932  
the price fell to 1.60 and the cost of raw material  
went down to 63 cents. In 1933 it was 1.42 and  
the raw material 78 cents. In 1934 it was 1.60 and  
15 the cost of raw material 85 cents, and in 1935 it  
was 1.46 and the cost of raw material 80 cents.  
That is on 15-ounce wool filled serge. Then on  
14-ounce grey serge, in 1931 the price per yard was  
1.85 and the raw material cost, 57 cents. In  
20 1932 the price per yard was 1.49 and the cost of  
raw material was 49 cents. In 1933 the price  
per yard was 1.43 and the cost of raw material  
63 cents. In 1934 the price per yard was 1.63  
25 and the cost of raw material was 72 cents and in  
1935 the price per yard was 1.46 and the cost of  
raw material 65 cents.

30 "In the case of cotton goods, the prices  
at which fabrics have been sold by mills in recent  
years have shown greater reductions on typical



raw material about 45 per cent  
lower in 1933 than 1930.

THE CHRYSTIE: There you have these decisions on

then there's that does not mean the end of the matter

Mr. WOST: No, my lord, the 1933 was 30 cents and

35 cents per pound.

THE CHRYSTIE: The material was 30 cents in 1933

Mr. WOST: No, my lord, when in 1931 the

price per yard was 1.40, the cost of raw material

was 35 cents and the price is shown. In 1933

the price fell to 1.30 and the cost of raw material

went down to 35 cents. In 1933 it was 1.40 and

the raw material 35 cents. In 1933 it was 1.40 and

the cost of raw material 35 cents, and in 1933 it

was 1.40 and the cost of raw material 35 cents.

That is on 15-ounce wool filled serge. Then on

11-ounce grey serge, in 1931 the price per yard was

1.35 and the raw material cost, 35 cents. In

1933 the price per yard was 1.40 and the cost of

raw material was 35 cents. In 1933 the price

per yard was 1.40 and the cost of raw material

35 cents. In 1934 the price per yard was 1.40

and the cost of raw material was 35 cents and in

1935 the price per yard was 1.40 and the cost of

raw material 35 cents.

In the case of cotton goods, the prices

which fabrics have been sold by mill

have shown greater reductions on

5 fabrics from 1930 to 1935 than the corresponding reductions in raw cotton prices. In February 1933 raw cotton was 1¢ per pound below the 1930 average but some typical finished products ranged from 1¢ to 7.8¢ per pound below the 1930 price level.

10 In the case of full fashioned silk hosiery, the average price per dozen of all full fashioned hosiery in Canada in 1927 was \$12.70, in 1930 \$10.02 and in the 1934 \$5.68."

That is, per dozen pairs.

15 "... and in 10 years the retail price fell from \$3.00 to 75 cents per pair, and the evidence is that the stocking which sold at \$3.00 per pair 10 years ago were so inferior in quality as compared to the stocking now sold that they could not now be sold at any price. One typical construction of stocking which was \$6.35 in March 1932 was \$5.25 on May 1st, 1935, and \$5.65 on 20 September 21st, 1935, after the imposition of the surtax. At the same time as this reduction in price was taking place improvements in quality costing at least 25 cents per dozen 25 had been introduced."

MR. McRUER: Now, there is one thing about that surtax, did they pay it?

30 THE COMMISSIONER: It was added to the price, I suppose.

MR. McRuer: Yes, I know but according to the





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statement of surtax in the Customs Department there was very little of surtax ever paid that was not all rebated.

5 MR. KELLOCK: Anybody that paid paid it. The facts are these - we have had them a number of times that the surtax went on in December 1935. Anybody who had bona fide contract at that time got them in free up to the 15th of November.

10 MR. McRUER: Yes, but the total amount of surtax that was paid altogether was \$1,147 by all the silk industry on raw silk.

15 THE COMMISSIONER: During what period was that paid?

MR. McRUER: That is probably the whole time that the surtax was on.

THE COMMISSIONER: You say the surtax did not apply to shipment already contracted?

20 MR. McRUER: No. Then there is a lot rebated.

MR. KELLOCK: And I submit:

"The following deductions are to be made from the foregoing as related to consumer interests:"

25 THE COMMISSIONER: What was the total amount paid under the surtax.

30 MR. McRUER: There was \$11,489 paid and there was refunds \$5,832, drawbacks paid on export goods \$3,910, or a total of \$9,742, on either refunds or drawbacks leaving the net amount paid \$1,747.



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17369

THE COMMISSIONER: The refunds I suppose would be on account of those shipments contracted for?

MR. McRUER: I suppose so.

MR. KELLOCK: I submit the following deductions, my lord;

"(a) The established basis of textile tariff on primary textile products, namely, yarns and fabrics places the main incident of tariff duties on only a relatively small fraction of the consumer dollar expended on clothing and furnishings;

"(b) an efficient primary textile manufacturing industry is essential to the maintenance of an equable level of retail values of clothing and furnishings in this market not only from the view of establishing a basic level of domestic primary fabrication cost but also from the very important view of producing materials peculiarly suited to Canadian requirements and of furnishing intensive and efficient competition in the field of primary textile distribution and financing;

"(c) the consumer interests is protected in an efficient domestic primary textile industry (1) by establishing standards of quality suited to Canadian requirements, (2) by minimizing primary distribution costs, and (3) by minimizing primary selling costs and the financing of secondary distribution:



The first part of the report deals with the general situation in Canada. It is a very interesting and informative account of the country and its people. The author has done a great deal of research and has written a very well informed and interesting account of the country and its people. The report is a very good example of the type of report that should be written by a student of the subject. It is a very well written and informative account of the country and its people. The author has done a great deal of research and has written a very well informed and interesting account of the country and its people. The report is a very good example of the type of report that should be written by a student of the subject.

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and in the last place:

"Employment directly and indirectly in the  
primary textile manufacturing industry in Canada  
is responsible for an important share or percentage  
of the total consumer market in the Dominion."

And I have already elaborated on that.

THE COMMISSIONER: We will adjourn now.

-- The Commission adjourned at 5.05 P.M. to resume  
Wednesday, March 3rd, 1937, at 10.30 A.M.

---



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ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE W.F.A. TURGEON,

Commissioner,

5

---

A.S. Whiteley, Secretary,

---

10

ONE HUNDRED AND TWENTY-SECOND DAY

(March 3rd, 1937)

15

A R G U M E N T

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Robert Brydie,  
Official Reporter.



1917

WEDNESDAY, JANUARY 10, 1917

THE HON. MR. JUSTICE DUFFIN

IN THE COURT OF CHANCERY

—

(The Plaintiff, The Bank of Montreal, v. The Defendant, The Bank of Montreal)

—

THE HON. MR. JUSTICE DUFFIN

(The Plaintiff, The Bank of Montreal, v. The Defendant, The Bank of Montreal)

THE HON. MR. JUSTICE DUFFIN

ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE W.F.A. TURGEON,

Commissioner,

5

A.S. Whiteley, Secretary,

A p p e a r a n c e s:

10

J.C. McRuer, K.C. and )  
E. Beauregard, K.C. ) Commission Counsel,R.L. Kellock, K.C. ) For Primary Textile  
Institute.

15

C.G. Heward, K.C. )  
Aime Geoffrion, K.C. ) For Dominion Textile  
and ) Company,  
C.T. Ballantyne, )

S.G. Dixon, K.C. ) For Courtaulds Limited,

L.A. Forsyth, K.C. ) For Canadian Celanese Ltd.  
and Canadian Silk Products  
Limited.

20

A.S. Bruneau, K.C. ) For Canadian Cottons,

Thos. Tremblay, K.C. )  
and ) For M.E. Binz Co. Ltd.  
J. H. Hebert, )

Francois Lajoie, K.C. ) For Wabasso Cotton Co.

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ROYAL CANADIAN MOUNTED POLICE

FOR THE MONTH OF JANUARY, 1911

REPORT

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A. A. WITTELY, SECRETARY

---

MEMBERS

M. L. KELLOCK, M. L. ( )  
FOR PRIVATE RESIDENCE  
E. B. BARNES, M. L. ( )  
COMMUNIST, ( )

C. T. WILSON, ( )  
FOR RESIDENCE ( )  
J. B. BARNES, M. L. ( )  
FOR RESIDENCE ( )

M. L. BARNES, M. L. ( )  
FOR RESIDENCE ( )  
FOR RESIDENCE ( )  
FOR RESIDENCE ( )

M. L. BARNES, M. L. ( )  
FOR RESIDENCE ( )  
FOR RESIDENCE ( )  
FOR RESIDENCE ( )

STANLEY BARNES, M. L. ( )

17373

Ottawa, Ontario,

Wednesday, March 3, 1937.

-- The Commission resumed at 10.30 A.M.

ARGUMENT BY MR. KELLOCK (Resumed)

MR. KELLOCK: My lord, I have just a few remarks to make this morning in conclusion. I should like to give your lordship some information with regard to the comparative value of products of manufacture in the various provinces as compared with the value of agricultural production. I have taken the figures from the Canada Year Book, 1936.

THE COMMISSIONER: This, I suppose, will be part of your final submission?

MR. KELLOCK: It is really concerning the consumer. I had just finished that section, and I think this comes in very well here.

THE COMMISSIONER: You have this information in exhibit form?

MR. KELLOCK: Yes, my lord.

THE COMMISSIONER: It will be Exhibit 1352.

EXHIBIT 1352: Statement of Value of Production in Canada, by provinces, in 1933, taken from Canada Year Book, 1936, page 210.

MR. KELLOCK: As your lordship will see from that exhibit the total value of production in Prince Edward Island was \$17,000,000, divided, \$13,000,000



17578

W. J. H. H. H. H. H.

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(1944-1945)

Q. Now, my lord, I have just a few more  
to read this morning in connection, I should like  
to give you something some information with regard to  
the extensive value of products of manufacture in  
the various provinces as compared with the value  
of agricultural production. I have taken the figures  
from the Canada Year Book, 1936.

10

THE COMMISSIONER: Yes, I suppose, will be

15

part of your first submission?

A. Yes, my lord: It is really concerning the con-

sumer, I had just finished that section, and I

think this comes in very well here.

THE COMMISSIONER: You have this information

20

in exhibit form?

A. Yes, my lord.

THE COMMISSIONER: It will be exhibit 133.

EXHIBIT 133: Statement of value of  
production in Canada, by  
provinces, in 1935,  
taken from Canada Year  
Book, 1936, page 210.

25

A. Now, my lord: As your lordship will see from

that exhibit the total value of production in 1935

amounted to \$17,000,000, divided, \$13,000,000

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17374

for agriculture, and \$3,000,000 for manufacturing. In Nova Scotia the total is \$110,000,000, divided \$27,000,000 for agriculture and \$53,000,000 for manufacturing.

5

THE COMMISSIONER: Pardon me a moment. What makes up the difference?

MR. KELLOCK: Other items of production, my lord, such as mining and a number of others.

10

MR. McRUE: Is fishing in there?

MR. KELLOCK: No, but fishing is one of the items to be found in that same table in the Canada Year Book. I have simply set up in this exhibit manufacturing as against agricultural production.

15

THE COMMISSIONER: But there is something left over?

20

MR. KELLOCK: Yes, my lord. For New Brunswick the total production was \$82,000,000, divided \$22,000,000 for agriculture and \$45,000,000 for manufacturing; for Quebec the total was \$891,000,000, divided \$155,000,000 for agriculture and \$653,000,000 for manufacturing; Ontario, total \$1,492,000,000, divided \$326,000,000 for agriculture and \$1,005,000,000 for manufacturing.

25

MR. McRUE: Where would pulpwood come in? Would it come in there as manufacturing or what?

30

MR. KELLOCK: There is in that same table in the Canada Year Book a section for forestry products, and I would think that pulp would be included there.

THE COMMISSIONER: But you have not got it here?



17874

for expenditure, and \$2,000,000 for expenditure.  
in new stock the total is \$11,000,000, divided  
\$47,000,000 for expenditure and \$2,000,000 for

expenditure.

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THE C. 1100-1101 in 1900 was a success. It was  
makes up the difference?

MR. BRYCE: Other items of expenditure, the  
land, such as mining and a number of others.

MR. BRYCE: Is there is there?

10

MR. BRYCE: No, but there is one of the  
items to be noted in that case which in the case  
of the Bank. I have already set out in this exhibit  
manufacturing as a separate business proposition.  
The manufacturing business is a separate business.

12

over?

MR. BRYCE: Yes, my friend. For the first time  
the total expenditure was \$22,000,000, divided \$22,000,000  
for expenditure and \$22,000,000 for manufacturing;  
for the total was \$22,000,000, divided  
\$22,000,000 for expenditure and \$22,000,000 for  
manufacturing; the total \$22,000,000,  
divided \$22,000,000 for expenditure and  
\$22,000,000 for manufacturing.

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MR. BRYCE: Was a world railway good in?  
would it come in there as manufacturing or what?  
MR. BRYCE: There is in that same case in  
the Canada Year Book a section for forestry products  
and I would think that pulp would be included there.  
THE CHARTERED ACCOUNTANTS: But you have not got it here

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MR. KELLOCK: No, I have simply set out agriculture as against manufacture. The table is taken from page 210 of the Canada Year Book, 1936, and forestry products are given there.

MR. McRUER: They do not seem to be entered for Ontario for some reason or other. Is this the gross production?

MR. KELLOCK: Yes.

MR. McRUER: Oh yes. There is \$47,000,000 under forestry for Ontario.

MR. KELLOCK: The other headings given in the table in the year book, my lord, are forestry, fisheries, trapping, mining, electric power, construction, custom and repairs; the latter would be service. Turning to Exhibit 1352 again, the total production for Manitoba is \$167,000,000, divided \$64,000,000 for agriculture and \$91,000,000 for manufacturing.

THE COMMISSIONER: I wonder what that would mean -- \$91,000,000 under manufacturing as compared with \$64,000,000 for agriculture. The manufacturing figure is 50 per cent more than the other, is it not?

MR. KELLOCK: Yes, my lord. Then for Saskatchewan the total is \$162,000,000, divided \$119,000,000 for agriculture and \$36,000,000 for manufacturing; Alberta, total \$208,000,000, divided \$127,000,000 for agriculture and \$55,000,000 for manufacturing.

THE COMMISSIONER: What is the difference between the net and gross?



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MR. MILLER: No, I have already set out figures.

the as against manufacture. The table is taken from

page 210 of the Canada Year Book, 1946, and forestry

products are given there.

MR. MILLER: They do not seem to be related to

Ontario for some reason or other. Is this the gross

MR. MILLER: Yes.

forestry for Ontario.

MR. MILLER: The other section given in the

table in the year book, my book, are forestry,

timber, pulp, and paper, electric power, and

mining, oil and gas, and other; the latter would be

service. Turning to Exhibit 1382 again, the total

production for Manitoba is \$137,000,000, divided

\$12,000,000 for forestry and \$125,000,000 for

manufacturing.

MR. MILLER: I wonder what that would

mean -- \$1,000,000 under manufacturing as compared

with \$125,000,000 for manufacturing. The manufacturing

figure is 50 per cent more than the other, is it not?

MR. MILLER: Yes, my lord. Then for Saskatchewan

the total is \$125,000,000, divided \$12,000,000 for

manufacturing and \$113,000,000 for manufacturing;

Alberta, total \$208,000,000, divided \$127,000,000 for

manufacturing and \$81,000,000 for manufacturing.

MR. MILLER: What is the difference be-

tween the net and gross?

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MR. KELLOCK: The net, my lord, is after you take out the raw material.

MR. WHITELEY: There are certain agricultural pursuits which are put in one division or the other. Is dairying, for example, included under manufacturing or agriculture?

MR. KELLOCK: Do you mean dairy factories, for instance?

MR. WHITELEY: Yes.

MR. KELLOCK: I am told they are included under manufacturing.

THE COMMISSIONER: The raw material there is milk.

MR. McRURER: In the table in the year book there is a footnote which says that trapping includes the trapping industry of the Northwest territories.

MR. KELLOCK: I have not got the Northwest Territories in here at all.

MR. McRURER: It is not in the table. I do not know whether Mr. Whiteley could explain that or not.

MR. WHITELEY: There is one other thing I might mention, and that is that a good many dairy factories are also city milk distributors, and if they are included under manufacturing it would swell the manufacturing figure as opposed to agriculture.

MR. KELLOCK: The milk itself would be under agriculture, would it not?

MR. WHITELEY: Yes, but there is quite a variation in the price of raw milk and the price at which



Mr. Brydie: The first, my friend, is after you

have got the new material.

Mr. Brydie: There are certain conditions

particular which are put in one division or the other

is defining, for example, included under material

turning or expenditure?

Mr. Brydie: Do you mean being included, for

instance?

Mr. Brydie: Yes.

Mr. Brydie: I am told they are included under

manufacturing.

Mr. Brydie: The new material there is

like.

Mr. Brydie: In the table in the year book

there is a footnote which says that triplicate in-

cludes the trapping industry of the Northwest terri-

tories.

Mr. Brydie: I have not got the Northwest

territories in mine at all.

Mr. Brydie: It is not in the table. I do not

know whether Mr. Brydie could explain that or not.

Mr. Brydie: There is one other thing I might

mention, and that is that a good many being factories

are also oil and gas distributors, and if they are

included under manufacturing it would swell the

manufacturing figure as opposed to agriculture.

Mr. Brydie: The milk itself would be under

agriculture, would it not?

Mr. Brydie: Yes, and there is also a milk-

farm in the value of the milk and the value of the

17377

it is sold to consumers.

MR. KELLOCK: The difference represents the value added by manufacturing, in part.

MR. WHITELEY: Yes, it may be.

MR. KELLOCK: The net figures, my lord, pretty well speak for themselves, and perhaps it is not necessary for me to take time to read them.

THE COMMISSIONER: Can you explain the second column? What is meant after taking out raw materials? Take Saskatchewan. According to you, the net is the same for manufacturing as for agriculture, while the gross is 119 to 36. What is taken out to bring agriculture down so low and leave manufacturing so high?

MR. KELLOCK: 119 to 78, my lord.

THE COMMISSIONER: It is 119 to 36, gross, and when you come to the net it is 78 to 78.

MR. WHITELEY: There is a mistake in the typing. The figures do not add. In the first place you have 119 plus 36m which added together do not make 162.

THE COMMISSIONER: Adding the two columns does not give the total in any of these cases.

MR. KELLOCK: There is something not included, mining, fishing, trapping, electric power, and so forth.

THE COMMISSIONER: Still you have this. You have for Saskatchewan 119 for agriculture and 36 for manufacturing in the gross. When you come to the net manufacturing is 78 and you reduce agriculture



1947

MR. E. L. LORR: The difference between the

value added by manufacturing, in fact.

MR. LORR: Yes, it may be.

MR. LORR: The net figure, in fact, is not

well suited for themselves, and because it is not

necessary for me to have time to read them.

MR. LORR: You are going to have

some? That is about what we are going to

have? The net figure, in fact, is not

the net is the same for manufacturing as for non-

manufacturing, while the gross is 119 to 120. That is

not to say that the gross is 119 to 120 and the

MR. LORR: 119 to 120, my lord.

MR. LORR: It is 119 to 120, my lord, and

when you come to the net it is 119 to 120.

MR. LORR: There is a mistake in the figure.

The figure is not 119. In the first place you

have 119 plus 50 which added together is not 119.

MR. LORR: Adding the two figures does

not give the total in any of these cases.

MR. LORR: There is something not included,

mining, farming, trading, electric power, and so

MR. LORR: Still you have this. You

have for manufacturing 119 for manufacturing and 50

for manufacturing in the gross. When you come to

to 78.

MR. KELLOCK: I think that second 78 is wrong.

THE COMMISSIONER: I think there is something wrong with both figures.

MR. KELLOCK: I am sorry, my lord. Manitoba ought to be 46 and Saskatchewan 17.

THE COMMISSIONER: That is more like it.

MR. KELLOCK: Yes, and Alberta should be 26 and British Columbia 75. In the copying apparently the second column was just slavishly copied into the third.

MR. McRUER: The net for British Columbia is 75.

MR. KELLOCK: 75.

MR. WHITELEY: Of course, with respect to these manufacturing figures, the extent of manufacturing is in some cases relatively small. In Manitoba, for instance, I think there are certain firms there which are classed as manufacturing iron products, when all they might do is import more or less shaped products from the east, and drill holes in them, cut them in lengths, and that sort of thing.

THE COMMISSIONER: Any transformation is manufacturing.

MR. WHITELEY: Yes, but the amount of manufacturing involved is sometimes relatively small.

Is such manufacturing included in the figure of \$46,000,000 for Manitoba?

MR. KELLOCK: Yes.

MR. McRUER: There is something here that



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MR. GIBSON: I think that second 78 is wrong.  
THE COMMISSIONER: I think there is something  
wrong with both figures.

MR. GIBSON: I am sorry, my Lord. Manitoba  
want to be 48 and Saskatchewan 17.

THE COMMISSIONER: That is more like it.

MR. GIBSON: Yes, and Alberta should be 28 and  
British Columbia 78. In the copying apparently the  
second column was just slavishly copied into the

MR. GIBSON: The first column is 78.  
MR. GIBSON: 78.

MR. GIBSON: Of course, with regard to these  
manufacturing figures, the extent of manufacturing  
is in some cases relatively small. In Manitoba, for  
instance, I think there are certain lines there  
which are classed as manufacturing from process,  
and all they might do is insert more or less figures  
connected with the cost, and that is all that is there,  
and then in England, and that sort of thing.

THE COMMISSIONER: Any transformation is man-

ufacturing.

MR. GIBSON: Yes, but the amount of manufac-

turing involved is sometimes relatively small.  
Is such manufacturing included in the figure of  
\$46,000,000 for Manitoba?

MR. GIBSON: Yes.

MR. GIBSON: There is something here that

puzzles me. The table in the Canada Year Book gives the percentages of the value of net production to the total, and in Manitoba manufactures represent 33 per cent.

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MR. KELLOCK: Of the total.

MR. McRUER: Of the total.

THE COMMISSIONER: No. Under net for Manitoba it is 46 for manufacturing and 99 for the total.

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MR. McRUER: I am looking at the net in the table. In Manitoba the percentage is 33.4 per cent of the total. In this other table it is about 50 per cent.

THE COMMISSIONER: You are looking at the book ?

15

MR. McRUER: I am looking at the book. In Saskatchewan it is 9.88 per cent net. That is not very far out. Alberta is 12.29 per cent. That is about right. British Columbia is 25 per cent, and my friend shows about 50 per cent.

20

MR. KELLOCK: They are on two consecutive pages in the book.

MR. McRUER: I do not know.

MR. WHITELEY: That is not the proportion of the total for the dominion, is it ?

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MR. McRUER: You look at them, Mr. Whiteley, it is your own business more than mine.

THE COMMISSIONER: We will let Mr. Whiteley take this exhibit and look at it.

30

MR. WHITELEY: In the table it is manufacturing not elsewhere specified ?





Mr. McRUER: I know, but is there any difference between this and the manufacturing in the other table ?

5 MR. WHITELEY: Electric power is probably included under manufacturing.

MR. McRUER: It is in the other table.

THE COMMISSIONER: And fisheries, I suppose ?

MR. McRUER: That is in both tables.

MR. WHITELEY: I will look at it.

10 MR. KELLOCK: If I may now continue, my lord, Exhibit 1350 was a graph based on Exhibit 857, and compared it ~~xxxx~~ the Canadian selling price of the article dealt with in Exhibit 857 with the United Kingdom selling price, plus duty and excise.

15 THE COMMISSIONER: That puts the United Kingdom selling price in a straight line.

MR. KELLOCK: I think there were some ups and  
20 downs. Mr. Hooper has discovered that with regard to a certain period there is an error in his figures on the exhibit with regard to the conversion of the United Kingdom selling price, and therefore it throws the gross out for that period. I shall have to ask your lordship to allow me to correct it. Mr.  
25 Hooper has corrected it already, have you not ?

MR. HOOPER: No, not yet.

MR. KELLOCK: Perhaps you will correct the figures in Exhibits 858, 857, 860, 861 and 865 for the same period.

30 I have a different figure, my lord, for the proclaimed value of the yen for 1938, in view of the





fact that it is based on the figures for the preceding five years, and I should like to make it the subject of an Exhibit.

5 MR. McRURER: Where does this come from? There was some dispute about what the figure was before and we got it from the Department of External Affairs.

MR. KELLOCK: It has turned out to be the same as my figures.

MR. McRURER: Then you were right.

10 MR. KELLOCK: I was right, and with that as a precedent I hope I am right in this case. This Exhibit shows, my lord, the proclaimed value of the yen for next year as 29.87 cents, which is not very far away.

15 THE COMMISSIONER: Is there any doubt about these figures, before the Exhibit is put in, so that we shall not have to take it out again?

MR. McRURER: We were right and wrong the last time. I think Mr. Kellock was wrong on the first application and right on the second.

MR. KELLOCK: No.

MR. McRURER: I would like to have it checked, but it can go in in the meantime. I will write a letter to the Department of External Affairs, and determine whether this is according to their computation.

25 THE COMMISSIONER: That will be Exhibit 1353.

EXHIBIT 1353: Proclaimed value of the yen, 1938.



five years, and I should like to have it the subject  
of an exhibit.

MR. SHYDIE: What was this case from? There  
was some dispute about what the time was before and  
we got it from the Department of Internal Affairs.  
MR. SHYDIE: It has turned out to be the same  
as my figures.

MR. SHYDIE: When you were right.

MR. SHYDIE: I was right, and with that as a

precedent I hope I am right in this case. This  
exhibit shows, my lord, the actual value of the  
and for next year as 22.37 cents, which is not yet  
the case.

MR. SHYDIE: Is there any doubt about  
these figures, before the exhibit is put in, so  
that we shall not have to take it out again?

MR. SHYDIE: We were right and wrong the last  
time. I think so. Exhibit was wrong on the first  
application and right on the second.

MR. SHYDIE: I would like to have it changed.

But it goes in in the meantime. I will send a  
letter to the Department of Internal Affairs and  
determine whether this is according to what you

MR. SHYDIE: That will be Exhibit 1352.

Excluded value of the year.

MR. KELLOCK: Your lordship may recall that Exhibits 1342 and 1351 showed an increasing proportion of duty-free imports into Canada from all countries, and also from the United Kingdom, during the period from 1929 to 1936. My friend suggested that this was at least partly due to the fact that the 1930 duties had interfered with the importation of manufactured goods while the importation of duty-free raw materials had continued, and that therefore the percentage figures which compared on those exhibits do not tell the whole story.

I have analyzed the figures from the Trade of Canada for the two fiscal years 1930 and 1935, and I find that the situation is as I contended at that time on the basis of percentages, namely, that the increase in the proportion of duty-free imports was partly due to the provision for increasing the duty-free importation of manufactured textiles. In 1930 there were 26 items allowing the importation of duty-free manufactured textiles, while in 1935 the number of items had increased to 46. Those items are not limited to duty-free imports from the United Kingdom, but from all countries.

THE COMMISSIONER: You are talking of textile products only?

MR. KELLOCK: Yes, my lord. Now with regard to the importation of manufactured textiles from all countries, the importation amounted in 1930 in dollars to \$138,693,422.

THE COMMISSIONER: That is the entry of free



MR. KILGICK: Your lordship may recall that Exhibits 1848 and 1851 showed an increasing proportion of duty-free imports into Canada from all countries, and also from the United Kingdom, during the period from 1929 to 1938. My lordship suggested that this was at least partly due to the fact that the proportion of manufactured goods while the proportion of duty-free raw material had continued, and that therefore the percentage figures which compared on those exhibits do not tell the whole story.

I have enlarged the figures from the basis of Canada for the two fiscal years 1930 and 1938, and I think the conclusion is as I contended at that time on the basis of percentages, namely, that the increase in the proportion of duty-free imports was partly due to the provision for increasing the duty-free importation of manufactured textiles. In 1930 there were 36 items allowing the importation of duty-free manufactured textiles, while in 1938 the number of items had increased to 46. These items are not limited to duty-free imports from the United Kingdom, but from all countries.

THE COMMISSIONER: You are talking of textile products only?

MR. KILGICK: Yes, my lord. Now with regard to the importation of manufactured textiles from all countries, the importation amounted in 1930 in dollars to \$18,638,482.

THE COMMISSIONER: That is the entry of free

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textiles ?

MR. KELLOCK: No, that is the entry of all manufactured textiles.

MR. McRUER: What period ?

MR. KELLOCK: In 1930.

MR. McRUER: That is the total importation of manufactured textiles ?

MR. KELLOCK: Yes, and in 1935 the figure is \$48,789,793, which of course shows a substantial drop in the dollar value, but this was partly due to the drop in all commodity prices which occurred during that period. When you come to analyze the extent to which manufactured textiles were admitted free of duty the imports in 1930 under 26 duty-free items amounted to \$17,820,559, while under the 46 duty-free items in 1935 the duty-free imports were \$12,241,628. In other words, the proportion of manufactured textiles admitted duty-free in 1930 was 12.8 per cent, and in 1935, 25.1 per cent.

MR. McRUER: Will you tell me whether wool tops are included in the duty-free imports of manufactured textiles ?

MR. KELLOCK: No.

MR. McRUER: Are you sure about that ?

MR. KELLOCK: Certain.

MR. WHITELEY: Wool yarns would be.

MR. KELLOCK: Yes.

MR. WHITELEY: Wool tops are not included as raw material. They come in as partly manufactured goods.



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textiles?

MR. KALLOO: No, that is the entry of all manu-

factured textiles.

MR. KALLOO: And textiles?

MR. KALLOO: Yes.

MR. KALLOO: That is the total importation of

manufactured textiles?

MR. KALLOO: Yes, and in 1933 the figure is

\$48,793,793, which of course shows a substantial drop

in the dollar value, but this was partly due to the

drop in all commodity prices which occurred during

that period. When you come to analyze the extent to

which manufactured textiles were admitted free of

duty the imports in 1930 under 35 duty-free items

amounted to \$17,830,559, while under the 45 duty-

free items in 1933 the duty-free imports were

\$12,341,638. In other words, the proportion of manu-

factured textiles admitted duty-free in 1930 was

12.8 per cent, and in 1933, 25.1 per cent.

MR. KALLOO: Will you tell me whether wool tops

are included in the duty-free imports of manufactured

textiles?

MR. KALLOO: No.

MR. KALLOO: Are you sure about that?

MR. KALLOO: Certain.

MR. KALLOO: Wool tops would be.

MR. KALLOO: Yes.

MR. KALLOO: Wool tops are not included as

raw material. They come in as partly manufactured goods.

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MR. KELLOCK: These are manufactured textiles, my lord, so the figures bear out the percentage figures on the exhibits I have previously put in. Exactly the same thing happened with regard to the imports of manufactured textiles from the United Kingdom. I have already given your lordship the world imports, and now with regard to the United Kingdom, there were 24 duty-free items in our tariff in 1930 for manufactured goods, and in 1935 there were 44 duty-free items.

THE COMMISSIONER: These are manufactured goods ?

MR. KELLOCK: Yes, my lord, imports of manufactured textiles.

THE COMMISSIONER: Pardon me. These are all textiles, are they not ?

MR. KELLOCK: Yes, these are all manufactured textiles. The imports of manufactured textiles from the United Kingdom in 1930 were valued at \$61,960,881.

THE COMMISSIONER: That is all ?

MR. KELLOCK: All manufactured textiles from the United Kingdom, and for 1935 the figure was \$81,494,843. Of those the following were entered free of duty. In 1930 the figure was \$6,963,619, and in 1935 there was an actual increase to \$7,585,392, the absolute increase being \$611,773. Reducing those figures to percentages the manufactured textiles imported from the United Kingdom





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free of duty were expressed in percentages in 1930  
11.2 per cent and in 1935 24.1 per cent. I have  
prepared two tables, my lord, covering that situa-  
tion, the first dealing with all textile imports,  
and the second dealing with textile imports from the  
United Kingdom which, with your lordship's permission  
I should like to have typed.

THE COMMISSIONER: You are not ready to put  
them in now?

MR. KELLOCK: I can put them in and have them  
numbered, and then have them copied.

THE COMMISSIONER: They will be Exhibits 1354  
and 1355.

MR. KELLOCK: Then Exhibit 1354 will cover all  
textile imports from all countries.

THE COMMISSIONER: In those two years?

MR. KELLOCK: Yes, my lord.

EXHIBIT 1354: Importations of textiles  
from all countries in  
1930 and 1935.

MR. KELLOCK: Then the other exhibit, 1355,  
will be the textile imports from the United Kingdom  
for the same two years.

EXHIBIT 1355: Importations of textiles  
from the United Kingdom  
in 1930 and 1935.

MR. KELLOCK: There was one point which arose  
in the discussion yesterday, my lord. My friend in  
referring to the previous Ottawa agreement of 1932,  
which has just expired, was pointing out that



1955

free of duty were expressed in 1955

11.5 per cent and in 1955 24.1 per cent. I have

presented two tables, my lord, covering that situa-

tion, the first dealing with all textile imports,

and the second dealing with textile imports from the

United States which, with your lordship's permission

I should like to have typed.

THE CHIEF JUSTICE: You are not ready to put

them in now?

MR. BAYLIE: I can put them in and have them

numbered, and then have them copied.

THE CHIEF JUSTICE: They will be exhibits 1955

and 1956.

MR. BAYLIE: Then Exhibit 1955 will cover it

textile imports from all countries.

THE CHIEF JUSTICE: In those two years?

MR. BAYLIE: Yes, my lord.

THE CHIEF JUSTICE: In those two years?

Exhibits of textiles  
from all countries in  
1955 and 1956.

MR. BAYLIE: Then the other exhibit, 1955,

will be the textile imports from the United States

for the same two years.

THE CHIEF JUSTICE: In those two years?

Exhibits of textiles  
from the United States  
in 1955 and 1956.

MR. BAYLIE: There was one point which arose

in the discussion yesterday, my lord. My friend is

referring to the previous Ottawa agreement of 1935,

which has just expired, was pointing out that

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upon any application to the tariff board, under Article 11, there would have to be the fixing of a duty on the relative cost of production.

5 THE COMMISSIONER: You mean under the old treaty?

10 MR. KELLOCK: Under the old treaty, and reasonable competition no matter whether the industry concerned was an economic one from the Canadian standpoint or not. We overlooked Article 10, my lord, which specifically says:

15 "His Majesty's government in Canada undertake that protection of tariffs shall be afforded against United Kingdom products only to those industries which are reasonably assured of sound opportunities for success."

Which I think disposes of that contention.

20 MR. McRUER: That would probably exclude the hosiery industry. You did not seem to think they had a reasonable opportunity.

THE COMMISSIONER: On the other hand, there was another condition about industries requiring special care.

25 MR. KELLOCK: In Article 11 they distinguish between industries fully established and those requiring special care.

THE COMMISSIONER: Yes, I have those well in mind.

30 MR. KELLOCK: I want to make one last reference to my friend's brief at page 279 and following pages.



1914

and the question of the duty on the

Article II, there would have to be the fixing of a  
duty on the relative cost of production.

THE COMMISSIONER: You mean under the old

MR. LEBLOND: Under the old treaty, and

reasonable competition no matter whether the in-  
dustry concerned was an economic one from the Canadian  
standpoint or not. We overlooked Article 10, my

lord, which essentially says:

"His Majesty's Government in Canada undertake

that protection of tariff shall be extended

against United Kingdom products only to

those industries which are reasonably situated

of sound opportunities for success."

Which I think disposed of that contention.

MR. LEBLOND: That would probably exclude the industry

industry. You did not seem to think they had a

reasonable opportunity.

THE COMMISSIONER: On the other hand, there

was another condition about industries requiring

special care.

MR. LEBLOND: In Article II they distinguished

between industries fully established and those

requiring special care.

THE COMMISSIONER: Yes, I have those well in

MR. LEBLOND: I want to make one last reference

to my friend's point of view and following pages.

My friend referred on page 279 to a "news release". On February 25, 1935, Mr. Hallam wrote to the Women's Wear Daily and the Daily News Record, my friend says on page 279, enclosing a news item in the words of the draft submitted to Mr. Marx, and the news item is set out on that page of my friend's brief. My friend says that this is just propaganda, and he refers particularly to the language in the letter.

THE COMMISSIONER: As I recollect that, this news item went on to say that warnings had been sent out, and Mr. McHugher said that Mr. Hallam had been asked to produce any warnings, but he did not produce any.

MR. KELLOCK: That is what I want to deal with.

THE COMMISSIONER: The letter to Marx said that it would be necessary to send out something.

MR. KELLOCK: In order to justify the news release. That is exactly the point I want to deal with. The word "justify" does not refer to the content of the news item at all.

THE COMMISSIONER: Where is the word "justify"? Oh, I see it is above on the same page. Mr. Hallam says that he will have to justify it by writing a letter. The news release says that warnings have been sent out, and then Mr. Hallam writes: I will have to send out some warnings to justify myself.

MR. KELLOCK: The "justify" does not refer to the contents of the release, but to justifying the



1967

My friend referred on page 279 as a "news release".

On February 22, 1966, Mr. Nelson wrote to the

Commissioner, stating that he had been told by

friend says on page 279, enclosing a news item in

the words of the draft submitted to Mr. Nelson, and

the news item is set out on that page of my friend's

article. My friend says that this is just propaganda,

and he refers particularly to the language in the

release.

THE COMMISSIONER: I do not recollect that, this

news item went on to say that warnings had been sent

out, and Mr. Nelson said that Mr. Nelson had been

asked to produce any warnings, but he did not produce

any.

MR. NELSON: That is what I want to see.

THE COMMISSIONER: The letter to Mr. Nelson said that

it would be necessary to send out something.

MR. NELSON: In order to justify the news

release. That is exactly the point I want to deal with.

The word "justifying" does not refer to the content of

the news item at all.

THE COMMISSIONER: What is the word "justifying"?

Oh, I see it is above on the same page. Mr. Nelson

says that he will have to justify it by writing a

letter. The news release says that warnings have

been sent out, and then Mr. Nelson writes: I will

have to send out some warnings to justify myself.

MR. NELSON: The "justifying" does not refer to

the contents of the release, but to justifying the

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contents of the news item as an item of news.

That is what I want to deal with. The news item was perfectly accurate; the information it contained was accurate.

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THE COMMISSIONER: At the time it was published ?

MR. KELLOCK: At the time it was published.

THE COMMISSIONER: There had been warnings sent out, then ?

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MR. KELLOCK: That is what I want to deal with, my lord. Here is the situation. Your lordship will recall that the Minute Book of the Silk Association was before your lordship from time to time, and in the president's address of June 2, 1934, which was the last annual meeting preceding this date of February 25, 1935, the following language was used by the president:

15

"While recounting the expansion of our industry I would be neglectful of my duty --"

20

THE COMMISSIONER: Excuse me, what do you refer to ?

MR. KELLOCK: The address of the president of the Silk Association as it appears in the Minute Book.

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MR. McRUER: Where is it in the evidence ?

MR. KELLOCK: It is not copied into the evidence, but you had the Minute Book and referred to it from time to time.

30

MR. McRUER: I asked Mr. Hallam to produce any letters that were sent out.



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contents of the news item as an item of news.

That is what I want to deal with. The news item

was perfectly accurate; the information it contained

was correct.

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THE CHAIRMAN: At the time it was published?

MR. BRIDIE: At the time it was published.

THE CHAIRMAN: There had been something

sent out, then?

MR. BRIDIE: That is what I want to deal with.

10

My lord, here is the situation. Your lordship will

recall that the Minute Book of the Association

was before your lordship from time to time, and

in the president's address of June 4, 1944, which

was the last time I saw it, it was

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of February 22, 1945, the following language was

used by the president:

"While recounting the expansion of our

industry I would be neglectful of my duty --"

THE CHAIRMAN: Please go, what do you

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refer to?

MR. BRIDIE: The address of the president

in the silk Association as it appears in the Minute

MR. BRIDIE: There is it in the evidence?

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MR. BRIDIE: It is not copied into the evidence.

THE CHAIRMAN: How can it be if it is not

in the evidence?

MR. BRIDIE: A copy of it was made by me

and it is in my possession.

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THE COMMISSIONER: In the minutes of what date?

MR. KELLOCK: The minutes of the meeting of  
June 2, 1934.

THE COMMISSIONER: A year or a year and a half  
after the letter.

MR. KELLOCK: No, the meeting preceded the  
letter.

THE COMMISSIONER: Yes, I see, by six or seven  
months.

MR. KELLOCK: What I want to call your lordship's  
attention to is that the subject matter of this news  
item is dealt with in the president's address, and  
it is also dealt with in the address of the following  
year.

MR. McRUER: It must be kind of stale news  
after a year.

THE COMMISSIONER: Mr. Hellam in his news  
release gave a warning, and he cites it textually.

He says;

"The warning in part says --

Page 17395 follows



1337 2 1013 3

19790 3h

THE COMMISSIONER: Then he quotes -- "more care must be exercised in production", and so on. Now, is that what you are going to read there again?

MR. KELLOCK: That is what I am reading, my lord,  
from --

THE COMMISSIONER: Just a minute; you are reading from the minutes of --

MR. KELLOCK: The President's address on the 2nd of June, 1934.

MR. McWUER: You say that is the warning that Mr. Hallam referred to in this news release in February, 1935?

THE COMMISSIONER: Not only that, but he quoted. But he doesn't say where it is from. June what?

MR. KELLOCK: June 2, 1934, the address of the president.

" While recounting the expansion of our industry, I would be neglectful in my duty if I did not warn you regarding the dangers of too much machinery and over-production. The increased production indicated by all the silk industry figures is mainly due to goods now being made in Canada by Canadian workers which were previously imported from countries outside of the British Empire. This source of expansion has come to an end and inasmuch as we are now providing the bulk of what Canada can consume, and now expansion can only take place in keeping with a larger home market. It is true that Canada has increased her exports of articles made of silk, chiefly silk hosiery, which



THE CHARTERED SYNDICATE REPORTER

must be exercised in production, and so on.

is that what you are going to read there again?

MR. KILGUS: That is what I am reading, my lord.

THE CHARTERED SYNDICATE: Just a minute; you are reading

from the minutes of --

MR. KILGUS: The President's address on the

of June, 1934.

MR. KILGUS: You say that is the morning that

William referred to in this news release in London?

1934?

THE CHARTERED SYNDICATE: Not only that, but he quoted.

But he doesn't say where it is from. June what?

MR. KILGUS: June 2, 1934, the address of the

President.

" While recommending the expansion of our industry,

I would be negligent in my duty if I did not

you regarding the dangers of too much machinery

and over-production. The increased production

the to goods now being made in Canada by

workmen which were previously imported from

countries outside of the British Empire. This

of expansion has been one of the main

as we are now providing the bulk of what

can enhance, and now expansion can only

in keeping with a larger home market. It is

true that Canada has increased her exports of

articles made of silk, chiefly silk stockings, which

"in 1933 amounted to just over 200,000 doz. pairs, while exports of yardage goods amounted to only \$89,536. This means that those with machinery must look to the Canadian market to absorb their production and our trade surveys show that we have not yet caught up to our installed machinery. Like all other industries when they expand our industry tended to put in too much machinery, but with the exercise of vigilance and common sense, and with further improvement in conditions in Canada, we may hope to escape the major evils of too much machinery which result in overproduction and ruinous prices."

And in the following year on the 12th of July, 1935,

the president said this --

MR. McRUER: This is after?

MR. KELLOCK: This is after.

MR. McRUER: Six months after.

THE COMMISSIONER: I just point out now that is alright, that is a warning, but the warning Mr. Hallam quotes here is not what you have read.

MR. KELLOCK: No, my lord, we could not find the actual letters that went out. I am in the same position now as when Mr. Hallam was in the box, but I want to point out to your lordship that the warning had been given as much as six months before --

THE COMMISSIONER: That's a warning.

MR. KELLOCK: Well, yes, but the substance of it, I submit, is exactly the same, my lord, and it was followed about six months later in these words:



1774

is just over 800,000 dollars.

will be of value to only

few. This means that those with machinery

must look to the demand market to absorb their

production and our trade surplus when that we have

not got caught up to our industrial machinery.

All other industries when they export our interest

tended to put in too much machinery, but with the

exercise of vigilance and common sense, and with

further improvement in conditions in Canada, we

hope to escape the major evils of too much machinery.

which result in overproduction and national debt.

and in the following year in the fall of 1931, 1932,

the president said this --

MR. ROBERTS: This is correct?

MR. KENNEDY: This is correct.

MR. ROBERTS: This is correct.

THE CHAIRMAN: I just point out now that is

slight, that is a warning, and the warning is.

quotes here is not what you have read.

MR. KENNEDY: No, my lord, we could not find the

actual letters that went out. I am in the same position

now as when Mr. Dalton was in the box, but I want to

point out to your lordship that the warning had been

given as much as six months before --

THE CHAIRMAN: That is wrong.

MR. KENNEDY: Yes, yes, but the substance of it

I submit, is exactly the same, my lord, and it was

followed about six months later in these words:

"With the rapid expansion of our industry, we are faced with a problem which has wrecked more than one promising industry. The machinery in the country is now more than sufficient to supply the needs of the Canadian market and take care of all the export business we can hope to obtain. The amount of machinery is not a great deal too much but it is sufficient to cause anxiety. The great expansion in the last ten years was due to the fact that goods made by workers in foreign countries which were sold in Canada were rapidly replaced by goods made by Canadian workers. The Canadian mills have now obtained all the employment that can be obtained for Canada in this way. No further expansion from this source is possible. To those who have carefully examined the vital statistics of the industry for the last three years - the amount of machinery installed, the production, the shipments, and the stocks in hand - it is at once apparent that if there is any further addition to machinery, we cannot hope to escape the major evils which result from overproduction, which not only works hardships on those who operate the mills, but on the workers employed in the mills."

THE COMMISSIONER: Is that another Presidential address?

MR. KELLOCK: Yes, my lord, on the 12th of July, 1935, and an exhibit was filed -- I have forgotten the number, my lord,--which shows the production, the



With the rapid expansion of our industry, we are  
faced with a problem which has worried some of the  
one promising industry. The machinery in the  
country is now more than sufficient to supply the  
needs of the American market and take care of all  
the export business we are able to obtain.  
The amount of machinery is not a great deal too  
much but it is sufficient to cause anxiety. The  
great expansion in the last ten years was due  
to the fact that goods made by workers in foreign  
countries which were sold in Canada were readily  
replaced by goods made by Canadian workers. The  
Canadian mills have not obtained all the employment  
that can be obtained for them in this way.  
Further examination from this source is available  
to those who have carefully examined the vital  
statistics of the industry for the last three  
years - the amount of machinery installed, the  
production, the shipments, and the stocks in hand -  
it is at once apparent that it there is any further  
addition to machinery, we cannot hope to escape  
the major evils which result from overproduction,  
which not only works hardship on those who operate  
the mills, but on the workers employed in the  
mills."

MR. A. L. BRYDIE: Yes, my lord, on the 15th of July  
1935, and an exhibit was filed -- I have forgotten  
the number, my lord -- which shows the production, the

deliveries and stocks on hand. Exhibit 432, I am told, shows the production, deliveries and stocks in hand, issued by the Silk Association of Canada, and that shows in 1934 the production was greater than the deliveries and that the stocks on hand in January, 1935 were substantially in excess of previous years.

I submit, therefore, that so far as the contents of the news item are concerned it was perfectly accurate and it was quite right and proper in the interests of the public in Canada that new mills should not be established at a time when they were not needed and would only cause unemployment in the mills that were then in existence. Now, on the following page --

MR. McRUER: Then, you agree that it was an effort to keep new mills from coming into Canada?

MR. KILLOCK: I say it was an effort to advise anybody proposing to do such a thing so they would know exactly what the situation was, and I am quite satisfied, and I do argue, that at that time it was not in the interests, at that time, of the public in Canada that new mills should be established when the existing mills had greater facilities than were necessary to meet production.

MR. McRUER: Whether it was in the interests of the public or not, you agree with me it was an effort to keep new mills from coming into Canada, and you justify it on the ground it was alright. That is a different question, but I say you agree with my contention it was an effort to keep new mills from coming into Canada?



deliveries and stocks on hand, which was, I am  
told, shows the production, deliveries and stocks in  
hand, issued by the Silk Association of Canada.

the deliveries and that the stocks on hand in January,  
1914, were approximately the same as in 1913.

I submit, therefore, that so far as the content  
of the news item are concerned it was perfectly accurate.

and it was quite right and proper in the interests of  
the public in Canada that new mills should not be  
established at a time when they were not needed and  
would only cause unemployment in the mills that were  
then in existence. Now, on the following page --

Mr. Brydies: Now, you agree that it was an effort  
to keep new mills from coming into Canada?

Mr. Brydies: I say it was an effort to advise  
anybody proposing to do such a thing as to what would be  
exactly what the situation was, and I do quite satis-

fied, and I do agree, that at that time it was not  
in the interests, at that time, of the public in Canada  
that new mills should be established when the existing  
mills had greater facilities than were necessary to  
meet production.

Mr. Brydies: Whether it was in the interests of  
the public or not, you agree with me it was an effort  
to keep new mills from coming into Canada, and you  
justify it on the ground it was alright. That is a  
different question, but I say you agree with my  
statement it was an effort to keep new mills from

MR. KELLOCK: It was an effort to advise anybody proposing to establish what the situation was and I argue --

5 MR. McRUER: What are they wanting to look after them for?

MR. KELLOCK: I submit to his lordship it was in the interests of nobody that additional machinery should be established at that time.

10 MR. McRUER: We have the record of the mills that were here, but I just want to know whether you are challenging my submission that it was an effort to keep new mills from coming into Canada?

15 MR. KELLOCK: Certainly it was, and perfectly justifiable effort in the interests of everybody at that time.

MR. McRUER: Well, I will answer that.

20 MR. KELLOCK: Now, on the following page, my lord, on page 280 my friend refers to certain correspondence between Mr. Hallam, Mr. Marx and Mr. Cowling, Mr. Marx being at that time Chairman of the Broad Silk Section, and Mr. Cowling President of the Silk Association, in regard to a press release issued by Mr. Hallam in 1933 to Women's Wear in the United States, referred to by my friend in the middle of the page. My friend says the figures given in that release were apparently correct, and I am coming to what my friend criticizes as objections by Mr. Marx and Mr. Cowling to this release having been given, although the information in it was accurate. Their objection, my lord, as I shall show, I submit was not that the information

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MR. BRYCE: It was an effort to advise anybody

proposing to establish west the situation was and I

MR. BRYCE: What are they wanting to look after

then for?

MR. BRYCE: I submit to his lordship it was

in the interests of nobody that additional machinery

should be established at that time.

MR. BRYCE: We have the record of the mills

that were here, but I just want to know whether you

are challenging my submission that it was an effort

keep new mills from coming into Canada?

Justifiable effort in the interests of everybody at

that time.

MR. BRYCE: Well, I will answer that.

MR. BRYCE: Now, on the following page, my lord,

it says that the following is a summary of the

information received by the committee on the

subject of the proposed new mills in the

and Mr. Gowing President of the Silk Association,

in regard to a press release issued by Mr. Gowing

in 1958 to "Women's War in the United States,"

to be my friend in the middle of the page. My lord,

says the release given in that release were reported

correct, and I am going to what my friend criticized

as objectionable by Mr. Bax and Mr. Gowing to this

release having been given, although the information

in it was accurate. Their objection, my lord, as I

will show, I submit was not that the information

had been given but that all the information had not been given. This set forth the increased production in Canada, but it did not set out that there were a number of mills operating at a loss at that time. The evidence on page 8183 shows that at the end of 1932 there was overproduction to such an extent that mills were casting around for ways and means to control it, and we have had the evidence about that. Their efforts came to nothing, as a matter of fact, but the fact that these efforts were made shows the conditions at that time. The reason that the sending out of incomplete information was considered serious by Mr. Hallam is set out on page 8211, line 25 --

THE COMMISSIONER: 82--

MR. KELLOCK: 8211, line 25, my lord.

THE COMMISSIONER: What page did you say?

MR. KELLOCK: 8211.

THE COMMISSIONER: Oh, of the evidence.

MR. KELLOCK: Yes, and what Mr. Hallam says is this:

"A. At this time, these dates, Mr. McRuer, we were at the bottom of the depression in Canada. The bottom of the depression hit Canada about the third or fourth month in 1933. At the same time there was a tremendous amount of machinery in the United States, bankrupt machinery which could be obtained for a song. Promoters were going to small towns in Canada and suggesting that silk mills be put into those towns with the





"town putting up some money, the local people  
putting up some money."

And my submission is that in those circumstances it  
was in the interests of any American mill contemplating  
coming to Canada that they should not come in under a  
false impression that there was plenty of room when,  
as a matter of fact, there was overproduction, and  
neither would it have been in the interests of  
Canadian towns who would be approached to support  
these enterprises.

On page 281 my friend refers to a letter of the  
25th of September, 1928, and a request of Katakura  
and Company of New York for information as to the silk  
industry in Canada, and the letter which Mr. Hallam  
sent to Mr. Watson of Grouts Limited. What is raised  
is that Mr. Hallam's contention was that had the  
Census of Industry report been sent to this firm  
without explanation it would have been misleading. Now,  
in the evidence at page 8737, line 10, my lord, Mr.  
Hallam says --

THE COMMISSIONER: Where?

MR. KELLOCK: 8737, lines 10 to 19.

THE COMMISSIONER: 8737?

MR. KELLOCK: Yes, my lord, lines 10 to 19.

THE COMMISSIONER: Along there a while ago did you  
give me page 82?

MR. KELLOCK: 8211, my lord.

THE COMMISSIONER: I thought you meant 82, line 11.

MR. KELLOCK: No, my lord, I commenced to read  
at line 25.



"town putting up some money, the local people

putting up some money."

And my submission is that in those circumstances it

was in the interests of any American will contribute

to the fact that they should not come in under a

false impression that there was plenty of room when

as a matter of fact, there was overproduction, and

neither would it have been in the interests of

Canadian towns who would be approached to support

these enterprises.

On page 241 my friend refers to a letter of the

late Mr. [unclear], and a [unclear] [unclear]

concerning the [unclear] [unclear] [unclear] [unclear]

concerning the [unclear] [unclear] [unclear] [unclear]

sent to Mr. Watson of Ontario [unclear]. That is [unclear]

in fact, [unclear] [unclear] [unclear] [unclear]

terms of industry report been sent to this firm

without explanation it would have been misleading.

in the evidence at page 273, line 10, my lord, Mr.

Q. COMMISSIONER: What?

A. [unclear]: 273, lines 10 to 12.

Q. [unclear]: What?

A. [unclear]: Yes, my lord, lines 10 to 12.

Give me page 28?

A. [unclear]: 281, my lord.

Q. COMMISSIONER: I thought you said 28, line 10.

A. [unclear]: No, my lord, I corrected to read

THE COMMISSIONER: This is page 8737.

MR. KALLOCK: Yes, lines 10 to 19.

"Now, why did you say that if they had got hold of the Census of Industry report they might have concluded that the field here was not occupied?

A. Because the Census of Industry Report - the last one out was 1926, if I remember correctly, and this was 1928, and conditions had materially changed between those two years."

The letter to Katakura and Company is set out in the evidence at page 8742-A, and it can be seen from that that it does set out the information contained in the Census of Industry report with regard to 1926, but it follows with a more up to date summary of the situation that existed in 1928, and on 8744, line 30, Mr. Hallam said:

"A. That is perfectly correct; if I might just say, in this letter I point out what was in the Census of Industry reports, I point out that didn't give a true picture of the situation."

Then, on the following page, at line 29 --

"Q. Why wasn't there a Census of Industry in 1927; you were using Trade of Canada at 1928?

A. Because the government figures at that time didn't come out for two years afterwards".

I submit, my lord, that all that Mr. Hallam was concerned with in his letter to that company is that the up to date information was given which he did give, and that a mere recital of what was in the Census of Industry report in 1926 would not reflect the situation at that



THE COMMISSIONER: This is page 9737.

Q. Now, why did you say that if they had not sold

of the Bureau of Industry report that it had

concluded that the field work was not completed?

A. Because the Bureau of Industry Report - the

last one out was 1936, if I remember correctly,

and this was 1938, and conditions had materially

changed between those two years."

The letter to Katsky and Gansky is set out in the

evidence at page 9748-A, and it can be seen from the

that it does set out the information set out in the

is follows that a note up to date summary of the situation

is follows that a note up to date summary of the situation

is follows that a note up to date summary of the situation

is follows that a note up to date summary of the situation

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time.

Now, on page 282 of my friend's brief my friend has something to say about a letter of June 4th, 1932 from Mr. Hallam to the Silk Journal of America enclosing a copy of an article from the Financial Times of Montreal, and asking that it be reprinted and commented on. Now, the facts set out in the article correctly present the situation which had become an evil, and the sending out to the United States with the suggestion for re-publication was done certainly for the benefit of the silk industry of Canada, but it was also for the benefit of any municipalities in Canada who might be approached to go into the business in the condition in which it was at that time. Now, with regard to it, my lord, on page 8751, lines 22 to 27, Mr. Hallam's evidence was--

THE COMMISSIONER: 8751?

MR. KELLOCK: 8751, lines 22 to 27, my lord.

"A. But I did think it was advisable to warn certain people in the United States who were coming up here to ~~flat~~ float companies on the basis of junk machinery that the thing was being watched."

That is what Mr. Hallam says.

Now, on that same page my friend has something to say about another letter which Mr. Hallam wrote to the Industrial Secretary of the Vancouver Board of Trade on the 1st of November, 1934 on the situation of the silk mills in the country, in Canada, at that time, and it includes a confidential report Mr. Hallam



now, on page 282 of my friend's brief my friend  
has something to say about a letter of June 4th, 1935  
from Mr. Hall to the Silk Journal of America  
enclosing a copy of an article from the Montreal  
Times of Montreal, and asking that it be reprinted  
and commented on. Now, the facts set out in the  
article correctly present the situation which had  
become an evil, and the sending out to the United  
States with the suggestion for re-publication was  
done certainly for the benefit of the silk industry  
of Canada, but it was also for the benefit of any  
municipalities in Canada who might be approached to  
go into the business in the condition in which it was  
at that time. Now, with regard to it, my friend, on  
page 275, lines 22 to 27, Mr. Hall's evidence was-

THE COMMISSIONER: 2751?

MR. HALL: 2751, lines 22 to 27, my lord.

MR. HALL: But I did think it was advisable to warn certain  
people in the United States who were coming up  
here to find that some of the basis of their  
assumption that the thing was being watched."

That is what Mr. Hall says.

Now, on that same page my friend has something

to say about another letter which Mr. Hall wrote  
to the Industrial Ministry of the Government of  
Trade on the 1st of November, 1934 on the situation  
of the silk mill in the country, in Canada, at that

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5 had made to one of the banks on the same subject, that  
report being dated the 19th of October, 1934. Now,  
there is no suggestion that the information in either  
the letter or the report was not accurate in any way  
or that they did not represent Mr. Hallam's best  
opinion which he gave to that official at that time.  
I don't know what the criticism is. If the secretary  
was asking for information the only question would be  
as to whether or not the information was correct,  
and even my friend does not suggest it was incorrect.  
10 It was information which had previously been prepared  
by Mr. Hallam and given to one of the banks in Canada.  
I do not get any credit anywhere in my friend's brief,  
my lord, for the two specific occasions in the evidence  
15 where we did definitely encourage the establishment  
of textile industries in Canada, and I just refer them  
to your mind, your lordship. One was the botany  
mill and the other was the Herbert Hosiery Company.

THE COMMISSIONER: Which?

20 MR. KELLOCK: Herbert Hosiery Company.

THE COMMISSIONER: Where do I find about them?

MR. KELLOCK: My lord, I am sorry, but I have not  
got a note of the evidence.

25 MR. McRUER: The botany mill was not in competition  
with anyone here.

MR. KELLOCK: That was in Mr. Hallam's evidence.  
I will try and turn that up for your lordship.

THE COMMISSIONER: Are these silk mills?

30 MR. KELLOCK: No, the botany mill is yarn and  
Herbert Hosiery is, of course, a hosiery mill.



had made to one of the parties on the same subject, the  
report being dated the 1st of October, 1934. Now,  
there is no suggestion that the information in either  
the letter or the report was not accurate in any way  
or that they did not represent Mr. Williams's best  
opinion which he gave to that official at that time.  
I don't know what the criticism is. If the second  
was asking for information the only question would be  
as to whether or not the information was correct,  
and even my friend does not suggest it was incorrect.  
It was information which had previously been given  
by Mr. Williams and given to one of the parties in Canada.  
I do not get any direct evidence in my friend's letter  
my lord, for the two specific occasions in the evidence  
where we did definitely encourage the establishment  
of textile industries in Canada, and I just refer  
to your mind, your lordship. One was the  
mill and the other was the Robert Wooley Company.  
The second occasion; also do I think about them  
Mr. Williams; my lord, I am sorry, but I have not  
not a note of the evidence.  
Mr. Williams: The potency will not be considered  
with anyone here.  
I will try and turn that a, for your lordship.  
Mr. Williams: No, the potency will be your and  
Robert Wooley is, of course, a laundry mill.

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Now, the last reference I want to make, my lord, is to page 284 of my friend's brief where he refers to exhibit 615. This is the Study Club Notes at the top of the page. I don't know just exactly what my friend's objection is. The facts are these notes were prepared and they were sent out to 25 or 30 federal members of parliament who had textile mills in their constituencies. Your lordship will find that on page 8317 of the evidence, and those particular members were members of a Study Club, and Mr. Hallem had been asked to address a meeting of that club and he furnished them with these Study Club Notes which he had prepared, and again my friend just refers to these things, this particular case, without saying just what the basis of the complaint is. Again he does not say there is anything inaccurate in them. As a matter of fact --

MR. McRUER: No, no, I am quite clear in what I said. I used it as an illustration of what organization in the industry could do, and were doing, and that the industry denies all right to labour to organize, but this is what the organized industry does in many different ways.

THE COMMISSIONER: Educates members of Parliament.

MR. KELLOCK: Educates members of Parliament; even my friend seems to think they need education, my lord, because he has delivered his brief to a good many of them.

MR. McRUER: Well, so did you.

MR. KELLOCK: My only criticism about that is --



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Now, the last reference I want to make, my lord,  
is to page 284 of my friend's brief where he refers  
to exhibit G15. This is the study club notes at  
the top of the page. I don't know just exactly what  
he is referring to, but I think it is the same thing  
were prepared and they were sent out to 25 or 30  
clubs. Your lordship will find the  
on page 217 of the evidence, and there particular  
reference was made of a study club, and Mr. Williams  
had been asked to address a meeting of that club and  
he had prepared, and sent to the club, and there  
was a copy of this study club notes.  
Just what the basis of the complaint is. Again  
he does not say there is anything connected in this  
is a matter of fact -  
Mr. Williams: No, no, I am quite clear in what I  
said. I read it as an illustration of what organization  
in the industry could do, and were doing, and that  
industry bodies all right to labour to organize, but  
this is what the organized industry does in many  
instances.  
The only in fact: I think members of Parliament.  
Mr. Williams: I think members of Parliament;  
even my friend seems to think they need sanction, my  
lord, because he has delivered his brief to a good  
many of them.  
Mr. Williams: Well, so did you.  
Mr. Williams: My only criticism about this is -

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MR. McRUER: I got many requests for mine. Probably you didn't.

MR. KELLOCK: If my friend would put a note in the front of his brief which said that when he used "capital employed" he meant so and so and when he used "net profit" he meant so and so I would not have any objection.

MR. McRUER: My brief is quite clear on that. You do not need to harp back to that. My brief is clear and accurate. You have suggested many times that I have done what I did not do, and used language that is most surprising for you. My brief is perfectly clear on what I said. I used percentage of earnings to capital employed in the industry and when I use those words I mean those words.

MR. KELLOCK: If my friend can point in his brief to any place where he defines what he means by either of those terms I will withdraw my remark.

MR. McRUER: Define what I mean! Surely I do not need to refine the English language.

MR. KELLOCK: I cannot find it and I defy my friend to find it either.

THE COMMISSIONER: You both differ on what is the proper definition of both these terms, and I would not expect each one to be conceding the other one was right otherwise you would not be here at all.

MR. KELLOCK: My friend does not define his terms, but it is quite true, as your lordship points out--



MR. MERRILL: I got many requests for wine, probably

MR. MERRILL: If my friend would put a note in

the front of his brief which said that when he used

"capital employed" he meant so and so and when he used

"net profit" he meant so and so I would not have any

objection.

MR. MERRILL: My brief is quite clear on that.

do not need to hurry back to that. My brief is clear

and accurate. You have suggested many times that I

have done what I did not do, and used language that

is most surprising for you. My brief is perfectly

clear on what I said. I used percentage of earnings

to capital employed in the industry and when I use

those words I mean those words.

MR. MERRILL: If my friend can point in his brief

to any place where he defines what he means by either

of those terms I will withdraw my remark.

MR. MERRILL: Define what I mean. Surely I do

not need to define the English language.

MR. MERRILL: I cannot find it and I tell my

friend to find it either.

THE COMMISSIONER: You have written on what is

the proper definition of both these terms, and I need

not expect each one to be conceding the other one was

right otherwise you would not be here at all.

MR. MERRILL: My friend does not define his

terms, but it is quite true, as your lordship says

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THE COMMISSIONER: He relies on evidence for what he puts there.

MR. KELLOCK: It is quite true, my lord, as your lordship pointed out, that when one looks at the exhibits one has the whole story.

THE COMMISSIONER: Of course.

MR. KELLOCK: But when one reads these terms in the brief without having the exhibits before him I submit that is a different thing.

MR. McRUER: Well now, surely --

THE COMMISSIONER: Just a minute; you have been arguing what is the right term and the wrong term. So far as I am concerned I have not made up my mind yet. Why do you tell me Mr. McRuér has acted unfairly in defining the term according to his notion of it? You may say it is a question of law as to what constitutes the proper definition of net profits and what constitutes the proper definition of working capital. You have your way of looking at it and you put it in your brief. That is alright, but he says you are wrong. He has his way of looking at it and he puts it in his brief. You say he is wrong. I don't see anything unfair on either side.

MR. KELLOCK: What I am talking about at the moment is that in my brief I have laid out -- I have used the words "net profit" and I have used the word "capital", and I have said what I mean by both terms. My friend has used these terms but he has not said what he means by them.

MR. McRUER: Oh no.



Write it in his trial. You say he is wrong. I don't

MR. KILLOCK: If one has, as your lordship has, the evidence and the exhibits it is quite easy to see what is meant. All I am speaking about --

5 MR. McRUER: My friend has attempted time and again to say that I have done something I ought not to have done, and we have seen comments on it and that sort of nonsense, and my friend seems to think he is going to get some capital out of that, but he wants to be accurate. Now, take, for instance, page 224 of my  
10 brief, I deal with the Ayers Company, and this is just as an illustration.

" As shown by Exhibit 1064, the ratio of net revenue to capital employed in operations, from 1931 to 1935, was as follows:

15 1931 4.9%

1932 4.3%" --

Now, why is it necessary for anybody that understands the English language to ask for a definition of what I mean by that? I say "as shown by Exhibit 1064,  
20 the ratio of net revenue to capital employed in operations" was that. Now, what more is there that counsel could do, and yet to be abused that you have deceived, you have done this, that and the other thing that was iniquitous. I resent it because it is  
25 the first time I ever have in all my life -- and I have acted as counsel for the Crown in many capacities -- that I have been accused of anything of that sort. I pride myself in trying to be scrupulously fair when  
30 I act for the Crown in any capacity. I may make errors, but I do not conjure things up in order to make a case.



... It one has, as your former has,

... and the exhibits it is quite easy to see

... what is meant. All I am speaking about --

... My friend has attempted time and again

to say that I have done something I ought not to have

done, and we have seen comments on it and that sort of

non-sense, and my friend seems to think he is going to

get some capital out of that, but he wants to be

accurate. Now, take, for instance, page 884 of my

brief, I deal with the years 1904, and this is

as an illustration.

"As shown by Exhibit 1084, the ratio of net

revenue to capital employed in operations, from

1901 to 1904, was as follows:

1901 4.32

1904 4.32 --

Now, why is it necessary for anybody that understands

the English language to ask for a definition of what

mean by that? I say "as shown by Exhibit 1084,

the ratio of net revenue to capital employed in

operations was that. Now, what more is there that

could be said, and yet so he abuses that you have

deceived, you have done this, that and the other thing

that was intended. I repeat it because it is

the first time I ever have in all of life -- and I have

acted as counsel for the Crown in many capacities --

that I have been accused of anything of that sort.

I pride myself in trying to be scrupulously fair and

... I am not sure if it is not

... I am not sure if it is not

I may make errors of judgment, I am human in that way, but I have been as plain in that brief as I possibly could.

MR. KELLOCK: My friend has his contention, my lord, and I have submitted mine. If one looks at the exhibit-

THE COMMISSIONER: If you both left it there it would be alright, but when you start charging Mr. McRuer with unfairness --

MR. KELLOCK: Well, my lord --

THE COMMISSIONER: -- that is a different thing. We had Mr. Howson in the box and he was examined and cross-examined at some length. He made and produced these exhibits and he shows certain figures. Mr. McRuer adopts them. It is evidence and he is justified in taking them. You had your witnesses in the box and you also had figures. You take them and put them before me. There is no unfairness in that procedure on either side. That is what occurs in every case you have in court. What you seem to think is that your adversary should put in his brief your case as well as his own.

MR. KELLOCK: No.

THE COMMISSIONER: That is what you are saying. You had better go on to something else.

MR. KELLOCK: I do not want to leave it in the shape my friend leaves it. What I am submitting to your lordship is that any person in the position of your lordship who has heard the evidence and read the exhibits, and who has the exhibits before them, has all the information that is necessary to understand



I was very much of judgment, I am human in that  
I have been as plain in that trial as I possibly

could.

My friend has in conversation, my friend  
and I have submitted mine. It was not the worst

thing I could have done. If you both like it there it

would be alright, but when you start speaking Mr.

Waters with witnesses --

MR. KILGORE: Well, my lord --

THE COURT: -- That is a different thing.

He had Mr. Nowson in the box and he was examined and

cross-examined at some length. He made no mistake

these exhibits and he shows certain things. Mr.

Waters adopts them. It is evidence and he is allowed

in taking them. You had your witnesses in the box

and you also had witnesses. You take them and put them

before me. There is no witness in that process

on either side. That is what occurs in every case

you have in court. What you seem to think is that

your adversary should put in his brief your case as

well as his own.

MR. KILGORE: No.

THE COURT: That is what you are saying.

You had better go on to something else.

MR. KILGORE: I do not want to leave it in the

hands of my friend. I leave it. What I am submitting to

your lordship is that the evidence is the evidence

and I am submitting that the evidence is the evidence

and I am submitting that the evidence is the evidence

and I am submitting that the evidence is the evidence

my friend's brief, but the brief itself uses these accounting terms without remembering that to a person reading that who has not heard the evidence and got the exhibits before them, that is another thing.

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THE COMMISSIONER: What about your brief?

MR. KELLOCK: I have, my lord, contended all the way through --

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THE COMMISSIONER: Your brief takes certain figures and uses certain terms, uses terms, for instance, of net costs, working capital and so on and anybody reading your brief alone would come to a different conclusion.

15

MR. KELLOCK: Anybody going to my brief would know when I say "net profits" what I mean.

THE COMMISSIONER: You gentlemen thought fit to give your briefs over to third parties. I suppose the third parties got both yours and Mr. McRuer's?

MR. KELLOCK: I suppose so, in many cases.

20

THE COMMISSIONER: What is the use of quarreling about it.

MR. KELLOCK: I am satisfied, my lord. Your lordship has my submission and I do not want to repeat it.

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THE COMMISSIONER: The only thing I take objection to in your case is mentioning it here as if there was something unfair about it.

MR. KELLOCK: My lord, I do not want to repeat but when I say --

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THE COMMISSIONER: Then, don't repeat. When counsel takes sworn evidence, sworn figures and puts them in a brief before me what is unfair about that?



accounting terms without remembering that in a person  
reading that who has not heard the evidence and has  
the evidence before them, that is another thing.

THE COURT: What about your witness?  
MR. EBYCIE: I have, my lord, commenced all this

and uses certain terms, uses terms, for instance, of  
not costs, working capital and so on and another  
reading your brief alone would come to a different

MR. EBYCIE: Anybody going to my brief would find  
when I say "not costs" what I mean.

THE COURT: You remember that it  
to give your briefs over to third parties. I suppose

the third parties get both yours and Mr. EBYCIE's?  
MR. EBYCIE: I suppose so, in every case.

THE COURT: What is the use of quarrelling  
about it.

MR. EBYCIE: I am satisfied, my lord, your lord-  
ship has my recommendation and I do not want to repeat it

THE COURT: The only thing I take objection  
to in your case is mentioning it here as if there

was something unfair about it.  
MR. EBYCIE: My lord, I do not want to repeat

but when I say --  
THE COURT: I am satisfied, my lord, your lord-  
ship has my recommendation and I do not want to repeat it

THE COURT: The only thing I take objection  
to in your case is mentioning it here as if there

MR. KELLOCK: So far as your lordship is concerned nothing, but so far as a third party is concerned the third party has not got all the information.

THE COMMISSIONER: Of course, in no case, but you say that the third parties got your brief as well so there you are; they have both sides.

MR. KELLOCK: I don't know that they did in all cases.

THE COMMISSIONER: You can take any factum filed in the Supreme Court and say it is unfair because it only gives one side of the case. Of course it only gives one side of the case.

MR. KELLOCK: That is true.

THE COMMISSIONER: Yet it becomes a public document.

MR. KELLOCK: I don't think any factum in the Supreme Court would use --

THE COMMISSIONER: Would use what? They would do exactly what is done here. Here are certain things sworn to by an expert and Mr. McRuer says "I am taking his figures". Why not? You do the same with your experts. Now, we need not argue this any longer. You better go on.

MR. KELLOCK: Well, my friend has occasioned the delay. I just want to refer your lordship to the last section of my brief where I make certain submissions, section "J" of my main brief. I submit, my lord, --

"That the textile industry constitutes an integral and valuable part of the industrial and economic





"fabric of the country. In the wages it disburses, the taxes it pays, and in the amounts it expends for supplies, freight and other services it maintains a very substantial portion of the population of the Dominion. Very many villages and towns in Canada are absolutely dependent on it. Since the majority of the Textile mills are in the smaller centres of population, and provide work during the winter months as well as during the summer months, the industry is invaluable to the economic and social life of all these rural towns and surrounding countryside. It would be unwise from a national point of view to increase Canada's dependence on textile supplies from other countries.

In particular, because this industry as a whole was able to maintain and increase employment during the depression years, it played a vital part in the ability of Canada to weather the depression. The steadiness, variety and continuity", and there is an error there, my lord, "of the employment", instead of "unemployment", which makes a very material difference -- "it has provided is impressive. The industry has to a considerable extent followed a policy of spreading employment throughout the year although this involves the piling up of stocks which cannot be sold for some time after their manufacture.

It reserves a greater proportion of the net value of production for its workers than any other indust



the larger it grows, and in the amount its expenses  
for supplies, freight and other services is  
maintaining a very substantial portion of the cost  
of the Dominion. Very many witnesses  
in towns in Canada are absolutely dependent on  
it. It is the majority of the textile mills  
and in the textile centres of population, and  
provide work during the winter months as well  
as during the summer months, the industry is so  
valuable to the economic and social life of all  
these rural towns and surrounding communities.  
It would be useless from a national point of view  
to increase Canada's dependence on textile  
supplies from other countries.  
In particular, because this industry as a  
whole was sold to Britain and Ireland and  
during the depression years, it played a  
great part in the textile of Canada to weather  
the depression. The depression, really and  
continuity, and there is an error there, my lord,  
of the industry, instead of "employment", which  
takes a very material difference. It has provided  
insurance. The industry has to a considerable  
extent followed a policy of spreading employment  
throughout the year. It has been a very important  
factor in the textile industry of Canada.

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"other industry in Canada, with one exception.

It pays wages from 60 to 90 per cent higher than the British textile industry; paid definitely"---

MR. McRUER: 90% higher?

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MR. KELLOCK: Yes, you will find that in the evidence.

"---paid definitely higher wages than in the United States until the N.R.A.; and pays wages immeasurably higher than those paid in Japan."

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THE COMMISSIONER: Have I any evidence of the wages in Japan?

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MR. KELLOCK: Yes, my lord. Your lordship has evidence, for instance, of two cents an hour; that is without allowances, and 73.71 including all allowances per diem. 73 cents.

20

MR. McRUER: Where is the evidence that it is 90% higher than in the British textile industry?

MR. KELLOCK: In one of the tariff reports, Tariff Board Reports, there is a finding as to certain specific classifications starting at 60% and running up.

25

THE COMMISSIONER: Is your statement here justified; you say that our industry paid definitely higher wages than in the United States until the N.R.A.; is that right?

MR. KELLOCK: Yes, my lord.

THE COMMISSIONER: All the way along right up till 1934?

30

MR. McRUER: I don't think that statement is quite accurate either, because, as I recollect the evidence,



"other industry in Canada, with one exception.

It pays wages from 60 to 80 per cent higher than

the British textile industry; paid yesterday--

Mr. BRAYLE: 30% higher?

Mr. BRAYLE: Yes, you will find that in the evidence.

--paid definitely higher wages than in the United

States until the U.S.A.; and some wages were

higher than those paid in Japan.

Mr. BRAYLE: Have I any evidence of this?

is there?

Mr. BRAYLE: Yes, of course, you have.

vidence, for instance, of two cents an hour; that is

about 100 per cent, and 75.71 including all allowances

per item. 75 cents.

Mr. BRAYLE: There is the evidence that it is 30%

higher than in the British textile industry?

Mr. BRAYLE: In one of the tariff reports, I think

you will find, that in 1910 it was

specific classifications starting at 60% and running

up.

Mr. BRAYLE: Is your statement now justified?

You say that our industry paid definitely higher wages

than in the United States until the U.S.A.; is that

Mr. BRAYLE: Yes, my lord.

THE CHIEF JUSTICE: All the way along right up

to the end of the evidence, is it not?

THE CHIEF JUSTICE: Yes, my lord.

they were higher than the South --

THE COMMISSIONER: I am told 1931 only.

MR. KELLOCK: My lord, that statement is based on two exhibits, 1301 and 1302, and it refers to the period -- it is not quite accurate -- up to within approximately six months prior to the institution of the N.R.A.

MR. McRUER: Now, how is that worked because in the Northern mills the evidence was that wages in the United States were higher, and in the Southern mills they were lower. On the average between the two they were had straddled along, sometimes higher and sometimes lower. That is my recollection.

MR. KELLOCK: It was very definitely higher than the South.

MR. McRUER: Yes.

MR. KELLOCK: Have you Mr. Beauregard's brief?

THE COMMISSIONER: I find in one of these graphs prepared by Mr. Whiteley it would show that the United States wages remained higher until on in 1931.

MR. KELLOCK: Is your lordship looking at page 211 of Mr. Beauregard's brief?

THE COMMISSIONER: Yes, where the two lines cross.

MR. KELLOCK: My statement should be corrected to cover the period from where the Canadian line is higher than the American. As your lordship sees it runs from some time in 1931 until some time in 1933.

THE COMMISSIONER: That is the Canadian line.

MR. KELLOCK: The Canadian line crosses and is



THE GOVERNMENT PRINTING OFFICE: I am told 1901 only.

THE GOVERNMENT PRINTING OFFICE: I am told 1901 only.  
two exhibits, 1901 and 1902, and it refers to the  
period -- it is not quite accurate -- in the winter  
approximately six months prior to the institution of  
the N. E. A.

THE GOVERNMENT PRINTING OFFICE: I am told 1901 only.  
the Northern wills the evidence was that wages in  
the United States were higher, and in the Southern  
wills they were lower. On the average between the  
two they had straggled along, sometimes higher  
and sometimes lower. That is my recollection.

THE GOVERNMENT PRINTING OFFICE: I am told 1901 only.  
the fourth.

THE GOVERNMENT PRINTING OFFICE: I am told 1901 only.

THE GOVERNMENT PRINTING OFFICE: I am told 1901 only.  
produced by Mr. Hilsley it would show that the  
United States wages remained higher until in 1901.

THE GOVERNMENT PRINTING OFFICE: I am told 1901 only.

THE GOVERNMENT PRINTING OFFICE: I am told 1901 only.  
to cover the period from the time the tariff was  
is higher than the American. As your lordship sees  
it runs from some time in 1901 until some time in

definitely higher than the American line at that point.

THE COMMISSIONER: Your statement in the form it is, that you pay definitely higher wages than in the United States until the N.R.A. is too broad.

MR. KELLOCK: That is too broad, my lord. It should be for that period.

THE COMMISSIONER: A period of about two years.

MR. KELLOCK: Prior to the N.R.A., and up to that time it is definitely accurate so far as the Southern wages are concerned. So it is only when you combine the North and South that requires amendment.

THE COMMISSIONER: What is that you say about the North and South?

MR. KELLOCK: The Canadian wages were higher than the Southern wages throughout up until the N.R.A. I am right in that, Mr. Whiteley?

THE COMMISSIONER: That is not so there. This United States line is the combined figure of both.

MR. KELLOCK: A combined figure.

THE COMMISSIONER: There is nothing here to show that the Southern wages were lower. They may have been but this graph does not show it.

MR. KELLOCK: When I was discussing my friend, Mr. Beauregard's brief, my lord, I analyzed the pages where Mr. Beauregard discussed the exhibits dealing with the North and South wages, and that was put in at the time that I was discussing those pages of Mr. Beauregard's brief, and my recollection is -- and





I am told I am right -- that the Canadian wages up until the N.R.A. were always higher than the Southern wages. Is that your recollection, Mr. Whiteley?

SECRETARY WHITELEY: I would think that is probably correct. There are exhibits covering that.

THE COMMISSIONER: Well, alright, go on.

MR. KELLOCK: I am sorry for that statement. It is too broad so far as the North is concerned for that earlier period --

THE COMMISSIONER: So far as the combined is concerned.

MR. KELLOCK: So far as the combined for the earlier period.

"Although it is a 'light industry' its average female wage is markedly higher than the wages paid females in other industries in Canada, and since it is a 'light industry' with all the year round employment, its wages for males are lower than the Canadian average for males, which average includes industries where the employment being intermittent the wage levels are higher. Over a period of nine years it has substantially maintained its nominal wages, and increased its real wages from 15 to 30%. At the same time it has not increased the real work required of its employees.

The profits made by that portion of the textile industry included in the Commission auditor's exhibits over the last ten years have been substantially less than the most modest estimate of what is a fair return on capital invested in manu-





facturing enterprises. The exhibits cover approximately two thirds of the industry, and that the most successful portion, and do not include companies that disappeared from business in the same period or capital lost thereby. The exhibits of the Commission Auditor when properly interpreted show that the portion of the industry included in the exhibits earned 4.8% on the investment in the last ten years. In the five year period 1926 to 1930, these companies earned 5.4% on their investment and in the five year period 1931 to 1935, 4.2%.

The industry has been noteworthy for the degree in which it has refrained from paying out its earnings in the form of dividends having on the contrary used the earnings to develop the industry, passing on to the public the benefits of large scale operations. The industry has kept step with modern invention and has maintained itself in a position to pass on to the buying public all resulting improvements in quality of merchandise and decreases in costs of production.

Any success met with in establishing fair trade practices such as proper marking of merchandise, elimination of discrimination in terms, and discriminatory rebates and allowances have been in the interests of fair and proper standards of doing business in the interests of the secondary manufacturer, retailer, worker and consumer. Attempts to stabilize prices have been confined to a comparative few of the large variety of products made



...The ... cover ...  
...two thirds of the industry, and that the  
...most successful position, and do not ...  
...of ... the ...  
...a ...  
...the ... of the industry included in  
...the ... of the investment in the  
...in the ...  
...1930, these companies earned 5.4% on their invest-  
...  
...The industry has been ... for its ...  
...in which it has ... out its  
...in the ... of ...  
...country and the ... the ...  
...to the ... of ...  
...The industry has ...  
...with ...  
...a ... to ...  
...in ...  
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...practices such as ...  
...elimination of ...  
...discriminatory ...  
...the interests of fair and ...  
...in the interests of the ...  
...producer, retailer, worker and consumer. ...  
...to stabilize prices have been ...  
...negative ... of the large ...

"by the Canadian textile industry. These were largely brought about by undesirable conditions in connection with highly competitive lines the price level of which had been forced below cost of production and resulted in no undue enhancement of price in any case.

The spread between the duty rates on the products produced by the Canadian textile mills and the duty rates, excise duties, and sales taxes paid on materials, machinery, consumable supplies and capital expenditures of the Canadian mills, is not now more than is necessary to preserve to the Canadian manufacturer that portion of the domestic market essential to him if he is to continue to maintain employment at the present level.

Competition from the British textile industries is persistent and powerful. Almost the whole increase in the United Kingdom trade with Canada since 1932 has been in textiles. And the Canadian industry is again meeting--"

MR. McRUER: Is that a correct statement that almost the whole of the increase in the United Kingdom trade with Canada since 1932 has been in textiles? The importations, Mr. Hooper tells me, shows it is down in textiles.

MR. KILLOCK: I have already discussed that, my lord, on page one of section "E" of my brief. The whole thing is laid out there in detail.

THE COMMISSIONER: Yes, it is on page one of section "E".



100-100000

by the Canadian textile industry. These were

largely brought about by competitive conditions in

connection with highly competitive rates of the

level of which had been found below some of

production and resulted in no other adjustment

other in any case.

The spread between the duty rates on the pro-

ducts produced by the Canadian textile mills and

the duty rates, excise duties, and other taxes

on the products of the textile industry, is a

capital expenditure of the textile mills, is a

not more than is necessary to preserve to the

Canadian manufacturer that portion of the market

which is essential to him in order to

maintain employment at the present level.

Comparison from the textile industry

is not stated and somewhat. About the whole is

there is no other change from the

and the whole is somewhat. The whole is

and the whole is somewhat.

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and the whole is somewhat.

MR. KELLOCK: In the first sentence, my lord.

MR. McRUER: Oh yes, but that includes free goods.

MR. KELLOCK: Don't we have competition whether the goods are dutiable or free?

5 MR. McRUER: No, a lot of the stuff that you bring in is your raw material that is essential for the manufacture; it would be an injury to you to put a tariff on that.

10 MR. KELLOCK: I suppose my friend's argument would be, my lord, if you removed tariffs altogether we have no competition from imports.

MR. McRUER: No, no.

15 MR. KELLOCK: My friend's argument pressed to its logical conclusion would be if you remove the tariff altogether there would be no competition to the domestic industry from imports.

20 MR. McRUER: No, what is required as raw material for your industry, it would be an injury to your industry to put a duty on it.

THE COMMISSIONER: Just tell me this; are there any goods allowed in free which go direct to the consumer?

MR. KELLOCK: Yes, my lord.

25 THE COMMISSIONER: When I say the consumer I mean a man like yourself.

MR. KELLOCK: After passing through the distributor, of course, my lord, all these duty free imports, manufactured imports certainly would.

THE COMMISSIONER: What are they?

30 MR. McRUER: There are certain very fine count woven fabrics for shirtings and things like that.



MR. KILGORE: In the first sentence, my lord.

MR. KILGORE: Of yes, but that includes free goods.

MR. KILGORE: Don't we have competition whether

the goods are dutiable or free?

MR. KILGORE: No, a lot of the stuff that you bring

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manufacture; it would be an injury to you to put a

duty on that.

MR. KILGORE: I suppose my friend's argument would

be, my lord, if you removed tariff's altogether we

have no competition from imports.

MR. KILGORE: Yes, my lord.

MR. KILGORE: My friend's argument pressed to its

logical conclusion would be if you remove the tariff

altogether there would be no competition to the

industry from imports.

MR. KILGORE: No, what is required is raw material

for your industry; it would be an injury to your

industry to put a duty on it.

MR. KILGORE: That will be this; are there any

goods allowed in free which go through to the consumer?

MR. KILGORE: Yes, my lord.

MR. KILGORE: When I say the consumer I mean

a man like yourself.

MR. KILGORE: After passing through the distribution

of course, my lord, all these duty free imports.

MR. KILGORE: I am not sure that is correct.

MR. KILGORE: I am not sure that is correct.

MR. KILGORE: There are certainly very fine goods

woven fabrics for clothing and things like that.

MR. KELLOCK: My lord, on these two exhibits, 1354 and 1355 which will have to be typed, for instance--

THE COMMISSIONER: We haven't seen those yet.

MR. KELLOCK: No, my lord. I have analyzed it as between raw materials, partially manufactured and fully manufactured, being all duty free. Now, the fully manufactured, for instance, in 1930 manufactures of cotton were \$2,674,000 --

THE COMMISSIONER: These are free, are they?

MR. KELLOCK: These are free, my lord.

THE COMMISSIONER: Well, that is alright.

MR. McRuer: Do you suggest you are making the character of goods that are imported free?

MR. KELLOCK: I have answered that question so often. That was not the question his lordship asked me.

MR. McRuer: Alright.

THE COMMISSIONER: That is a further question, though. You have there about \$2,000,000 worth of wearable textile articles that come in duty free. Are they made in Canada at all?

SECRETARY WHITELEY: Some of this class, fully manufactured, is yarns.

THE COMMISSIONER: You have yarns in that?

MR. KELLOCK: Yes, it is manufactures of cotton.

THE COMMISSIONER: That is not what I am at/at all.

I say goes direct to the person who wears it.

MR. KELLOCK: Your lordship means fabrics. It would include both yarns and fabrics, that figure, but



THE BRIDGE IS NOT A PART OF THE BRIDGE

THE BRIDGE IS NOT A PART OF THE BRIDGE

MR. BRIDGE: NO, MY LORD. I HAVE ANSWERED IT

AS BETWEEN THE BRIDGE, PARTICULARLY CONSIDERED AND

THE BRIDGE, BEING ALL THE SAME. NOW, THE

THE BRIDGE, BEING ALL THE SAME, IN 1900 THE BRIDGE

OF BRIDGE WERE 28,874,000 --

THE BRIDGE IS NOT A PART OF THE BRIDGE

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MR. BRIDGE: NO, MY LORD. I HAVE ANSWERED IT

AS BETWEEN THE BRIDGE, PARTICULARLY CONSIDERED AND

they are not segregated. To answer your lordship's question fabrics that come in fully manufactured --

THE COMMISSIONER: And free of duty.

MR. KILLOCK: And free of duty, I would say -- and I think the point has come up from time to time -- that if the goods then were manufactured in Canada that sort of thing makes it impossible to continue manufacturing in Canada.

THE COMMISSIONER: It would, of course; at least, I would assume it would.

(page 18425 follows)



1911

they are not suggested.  
question fabric that one is to be made  
the first is to be made in the  
the second is to be made in the  
the third is to be made in the  
the fourth is to be made in the  
the fifth is to be made in the  
the sixth is to be made in the  
the seventh is to be made in the  
the eighth is to be made in the  
the ninth is to be made in the  
the tenth is to be made in the

(From 1911 to 1912)

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THE COMMISSIONER: Well, it would, of course.

At least I assume it would but I was wondering if there are any such.

5 MR. KELLOCK: Oh, there have been instances where that thing taking place has eliminated the Canadian production.

THE COMMISSIONER: I cannot see a great many of them, since added to the yarn they only make \$2,000,000.

10 MR. KELLOCK: That is in the one year.

THE COMMISSIONER: Well, any year.

MR. KELLOCK: That includes fully manufactured products of cotton.

15 THE COMMISSIONER: Yes, both yarns ---

MR. KELLOCK: Both yarns and fabrics \$2,784,000 in 1930.

THE COMMISSIONER: Well, that is the best you can do.

20 MR. KELLOCK: Yes, my lord.

MR. MCRUER: Is this statement in reference to almost the whole increase of United Kingdom trade in Canada since 1932 has been in Textiles - that is, the increase of our trade with the United Kingdom since the Ottawa agreement has been confined to an agreement in importations of textiles - does that include tops and things of that sort that are used for fabrication?

25 MR. KELLOCK: Yes, it does.

30 MR. MCRUER: So that if there had been a barrier put on that it would make it more difficult to carry



THE COMMISSIONER: Well, it would, of course,

at least I assume it would but I was wondering if there

are any such.

MR. BRYDIE: Oh, there have been instances where

that thing taking place has eliminated the Commission

THE COMMISSIONER: I cannot see a great many of them,

also added to the fact they only take \$2,000,000.

MR. BRYDIE: That is in the year.

THE COMMISSIONER: Well, any year.

MR. BRYDIE: That is in the year.

THE COMMISSIONER: That is in the year.

MR. BRYDIE: Yes, that year.

MR. BRYDIE: Both years and years \$2,000,000.

in 1930.

THE COMMISSIONER: Well, that is the best you can

do.

MR. BRYDIE: Yes, that is the best you can

do. Is this statement in reference to

about the whole increase of United Kingdom trade in

goods since 1929 has been in textiles - that is,

the increase of our trade with the United Kingdom since

the Ottawa agreement has been confined to an agreement

in importations of textiles - does that include food

and things of that sort that are used for fabricating

MR. BRYDIE: Yes, it does.

MR. BRYDIE: So that if there had been a similar

but on that it would make it more difficult to carry

on in Canada the textile manufacturing industry.

MR. KELLOCK: Well, it is something that---

5 MR. McRUER: Well, you are complaining that there is an increase here in importations of textiles and it is an importation of stuff that you want, and increase.

MR. KELLOCK: It is not necessarily an increase in stuff that we want. I am saying it includes that. You cannot make that statement unless you analyse the figure.

10 MR. McRUER: There was a big increase in tops, was there not?. However, I just wanted to make it sure that it is not competitive textiles apparently that the increase was in.

15 MR. KELLOCK: I think if my friend analysed these two exhibits it will answer the question fully.

The next sentence I would like to add a word in here:

20 "And the Canadian Industry is again meeting increasing competition (in cotton) from the United States."

The word "increasing".

25 "Tariffs on textiles will always be necessary so long as other countries produce at lower cost or sell at prices lower than the cost of production in Canada. British Preferential tariffs, set at a point to equalize costs, are therefore required, and higher foreign tariffs are required to protect the export trade of British mills to Canada

30



MR. BRYCE: Well, it is something like that---

an increase here in importations of textiles and is a  
an importation of about that you want, and increase.

MR. BRYCE: It is not necessarily an increase in  
about that we want. I am saying it includes that.

You cannot make that statement unless you analyze the

MR. BRYCE: There was a big increase in 1900, was  
there not? However, I just wanted to make it sure

that it is not comparative textiles separately that the  
increase was in.

MR. BRYCE: I think it is by far the largest class  
two exhibits it will answer the question fully.

The next sentence I would like to add a word in

"and the American industry is being affected in-"  
creasing competition (in cotton) from the United

The word "increasing".

"Tariffs on textiles will always be necessary so  
long as other countries produce at lower cost or  
sell at prices lower than the cost of production  
in Canada. British preferential tariffs, set

at a level of 10 per cent, and which is applied  
and higher textile tariffs are levied on goods

the subject of textile goods in Canada.

against exports from foreign countries.

When considering the operating results of the mills for the last five years, it must be taken into consideration that since the increase in tariffs in 1930 there have been several material reductions in the tariff rates or changes in the Customs Regulations in 1932, 1933, 1934 and 1935. In fact, conditions have materially changed from those existing shortly before the appointment of this Commission by reason of the further downward revision in the tariff in May 1936."

THE COMMISSIONER: And 1937.

MR. KELLOCK: And 1937.

"Accordingly, conclusions which might be drawn from a consideration of conditions existing prior to May 1936, are not applicable to conditions now existing.

The existing duties against importations of textiles from Japan, particularly those relating to artificial silk, are inadequate to prevent serious inroads being made by Japanese products in the Canadian markets. This situation is likely to become progressively more serious as time goes on aided, as the process will be, by successive decreases in the currency dumping duty by reason of the continued fall in the average exchange rates on the basis provided for in Exhibit 401. In more recent years the exchange



against exports from foreign countries.

has been considering the operation of the

mill for the last five years, it must be noted

that consideration must also be given to

the effect of the tariff on the

industries in the tariff areas or changes in the

tariff negotiations in 1933, 1935, 1937 and 1939.

In fact, conditions have materially changed since

those existing shortly before the establishment of

the Commission by reason of the further changes in

tariff in the tariff in 1933.

1933-1934 and 1935.

1936-1937 and 1938.

Accordingly, conditions have changed as the

from a consideration of conditions existing prior

to 1933, and the conditions in 1933.

now existing.

The existing duties against importations of

textiles from Japan, particularly those relating

to artificial silk, are in need of revision.

Various factors being taken by Japanese producers

in the Japanese market. This situation is

likely to become progressively more serious as

time goes on, as the process will be

by successive decreases in the currency exchange

by reason of the continued fall in the yen.

rates on the basis provided for in

Exhibit 401. In more recent years the

rate has been lower than in earlier years and even now the yen shows definite signs of further decline.

5 Permitted imports on consignments from Japan to enter Canada free of currency dumping duty is an anomaly which results in loss of revenue to the Government, and when considered with the lack of any machinery on the part of the Canadian Government in Japan to check fair market values, opens  
10 the door to fraud and to unfair competition as between Japanese imports and the products of Canadian Textile Mills.

15 Fixed valuations for duty purposes are the most satisfactory means of equalizing low costs of production in other countries and Canadian costs of production."

20 There is nothing I could usefully add except to thank your lordship for your very careful and patient hearing.

THE COMMISSIONER: So then you have completed it?

MR. KELLOCK: Yes, my lord.

25 MR. McRUER: If my friend wants to get away and there is one matter I would like to mention before he goes - I am sorry Mr. Beauregard is not here this morning - but as my friend is going away and wants to get back to Toronto this afternoon, I would bring it up. In the presentation of my friend's case in

30 regard to labour matters, certain statistics have been discussed by him, certain statistics have been discussed



rate has been lower than in earlier years and  
even now the price of wheat is not  
settled.

According to the statistics from 1914  
to 1918 the average rate of currency exchange is  
an anomaly which results in loss of revenue to the  
Government, and when considered with the lack of  
any machinery on the part of the Canadian Govern-  
ment in Japan to check this market value, seems  
the door to fraud and to unfair competition as  
between Japanese imports and the products of

which is not to be taken into account in the  
most satisfactory form of settling the costs  
of production in other countries and the  
costs of production."

There is nothing I could possibly add to what  
you have said for your very careful and patient  
analysis. So then you have completed it?

Mr. Kitchin: Yes, my lord.

Mr. Kitchin: If my lord wishes to get away and  
there is one matter I would like to mention before he  
goes - I am sorry Mr. Kitchin is not here this  
morning - but as my friend is going away and wants to  
get back to Toronto this afternoon, I would bring it  
up. In the presentation of my friend's case in  
reference to labour matters, certain statistics have been  
discussed by him, certain statistics have been discussed

by Mr. Beauregard and we have had filed the pay roll of all these different companies and I was going to suggest to your lordship that Mr. Whiteley immediately when we are through with the argument or before if he can, take all these statistics and digest them together with the results shown on the pay rolls, and that he might prepare something in the nature of a result of his analysis and send it to the respective counsels so that they might make comments on it before any correction that they might see fit, so that your lordship might have it to deal with when you write your report. While we might analyse these one way and analyse them another way, I think Mr. Whiteley is the most competent one of us all to make the correct analysis, but anything that was done of that sort I would like it to be submitted to the Counsel so that they might prepare some memorandum and file.

THE COMMISSIONER: I understand Mr. Whiteley has discovered, according to some of these figures given, there must be some mistakes.

MR. McRUER: I can easily see how mistakes would be made on either side in respect to analysing statistics. Mr. Whiteley is an expert on that and even after he has analysed them, before your lordship dealt with it and considered it, I would like my friends to have an opportunity of submitting any memorandum on it that they would desire.

THE COMMISSIONER: That is something that can be



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by Mr. Hennegard and we have had filed the report  
of all these different companies and I am going to  
submit to your committee Mr. Whiteley immediately  
when we are through with the statement or before it  
he can, take all the statistics and digest them  
together with the results shown on the report, and  
that we might prepare something in the nature of a  
report of his analysis and send it to the committee  
any correction that they might see fit, so that your  
committee might have it to deal with when you wish you  
report. Well, we might analyze these one way and  
analyze them another way, I think Mr. Whiteley is the  
most competent one of us all to make the correct  
analysis, but anything that we come up with  
I would like to be submitted to the committee so that  
they might prepare some recommendations and file.  
The committee is interested in the  
has discovered, according to some of these figures given  
there must be some mistakes.  
Mr. Whiteley: I can easily see how that can be  
be made on either side in respect to analyzing statis-  
tics. Mr. Whiteley is an expert on that and even  
after he has analyzed them, before your committee meet  
with it and considered it, I would like my friends  
to have an opportunity of submitting any recommendation  
or to have any other matter.

THE COMMITTEE: That is something that can be

carried on while this Commission is not sitting, and Mr. Whiteley would be good enough to look after that.

MR. McRUER: Yes.

THE COMMISSIONER: Now, what is the next manner of proceeding?

MR. HEWARD: I am prepared to open my argument whenever you are ready, my lord.

THE COMMISSIONER: Well, I will give you a few minutes recess.

-- Adjourned at 12 P.M. for recess.

-- On resuming at 12.05 P.M.

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A R G U M E N T BY MR. HEWARD:

MR. HEWARD: May it please the Commission, there is one thing that has been tried and conclusively proved in this Commission I submit and that is the patience of the Commissioner, and I should very much like to be allowed to add the tribute of Mr. Ballanytne and myself to those that have already been made to that patience and impartiality and courtesy with which Counsel have been treated throughout the hearings. I would also like to express our appreciation of the assistance given to us by the Secretary, Mr. Whiteley, and his Assistant, Mr. Rene DeCotret. We have called upon them at all times, at all hours I might say, for assistance in regard to the voluminous record and it has always been given most carefully and most



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carried on while this Commission is not sitting, and  
Mr. Wilsey would be good enough to look after that.

MR. MORRIS: Yes.

THE CHAIRMAN: Now, what is the next number of

the number of

MR. MORRIS: I am prepared to open my argument now

ever you are ready, my lord.

MR. MORRIS: Well, I will give you a few

minutes.

-- adjourned to 11.15.10.

-- adjourned to 11.15.10.

STATEMENT OF MR. MORRIS

MR. MORRIS: May it please the Commission, there

is one thing that has been tried and conclusively proved

in this Commission I submit and that is the evidence

of the Commission, and I should very much like to

be allowed to add the evidence of Mr. Wilsey and

myself to those that have already been used to that

patience and impartiality and courtesy with which

Counsel have been treated throughout this hearing.

I could also like to express our appreciation of the

assistance given to us by the Secretary, Mr. Wilsey,

and his assistant, Mr. Rene Desrochers.

called upon them at all times, at all hours I might

say, for assistance in regard to the voluminous record

and it has always been given most cordially and most

efficiently and it has assisted us in our progress through the maize of exhibits and evidence in no small degree.

5 I also wish to express our appreciation of the cordial relations which have existed between all the Counsel concerned and ourselves. It is natural that there should be extreme differences of opinions and views and contentions between us, but I think all of us understand, as we properly should, that in criticizing those views and those contentions - one criticizing the other - there is no personal element involved.

10 Now, in view of the tests which have been made on your lordship's patience, all-enduring it seems to us,

15 I am going to make a real effort not to be unduly long, and with that end in view I do not intend to deal with innumerable matters of detail arising in the

evidence or with complaints or criticisms made in regard to isolated cases. These, I submit, were disposed

20 of when they were raised in the course of the evidence,

but it is intended rather, first, to place before the Commission certain considerations of principle which are, I submit, important in the determination of the

25 matters referred to the Commission, and, secondly,

to meet certain criticisms on matters of importance implied from the nature of the evidence sought to be adduced in the course of the examination, and the

30 comments and remarks made by Commission Counsel during

the hearings and other criticisms on matters of importance



efficiently and it has assisted us in our progress through  
the maze of exhibits and evidence in no small degree.  
I also wish to express our appreciation of the  
cordial relations which have existed between all the  
counsel concerned and ourselves. It is natural that  
there should be extreme differences of opinion and  
views and contentions between us, but I think all of  
us understand, as we properly should, that in criticizing  
those views and those contentions - one criticizes the  
other - there is no personal element involved.  
Now, in view of the facts which have been made known  
to the public, all-endeavouring it seems to us,  
I am going to make a real effort not to be merely local  
and with that end in view I do not intend to deal  
with innumerable matters of detail arising in the  
evidence or with complaints or criticisms made in regard  
to isolated cases. These, I submit, were discussed  
of when they were raised in the course of the evidence,  
but it is intended rather, first, to place before the  
Commission certain considerations of principle which  
are, I submit, important in the determination of the  
matters referred to the Commission, and, secondly,  
to meet certain criticisms on matters of importance  
implied from the nature of the evidence sought to be  
adduced in the course of the examination, and the  
comments and remarks made by Commission Counsel during  
the examination and the evidence in regard to the same.

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made in their briefs and their addresses and certain propositions put forward by them which are, I submit, unsound in the determination of matters submitted to the Commission.

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My partner Mr. Ballantyne and I, with your lordship's permission, proposed to divide the argument between us as follows: I will deal on behalf of the Dominion Textile Company with questions of Return on Investment, Earnings in relation ~~of~~ to Sales and various matters related to these subjects - the question of the suspension of the operations of the Sherbrooke Rayon Division and Japanese competition in that connection, and Mr. Ballantyne will deal on behalf of both the Dominion Textile and Montreal Cottons with Labour conditions and work loads and wages and related subjects, and on behalf of Montreal Cottons with certain other matters which we feel should be discussed before your lordship.

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Now, my lord, turning to Division 2, of our Factum which deals with "Return on investment" on page 4 and dealing with the "Bearing of returns on investment upon the question of Tariff protection," I do not propose to discuss the question as to which is the better policy - protection or free trade. That seems to me to have been discussed in every legislative and economic forum for at least a century, and it is too vast a subject, it seems to me, to be dealt with here and I do not think it is part of the reference in the Order in Council and, moreover, I do not think it is



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made in their briefs and their statements and certain  
propositions put forward by them which are, I repeat,  
answering in the determination of matters submitted to

the Commission.

As proposed by the Commission, I am now submitting

propositions, proposed to divide the argument between us

as follows: I will deal on behalf of the Dominion

with the question of return on investment,

and in relation to the various matters

related to these subjects - the question of the suspension

of the operations of the Dominion of the Division and

the question of the suspension of the operations of the

Commission will deal on behalf of both the Dominion

and the various matters with the various matters

and work hours and wages and related subjects, and

on behalf of the various matters with certain other matters

which we feel should be discussed before your Commission.

Now, my Lord, turning to Division 2, of our Report

which deals with "Return on Investment" on page 4 and

dealing with the "Return on Investment" on investment

upon the question of "Return on Investment," I do not

propose to discuss the question as to which is the

better policy - protection or free trade. This is

to me to have been discussed in every legislative and

economic forum for at least a century, and it is too

great a subject, it seems to me, to be dealt with here

and I do not think it is part of the Commission's

task to discuss this matter, I do not think it is

5 necessary to discuss that because the submissions  
of Commission Counsel are not that free trade should be  
adopted but that there should be a thorough lowering  
of protection in the form of customs tariffs. However,  
a most important subject for consideration by the  
Commission is whether the protection afforded the  
Textile industry is adequate, inadequate or excessive,  
and I submit that the return upon the investment in  
10 an industry is a most important element in the determin-  
ation of the questions of whether the protection afforded  
to that industry by a customs tariff is adequate,  
inadequate or excessive.

15 "One of the main ultimate purposes of granting  
protection by means of a Customs Tariff is the  
creation of employment in the country establishing  
the tariff."

20 My friend says that is a confession, I say it is a  
truism, and we seem to be in agreement on the fact  
that that is one of the main ultimate purposes.

25 "It is elementary that in order to establish  
and maintain an industry which will provide such  
employment, capital must be obtained. In order  
to induce the investment of such capital, con-  
ditions must be such that the investor can  
expect the preservation of his investment and  
a reasonable return in the form of income from  
30 his investment."

And I will go even further and say that conditions in





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Canada and countries similar to Canada are such that if it is put on the same footing as industries generally, the return on the investment must be such as to permit a reasonable expansion. I will deal with that more fully later.

"It follows, therefore, that the extent of the protection afforded to the industry must be such as will permit such preservation and such reasonable returns.

The question of the extent of the protection to be afforded to an industry must, of course, be determined in relation to that industry as a whole, and not in relation to any one company alone. It is pertinent and useful, however, to discuss the question of the bearing of return on investment upon tariff protection in relation to the Dominion Textile Company, Limited, because (a) that company and its subsidiaries constitute a large proportion of the textile industry, cotton and rayon, in Canada, and (b) the financial structure and history of Dominion Textile Company, Limited, and its alleged earnings have been specially and aggressively attacked by Commission counsel in that connection."

He takes exception to the statement in my brief that they are singled out for attack. Perhaps it is because we are prominent and large and that when he has been



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if it is put on the same footing as industries generally, the return on the investment must be such as to permit a reasonable expansion. I will deal with that more fully later.

protection afforded to the industry and to be such as will permit such preservation and such reason-able returns.

The question of the extent of the protection to be afforded to an industry must, of course, be determined in relation to that industry as a whole, and not in relation to any one branch alone. It is pertinent and useful, however,

to discuss the question of the bearing of return on investment upon tariff protection in relation to the Dominion Textile Company, Limited, because (2) that company and its subsidiaries constitute

a large proportion of the textile industry, and its assets, in terms of (a) and (b), are substantial; structure and history of Dominion Textile Company, Limited, and its related companies have been especially and extensively attacked by Commission counsel in that connection."

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5 laying about him so thoroughly we have received a  
good many of the blows, but we do feel perhaps like  
a company used to feel in the front line trenches  
that a lot of the artillery is directed at our sector,  
and therefore we feel that a discussion of our financial  
situation and return on our investment is pertinent  
and useful.

10 "The matter of return on investment may  
be looked at in two ways, namely, (a) the ratio  
of earnings to invested capital,"

That is to say to the actual capital invested at  
cost.

15 "....and (b) the ratio of earnings to the value  
of the investment,...."

THE COMMISSIONER: You mean to the value of the  
investment as it may ---

20 MR. HEWARD: As it may exist at the time of the  
determination of the question to the capital invested  
at cost, that is what I mentioned in my first  
proposition, but in distinction to that, the value of  
the investment as it exists at the time of the termin-  
25 ation.

THE COMMISSIONER: As it is found to be to-day.

30 MR. HEWARD: As it is found to be to-day, for  
instance, before this Commission. I deal with that  
at some length later on and cite authorities in support  
of the proposition.

Now, the proposition that I hope to establish



laying about him so thoroughly we have received a

good many of the blows, but we do feel perhaps like

a company used to feel in the front line trenches

that a lot of the artillery is directed at our rear.

and therefore we feel that a discussion of our financial

situation and return on our investment is pertinent

"The matter of return on investment may

be looked at in two ways, namely, (a) the ratio

of earnings to invested capital,"

that is to say to the actual capital invested at

"...and (b) the ratio of earnings to the value

of the investment...."

the Commission says: You need to know the value of the

investment as it may ---

Mr. Chairman: Is it any wider at the time of the

determination of the question to the actual invested

at cost, that is what I mentioned in my first

proposition, but in distinction to that, the value of

the investment as it exists at the time of the return

The Commission says: as it is found to be so easy.

Mr. Chairman: as it is found to be so easy, for

instance, before this Commission. I deal with the

at some length later on and cite authorities in support

of my proposition.

and, Mr. Chairman, that I have in mind

before your lordship in regard to these two points are, first of all, and they are recited by the way on page 2 of my factum, Sections (a) and (b):

5 "That notwithstanding good management throughout its history, the earnings of Dominion Textile Company, Limited, in relation to its invested capital have been and are remarkably low having in view the risks attendant upon a manufacturing industry, and particularly upon a manufacturing industry of the character of the textile industry

10 (b) that if the proper and more scientific method be adopted, namely, that of viewing earnings in relation to the value of investment, the earnings of the company have been and are entirely inadequate and do not represent a fair yield upon the value of the investment."

15 My friend says that is good advocacy to take an aggressive attitude of that kind. I say it is good advocacy because it is founded on the facts and the evidence.

20 Now, turning to page 4 of our Factum, my lord, the ratio of earnings of Dominion Textile Company Limited to invested capital. Now, in order to determine the amount of the invested capital it is first necessary to review briefly the history of the Company from the point of view of its capital structure.

25 "The Dominion Textile Company Limited was incorporated....."



before your for ship in regard to these two points are  
first of all, and they are recited by the way in  
page 3 of my factum, sections (a) and (b):

"That notwithstanding good management and  
out its history, the earnings of Dominion Textile  
Company, Limited, in relation to its invested  
capital have been and are remarkably low having  
in view the risks attendant upon a manufacturing  
industry, and particularly upon a manufacturing  
industry of the character of the textile industry.  
(b) that if the proper and more scientific

method be adopted, namely, that of taking into  
account in relation to the value of investment,  
the earnings of the company have been and are  
entirely inadequate and do not represent a  
fair yield upon the value of the investment."

My friend says that is good advocacy to make an  
aggressive attitude of that kind. I say it is good  
advocacy because it is founded on the facts and the  
evidence.

Now, turning to page 4 of our factum, my friend  
the ratio of earnings of Dominion Textile Company Limited  
to invested capital. Now, in order to ascertain the  
amount of the invested capital it is first necessary  
to review briefly the history of the company from the  
point of view of its capital structure.

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as your lordship now well knows.

"....in 1905,...."

That is predecessor company of that name of the present company.

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"....Dominion Textile Company Limited was

incorporated in 1905 with a view to combining four textile companies then operating in Canada, namely, Dominion Cotton Mills Limited, Merchants Cotton Company Limited, Montmorency Cotton Mills Company, and Colonial Bleaching and Printing Company Limited."

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Now, my lord, there are two very interesting documents which show the nature of the transaction. The first of them in order of date is Exhibit 330, the receipt from the Royal Trust Company to the Syndicate.

THE COMMISSIONER: You do not appear to refer to Exhibit 330.

20

MR. HEWARD: No, my lord, I omitted that by error. The receipt given by the Royal Trust Company to the Syndicate.

THE COMMISSIONER: Exhibit 230?

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MR. HEWARD: No, Exhibit 330. Mr. Whiteley might check that, I am in doubt.

MR. McRUER: Exhibit 330 is a copy of the Syndicate Agreement.

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MR. HEWARD: Now, that receipt is in fact an agreement. It is signed first of all by the Royal Trust Company and then on behalf of the Syndicate,



as your lordship now well knows.

"...in 1908,...."

That is predecessor company of that name of the present

"...Dominion Textile Company Limited was

Incorporated in 1908 with a view to combining

four textile companies then operating in Canada,

Cotton Company Limited, Montgomery Cotton Mills

Company, and Colonial Bleaching and Dyeing

Company Limited."

Now, my lord, there are two very interesting documents

which show the nature of the transaction. The first

of them in order of date is Exhibit 380, the receipt

from the Royal Trust Company to the Syndicate.

The second document, for so not appear to refer to

Exhibit 380.

MR. BRYDIE: Now, my lord, I omitted that by error.

The receipt given by the Royal Trust Company to the

check that, I am in doubt.

MR. BRYDIE: Exhibit 380 is a copy of the syndicate

MR. BRYDIE: Now, that receipt is in fact an

agreement. It is signed first of all by the Royal

Trust Company and then on behalf of the syndicate.

5 so that it is their memo of the agreement which was entered into between the Royal Trust Company as Trustees for the Syndicate when they put up \$1,000,000 for the purposes indicated in that receipt. I would like to read parts of that receipt or agreement:

10 "Received from the following gentlemen who have constituted themselves a syndicate for the purpose of incorporating the DOMINION TEXTILE COMPANY, Limited, the sum of one million dollars (\$1,000,000), which said sum has been contributed by them as follows:"

15 Then follows the list of the contributors and the amounts.

"This sum of one million dollars (\$1,000,000) is to be held by us in trust for the members of the Syndicate, in the proportion to their respective contributions as above set forth until the 1st February, 1905.

In the event of a majority of the shares..."

20 THE COMMISSIONER: While we are at it, will you give me the date of this. It is in blank here.

25 MR. HEWARD: It is blank on the original Syndicate Agreement. It is January, 1905.

THE COMMISSIONER: Just says here "Montreal, January."

MR. HEWARD: Montreal, January, 1905.

30 THE COMMISSIONER: No, date and no year.



so that it is their name of the agreement which was

entered into between the Royal Trust Company as trustee

for the syndicate when they put up \$1,000,000 for the

purposes indicated in that receipt. I would like to

read parts of that receipt or agreement:

"Received from the following gentlemen who

have contributed thereto: \$1,000,000 for the

purpose of incorporating the syndicate

of the Y. Y. Limited, the sum of one million dollars

(\$1,000,000), which said sum has been contributed

by them as follows:

Three-fifths (\$600,000) of the contributions and one

fifth (\$200,000)

"This sum of one million dollars (\$1,000,000)

is to be held by us in trust for the purposes of

the syndicate, in the proportion to their respective

contributions as above set forth until the 1st

January, 1905.

In the event of a majority of the members...

THE COMMITTEE: While we are at it, will you give

me the date of this. It is in my hand here.

MR. BRYDIE: It is blank on the original syndicate

agreement. It is January, 1905.

THE COMMITTEE: That was made previously,

January."

MR. BRYDIE: (To the committee) Yes.

THE COMMITTEE: No date and no year.

MR. McRUER: I do not think there is any doubt about it - it was January, 1905.

MR. HEWARD: Because the offer had only been discussed a few weeks before.

5 MR. McRUER: Yes, and the correspondence that followed this that was sent out to the shareholders was dated, I think, 15th January, 1905.

MR. HEWARD: My copy says, "January, 1905."

10 THE COMMISSIONER: All right.

MR. HEWARD: I am sure it is 1905.

THE COMMISSIONER: Yes, I have no doubt at all.

MR. HEWARD: "This sum of one million dollars (\$1,000,000) is to be held by us in trust for the members of the Syndicate, in the proportion to their respective contributions as above set forth until the 1st February, 1905.

15  
20 In the event of a majority of the shares of each of the following Cotton Companies, namely," And then follows the names of the four constituent companies which later became The Dominion Textile Company.

25 "The Montmorency Cotton Mills Company, Limited,

being transferred to us for the benefit of the said Syndicate,"

Now, that is for whom the Royal Trust Company was to get the shares of the constituent companies.

30 "...by the first of February, 1905, in accordance with the provisions of our circular letters



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Mr. McNamee: I do not think there is any doubt

about it - it was January, 1900.

Mr. McNamee: Because the offer had only been

discovered a few weeks before.

Mr. McNamee: Yes, and the correspondence that took

place at that time as to the shareholders was to

the effect, "January, 1900."

Mr. McNamee: By good luck, "January, 1900."

Mr. McNamee: All right.

Mr. McNamee: I am sure it is 1900.

Mr. McNamee: The fact is that the

shareholders were not notified until

the fact was known to the public.

for the records of the company, in the

property to their respective contributions and

above set forth until the 1st of January, 1900.

in the event of a majority of the shares of

each of the following companies, namely,

and then follow the names of the four constituent

companies which later became the Dominion Bell

company.

The following is a list of the

being transferred to us for the benefit of the

company."

Now, that is for whom the Royal Trust company was to

get the shares of the constituent companies.

"...by the 1st of February, 1900, in accordance

with the provisions of our circular letters

addressed to the shareholders of the said Cotton Companies, bearing dates 16th, and 29th, December 1904,"

So it must be 1905.

5

"....we are instructed by the said Syndicate to dispose of the said sum of one million dollars (\$1,000,000) as follows, namely:-

10

1. To pay to the said DOMINION TEXTILE COMPANY LIMITED, the sum of five hundred thousand dollars, (\$500,000), in exchange for five hundred thousand dollars (\$500,000) of its paid up preferred stock at par.

15

2. To pay to the DOMINION TEXTILE COMPANY, LIMITED the balance of five hundred thousand dollars (\$500,000), and to transfer to the DOMINION TEXTILE COMPANY, LIMITED, 15,200 shares of the Dominion Cotton Mills Company, Limited,

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7,560 shares of the Merchants' Cotton Company Limited,

5,005 shares of the Montmorency Cotton Mills Company Limited, and

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1,500 shares of the Colonial Bleaching and Printing Company, Limited."

THE COMMISSIONER: In each case the shares constituted the majority?

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MR. HEWARD: They constituted the majority, my lord. As a matter of fact more were transferred.

"....upon the condition, however, that the



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5 said DOMINION TEXTILE COMPANY LIMITED, shall  
forthwith re transfer to us all the said shares  
so received by it, to be held by us as  
collateral security for the payment of the  
bonds of the said Dominion Textile Company,  
Limited."

10 When the Dominion Textile Company got the shares of  
the constituent companies they were to be made the  
bonds which were subject to the mortgage, or  
hypothee in our Province, of securing the bonds of  
the Dominion Textile Company Limited.

15 "As a consideration for the foregoing, the said  
Dominion Textile Company, Limited, shall issue  
and allot to the said Syndicate, or its nominees,  
five million dollars (\$5,000,000) of its common stock  
fully paid up and non-assessable, and one million,  
five hundred and thirty-four thousand five  
20 hundred dollars (\$1,534,500) of its bonds,  
and seven hundred and eighteen thousand seven  
hundred dollars (\$718,700) of its preferred  
stock, fully paid up and non-assessable."

25 THE COMMISSIONER: I think we can stop there.

-- The Commission adjourned at 12.30 P.M. to resume  
at 2.30 P.M.



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-- The Commission resumed at 2.30 p.m.

5           Mr. HENARD: When we adjourned, My Lord, I was  
reading from the receipt of January 1905, the agree-  
ment between the Syndicate and the Royal Trust Company,  
and I had dealt with the first few paragraphs which  
set out the acknowledgement of the \$1,000,000 from the  
10 sixteen members of the syndicate and the undertaking  
by the Royal Trust Company that, in the event of a  
majority of the shares of the four companies being  
transferred to the Royal Trust Company for the bene-  
fit of the Syndicate, by the first of February 1905,  
the Royal Trust Company was to dispose of the million  
dollars first, by paying to the Dominion Textile Com-  
pany Limited the sum of \$500,000 in exchange for  
15 five hundred thousand dollars of its paid up preferred  
stock at par, and, secondly, by paying to the Dominion  
Textile Company Limited the balance of \$500,000, and  
transferring to the Dominion Textile Company a major-  
ity--the figures in the second paragraph constitute  
just over a majority--of the outstanding capital stock  
20 of each of the four companies, those shares to be re-  
transferred later by the Dominion Textile Company to  
the Royal Trust Company as trustee for the bond issues  
which were to be got out by the Dominion Textile Com-  
pany; and as a consideration for that \$500,000 and  
for the shares which they were to receive, the Domin-  
25 ion Textile Company was to issue to the Syndicate or  
its nominees \$5,000,000 of its common stock, par  
value, and \$1,534,500 of its bonds, and \$718,700 of  
its preferred stock.

30           That was the point to which I had got in the  
reading of the receipt.     The receipt or agreement  
then goes on:



-- The Commission resumed at 2.40 p.m.

Mr. Ebydie: When we adjourned, my lord, I was

tending from the receipt of January 1902, the sum-

ment between the syndicate and the Royal Trust Company

and I had dealt with the same in my report which

set out the amount of the \$1,000,000 from the

sixteen members of the syndicate and the understanding

by the Royal Trust Company that, in the event of a

majority of the shares of the four companies being

transferred to the Royal Trust Company for the bene-

fit of the syndicate, by the first of February 1902,

the Royal Trust Company was to dispose of the million

dollars first, by paying to the Dominion Textile Com-

pany limited the sum of \$500,000 in exchange for

five hundred thousand dollars of its paid up preferred

stock at par, and, secondly, by paying to the Dominion

Textile Company limited the balance of \$500,000, and

transferring to the Dominion Textile Company a major-

ity--the 11 votes in the second paragraph constituting

just over a majority--of the outstanding capital stock

of each of the four companies, those shares to be re-

transferred to the Royal Trust Company.

The Royal Trust Company as trustees for the bond issue

which were to be got out by the Dominion Textile Com-

pany; and as a consideration for that \$500,000 and

for the shares which they were to receive, the Domi-

on Textile Company was to issue to the syndicate at

the sum of \$1,000,000 of its bonds.

And \$1,584,500 of its bonds, and \$212,700 of

its preferred stock.

That was the point to which I had got in the

reading of the receipt. The receipt of the

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"In the event of the said Syndicate transferring to the said Dominion Textile Company Limited a larger amount of shares in each or any of the said four cotton companies, than above mentioned--"

That is to say, mentioned in the second paragraph.

"--then the said Syndicate shall be entitled to receive an additional amount of bonds and preferred stock of the said Dominion Textile Company Limited, proportionate to the <sup>additional</sup> number of shares so transferred by them."

Obviously the Syndicate was going to use these to pay for the additional shares of the constituent companies. Then there is provision in regard to the limitation of the amount of preferred stock and bonds of the Dominion Textile Company, and there is this further provision:

"So long as the shares of the said four cotton companies, or any of them, thus acquired by the Dominion Textile Company Limited, are held by us, it is understood that we will give an irrevocable power of attorney to such person or persons as may be named from time to time by the board of directors of the said Dominion Textile Company Limited to vote on all such shares at all shareholders' meetings of the said four cotton companies, or any of them."

Then there is a defeasance paragraph at the end of the agreement. I intend to return to that last paragraph, because it has been referred to by my learned friend in argument. However, as I am reciting the facts I will not discuss it further. The defeasance



"In the event of the said certificate being

presented to the said Dominion Textile Company

limited a further amount of shares in order to

have mentioned--"

that is to say, mentioned in the second paragraph.

"--then the said certificate shall be entitled

to receive an additional amount of bonds and

preferred stock of the said Dominion Textile

Company limited, proportionate to the number

of shares so transferred by them."

Obviously the certificate was given to use funds

to pay for the additional shares of the Dominion

Company. When there is provision in regard to the

liquidation of the amount of preferred stock and bonds

of the Dominion Textile Company, and there is this

"as long as the shares of the said Dominion

Textile Company, or any of them, were acquired

by the Dominion Textile Company limited, and held

by us, it is understood that we will give an

irrevocable power of attorney to such person or

persons as may be named from time to time by the

board of directors of the said Dominion Textile

Company limited to vote on all such shares in

all shareholders' meetings of the said Dominion

Company, or any of them."

When there is a difference between the said

of the agreement. I intend to return to that point

hereafter, because it has been referred to by my

learned friend in argument. However, as I am receiving

the facts I will not discuss it further. The difference

paragraph is this:

"In the event of the majority of the shares in each of the aforesaid cotton companies not having been transferred to us for the purposes of the Syndicate~~as~~ aforesaid, by the first day of February 1905, we will hold such shares as are transferred to us until the 15th of March, 1905, unless directed to return them to the original owners by the majority in value of the contributors to the said Syndicate fund of one million dollars (\$1,000,000), and, in the event of the said shares being so returned, we will refund to the contributors to the said Syndicate fund the amount of their respective contributions thereto."

That agreement shows the transaction between the Syndicate and the shareholders of the Royal Trust Company, setting out the basis on which the shares of the constituent companies were to be effected.

The next document in my factum is exhibit 512, which is simply an extract from the minutes of a meeting of the shareholders of the Dominion Textile Company Limited, held on the 27th day of January, 1905. We find there that the meeting was held simply for the purpose of allotting the shares of the Dominion Textile Company Limited. First of all, it is for the purpose of approving an offer from the Syndicate to transfer the shares of the constituent companies, and it is also for the purpose of allotting the shares of the Dominion Textile Company Limited necessary to carry out the terms of the agreement of January 1905, which I have just read.



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Paragraph is this:

"In the event of the majority of the shares  
in each of the aforesaid cotton companies not  
having been transferred to us for the purpose  
of the aforesaid agreement, by the first day  
of January 1908, we will hold such shares as  
are transferred to us until the 1st of March,  
1908, unless directed to return them to the  
original owners by the majority in value of the  
contributions to the said agreement of  
one million dollars (\$1,000,000), and, in the  
event of the said shares being so returned, we  
will return to the contributors to the said  
agreement the amount of their respective  
contributions thereto."

That agreement shows the transaction between  
the syndicate and the shareholders of the Royal  
Trust Company, setting out the basis on which the  
shares of the constituent companies were to be  
transferred.

The next document in my report is exhibit 311,  
which is simply an extract from the minutes of a  
meeting of the shareholders of the Dominion Textile  
Company Limited, held on the 17th day of January,  
1908. We find there that the meeting was held  
simply for the purpose of allotting the shares of  
the Dominion Textile Company Limited. What of all  
it is for the purpose of approving an offer from the  
syndicate to transfer the shares of the constituent  
companies, and it is also for the purpose of allotting  
the shares of the Dominion Textile Company Limited.  
January 1908, which I have just read.

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Reading from page 5 of my factum, with reference to that document:

"From this it will be seen that the company received from a syndicate consisting of eighteen persons--"

There is a mistake here, My Lord; that should be sixteen persons.

"(a) \$500,000 in cash, for which the company issued to the syndicate 5,000 shares of preferred stock at par, \$100 each, and

(b) substantial majorities of the outstanding shares of each of the four constituent companies and \$500,000 in cash, in consideration for which the company issued to the syndicate \$2,759,000 of the company's six per cent twenty year bonds, twelve thousand two hundred and twenty-two preferred shares (par value \$100 each) and fifty thousand common shares (par value \$100 each).

The shares of the constituent companies which were received at the outset by Dominion Textile Company Limited from the syndicate were--

24,467 shares of the capital stock of

Dominion Cotton Mills Limited, out of a total issue of 30,336 shares,

14,118 shares of the capital stock of

Merchants Cotton Company Limited, out of a total issue of 15,000 shares,

9,693 shares of the capital stock of

Montmorency Cotton Mills Company,

out of a total issue of 10,000 shares,



holding from page 5 of my return, this return  
to that document:  
"From this it will be seen that the com-  
pany received from a syndicate a number of  
shares--"  
there is a mistake here, my lord; that should  
be sixteen persons.  
(a) \$500,000 in cash, for which the com-  
pany issued to the syndicate 5,000 shares of  
preferred stock at \$100 each, and  
(b) substantial quantities of the ordinary  
shares of each of the four constituent com-  
panies and \$500,000 in cash, in consideration for  
which the company issued to the syndicate  
\$5,000,000 of the company's six per cent twenty  
year bonds, twelve thousand two hundred and  
eighty-two preferred shares (par value \$100 each)  
and fifty thousand common shares (par value \$10  
each).  
The shares of the constituent companies  
which were received at discount by the syndicate  
were--  
25,000 shares of the capital stock of  
London & Ontario Mills Limited, one  
of a total issue of 25,000 shares,  
15,118 shares of the capital stock of  
Marshall's Cotton Company Limited,  
out of a total issue of 15,000  
shares,  
9,000 shares of the capital stock of  
out of a total issue of 10,000 shares

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"and

2,368 shares of the capital stock of Colonial Bleaching and Printing Company Limited, out of a total issue of 3,000 shares."

5 Taking the four companies here enumerated, the percentages in relation to the shares indicated are, according to my calculations:

"Dominion Cotton Mills Limited	80.6 %
Merchants Cotton Company Limited	94.0 %
Montmorency Cotton Mills Company	96.9 %
Colonial Bleaching and Printing Company Limited	70.89%
	78.9 %"

The factum goes on:

10 "At later dates, Dominion Textile Company Limited acquired the remaining outstanding shares of the four constituents and the physical assets of those companies were transferred to Dominion Textile Company Limited."

15 Your Lordship will remember that in regard to Dominion Cottons a lawsuit ensued with respect to a lease which had been made in the meantime of that company's plant. It went to the Privy Council and the lease was there upheld.

20 The COMMISSIONER: Was that in connection with the Dominion Cotton Mills?

25 Mr. HEWARD: The Dominion Cotton Mills plant. The minority shareholders objected to the lease which has been made of the plant and the objection was fought through the courts to the Privy Council.

The COMMISSIONER: What was that case, do you remember?

30 Mr. HEWARD: I believe it is cited as Amyot v.





Dominion Textile. The judgment of the Privy Council was delivered in 1912. I will get the exact reference for Your Lordship.

Mr. McRUER: It is in the record somewhere. It was quoted in Montreal; we had the book there.

Mr. HEWARD: I will get the exact reference in the Law Reports.

Mr. McRUER: It would be 1912 Appeal Cases I suppose.

Mr. HEWARD: I continue with the factum:

"An examination of page 1 of Exhibit 1232--"

That page is a tabulation prepared by Messrs. Clarkson, Gordon, Dilworth and Nash, and put in evidence by Mr. Glassco, and it contains a statement as to securities issued upon the acquisition of the constituent companies.

"An examination of page 1 of Exhibit 1232, 'statement as to securities issued upon acquisition of constituent companies', shows the net value of the tangible assets received by Dominion Textile Company Limited as a result of the completed transaction, and shows also the amounts of bonds, preferred and common shares and cash issued or paid by Dominion Textile Company Limited for the acquisition of these tangible assets and for the acquisition of the intangible assets which the company also received as a result of the transaction. The cash just mentioned as being paid by the company included \$177,109.91, which represented additional consideration paid by the company to certain minority shareholders who had not participated in the transaction at





"the outset."

They finally turned in their shares.

The COMMISSIONER: They held off?

Mr. HEWARD: Yes, they held off and got that extra amount.

Mr. McRUER: Was that paid over and above the securities that were issued?

Mr. HEWARD: At the outset, yes.

Mr. McRUER: They got a sort of premium to take the deal that was offered to the original shareholders. They were offered so much cash plus the securities which the original shareholders got.

Mr. HEWARD: That is the situation. It was an additional consideration given to certain of the minority shareholders who had not participated at the outset.

"It will be noted from page 1 of Exhibit 1232 that the last item on that page shows (balance representing net tangible assets received in respect of \$5,000,000 par value common stock issued--\$2,594,721.81'. It will be shown later that Dominion Textile Company Limited received valuable consideration other than tangible assets, but (leaving aside for the moment that part of the consideration which consisted of intangibles) it will be seen from page 1 of Exhibit 1232 that the par value of the shares for the issue of which the company did not receive tangible assets, which shares Commission Counsel has thought fit to designate as 'watered stock', was \$2,405,278.19 (i.e., \$5,000,000 less \$2,594,721.81, viz., \$2,405,278.19)



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"instead of \$4,500,000 as frequently contended by Commission Counsel during the hearings."

The COMMISSIONER: There is that figure?

5 Mr. HEWARD: It is in the third paragraph on page 6 of my factum. This is the way in which we arrive at it. The exhibit shows ~~that~~ this \$5,000,000 of par value stock issued, less \$2,594,721.81, was the value of the tangible assets, so that the remainder, \$2,405,278.19 was the valuation put on the intangibles. In other words, that is the figure representing the  
10 intangibles, \$2,405,278.19, instead of \$4,500,000 as so often contended by Commission Counsel in the course of the hearing.

Mr. McRUER: That was the value that was set up in the books; \$4,500,000 was goodwill.

15 Mr. HEWARD: That was the value that was set up originally through a mistake in the books and it was corrected six months later in the company's books. They had improperly set up the consideration taken over, and showed \$4,500,000 as goodwill instead of \$2,405,278.19.  
20

The COMMISSIONER: The whole of that amount down to the 19 cents is to be set aside for goodwill?

Mr. HEWARD: Yes.

The COMMISSIONER: Altogether as good will?

Mr. HEWARD: Yes.

25 Mr. McRUER: Originally \$4,500,000 was set aside.

The COMMISSIONER: But Mr. Heward says that that was a mistake.

Mr. McRUER: They say it was a mistake, but I have a different argument on that. ✓

30 Mr. HEWARD: I shall argue that point. The



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\$4,500,000 was certainly not in accordance with the document I have read.

The COMMISSIONER: What document?

Mr. HEWARD: The receipt. They gave them shares which we contend had a value, in so far as common stock was concerned, of \$2,594,721, including the \$500,000 cash they gave.

Mr. McRUER: So that we may be accurate, do I understand you to say that that stood on the books at \$4,500,000 for about six months? Does Mr. Glassco agree with that?

Mr. GLASSCO: The adjustment of these early entries was not actually completed until some time in 1912, and that was one of the sources of difference between Mr. Howson and ourselves. The correction was ultimately effected. It is a complicated piece of bookkeeping, but it is fair to say that in the end this error was properly corrected.

Mr. McRUER: It was corrected on the books--whether properly or not--in 1912.

Mr. GLASSCO: It was completed in 1912.

Mr. McRUER: But as a matter of fact the \$4,500,000 stood on the books until 1912.

Mr. GLASSCO: It started in 1906--the first of the entries which might be looked upon as correct entries.

Mr. McRUER: But the fact is that the \$4,500,000 stood on the books until 1912.

Mr. GLASSCO: Yes.

Mr. McRUER: I thought so.

Mr. HEWARD: The factum continues:

"It is not proper, however, to take into account only the tangible assets in the form



\$4,300,000 was certainly not in accordance with the

document I have read.

The document, I think, was

Mr. Brydie: The receipt, I think, was

which we entered in a value, in so far as a common

thing was concerned, the receipt was

that was the receipt.

Mr. Brydie: So that we may be accurate, do I

understand you to say that that stood on the books

at \$4,300,000 for about six months? Does it?

Mr. Brydie: Yes, that is correct.

Mr. Brydie: The statement of assets and

liabilities was not audited until after the

in 1912, and this was one of the sources of the

between Mr. Brydie and ourselves. The connection

was not made until after the

of books and, but it is not in the

and this error was properly corrected.

Mr. Brydie: It was corrected on the books--

whether properly or not--in 1912.

Mr. Brydie: It was completed in 1912.

Mr. Brydie: But as a matter of fact the

\$4,300,000 stood on the books until 1912.

Mr. Brydie: It started in 1905--the first of

the entries which might be looked upon as correct

Mr. Brydie: But the fact is that the \$4,300,000

stood on the books until 1912.

Mr. Brydie: Yes.

Mr. Brydie: Yes.

Mr. Brydie: Yes.

Mr. Brydie: Yes.

It is not proper, however, to take into

account only the tangible assets in the form

5 "of plant, machinery, stock in trade, etc. ,  
represented by the shares of the constituent  
companies, acquired by Dominion Textile Company  
limited, because that company in fact received  
intangible assets which soon proved to be of  
considerable value.

10 These intangible assets consisted of ser-  
vices in negotiating the acquisition of the  
shares of the four constituent companies, the  
selling at par of the bonds and the preferred  
stock of the new company, the benefit of  
unified management and control and of reductions  
in overhead expense, the elimination of exces-  
sive competition among the original companies,  
and similar factors which though intangible  
15 are nevertheless of real value and importance."

My learned friend has criticized my inclusion  
that among the intangibles of the elimination of  
excessive competition, but I submit that it is of  
great value and importance to any manufacturing con-  
cern to have its operations properly coordinated and  
20 balanced. One of the advantages resulting from  
the amalgamation was pointed out to the shareholders  
of the new company at the first annual meeting held  
in May 1906. The reference will be found at page 5854.

25 The COMMISSIONER: Referring to the last para-  
graph on page 6, are those intangible assets all  
covered by goodwill ?

Mr. HEWARD: I presume that is what was meant.

The COMMISSIONER: And this is a detailed des-  
cription of what you include ?

30 Mr. HEWARD: They appear to me to be among the  
intangible assets which that company did receive.



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of plant, machinery, stock in trade, etc.

by the terms of the agreement

which was entered into between the

parties, the assets of the company

transferred to the new company

on the date of its incorporation

These assets included the

plant, machinery, stock in trade, etc.

of the company, and the

assets of the company, and the

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The COMMISSIONER: I merely wanted to make sure you were using that term interchangeably with the term goodwill.

Mr. HEWARD: Yes, My Lord. I have never been quite sure what is meant in bookkeeping parlance by goodwill, but I understand it is intended to represent intangibles.

The COMMISSIONER: It must be a strange thing when you begin with \$2,000,000 and get it down to 19 cents. However, you have analyzed it here into its component parts:

"the acquisition of the shares of the four constituent companies, the selling at par of the bonds and preferred stock of the new company, the benefit of unified management and control and of reductions in overhead expense."

These are all the things you call intangible assets and also goodwill.

Mr. HEWARD: Apparently they were entered in the books of the company as good will.

The COMMISSIONER: You put opposite them the same figure, the \$2,000,000 odd.

Mr. HEWARD: Yes, My Lord. One of the advantages of coordination and the integration of the plants into one was shown at that meeting--page 5854 of the evidence--when it was stated that the management was able to manufacture different lines of goods "at those mills which are best adapted to produce the same, thereby getting longer runs of cloth and also saving on the constant changing of looms". That of course is most important, because it reduces the cost of production. As I said, Commission Counsel has criticized the statement contained in our factum



Mr. HARRIS: Yes, by text. I have never been quite sure what is meant in bookkeeping parlance by "goodwill," but I understand it is intended to represent intangibles.

The COMMISSIONER: It must be a strange thing when you begin with \$2,000,000 and end it with 10 cents. However, you have assigned it some value.

"The acquisition of the shares of the four constituent companies, the selling at par of the bonds and preferred stock of the non-constituent companies, the benefit of retained management and control and of relations in various agencies." These are all the things you call intangibles, assets and also goodwill.

Mr. HARRIS: Apparently they were entered in the books of the company as good will.

The COMMISSIONER: You are opposite then the same figure, the \$2,000,000 and.

Mr. HARRIS: Yes, by word. One of the reasons of coordination and the integration of the plans into one was shown at that meeting--page 3554 of the evidence--when it was noted that the management was able to manufacture different lines of goods

and these various lines were being sold in various markets. It was also noted that the management was able to manufacture different lines of goods and these various lines were being sold in various markets. It was also noted that the management was able to manufacture different lines of goods and these various lines were being sold in various markets.

wherein we refer to the elimination of excessive competition.

5 The COMMISSIONER: You are looking at it from two different points of view. He is looking at it from the point of view of the consumer and the tariff, and you from the point of view of good business.

10 Mr. HEWARD: I propose to deal later with that whole question, but I submit in the meantime that elimination of excessive or unhealthy competition is an advantage to all concerned, the consumer, the worker and the owner of the business. I shall develop that at some length.

15 The COMMISSIONER: That ~~is~~ is a legitimate argument. Of course, you put in the word excessive, and that leaves room for considerable difference of opinion.

Mr. HEWARD: I emphasize that word because I think that excessive or unhealthy competition is bad for everybody.

20 "Intangibles are recognized by law and accepted in business as valid payment for stock. There is no reason why they should not be so recognized and accepted. If property is a good payment for stock, it is immaterial whether that property be corporeal or incorporeal. Services are also recognized and accepted as good payment for stock. The exact value of such intangibles of course cannot be ascertained, and in such case the well-known principle applies, that in the absence of fraud the value put upon the property by the parties is decisive."

30 And for the whole of what the Syndicate turned



wherein we refer to the elimination of excessive

The Chairman: You are looking at it from two  
different points of view. He is looking at it from  
the point of view of the consumer and the tariff, and  
you from the point of view of business.

Mr. Haskins: I propose to deal later with that  
whole question, but I submit in the meantime that  
elimination of excessive or unhealthy competition is  
an advantage to all concerned, the consumer, the worker  
and the owner of the business. I shall develop that  
at some length.

The Chairman: That is a laudable argu-  
ment. Of course, you put in the word excessive, and  
that leaves room for considerable difference of  
opinion.

Mr. Haskins: I emphasize that word because I  
think that excessive or unhealthy competition is bad  
for everybody.

"Intelligible are recognized by law and  
accepted in business as valid payment for stock.  
There is no reason why they should not be so  
recognized and accepted. If property is a good  
payment for stock, it is immaterial whether that  
property be corporate or individual. Services  
are also recognized and accepted as good payment  
for stock. The exact value of such intelligible  
of course cannot be ascertained, and in such  
cases the well-known principle applies, that in  
the absence of fraud the value put upon the

property by the parties is decisive."

And for the whole of what the Syndicate

5 over to the company, aside from the \$500,000 which they turned over for preferred stock--the value which was put on that was certain bonds and certain shares, 50,000 shares of common stock. I have referred to certain cases, parts of which I shall be glad to read. But, I repeat, it is a well-known principle that in the absence of fraud it is the value put upon the property by the parties that governs.

10 The COMMISSIONER: I do not see how any other principle could be applied.

Mr. MORUER: I have never quarrelled with my friend's statement in regard to the application of that principle.

Mr. HEWARD: The factum goes on:

15 "In the transfer to Dominion Textile Company Limited in 1905 the parties put a value on these intangibles represented by the difference between the total value of the tangibles and the total par value of the securities issued, that difference amounting to \$2,405,278.19.

20 That these intangible considerations were indeed worth at least the \$2,405,278.19 above referred to is clearly to be inferred from the fact that the year after the merger the net earnings of the new company available for dividends amounted to \$279,562.60, or \$117,594.85 in excess of the requirements for preferred dividends, and that in the following year the net earnings available for dividends amounted to \$416,334.01, or \$285,999.20 in excess of the requirements for preferred dividends. This improvement took

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over to the company, aside from the \$500,000 which

they turned over for preferred stock--the value

which was put on that was certain bonds and certain

shares, 50,000 shares of common stock. I have re-

ferred to certain assets, parts of which I shall be

glad to read. But, I repeat, it is a well-known

principle that in the absence of fraud it is the

value put upon the property by the parties that

the COMMISSIONER: I do not see how any other

principle could be applied.

MR. McLELLAN: I have never quarrelled with my

friend's statement in regard to the application of

The reason goes on:

"In the transfer to Dominion Portland Cement

Company Limited in 1900 the parties put a value

on these intangibles represented by the difference

between the total value of the tangibles and

the total per value of the securities issued,

that difference amounting to \$2,400,000.10.

That these intangible considerations were valued

worth at least the \$2,400,000.10 above referred

to is clearly to be inferred from the fact that

the year after the merger the net earnings of

the new company available for dividends amounted

to \$270,000.10, or \$117,000.10 in excess of the

requirements for preferred dividends, and that

for dividends amounted to \$110,000.10, or

\$20,000.10 in excess of the requirements for

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"place in the absence of any increase in tariff protection."

In fact, in the year 1906, as we have seen from the evidence already adduced, the British preferential tariff was reduced and the intermediate tariff was introduced for the first time, and was lower than the previous general tariff.

"While it is clear that throughout its history the company has enjoyed the benefit of good management, it is nevertheless a fair assumption to state that these improved earnings in the first and second years after the merger were made at a period before the good management could make its effects fully felt and that therefore the value of the consideration received by the company for the bonds, preferred and common ~~new~~ stock which it issued was at least equal to the par value of these bonds and shares.

It is entirely fallacious, both on the documents and on the facts, to contend, as has been contended before this commission, that Dominion Textile Company Limited issued \$5,000,000 par value of common stock for a consideration of \$500,000 in cash. That is not the transaction evidenced by the documents nor is it in accordance with the facts."

I have given that transaction in summary, and it is this:

"Firstly: the Syndicate subscribed for \$500,000 par value of preferred stock of the company at par and paid ~~new~~ \$500,000 cash therefor."

The COMMISSIONER: That is a complete and separate



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"place in the absence of any increase in tariff protection."

In fact, in the year 1908, as we have seen from the evidence already adduced, the British protection tariff was reduced and the intermediate tariff was introduced for the first time, and was lower than

"While it is clear that throughout its history the company has enjoyed the benefit of good management, it is nevertheless a fair conclusion to state that these improved earnings in the first and second years after the tariff was made at a period before the good management could make its effects fully felt and that therefore the value of the capitalization received by the company for the bonds, preferred and common stock which it issued was at least equal to the par value of those bonds and shares.

It is entirely fallacious, both on the documents and on the facts, to contend, as has been contended before this commission, that Dominion Textile Company Limited issued \$1,000,000 par value of common stock for a consideration of \$500,000 in cash. That is not the transaction evidenced by the documents nor is it an accurate

I have given that transaction in summary, and it is this:

"Firstly: the syndicate subscribed for \$500,000 par value of preferred stock of the company at par and paid therefor."

The second transaction was the issue of common stock at par and paid therefor."

transaction ?

Mr. HEWARD: Yes.

The COMMISSIONER: The only question arises about the other \$500,000.

5 Mr. HEWARD: In the second place ~~the~~ the Syndicate transferred over 80 per cent of Dominion Cotton Mills Limited stock; over 94 per cent of Merchants Cotton Company Limited stock; 96.9 per cent of the Mont-Cotton  
10 morency/Mills Company stock; and 78.2 per cent of the Colonial and Bleaching Company Limited stock.

Mr. McRUER: You agree with me ~~in~~ that the syndicate never owned these shares ?

Mr. HEWARD: I do not.

15 Mr. McRUER: The syndicate only agreed to buy the shares from the shareholders. The shareholders deposited the shares with the Royal Trust Company and if they got sufficient then the syndicate purchased the securities of the Dominion Textile Company to pay the shareholders; but until the Dominion  
20 Textile Company had issued the securities to pay the shareholders the syndicate never owned those shares.

Mr. HEWARD: The syndicate was entitled to those shares--I do not mean entitled to get possession but entitled to the benefit of those shares--as soon as they got into the hands of the Royal Trust Company.

25 Mr. McRUER: If they paid for them. They were not compelled to pay for them. When they got the shares in they got securities with which to pay for the shares, from the Dominion Textile Company. So that until the Dominion Textile Company has issued securities to pay for the shares the syndicate never  
30 got the shares, and it was really a purchase of shares



Transaction?

MR. BAYDIE: Yes.

MR. BAYDIE: The only question arises as to  
the other 200,000.

MR. BAYDIE: In the second place the 200,000  
transferred over 80 per cent of the stock of  
limited stock; over 94 per cent of the stock of  
limited stock.

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by the Dominion Textile Company, with the syndicate intervening.

Mr. HEWARD: I entirely disagree. The agreement on which this was based, signed by the Royal Trust Company and by David Yuile as chairman of the syndicate, says that:

"In the event of the said syndicate transferring to the said Dominion Textile Company of Limited a larger amount/shares in each or any of the said four cotton companies, than above mentioned, then the said syndicate shall be entitled to receive an additional amount of bonds and preferred stock of the said Dominion Textile Company Limited, proportionate to the additional number of shares/<sup>so</sup> transferred by them."

In other words, the syndicate was purchaser from the shareholders and seller to the company. They may not have been able to get possession of them until they paid for them, but they were transferred to their nominee by the shareholders of the constituent companies, and possession was to be given up by the trustee to the syndicate or its nominees as and when they were paid for in a certain way. That is to say, they were held by the trustee for the benefit of the syndicate. The document makes it quite clear.

The COMMISSIONER: What document?

Mr. HEWARD: Exhibit 331, My Lord.

The COMMISSIONER: That is the letter from the Royal Trust Company.

Mr. HEWARD: Yes. It is dated December 29, 1904, to the shareholders of the Colonial Bleaching and Printing Company Limited. It reads:



by the said company and the said company

the said company and the said company

the said company and the said company

on which this was based, stated by the said company

Company and by David White in a letter of the said

Company and by David White in a letter of the said

"in the event of the said syndicate firm-

Testing to the said syndicate firm-

limited a larger amount, which is one of the

of the said firm, which is one of the

mentioned, then the said syndicate firm-

titled to receive an additional amount of bonds

and preferred stock of the said syndicate firm-

Company limited, proportionate to the additional

number of shares transferred by them."

In other words, the syndicate firm-

from the shareholders and seller to the company, which

may not have been able to get possession of their own

they paid for them, but they were transferred to the

possession of the shareholders of the syndicate firm-

possession, and possession was to be given up by the

trustee to the syndicate of the syndicate firm-

they were paid for in a certain way. That is to

say, they were paid by the trustee for the benefit of

the syndicate. The document makes it quite clear.

The syndicate firm-

The syndicate firm-

The syndicate firm-

The syndicate firm-

The syndicate firm-

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"Dear" Sirs:

The Royal Trust Company is authorized to make the following offer on behalf of a syndicate, of which Mr. David Yuile is chairman." Then follows the offer.

The COMMISSIONER: How is the offer set out in that letter?

Mr. HEWARD: Perhaps I had better read it all:

"The Royal Trust Company is authorized to make the following offer on behalf of a syndicate, of which Mr. David Yuile is chairman, which has been formed for the purpose of acquiring capital stock in the following companies:

The Dominion Cotton Mills Company Limited,  
The Merchants Cotton Company Limited,  
The Montmorency Cotton Mills Company Limited,  
The Colonial Bleaching and Printing Company Limited,

In accordance with the above authority we offer to purchase shares of your company, namely, the ~~Colonial~~ Colonial Bleaching and Printing Company Limited, at 166-2/3 per cent of their par value, and agree to pay for them as follows:-

three-fifths of the purchase price in 6 per cent bonds, and two-fifths in 7 per cent preferred ~~new~~ stock of the new company to be formed."

Then there is provision in regard to certificates for fractional parts.

"The total bond issue of the new company shall not exceed an aggregate amount of \$4,000,000. The company reserves the right,



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The Royal Trust Company is authorized to  
make the following offer on behalf of a syn-  
dicate, of which Mr. David Smith is manager.  
Then follows the offer.

The offer is as follows: How is the offer set out in

that letter

Mr. Smith: I am pleased to say that

to make the following offer on behalf of a syn-  
dicate, of which Mr. David Smith is manager,  
which has been formed for the purpose of making  
capital stock in the following amounts:

The condition of the offer is as follows:

The company is authorized to make the following offer:  
the Colonial Bank, and the following:

In accordance with the above authority to

the company is authorized to make the following offer:  
any interest, at 100-7/8 per cent of their par  
value, and arise to any for them as follows:

Three-fifths of the purchase price is  
6 per cent bonds, and two-fifths in 5 per cent  
unpreferred stock of the new company to be

formed."

When there is provision in regard to conditions

for fractional parts.

The total bond issue of the new company

shall not exceed an aggregate amount of  
\$4,000,000. The company reserves the right,

"in addition to the above bond issue, to replace the existing bond issues of the Dominion Cotton Mills Company Limited and the Montmorency Cotton Mills Company Limited with bonds having like priority as regards the property of these respective companies and ranking equally with this issue as regards the general assets of the new company."

The preferred stock of the new company is not to exceed \$2,500,000. Then:

"The syndicate shall subscribe and pay for at par preferred shares in the new company to an amount of \$500,000. The syndicate will also invest \$500,000 in the common stock of the new company."

The COMMISSIONER: That shows how the million dollars was disposed of, \$500,000 in preferred shares and \$500,000 in common stock.

Mr. HEWARD: Yes. It does not say how many shares were to be issued, and there is criticism of that by counsel, but I contend that that was not of importance to the shareholders of the old company because in any event they were receiving senior securities.

The COMMISSIONER: The securities of the Dominion Textile Company would seem to have been affected in this way. The vivifying strength of the new securities was the fact that a million dollars was being invested.

Mr. HEWARD: Yes, it was fresh capital. One of the serious difficulties of the constituent companies was their grave lack of working capital and these



"in addition to the above bond issues, to replace

the existing bond issues of the Dominion Cotton

Mill Company limited and the Dominion Cotton

Mill Company limited with bonds having like

priority as regards the property of these com-

petitive companies and ranking equally with this

issue as regards the general assets of the new

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The preferred stock of the new company is not

to exceed \$5,000,000. It is:

"The syndicate shall subscribe and pay

for at par preferred shares in the new company

to an amount of \$500,000. The syndicate will

also invest \$500,000 in the common stock of

the new company."

The Commission: This shows how the million

and \$500,000 in common stock.

Mr. HERRICK: Yes. It does not say how many

shares were to be issued, and there is criticism of

that by counsel, but I contend that that was not of

importance to the shareholders of the old company

because in any event they were receiving similar

The Commission: The securities of the Dominion

Textile Company would seem to have been effected in

this way. The vitality strength of the new as-

serts was the fact that a million dollars was

being invested.

people came along with cash in their hands and put through this merger, supplying a million dollars in cash.

5 Mr. McRUER: This agreement does provide that if the majority is not forthcoming they may be returned.

Mr. HEWARD: Yes, decidedly. Perhaps I should read that. The Royal Trust Company on behalf of the syndicate stated:

10 "It is understood that the syndicate shall withdraw from the purchase of the stock deposited should it not be able to acquire a majority of the stock in each of the aforesaid companies within ninety days from this date, and in that event all of the said shares shall be retransferred to the present holders in the proportion of their respective holdings."

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As I stated, at a meeting of the shareholders of the new company, the chairman submitted an offer on behalf of the syndicate--Mr. Yuile was chairman --to carry out the transaction and get the new company to issue the shares. Perhaps it would be well to read the very opening paragraphs of the minutes.

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25 (Page 17470 follows)





"The Chairman submitted an offer on behalf of a syndicate, of which Mr. David Yuile is Chairman"---

THE COMMISSIONER: These are the minutes of which company?

MR. HEWARD: The Dominion Textile Company Limited, held on the 27th of January, 1905, first meeting of shareholders, organization meeting, or, at least, organization to be done by the provisional directors, and This was a meeting of the shareholders.

" The Chairman submitted an offer on behalf of a Syndicate, of which Mr. David Yuile is Chairman, to subscribe for and take 5,000 shares amounting to \$500,000 of the Preferred stock of this Company, at par, and to pay for the same in cash forthwith out of the \$1,000, 000.00 on deposit in the hands of the Royal Trust Company, upon the allotment, and issue of such shares to the following persons in the following proportions, to wit"---

Then follow the 18 names of the syndicate.

"-- the said shares to include the two shares each subscribed for by the following persons to procure the incorporation of the Company",

Then follow the names of 12 persons who must have been provisional directors or applicants for incorporation, and then next following --

"And further to sell to this company":

This is the offer by the syndicate, "to sell to this company", and then follows a list of all the shares of the constituent companies which had been acquired, and of which I have given you the proportionate



The Chairman submitted an offer on behalf of a

syndicate, of which Mr. David Yule is Chairman,

THE COMMISSIONER: These are the minutes of which

Mr. Yule is Chairman.

MR. YULE: The position of the company is

held on the 27th of January, 1906, first meeting of

an association, organization meeting, or, at least,

organization to be done by the provisional directors,

this was a meeting of the shareholders.

The Chairman submitted an offer on behalf of

a syndicate, of which Mr. David Yule is Chairman,

to subscribe for and take 5,000 shares amounting

to \$500,000 of the authorized stock of this company,

at par, and to pay for the same in cash forthwith

out of the \$1,000,000.00 on deposit in the name

of the Royal Trust Company, upon the condition,

and issue of each share to the following persons

in the following proportions, to wit:

Then follow the 18 names of the syndicate.

-- the said shares to include the two as each

subscribed for by the following persons to receive

the incorporation of the company.

Then follow the names of 18 persons who have

subscribed for the shares in the company.

and have paid up the same.

and further to call to this company.

This is the offer by the syndicate, to sell to the

company, and then follows a list of all the names

of the shareholders of the company.

and at this time I have given you the minutes

percentages, and to pay, that is to sell to this company these shares of the constituent companies,

"And further to pay to this Company the sum of \$500,000.00 in cash, being the balance of the \$1,000,000 on deposit with the Royal Trust Company.

The whole in consideration of this Company issuing, allotting and delivering to the Royal Trust Company as nominees of the said Syndicate, 12,222 fully paid up and non-assessable preferred shares of this Company of the par value of \$100.00 each (in addition to the 5,000 shares above-mentioned)"-- that is the 5,000 shares for which they were paying cash --

"--\$2,759,000.00 of this Company's 6% twenty-year Bonds, forming a portion of a total issue of Bonds amounting to \$3,370,500.00 to be made by this Company in the form and secured in the manner hereinafter indicated, and to the said Syndicate, or its nominees, 50,000 shares, equivalent to \$5,000,000.00 of this Company's fully paid up and non-assessable Common Stock".

Then, it gives a long description of the bonds for several pages. Now, my lord, my submission is that the transaction described under "secondly" in each of these documents is one indivisible contract and cannot be split up. The syndicate transferred all it controlled. It controlled all these shares by this time through the Royal Trust Company.



and to pay, that in the case of this

company these shares of the constituent companies,

whether to pay to this company the sum of

\$100,000.00 in each, being the balance of the

\$1,000,000 on account with the Royal Trust

The whole in consideration of this company

issuing, allotting and delivering to the Royal

Trust Company as nominee of the said shareholders,

is, \$25 fully paid up and non-assessable preferred

shares of this company of the par value of \$100.00

each (in addition to the \$5,000 shares above men-

tioned) -- that in the \$5,000 shares for which they

-- \$25,000.00 of this company's \$25 twenty-year

bonds, forming a portion of a total issue of bonds

amounting to \$25,000.00 to be made by this

company in the form and secured in the manner

hereinafter indicated, and to the said bonds to

or its nominees, 20,000 shares, equivalent to

\$2,000,000.00 of this company's fully paid up

then, it gives a long description of the shares for

several pages. Now, my friend, my explanation is that

the transaction described under "secondly" in each of

these documents is one indivisible contract and

cannot be split up. The shares transferred all in

one lump. It controlled all these shares by this

also known as the Royal Trust Company.

"The syndicate transferred all it controlled, namely, the shares of the constituent companies, plus \$500,000 in cash plus the intangible considerations"-- to which I have referred -- "for the securities which they were obligated to deliver to their vendors plus 50,000 shares of common stock of the new Company".

Now, I submit that is a proper interpretation of that transaction from a legal point of view, and that is, in fact, what occurred.

" The syndicate was fortunate enough to acquire from the shareholders of the old companies at less than their real value the shares which they turned over with other assets to the Company".

I think that is clear from the results of the company shortly afterwards when it was put in proper hands.

THE COMMISSIONER: The results of the new company?

MR. HEWARD: Yes.

THE COMMISSIONER: Does that prove the shares of the old companies were worth more than were paid for them at the time?

MR. HEWARD: It does, in my opinion, I think -- not if the old companies were apart, independently.

THE COMMISSIONER: Is that consequent with the rest of your argument?

MR. HEWARD: I think so.

THE COMMISSIONER: You have pointed out all these benefits that you set out here, uniformity of management, reduction of overhead expenses, elimination of



1. The first part of the report deals with the general situation of the country and the progress of the work during the year. It is a summary of the work done and is intended to give a general impression of the progress made.

2. The second part of the report deals with the results of the work done during the year. It is a summary of the results of the work and is intended to give a general impression of the progress made.

3. The third part of the report deals with the conclusions drawn from the work done during the year. It is a summary of the conclusions drawn from the work and is intended to give a general impression of the progress made.

4. The fourth part of the report deals with the recommendations made during the year. It is a summary of the recommendations made during the year and is intended to give a general impression of the progress made.

5. The fifth part of the report deals with the summary of the work done during the year. It is a summary of the work done during the year and is intended to give a general impression of the progress made.

6. The sixth part of the report deals with the summary of the results of the work done during the year. It is a summary of the results of the work done during the year and is intended to give a general impression of the progress made.

7. The seventh part of the report deals with the summary of the conclusions drawn from the work done during the year. It is a summary of the conclusions drawn from the work done during the year and is intended to give a general impression of the progress made.

8. The eighth part of the report deals with the summary of the recommendations made during the year. It is a summary of the recommendations made during the year and is intended to give a general impression of the progress made.

9. The ninth part of the report deals with the summary of the work done during the year. It is a summary of the work done during the year and is intended to give a general impression of the progress made.

10. The tenth part of the report deals with the summary of the results of the work done during the year. It is a summary of the results of the work done during the year and is intended to give a general impression of the progress made.

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excessive competition. It is only then the new value is there.

5 MR. HEWARD: Apart, independently, the shareholders got all the shares were worth because the companies, operating independently, were in difficulties, but brought together and properly co-ordinated they were given a big potential value as it turned out, so that while the syndicate may have paid less than they were worth potentially the company got value for the stock it issued, real value. Now, I think we have made the transaction clear there, but there was one point I wanted --

15 THE COMMISSIONER: Don't go on too fast. You cannot have it both ways. You cannot say you got these shares from the old companies at less than their real value and --

MR. HEWARD: I say the syndicate, I think, did, my lord.

20 THE COMMISSIONER: Got them from the old companies.

MR. HEWARD: At less than their real potential value if they were brought together.

THE COMMISSIONER: The potential value depended on the success of this new enterprise.

25 MR. HEWARD: Yes, my lord.

THE COMMISSIONER: You cannot look at what I might call the consequence of the old shares a year after, or five years after. It is their real value at the time they were bought.

30 MR. HEWARD: My lord, that is what I submit, they





have this real value --

THE COMMISSIONER: That is not what you are submitting. You are saying the direct opposite. You say "the syndicate was fortunate enough to acquire from the shareholders of the old companies at less than their real value the shares which they turned over"--

MR. HEVARD: Yes, my lord, I think so, because, you will see --

THE COMMISSIONER: No, I think substantially your real argument is they got these shares at the proper value and then due to the re-organization and the other things you point out there, good management, disappearance of excessive competition, and so on, then the new enterprise went on and produced more value.

MR. HEVARD: The real value, I submit, was all there except the intangibles.

THE COMMISSIONER: I say you are saying this because you want to convince me that, as a matter of fact, these old shares should be valued much higher than Mr. McRuer values them.

MR. HEVARD: My lord, I think they should be valued, the old shares should be valued at least at the value of the tangible assets which were behind them in the old companies.

THE COMMISSIONER: Did you not, in some cases, get these shares at quite a discount on the par value?

MR. McRUR: 50% in Dominion Cottons.

MR. HEVARD: Yes, and some others 163%. The shareholders -- the companies, operating independently,



have this real value --

THE COMMISSIONER: That is not what you are sub-

mitting. You are saying the direct opposite. You

said "the shareholders were fortunate enough to receive

from the shareholders of the old companies at least

than their real value the shares which they turned over

MR. HENDERSON: Yes, my lord, I think so, because,

you will see --

real argument is they got these shares at the proper

value and then due to the re-organization and the

other things you point out there, good management,

disappearance of excessive competition, and so on,

and the fact that the old companies were not

able to do so.

MR. HENDERSON: The real value, I submit, was all

there except the intangibles.

THE COMMISSIONER: I said you are saying this

because you want to convince us that, as a matter of

fact, these old shares should be valued much higher

than Mr. Henderson values them.

MR. HENDERSON: Yes, my lord, I think so, because,

the old shares should be valued at least at the value

of the tangible assets which were behind them in the

old companies.

THE COMMISSIONER: Did you not, in some cases,

get these shares at quite a discount on the old value?

MR. HENDERSON: 50% in Dominion Cottons.

MR. HENDERSON: Yes, and some others 100%. The

had got into difficulties on account of their liquid asset position. I hope to develop the argument later and show your lordship that one of the reasons why they had got into this difficult position was the fact that they had been expending, particularly Dominion Cotton Mills Company Limited, expending too much money on plant.

THE COMMISSIONER: I suppose you call that bad management.

MR. HEWARD: I think that was bad management.

THE COMMISSIONER: What would have happened to these four sets of shares if this agreement had not taken place, and they had been allowed to carry on?

MR. HEWARD: I think that on account of their liquid position, and the excessive competition, which we show from the minutes was going on, that they would have been in serious trouble, these companies independently.

THE COMMISSIONER: And their value would have gone down instead of up.

MR. McRUER: Is that true of Colonial Bleaching, for instance, that they paid one hundred and sixty-six cents on the dollar for?

MR. HEWARD: Their liquid position was not good.

MR. McRUER: Well, Merchants, they paid a premium on that.

MR. HEWARD: They paid those in bonds and shares, but their liquid position was not good, but it must be remembered these things are relative. They had to do that because they were taking in four companies, and if they were giving one company so much in bonds



had got into difficulties on account of their liquid  
asset position. I hope to develop the argument later  
and show your friends that one of the reasons why  
they had got into this difficult position was the fact  
that they had been expanding, particularly Dominion  
Cotton Mills Company Limited, expanding too much money  
on plant.

THE CHAIRMAN: I suppose you said that had

MR. BRIDGE: I think that was bad management.

THE CHAIRMAN: What would have happened to

these four sets of shares if this agreement had not  
been made, and they had been allowed to carry on

MR. BRIDGE: I think that on account of their liquid

position, and the excessive expansion, which we saw  
from the minutes was going on, that they would have been  
in serious trouble, these companies inevitably.

THE CHAIRMAN: And their value would have been

down instead of up.

MR. BRIDGE: Is that true of Colonial Biscuits?

THE CHAIRMAN: I think they had one hundred and sixty

shares on the dollar forty

MR. BRIDGE: Their liquid position was not good.

THE CHAIRMAN: Yes, but they had a good

on that.

MR. BRIDGE: They said those 100 shares and shares.

but their liquid position was not good, but it must

be because these things are relative. They had

do that because they were taking in four companies.

and it was only for a short time that it was

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they had to give a relative portion in bonds to the other companies to treat them fairly. What I submit, your lordship, is that these assets, the physical value of the assets, their worth was shown on the books of the old companies, and that owing to the fact that these companies were operating independently and to the fact that they had spent a great deal on plant, particularly one of the companies, and to the fact that their liquid position was bad, there was a deficit.

THE COMMISSIONER: You mean the physical assets were there.

MR. HEWARD: The physical assets were there.

THE COMMISSIONER: If you divided the value in each of the four cases among the shares outstanding what would you arrive at?

MR. HEWARD: What is that?

THE COMMISSIONER: If you take in each case the value of the physical assets, and say now, how much is each share worth having regard to the aggregate in worth.

MR. HEWARD: They must have done that, your lordship, because they gave different treatment to the different companies.

THE COMMISSIONER: Well, yes, if that is what they did, if they simply took the physical assets say of the Colonial Bleaching and divided it into the number of shares, and then said now, each share is worth one dollar or \$166, then, I can understand that, but when you say it is worth really more, when you say



they had to give a relative portion in bonds to the other companies to treat them fairly. What I submit your lordship, is that these assets, the assets of the assets, their worth was shown on the basis of the old companies, and that owing to the fact that these companies were operating independently and to the fact that they had spent a great deal of money, particularly one of the companies, and to the fact that their liquid position was bad, there was a difficulty.

The same difficulty was shown in the assets were there.

Mr. Brydie: The liquid position was bad.

THE COMMISSIONER: If you divided the value in each of the four cases among the shares outstanding what would you arrive at?

Mr. Brydie: I am not sure.

THE COMMISSIONER: If you take in each case the value of the physical assets, and say now, how much is each share worth having regard to the physical assets in worth.

Mr. Brydie: They must have some value, your lordship, because they have different treatment to the.

THE COMMISSIONER: Well, yes, it is that is what they did, if they simply took the physical assets say of the Colonial Banking and divided it into the number of shares, and then said now, each share is worth say 10 or 20, then, I can understand that, but when you say it is worth really more, when you say

the shares are worth more than that then you are adding something to the physical assets to bring up your value.

MR. HEWARD: What I am saying is --

5 THE COMMISSIONER: You say the physical assets were there already, but the position of these companies, or some of them, was such that they were going to go from bad to worse.

10 MR. HEWARD: And that their shareholders were willing to sell out.

15 THE COMMISSIONER: Therefore, while the physical assets would be there the share value would have gone down. You stepped in and bought them and paid a certain figure. Now, any value that the rights you acquired there at that time gained later on was due to the new company, and the good management and the reduction of competition and overhead expenses and all those things you set out here.

20 MR. HEWARD: And also due to the fact they put up a million dollars to rectify the liquid asset position.

THE COMMISSIONER: Yes, certainly.

25 MR. HEWARD: There is this to be said, taken in the aggregate the par value of the shares issued to the shareholders of the old companies, the shares of the new company issued to the shareholders of the old companies taken in the aggregate, was approximately two and a half million dollars less than the net value of the physical assets of those constituent

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the shares are worth more than that they are adding something to the physical assets to bring up

Mr. Brydie: That I am saying is --

THE COMMISSIONER: You say the physical assets

were there already, but the position of these companies or some of them, was such that they were going to go from bad to worse.

Mr. Brydie: And that their shareholders were

willing to sell out.

THE COMMISSIONER: Therefore, while the physical

assets would be there, the shares would have

gone down. You dropped in and bought them and sold

a certain figure. Now, say value that the rights

you acquired there at that time would have been

due to the new company, and the good management and

the reduction of competition and overhead expenses

and all those things you set out here.

Mr. Brydie: And also due to the fact they put up

a million dollars to rectify the liquid asset

position.

THE COMMISSIONER: Yes, certainly.

Mr. Brydie: There is this to be said, that in

the aggregate the par value of the shares issued

to the shareholders of the old companies, the shares

of the new company issued to the shareholders of the

old companies taken in the aggregate, was approximately

two and a half million dollars less than the net

value of the physical assets of those companies.

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companies as shown on their books, even taking into consideration all their liabilities.

MR. GORDON: What is that?

5 MR. HEWARD: That the par value of the shares issued to the shareholders of the old companies was approximately two and a half million dollars less than the value, the net value, of the physical assets of the old companies as shown on the books of the old companies. I say that when new blood was  
10 put into it in the way of liquid capital, and the intangible considerations were added these properties were worth at least what they were shown on the books to be worth. For instance, I would take it that the new company could not probably have bought  
15 physical assets of that value for any less than they paid for them, if they were buying them new, or just buying them outright from another company. I think the shareholders of the old companies had to take less than the net value of the physical assets,  
20 as shown on their books, on account of the difficult financial position they had got into, particularly in view of the lack of liquidity, lack of current assets.

25 THE COMMISSIONER: When you use those words, that the syndicate acquired these shares of the old companies at less than their real value you mean that as represented by the physical assets?

30 MR. HEWARD: As represented by the physical assets, yes, my lord, as represented by the physical assets.

THE COMMISSIONER: How far do you stretch the word



The first part of the report deals with the general situation of the country and the position of the various groups. It is a very general survey and does not go into details. The second part is a more detailed study of the various groups and their activities. It is a very thorough and complete study and covers a wide range of subjects. The third part is a summary of the findings of the study and a discussion of the implications of the findings. It is a very concise and clear summary and covers all the main points of the study. The fourth part is a list of references and a list of names of the persons who have been consulted during the study. It is a very complete list and covers all the sources of information used in the study. The fifth part is a list of names of the persons who have been consulted during the study. It is a very complete list and covers all the sources of information used in the study.

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"physical assets"?

MR. HOWARD: It would go to plant and machinery and inventory and tangibles, all tangibles.

MR. McRUER: That is, physical assets as shown on the books.

MR. HOWARD: Yes, tangibles, my lord; perhaps I will put it that way because sometimes physical assets are used loosely to mean real estate and plant and machinery whereas I think it should include all tangibles. Now, in connection with this matter, my lord --

"--it should be pointed out that what the syndicate acquired consisted of shares of the old companies. These, therefore, had to be purchased from the shareholders of the old companies and not from the old companies themselves. It was, therefore, not a matter for corporate action on the part of the old companies, or of action by the boards of directors of the old companies, but a matter of private agreement between the syndicate and each of the selling shareholders".

That is quite clear from the documents we have read.

"If members of the syndicate had personally owned a controlling interest in each of the old companies, it might be argued that the syndicate had sold out the minority shareholders, but it is clear from the records of the constituent companies that that is not the case. Only six members of the syndicate were shareholders of the constituent companies and the holdings of



typical example?

MR. BRYDIE: It would go to limit and restrict

and limit the number of companies.

MR. BRYDIE: I think it is a very good thing

in the books.

MR. BRYDIE: Yes, certainly, my lord; perhaps

I will put it that way because sometimes

companies are used loosely to mean real estates and

and machinery whereas I think it should include

things. Now, in connection with this matter,

MR. BRYDIE: --

MR. BRYDIE: I think it is a very good thing

to have a separate chapter of shares in the old

companies. These, therefore, I think to be good

and the companies are the only ones in

the world who are organized themselves. It was, I

think, not a matter for corporate action on the

part of the old companies, or of action by the

boards of directors of the old companies, but

rather of private persons who were the

and who were the only ones in the world.

That is what I think from the documents we have

"All members of the companies are to be

and the companies are to be

panies, it might be argued that the companies

had sold out the minority shareholders, but

is clear from the records of the companies

companies that that is not the case.

Members of the companies were shareholders

associated companies and the holdings of

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"these members were very small. The combined holdings of all the members of the syndicate prior to the submission of the offers of purchase to the shareholders of the constituent companies amounted to only \$174,800.00 out of a total capital outstanding of \$5,837,000.00; that is, their holdings amounted to approximately 2.9% of the outstanding capital of the constituent companies."

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THE COMMISSIONER: Now, while we are at that.

Were not some of the members of the syndicate directors of the constituent companies?

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MR. HEWARD: Yes, I am just coming to that, my lord. Commission Counsel was therefore mistaken, I think, when he said on page 13784 and following of the evidence that Dominion Cotton Mills Limited, at the time the transfer was put through, was controlled by the very people who caused the Dominion Textile Company to be incorporated.

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THE COMMISSIONER: Which company was controlled?

MR. HEWARD: Dominion Cotton Mills.

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MR. McRUER: I think I was referring to the directors, not to the control, the majority on the board of directors.

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MR. HEWARD: No, Mr. McRuer I think was mistaken there. I think he was referring at that time to the later transaction which occurred many years later when the physical assets were actually transferred, which was after all the shares had been acquired.



1944

TORONTO  
CANADA

"these members were very small. The combined

holdings of all the members of the syndicate

prior to the submission of the officers of purchase

to the shareholders of the constituent companies

amounted to only \$174,800.00 out of a total

capital outstanding of \$5,387,000.00; that is,

their holdings amounted to approximately 3.2%

of the outstanding capital of the constituent

companies."

Q. Now, while we are at that,

were not some of the members of the syndicate directors

of the constituent companies?

A. Yes, I am first coming to that, my lord.

Q. Now, I am first coming to that, my lord.

when he said on page 17784 and following of the evidence

that Dominion Cotton Mills Limited, at the time the

transfer was put through, was controlled by the very

people who owned the Dominion Textile Company to be

incorporated.

Q. Now, which company was controlled by

the Dominion Cotton Mills Limited?

A. Now, I think I was referring to the Dominion

Textile Company, the company which was

incorporated.

Q. Now, I think I think was also

there. I think he was referring at that time to the

later transaction which occurred many years later

when the physical assets were actually transferred,

which was after all the shares had been acquired.

MR. McRUE: No, I was not referring to the shareholders' control because I never knew it. If I was right or wrong, what I was referring to was the Board.

5 MR. HEWARD: I think my learned friend was mistaken in that too, my lord.

MR. McRUE: I may have been mistaken there; I don't know, but I thought there was a similarity of directorates.

10 MR. HEWARD: No, I have the data on that.

THE COMMISSIONER: The question was which company.

MR. HEWARD: Dominion Cotton Mills Company.

15 THE COMMISSIONER: Were any of the members of the syndicate directors of the Dominion Cotton Mills Company?

MR. HEWARD: Yes, my lord. I will give you that now. I have extracted that from the record. of the members of the syndicate who were shareholders of the old companies only five were directors; of the members of the syndicate on the Board of Montmorency Cotton Mills limited only two out of seven directors were members of the syndicate; on the Board of Colonial Bleaching only one out of six and on the board of Merchants Cotton Company only one out of eight directors was a member of the syndicate, and on the board of Dominion Cotton Mills Company only one out of eight was a member of the syndicate.

30 Your lordship will also remember that it was



1943

MR. MONTGOMERY: No, I was not referring to the

shareholders' control because I never knew it.

I was right or wrong, what I was referring to was the

shareholders.

MR. MONTGOMERY: I think my learned friend was right.

In that case, my lord.

MR. MONTGOMERY: I may have been mistaken, but I

know, but I thought there was a similarity

between them.

MR. MONTGOMERY: No, I have the same on that.

MR. MONTGOMERY: I have the same on that.

MR. MONTGOMERY: I have the same on that.

MR. MONTGOMERY: I have the same on that.

MR. MONTGOMERY: I have the same on that.

My lord.

MR. MONTGOMERY: Yes, my lord. I will give you

that now. I have examined the list from the records.

MR. MONTGOMERY: I have examined the list from the records.

of the old companies only five were dissolved; of

the members of the companies on the board of directors

and on the board of directors of the companies only

one out of eight directors was a member of the

board of directors of the companies only one out of eight

and on the board of directors of the companies only

one out of eight directors was a member of the

board of directors of the companies only one out of eight

and on the board of directors of the companies only

the companies.

Your lordship will also remember that it was

established during the course of my learned friend's argument that there was no interlocking between directorates of the old companies, and no person who is a director of more than one of the old companies. Then, again, just to clear up any misunderstanding, my lord --

"Commission counsel, during the last day", of the evidence. In my factum I have hearings, but that was the last day of the hearings when I wrote this factum. However, many days have elapsed since then -- the last day of the evidence --

"--referred to certain minutes of the constituent companies which had been produced, and suggested that as the officers named in such minutes were members of the syndicate the syndicate was actually in control of the constituent companies before the offer was submitted to the individual shareholders of the old companies. The records, however, show that that is not the case. The minutes referred to were those of the formal meetings held subsequent to the assumption of control through the purchase of the majority stock ownership by the syndicate."

THE COMMISSIONER: That was after having bought --

MR. HEWARD: After having bought all the shares.

THE COMMISSIONER: Then they went in and carried on.

MR. HEWARD: Carried on.

MR. McRUER: That was the end of the power of attorney from the Royal Trust Company.



established during the course of my former trial's

argument that there was no relationship between

directors of the old company, and no person

who is a director or more than one of the old company

Then, again, just to clear up any misunderstanding,

"Competition occurred, during the last day, of the

existence. In my former I have learned, but that was

the last day of the business when I wrote this report.

However, many days have elapsed since then -- the

last day of the existence --

"--returned to certain minutes of the competition

organization which had been proposed, and suggested

that it was a thing which I had learned was

minutes of the committee the committee was

in control of the committee committee before

the other was submitted to the individual share

holders of the old company. The records, however,

show that that is not the case. The minutes

reference to those of the former meeting

reference to the assumption of control through

the purchase of the majority stock ownership by the

syndicate.

THE OLD COMPANY: That was after having bought

MR. JAMES: After having bought all the shares.

THE COMPANY: Then they went in and carried on.

MR. JAMES: Carried on.

MR. JAMES: That was the end of the power of

attorney from the Royal Trust Company.

MR. HEZARD: Well, no, because you see the agreement provided for the transfer of the shares to the Dominion Textile Company and then the transfer back to the Royal Trust Company as trustee for the bond holders, and an irrevocable power of attorney from the trustee for the bond holders of the old company to the directors of the old company to vote the stock; so that was the machinery -- the directors of the new company, I mean, to vote the stock.

Then, I think Commission Counsel was also mistaken when he said on February 8th that the second last paragraph of the Royal Trust Company's receipt, exhibit 330, indicated that the shares held by the Royal Trust Company were to be voted to put through the merger. That is the paragraph which says that "so long as the shares of the said four cotton companies, or any of them" -- this is the agreement with the Royal Trust Company -- "so long as the shares of the said four cotton companies or any of them" -- that is acquired by the Dominion Textile Limited -- "are held by us" -- that is the Royal Trust Company -- "it is understood we will give an irrevocable power of attorney to such person or persons as may be named from time to time by the Board of Directors of the said Dominion Textile Company Limited to vote on all such shares at all shareholders' meetings of the said four cotton companies, or any of them". That, of course, is how the voting control was exercised while these shares were held in trust for the bond holders.



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Dominion Textile Company and then the transfer back  
to the Royal Trust Company as trustee for the bond  
holders, and an irrevocable power of attorney from  
the trustee for the bond holders of the old company  
to the directors of the old company to vote the stock  
so that was the machinery -- the directors of the new  
company, I mean, to vote the stock.

Then, I think Dominion Textile was also mislead  
when he said on February 10th that the second last  
paragraph of the Royal Trust Company's receipt, exhibit  
530, indicated that the shares held by the Royal  
Trust Company were to be voted so that through the  
medium of the receipt which says that so  
long as the shares of the said four cotton companies  
or any of them -- this is the agreement with the Royal  
Trust Company -- "as long as the shares of the said  
four cotton companies or any of them" -- that is owned  
by the Dominion Textile Limited -- are held by or  
that is the Royal Trust Company -- it is understood  
we will give an irrevocable power of attorney to each  
person or persons as may be named from time to time  
the board of directors of the said Dominion Textile  
Company limited to vote on all such shares of all shares  
holders' meetings of the said four cotton companies,  
or any of them. That, of course, is how the  
voting control was exercised while these shares were  
held in trust for the bond holders.

MR. McRUER: Does that apply too to while they are held at any time?

MR. HEWARD: No, "so long as the shares of the said four cotton companies, or any of them"-- that is acquired by Dominion Textile Company Limited.

MR. McRUER: Yes.

MR. HEWARD: They were not acquired by the Dominion Textile Company until after they were taken over by the syndicate.

It is obvious that the purpose of this, my lord, was that the stock could be voted while it was held by the Royal Trust Company as security for the bonds.

MR. McRUER: You do not suggest it was not voted to put through the merger while it was held by the Royal Trust Company for the syndicate?

MR. HEWARD: To put through the merger?

MR. McRUER: Yes, they got a majority and then they went on with the merger.

MR. HEWARD: They issued stock immediately; as soon as the constituent companies' shares were transferred they issued stock, the stock of the new company to the syndicate, and the shares were transferred to the Dominion Textile Company Limited, the shares of the old companies were transferred to the Dominion Textile Company Limited and then the Dominion Textile Company Limited transferred them back to the Royal Trust Company to be held as security for the bonds. There was no need to vote the shares of the constituent companies to put through the merger because the merger was put through by the shareholders of the constituent companies



Q. Now, does that apply too to what they

are held at any time?

A. Yes, no longer as the shares of the

said four cotton companies, or any of them-- that is

acquired by Dominion Textile Company Limited.

They were not acquired by the Dominion Textile

Company until after they were taken over by the Dominion

it is obvious that the purpose of this, as I said, was

that the stock could be voted while it was held by

the Royal Trust Company as security for the bonds.

Q. Now, was it not correct it was not voted

we put through the merger while it was held by the Royal

A. I think so, but through the merger?

Q. Now, they got a majority and then they

went on with the merger.

A. Yes, they issued stock immediately; as soon

as the constituent companies' shares were transferred

they issued stock, the stock of the new company so

the syndicate, and the shares were transferred to the

Dominion Textile Company Limited, the shares of the

companies were transferred to the Dominion Textile

Company Limited and then the Dominion Textile Company

limited transferred them back to the Royal Trust Company

to be held as security for the bonds. There was no

need to vote the shares of the constituent companies

to put through the merger because the merger was put

through by the shareholders of the constituent companies

selling shares to the syndicate.

THE COMMISSIONER: Of course, they did not make the merger. That was their agreement. The four companies kept on living until the actual merger took place.

5 MR. HEWARD: Until the simultaneous transaction took place of the shares of the old companies being transferred to the new company and the shares of the new company being transferred to the syndicate and their nominees, and there was no need to vote the  
10 shares of the constituent companies for putting through the merger because the merger consisted of the holding of the stock which was sold by the shareholders as their own personal property.

15 THE COMMISSIONER: I understand all that. I think the only question is whether or not the members of the syndicate or any of them constituted a majority of the Board of any of the old companies.

MR. HEWARD: They did not, my lord.

20 THE COMMISSIONER: Or whether there was any interlocking between the directorates of the four companies.

MR. HEWARD: There was none, my lord. Now, my lord--  
"The reason why the syndicate was able to acquire from the shareholders of the old companies at  
25 less than their real value"-- as I submit they did, less than their real value as represented by the tangibles -- the reason why they were able to acquire those shares at that value "which they turned over with  
to  
other assets/~~of~~ the new Company is obvious from  
30 the evidence.

The four companies, operating independently,



WILLIAM BRAYLEY ON THE MERGERS

THE COMMISSIONER: Of course, they did not vote

the merger. That was their agreement. The four companies

kept on living until the actual merger took place.

MR. BRAYLEY: Until the actual business transaction

took place of the shares of the old companies being

transferred to the new company and the shares of the

new company being transferred to the shareholders of the

their nominees, and there was no need to vote the

shares of the constituent companies for getting together

the merger because the merger consisted of the taking

of the stock which was sold by the shareholders as

their own personal property.

MR. COMMISSIONER: I understand all that. I think

the only question is whether or not the members of

the syndicate or any of them constituted a majority

of the board of any of the old companies.

MR. BRAYLEY: They did not, my lord.

THE COMMISSIONER: Or whether there was any inter-

locking between the directors of the four companies.

MR. BRAYLEY: There was none, my lord. Now, my lord,

"The reason why the syndicate was able to acquire

the four companies was that they had

less than their real value-- as I should say, and

less than their real value as represented by the

market value-- and that was the reason why they were able to

acquire them at all. That was the reason why they were able to

acquire them at all. That was the reason why they were able to

acquire them at all. That was the reason why they were able to

acquire them at all. That was the reason why they were able to

"had got into financial difficulties. In three out of the four, namely, Merchants Cotton Company, Montmorency Cotton Mills Company and Colonial Bleaching & Printing Company Limited, the net working capital showed a deficit. The net working capital position of the four companies taken in the aggregate showed a deficit of \$108,414.45. An attempt to bring in fresh capital by the issue of individual company securities had been unsuccessful."

I will deal with that a little more fully in a moment.

"The earnings and dividend record of the old companies had been unsatisfactory. On December 31st, 1904" -- that is the end of the calendar year just previous to the acquisition of the control by the syndicate -- "on December 31st, 1904 Dominion Cotton Mills Company Limited showed an operating loss of \$164,624.00 for the preceding ten months, the Merchants Cotton Company Limited a loss of \$277,072.00 for the preceding twelve months, Montmorency Cotton Mills Company a loss of \$148,265.00 for the preceding five months and Colonial Bleaching & Printing Company Limited a profit of only \$477.00 in the preceding nine months."

Now, your lordship will note those are all different periods, but I am instructed that those are the periods elapsing since the beginning of the financial year of each of the companies, the then current financial year.



company, Chamberlain & Co. and  
Colonial Printing & Publishing Company Limited.  
The net working capital showed a deficit. The  
net working capital position of the four companies  
shown in the aggregate showed a deficit of  
\$108,414.45. An attempt to bring in fresh  
capital by the issue of individual company  
securities had been unsuccessful.

I will deal with that a little more fully in a moment.  
" The earnings and dividend record of the old  
companies had been unsatisfactory. On December  
31st, 1904, -- that is the end of the calendar  
year just previous to the acquisition of the companies  
by the syndicate -- "on December 31st, 1904, Chamberlain  
& Co. Limited showed an operating  
loss of \$184,084.00 for the preceding ten months,  
the Merchants Cotton Company Limited a loss of  
\$277,092.00 for the preceding twelve months,  
Chamberlain & Co. Limited a loss of  
\$168,265.00 for the preceding ten months and  
Colonial Printing & Publishing Company Limited  
profit of only \$47.00 in the preceding nine  
months."

"Dominion Cotton Mills Limited had paid no dividend since 1902, Merchants Cotton Company Limited none for several years, Montmorency Cotton Mills Company only one payment of one per cent since 1901 and Colonial Bleaching & Printing Company Limited only one payment of six per cent since its incorporation in 1899".

Now, an interesting light, your lordship, is thrown on the financial and operating conditions of the largest of the old companies, the Dominion Cotton Mills Company Limited, by the minute which was read into the evidence, and which indicates the steady decline in its finances from 1897 on, the minutes of the annual meeting of the 9th of April, 1897, which are to be found in the evidence at pages 5732 and following. This is 1897.

"It is with considerable regret"-- this is the report to the shareholders -- "it is with considerable regret that we have to acknowledge that the year's business has been somewhat disappointing, owing to stagnation in business all over the Dominion caused to a great extent by the uncertainty in regard to the tariff, and from very severe and close competition in England, and more particularly with the United States."

Then, we see on page 5734 that the sales for the year amounted to \$2,690,078.67 as against \$3,059,892.88, a decrease of \$369,814.21. They were showing a decrease in sales there. Then, in 1898, the evidence



"Dominion Cotton Mills Limited had paid no

dividend for several years, notwithstanding

Cotton Mills Company only one dividend of one

per cent since 1901 and Colonial Industries

limited company dividend only one dividend of

six per cent since its incorporation in 1899.

Now, an interesting fact, your lordships, is shown

on the financial and operating conditions of the

largest of the old companies, the Dominion Cotton

Mills Company Limited, by the facts which are set

into the evidence, and which indicate the steady

decline in its finances from 1907 on, the evidence

of the annual meeting of the 28th of April, 1907,

which are to be found in the evidence at pages

3782 and following. This is 1907.

"It is with considerable regret--this is the

report to the shareholders--"If it is not considered

regret that we have to acknowledge that the year

business has been somewhat disappointing, owing

to stagnation in business all over the Dominion

caused to a great extent by the uncertainty in

regard to the tariff, and from very severe and

close competition in England, and more particularly

with the United States."

Then, we see on page 3784 that the sales for the year

amounted to \$2,090,078.67 as against \$3,059,322.08,

a decrease of \$869,243.41. They were showing a

decrease in sales there. Then, in 1908, the evidence

pages 5735 and following, we find the report to the shareholders containing this:

5 "For some time past your directors were under the impression that this company was not doing as well as they ought to do, and when the balance sheet for the first half of the year came out they were greatly disappointed with the results, and it became evident that some change would have to be made. It is always unpleasant to be compelled to make radical changes, but after very serious and matured deliberations the majority of your Board considered it necessary and in the interest of the Company to undertake the selling of its own goods".

10 Previously they had apparently had selling agents. Then, it goes on to say that this was communicated to the selling agents and they had resigned.

15 "Soon after this, Mr. Jackson, the General Manager, sent in his resignation, which was also accepted with regret. Your Board after considerable personal pressure on the president, induced Mr. C.R. Whitehead to accept the responsible position of General Manager, who, with Mr. Leslie G. Craig, as joint-manager, have since the 20th of September last been in full charge of the Company's affairs".

20 So we see there the change in selling policy and change in management in 1898, and then we come to this interesting point in the minutes of the meeting of the Board of the 27th of December, 1899. The evidence

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is on page 5740.

5 " The Chairman then stated to the meeting of  
Directors that the Company had incurred very  
heavy expenditure in increasing and remodelling  
the mills and as a result of the same the earning  
power of the mills was largely increased, but  
that this had been brought about at an expenditure  
of about one million dollars, which money had been  
borrowed from banks. The Chairman then stated  
10 further that it would be in the interest of the  
Company to make the loan permanent by means of  
the issue of first preference stock and after  
full discussion of the subject it was resolved:"  
And then there is a resolution authorizing Parliamentary  
15 application for the creation of preferred shares.  
So there we find a statement of a million dollars  
expended which had been raised by borrowings from the  
bank, expended on plant. Then, at a meeting of  
the Board on the 26th of June, 1900, evidence page  
20 5743, it says.--

THE COMMISSIONER: What year is that?

MR. HEWARD: 26th of June, 1900.

25 " The Company has during the past year greatly  
enlarged and improved its plants at Magog, P. Que,  
Hochelaga, and Ste. Annes, (Montreal) and Kingston,  
Ont., also at other points. In carrying out this  
work it has been compelled to make a temporary  
loan. In order to liquidate this loan the

30 Directors after due consideration decided that  
it would be in the best interests of the company



The Chairman then stated to the meeting of  
 Directors that the Company had incurred very  
 heavy expenditure in increasing and remodeling  
 the mill and as a result of this work the earning  
 power of the mill was largely increased, but  
 that this had been brought about at an expenditure  
 of about one million dollars, which money had been  
 borrowed from banks. The Chairman then stated  
 further that it would be in the interest of the  
 Company to make the loan permanent by means of  
 a loan of \$1,000,000 from the Government.  
 Full discussion of the subject was resolved:  
 and then there is a resolution authorizing the Chairman  
 application for the creation of preferred shares.  
 so there we find a statement of a million dollars  
 expended which had been raised by borrowing from the  
 bank, expended on plant. Then, at a meeting of  
 the Board on the 26th of June, 1900, evidence page  
 5745, it says:--  
 THE COMMISSIONER: What year is that?  
 MR. BRYDIE: 26th of June, 1900.  
 " The Company has during the past year greatly  
 enlarged and improved the plants at Sagog, I. W.  
 Ont., also at other points. In carrying out this  
 work it has been compelled to make a temporary  
 loan. In order to liquidate this loan the  
 Directors after due consideration decided that  
 it would be in the best interests of the company

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"to issue one million dollars Preference stock"--  
And then it reports that the legislation, for which they  
had asked the approval of the shareholders, had been  
obtained and the stock authorized.

5 MR. McRUER: That meeting is what date?

MR. HEWARD: 26th of June, 1900.

MR. McRUER: 1900.

10 MR. HEWARD: It is a Board meeting, it says here,  
26th of June, 1900, Board meeting, evidence, page  
5743. Then, we come to this --

MR. McRUER: They had a profit of 9.4% on sales  
that year.

15 MR. HEWARD: Possibly, but it certainly was not  
enough to pay for their plant. Then, we come to the  
annual meeting of 1901 which is found in the evidence  
at pages 5745 and 5746, and in the report to the  
shareholders it is said:

20 "Your Directors regret that the preferred  
stock of \$1,000,000 to which the shareholders  
gave their consent at their last annual meeting  
has not been largely taken up. Only \$163,800  
was subscribed for; about one-fourth of this  
amount was taken up by the Directors. The public  
25 did not seem to question the security but  
thought that five per cent. was too low a rate  
of interest on an industrial stock. It may be  
that we shall have to offer it for a less price  
than par in order to realise thereon".



"to issue one million dollars of common stock" --  
 and then it reports that the legislation, for which  
 had asked the approval of the shareholders, had been  
 obtained and the stock authorized.  
 Mr. [Name]: That meeting is what is  
 Mr. [Name]: [Date of June, 1900].  
 Mr. [Name]: [Date of June, 1900].  
 Mr. [Name]: It is a board meeting, it says here,  
 [Date of June, 1900], board meeting, evidence, page  
 2748. Then, we come to this --  
 Mr. [Name]: They had a profit of 8.4% on sales  
 that year.  
 Mr. [Name]: Possibly, but it certainly was not  
 enough to pay for their plant. Then, we come to the  
 annual meeting of 1901 which is found in the evidence  
 at pages 2748 and 2749, and in the report to the  
 shareholders it is said:  
 "The [Name] [Date of June, 1901] [Date of June, 1901]  
 stock of \$1,000,000 to which the shareholders  
 gave their consent at their last annual meeting  
 has not been largely taken up. Only \$185,000  
 was subscribed for; about one-fourth of this  
 amount was taken up by the directors. The [Name]  
 did not seem to question the necessity but  
 thought that five per cent. would be a rate  
 of interest on an industrial stock. It may be  
 that we shall have to offer it for a less price  
 than we are in order to realize thereon."

MR. McRUER: Just go on in that very meeting. There is a statement that profits before dividends amounted to \$652,335 notwithstanding stoppage caused by changing machinery, and that there was 18.33% on sales.

MR. HEWARD: Yes, I think we have been through all that. I am not dealing with their profits on sales now. I am dealing rather with the frozen position which they gradually got into. Then, at the Board meeting on October 31, 1901, the Board resolved --

"That in view of the large expenditures incurred in putting the various properties of the company into first-class condition and also with the object of reducing the floating liabilities of the company not to pay the quarterly dividends heretofore paid on the 1st December"--

I think that confirms what I have just said that their position, their liquid position was ceasing to be liquid. It was getting frozen.

THE COMMISSIONER: All this must have been putting down the market value of their shares.

MR. HEWARD: Pardon?

THE COMMISSIONER: All this must have been putting down the market value of their shares.

MR. HEWARD: I think so, my lord; I think so because they were not paying dividends. Then, we begin to see on the 29th of January, 1902, tentative negotiations for mergers between one or more of the



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There is a statement that profits before dividends

amounted to \$888,335 net of the standing stoppage caused  
by changing machinery, and that there was 18,334 on

Mr. [Name]: Yes, I think we have been through

all that. I am not dealing with their profits on

sales now. I am dealing rather with the losses

position which they gradually got into. Then,

at the board meeting on October 31, 1901, the board

resolved --

that in view of the large expenditures incurred

in putting the various properties of the company

into first-class condition and also with the

object of reducing the operating liabilities

of the company not to pay the quarterly dividends

hereafter paid on the 1st December" --

I think that explains what I have just said that their

position, their liquid position was ceasing to be

liquid. It was becoming illiquid.

The consequence: All this must have been put

down the market value of their shares.

Mr. [Name]: Pardon?

The consequence: All this must have been put

down the market value of their shares.

Mr. [Name]: I think so, my lord; I think so

because they were not paying dividends. Then, we

begin to see on the 29th of January, 1902, tentative

negotiations for mergers between one or more of the

existing four companies, because on the Board meeting of the 29th of January, 1902, the President of Dominion Cotton --

THE COMMISSIONER: What page is that?

MR. HEWARD: Page 5748.

" The President stated to the Board that he had received a proposal for the acquisition of the Merchants Cotton Co., by the Dominion Cotton Mills Co."

This is the Dominion Cotton Mills Company's president speaking.

"The plan proposed was for us to issue \$3,200,000 7 per cent. preference cumulative stock, \$1,700,000 to be offered to our shareholders pro rata at par. If not subscribed for to be sold to the public, and the balance \$1,500,000 to be held in treasury to be exchanged for the stock of the Merchants Cotton Co. at par.

This plan was not looked upon with favour as it was thought it would be difficult to dispose of the \$1,700,000 stocks."

But another plan was discussed and was left over, we find by the minutes.

THE COMMISSIONER: I can only sit until half past four so the recess won't be very long.

-- The Commission adjourned for a short recess.

(page 17495 follows)



of the 29th of January, 1908, the President of

Domestic Cotton --

THE COMMISSIONER: What page is this?

MR. BRYDIE: Page 3748.

"The President stated to the Board that he had received a proposal for the acquisition of the Merchants Cotton Co., by the Dominion

This is the Dominion Cotton Mills Company's president

"The plan proposed was for us to issue \$8,800,000

of our own. preference cumulative stock,

\$1,700,000 to be offered to our shareholders

at par. If not subscribed for to be

paid to the public, and the balance \$7,100,000

to be held in treasury to be exchanged for the

stock of the Merchants Cotton Co. at par.

This plan was not looked upon with favour

as it was thought it would be difficult to dispose

of the \$1,700,000 stock."

But another plan was discussed and was laid over, we

ended by two minutes.

THE COMMISSIONER: I can only sit until half past

four so the recess won't be very long.

-- The Commission adjourned for a short recess.

(page 1748 follows)

-- On resuming at 4.05 P.M.

MR. HEWARD: My lord, when we recessed I had just dealt with the meeting of the 29th of January, 1902, which dealt with the receipt of a proposal for the acquisition of the Merchants Cotton and the fact that it was declined by the Directors and another plan discussed but left over.

Then in the Annual Meeting of the 7th of April, 1902, which is to be found in the evidence at pages 5751 and following we find the following:

"At the beginning of the year the prospects were fairly good for a satisfactory business, but from various causes everything has gone against this expectation. First and foremost was the high price at which our cotton was purchased, which unfortunately and most unexpectedly soon after purchasing took a downward turn. This reduction acted on the price of good and both the American and English markets became for awhile thoroughly demoralized."

"We had to meet the competition from both these markets and to make matters still worse a keen competition took place between mills making a similar goods in this country until prices got down below the cost of manufacturing. Then we lost nearly \$20,000.00 by the breaking down of our engine at Halifax and loss through stoppage of machinery so that





on the whole we have had a disastrous year.

"Your directors believing that the management was in some sense to blame, resolved on asking for their resignation, which after some slight delay was tendered and accepted. The Board after due consideration resolved to disassociate the management of the mills and the selling of the goods, as this was found to be one of our weak spots in the last management. It was therefore resolved that the new manager should look after the manufacturing, and that the selling be given to a firm in close touch with the buyer."

THE COMMISSIONER: That is the second change in management.

MR. HEWARD: Yes, in four years and the second change of selling policy in four years.

Then we find that in that year there was a loss on manufacturing account of \$98,763.28 and that was before dividends. This was a loss on manufacturing account, and notwithstanding this three dividends were paid on the common and one dividend on the preferred with a total loss for the year of \$312,840.87. Here again you see an impairment of the liquid position.

Then on the annual meeting of the 27th of April, 1903, we find a report of a satisfactory year under a new general manager but no common dividends were paid. That was a full year under the new general manager.





"We have now had a full year under the new General Manager, and your Board have much pleasure in stating that the results of the year has been very satisfactory...."

5 And then they paid a dividend on the Preference stock and did not pay any dividend on their common.

By the way, your Lordship, I would give your Lordship the reference to the pages for that - pages 5754 and 5755 of the evidence.

10 Then that was on the 27th of April, 1903. Then at a meeting of the Board of September, 1903, this Board meeting - evidence pages 5755 and 5756:

15 "The Vice-president reported to the Board that a meeting of cotton mill representatives had been called by Mr. Clouston, with a view of bringing about a better relationship between the three companies who are now competing with one another.

20 At this meeting a sub-committee had been appointed composed of Mr. James Crathern and Senator MacKay representing the Merchants Cotton Company, Mr. H.S. Holt, representing the Colonial Bleaching and Printing Company, 25 Senator Forget and Mr. S.H. Ewing representing the Dominion Cotton Mills Company, and Mr. David Morrice, Sr."

30 Who does not seem to represent any of the companies.

MR. McRUER: was not he the selling agent for



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the first day of the month of January, 1907.

and the same shall be the full and complete

Dominion Cottons, when they changed their method of selling.

MR. HEWARD: No, I think at this stage, Stevenson and Blackadder, was not he the selling agent for Montreal Cottons at one time in their history?

MR. McRUER: Selling agents for one of them.

MR. HEWARD: I think it was Stevenson. We dealt with that during my friend's argument and I have a note of it in my notes, at this time it was Stevenson and Blackadder. What I want to point out to you is this that Mr. Clouston who called this meeting together was the General Manager of the Bank of Montreal - later Sir Edward Clouston - and probably it is a fair inference I think it was called together because they were the bankers of the company and did not like their liquid position.

THE COMMISSIONER: I think we are called that way once in awhile.

MR. HEWARD: Once in a while we find ourselves face to face with emergencies of that kind. They appointed a sub-committee, as I said. Then that was in 17th September, 1903. At the Board Meeting of the 11th of December, 1903, evidence at pages 5761 and 5762 - this was a Board Meeting:

"The President then reported that he had received a letter from Mr. Crathern, containing a memorandum from the directors of the Merchants Cotton Company which he handed to Secretary to read to the Board."



Dominion Cottons, when they changed their method of

and Blackader, was not the selling agent

for Dominion Cottons at the time in their history

Mr. McArthur: Selling agent for one of them.

Mr. McArthur: I think it was Stevenson, as I recall

with them during my friend's argument and I have a

note of it in my notes, at this time it was Stevenson

and Blackader. And I want to point out to

you is that Mr. O'Connell who called this meeting

together was the General Manager of the Bank of

Montreal - later Sir Edward O'Connell - and probably

it is a fair inference I think it was called together

because they were the owners of the company and did

not like their position.

Mr. O'Connell: I think he was called that way

and in reality.

Mr. McArthur: Once in a while he was called

once to face with emergency of that kind. They

appointed a sub-committee, as I said. Then that

was in 1901, December, 1902. At the board meeting

of the 11th or December, 1902, evidence at pages

501 and 502 - that was a Board meeting.

The President then reported that he had

received a letter from Mr. O'Connell, concerning

a memorandum from the directors of the Dominion

Cotton Company which he handed to Secretary to

read to the Board.

read to the Board.

The memorandum which gave an account of the financial position of the Merchants Cotton Company...."

5 Your Lordship will remember that here we are dealing with the Board of the Dominion Cotton Mills all the time. This is a memo from one of their competitors.

10 "...also contained a proposition from their directors for sale of the net assets of the company to the Dominion Cotton Mills Co. Limited for the sum of One Million five hundred thousand dollars (\$1,500,000) payable as follows:  
15 Five hundred thousand dollars (\$500,000) cash and the balance One million dollars (\$1,000,000), in 6 per cent. bonds secured on the St. Henri property and plants of their company. The Dominion Cotton Mills Company to assume payment of the floating liabilities and existing bonds  
20 of their company.

The President then put the proposal before the Board and was advised to reply to Mr. Crathern stating that owing to conditions existing  
25 in cotton trade at present time our directors cannot see their way to accept the offer."

In the same meeting there is a reference:

30 "The President related to the Board an interview he had had with Mr. Melt, with view of taking over the Colonial Bleaching and Printing Company. He stated that Mr. Mole had visited



Page 1 of 1

The following information is being provided for your information:

Financial position of the Corporation

Summary:

Your knowledge will be required to ensure that the Corporation is in a position to meet its obligations.

The Board of Directors has approved the following resolution:

That the Corporation be authorized to issue bonds in the amount of \$1,000,000.

The Board of Directors has also approved the following resolution:

That the Corporation be authorized to issue bonds in the amount of \$1,000,000.

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The Board of Directors has also approved the following resolution:

The Board of Directors has also approved the following resolution:

the works and that Mr. Mole and the Secretary had a meeting with Messrs Whitehead and Shannon and had obtained figures of their standing, which were read to the Board."

5 Mole was the new manager of the Dominion Cottons, I am instructed:

"The President also stated that at a further interview with Mr. Holt, on proposing to take over their company at figures to be determined by valuation, that Mr. Holt's idea was to sell company as a going concern and mentioned \$250 a share as a figure that their stock should be purchased for. As this was considered out of the question the matter was dropped for the present."

10 So there we find another attempt - two more attempts.

THE COMMISSIONER: What was the date of that?

20 MR. HEVARD: That is December 11th, 1903.

THE COMMISSIONER: And Mr. Holt then thought the stock was worth \$250.

MR. McRUER: That is Colonial Bleaching.

25 THE COMMISSIONER: The stock was acquired at \$166.50.

MR. HEVARD: Yes, my lord. Now, at the annual meeting of April 1904, evidence page 5764, they report a decrease in the floating liabilities and state that it was principally caused by decrease

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the work and the fact that the

had a similar situation in the

and had received figures of a

which were used to the

and the net manager of the

was

The President also stated that

interview with Mr. White, in

over their company of figures to be

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R. White, that is December 11th, 1903.

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meeting of April 1904, evidence

report a decrease in the

state that it was principally

in manufactured stock but no dividends were paid.

The reference to the decrease in the floating liabilities reads as follows:

5 "Your Directors are pleased to state that since the last annual statement was presented to the shareholders the company has produced its floating liabilities nearly \$800,000

principally caused by the large decrease in our manufactured stocks."

10 There was no dividend paid.

Then we come finally to the Board Meeting of the 14th December, 1904 at pages 5764-a. In any event all I wanted to recall attention to in that was that 15 there the directors returned the offer which had been sent to be transmitted to the shareholders from the Royal Trust.

20 THE COMMISSIONER: What was the amount offered for the shares, Dominion Cottons?

MR. HEWARD: I will give you that in just a minute.

THE COMMISSIONER: It is set out here some place?

25 MR. HEWARD: Yes, it is set out in Exhibit 329, which contains schedule No. 2 on page 7. The shareholders of the Dominion Cotton Mills Company Limited were offered for their capital stock a percent of the face value of the securities of the new company consisting of half of that, 50% in new 30 preferred stock and ---

THE COMMISSIONER: Just the value I want to get





at. It was 50% of its face value?

MR. HEWARD: Yes, 50% of its face value, half in preferred and half in new bonds.

Now my lord, I submit, returning to my factum now that:

"Under the circumstances it is not astonishing that the shareholders of the four old companies were willing to part with their shares to the Syndicate at a sacrifice."

That the shareholders of the four old companies were willing to part with their shares to the Syndicate at a figure which represented less than the net value of the tangible assets of those four companies taken in combination on the books of those four companies.

But I also submit that this does not mean that the new company paid too much for the assets which it received from the Syndicate. My submission is this, your lordship, that the old companies were in a demoralized state with a great shortage of working capital but that their properties had a great potential value, as later turned out, very soon afterwards, they had on their books.

THE COMMISSIONER: Provided they were allowed to operate under certain conditions which did not then exist and it required a change of management, reduction of overhead, the elimination of a great deal of competition. All those things had to occur before these properties could go on and prosper. At the





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time those shares were bought the market value of those shares must have been ---

MR. HEWARD: Must have been low on account of those conditions.

THE COMMISSIONER: Certainly, when you are valuing shares that is the way you value them. In all four of these cases were these shares listed on the stock exchange?

MR. HEWARD: The Dominion Cotton Mills were; I don't know about the others. I submit that the value of the new company was well worth the securities which they issued for them to the Syndicate. The Syndicate was a buyer and a seller.

THE COMMISSIONER: Yes, you have in mind now only the assets, the physical assets, and what you have been calling goodwill?

MR. HEWARD: Yes. I am instructed ---

THE COMMISSIONER: When you say the actual shares themselves were worth more than was paid for them, you are getting into a different realm there.

MR. HEWARD: No, I say the assets over which they acquired control through practically 100% ownership in two cases and over 75% ownership in the other two cases, that those physical assets were worth to the new company what they paid for them in securities, particularly when they knew the company had its liquid position put in good standing by the same people who sold them the shares. And my submission is



time those shares were bought the market value of those shares must have been ---

MR. BRYNNE: Must have been low on account of the conditions.

MR. BRYNNE: When you are valuing shares that is the way you value them. In all four of these cases were there shares listed on the stock

MR. BRYNNE: The Dominion Cotton Mills were; I don't know about the others. I assume that the

value of the new company was well above the old value which they issued for them to the shareholders. The associate was a buyer and a seller.

MR. BRYNNE: Yes, you were in mind not only the assets, the physical assets, and that you have been calling goodwill?

MR. BRYNNE: Yes. I am instructed ---  
MR. BRYNNE: When you say the actual shares themselves were worth more than was paid for them, you are getting into a different realm there.

MR. BRYNNE: No, I say the assets over which they acquired control through practically 100% ownership in two cases and over 70% ownership in the other two cases, that those physical assets were worth to the new company what they paid for them in securities, particularly when they knew the company had its

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that the return which the new Company earned immediately afterwards indicates that the tangible asset at least had a value equal to that which was shown on the books of the old Company and that the intangible assets at least had a value equal to the balance of the common stock. I submit, my lord, that for the purpose of this inquiry what the syndicate paid the old shareholders for their shares is quite immaterial.

THE COMMISSIONER: So long as you do not start to bring in and put a value on the shares themselves as shares it may be immaterial. If you dealt with physical assets you are on different ground.

MR. HEWARD: If you picked up a few of the shares in the market they probably would not have this value, but when you pick up all the shares with a view to combining them and remember, your Lordship, the minute these got into the hands of the syndicate the control was combined in one entity - then I say that the syndicate having acquired all that control of the companies sold something very valuable to the new company and did not get overpaid for it by taking stock.

THE COMMISSIONER: By acquiring all the shares they acquired all the assets.

MR. HEWARD: I do not pretend that they acquired all the assets---

THE COMMISSIONER: I know but by acquiring all the shares they would have acquired all the assets.



that the return which the new company earned immediately afterwards indicates that the tangible assets at least had a value equal to that which was shown on the books of the old company and that the intangible assets at least had a value equal to the value of the company stock. I submit, my lord, that for the purpose of this inquiry what the shareholders paid the old shareholders for their shares is quite immaterial.

My lord, I think: so long as you do not start to bring in and put a value on the shares themselves as shares it may be immaterial. If you start with physical assets you are on different ground.

My lord: if you start with a lot of the shares in the market they probably would not have any value but when you pick up all the shares and start to examine them and re-examine them, you start to put into the hands of the syndicate the control

was contained in one entity - then I say that the syndicate having acquired all that control of the companies sold something very valuable to the new company and did not get overpaid for it by taking

THE COMMISSIONER: By acquiring all the shares they acquired all the assets.

MR. BRYDIE: I do not pretend that they acquired

all the assets---

My lord, I am not going to pretend that they

acquired all the assets of the old company.

where they acquired 96% of the shares they acquired  
96% of the assets.

MR. HEWARD: And a complete voting control.

THE COMMISSIONER: Yes. I see your point all right.

MR. HEWARD: Now, as I said, I do not think that what  
the Syndicate paid for their shares is material to this  
inquiry, but in justice to the Syndicate - I do not  
hold any brief for them because a large majority of  
them are not in a position to retain counsel, but ---

THE COMMISSIONER: They got beyond that.

MR. HEWARD: What they did was they came along--

MR. McRUER: There may be counsel there but none  
of us at the present time.

MR. HEWARD: They are not in communication in  
spite of Sir Conan Doyle not being in communication  
with any of us.

The Syndicate came along with new capital which they  
were willing to risk and with this new capital they  
backed their judgment that the assets of the new  
Company when properly integrated or coordinated could  
be successfully and economically administered, and in  
so backing their judgment I submit they took risks  
in view of the history of the old Companies, and how  
great those risks were can be seen by surveying the  
extensive liabilities which ranked ahead of the  
common stock in which the Syndicate placed part of the  
new money subscribed by them. When the merger was



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consummated in 1905 these prior liabilities amounted to \$13,367,161.38. They consisted - I do not intend to go through them in detail.

THE COMMISSIONER: Please repeat that figure?

5 MR. HEWARD: The prior liabilities on the consummation of the merger or acquiring of control and the issue of the new securities of the new company, in addition to the existing bonds of the old companies which were left outstanding and bank loans, Ac.,  
10 these prior liabilities amounted to \$13,367,161.38. I won't go into all the details of that, your lordship, although I could give you a list of them. If you would like to have them read into the record.

15 THE COMMISSIONER: You may as well a while you are at it.

MR. HEWARD: The underlying bonds of the old Companies consisted of the following: Dominion Cotton  
20 Mills Limited, Stirling Bonds, \$1,125,660. Dominion

MR. McRUER: They are all in this Exhibit 529, in that Schedule you mentioned.

MR. HEWARD: No, not these, because there are some other liabilities which are shown on the books  
25 of the old companies. Dominion Cotton Mills, Currency debentures, \$2,229,000. Merchants Cotton Company Limited, \$162,000. Montmorency, \$450,000. Colonial Bleaching and Printing Company, Bonds, \$47,000.  
30 So we have underlying bonds then of a total of \$4,013,660. Then we have the bank and



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...in the case of liabilities ...

to \$13,367,181.38. They consisted - I do not intend

to go through them in detail.

THE COMMISSIONER: Please repeat that figure?

MR. BRADY: The prior liabilities on the con-

struction of the merger or accounting of control and

the issue of the new securities of the new company,

in addition to the existing bonds of the old companies

which were left outstanding and bank loans, etc.,

these prior liabilities amounted to \$13,367,181.38.

I won't go into all the details of that, your honor,

although I could give you a list of them. If you

would like to have them read into the record.

THE COMMISSIONER: You may as well - while you are

MR. BRADY: The underlying bonds of the old

companies consisted of the following: Dominion Colon

Wells Limited, Capital Bonds, \$1,125,000. Dominion

Wells Limited: They are all in this exhibit 27,

in that schedule you mentioned.

MR. BRADY: No, not those, because there are

some other liabilities which are shown on the books

of the old companies. Dominion Colon Wells,

Wells Limited, \$1,125,000. Dominion Colon

Wells Limited, \$1,125,000. Dominion Colon

Wells Limited, \$1,125,000. Dominion Colon

\$47,000. So we have underlying bonds then of a

total of \$4,013,860. Then we have the bank and

other loans of the constituent companies, the old companies. The Dominion Cotton Mills Company Limited had bank and other loans of \$1,438,486.14. The Merchants Cotton Company Limited, \$1,180,759.66. The Montmorency Cotton Mills Company, \$537,144.63. The Colonial Bleaching and Printing Company \$424,488.36. So that the banking and other loans of the constituent companies, amounted to \$3,580,878.79. Then there were other liabilities of the constituent companies including open accounts and bills payable, Etc. amounting in all to \$965,214.26. Then we get the bonds of the new Company, Dominion Textile Company Limited, bonds, series A, B, C, and D, which were given in exchange for the capital stock of the Constituent companies, \$2,953,008.33. Then we have preferred stock of Dominion Textile Company of the new Company, 13,554 shares given in exchange for the capital stock of the constituent companies, that is 1,354,500 shares subscribed for at par by the Syndicate, 500,000. The total preferred stock of the new Company was 1,854,400. So that there was total liabilities ranking ahead of the common, as I have said, of \$13,367,161.38, and total liabilities ranking ahead of both preferred and common - I am mentioning that because the Syndicate took part of their holdings in preferred which they paid for at par - total liabilities ranking ahead of both preferred and common stock was \$11,512,761.38.



other loans of the constituent companies, the old

had bank and other loans of \$1,438,406.14. The

Montgomery Cotton Mills Company Limited, \$1,130,730.00.

The Montgomery Cotton Mills Company, \$257,144.35.

The Colonial Licensing and Printing Company

\$25,438.00. As to the banking and other loans

of the constituent companies, amounted to \$8,340,300.00.

then there were other liabilities of the constituent

companies including open accounts and bills payable,

etc. amounting in all to \$25,214.25. Then we get

the balance of the new company, Dominion Textile Company

Limited, Series A, B, C, and D, which were given

in exchange for the original stock of the constituent

companies, \$2,355,000.00. Then we have, referred

stock of Dominion Textile Company of the new company,

\$2,354 shares given in exchange for the original stock

of the constituent companies, that is \$1,554,500

shares subscribed for at par by the syndicate,

\$25,000. The total preferred stock of the new

company was \$1,554,500. As to the other

liabilities ranking ahead of the common, as I have

said, of \$12,367,161.35, and total liabilities ranking

ahead of both preferred and common - I am mentioning

that because the syndicate took part of their holdings

in preferred which they paid for at par - total

liabilities ranking ahead of both preferred and

common stock was \$12,367,161.35.

Now, I submit, therefore, that in view of the risk which the Syndicate were willing to take the Syndicate should not be criticized for having paid for the shares of the old companies less than they proved to be worth in the hands of the new company. They were going in, putting up their own money, taking these risks and rendering these services and they were entitled to make a profit for the risk and for these services. It must be remembered from the point of view of the industry as a whole that by taking these risks they probably saved the undertaking from bankruptcy and preserved this part of the industry for Canada. However, as I have said, my lord, the question of what the Syndicate paid for the shares of the old companies seems to me to be immaterial for the purpose of this inquiry, but what is material for the purpose of determining the amount of the capital invested in the Dominion Textiles Limited at the outset is the value of the assets which lay behind the shares which the Company has received and, as I said, the return on the assets which it received indicates that the assets, tangible and intangible, when properly coordinated had a value to the Company at least equal to the par value of the securities which it issued to acquire them.

-- The Commission adjourned at 4.30 P.M. to resume Thursday, March 4th, 1937, at 10.30 A.M.



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Now, I submit, therefore, that in view of the fact  
which the syndicate were willing to take the shares  
should not be criticized for having paid for the  
shares of the old companies less than they proved to  
be worth in the hands of the new company. They were  
going in, putting up their own money, taking these  
risks and making a profit for the risk and for the  
view of the industry as a whole and by taking these  
risks they probably saved the undertaking from bank-  
ruptcy and preserved this part of the industry for  
us. However, as I have said, my lord, the  
question of what the syndicate paid for the shares  
of the old companies seems to me to be immaterial  
for the purpose of this inquiry, but that is material  
for the purpose of determining the amount of the  
losses invested in the Northern Trusts and at the  
onset is the value of the assets which they held  
the shares which the company has received and,  
as I said, the return on the assets which is received  
indicates that the assets, tangible and intangible,  
when properly coordinated and a value to the company  
at least equal to the par value of the securities

ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE W.F.A. TURGEON,

Commissioner,

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A.S. Whiteley, Secretary,

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ONE HUNDRED AND TWENTY-THIRD DAY

(March 4th, 1937)

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ARGUMENT

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Robert Brydie,  
Official Reporter.



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ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE W.F.A. TURGEON,

Commissioner,

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A.S. Whiteley, Secretary,

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A p p e a r a n c e s:

10

J.C. McRuer, K.C. and )

E. Beauregard, K.C. ) Commission Counsel,

R.L. Kellock, K.C. ) For Primary Textile  
Institute.

C.G. Heward, K.C. )

Aime Geoffrion, K.C. ) For Dominion Textile  
and ) Company,

15

C.T. Ballantyne, )

S.G. Dixon, K.C. ) For Courtaulds Limited,

L.A. Forsyth, K.C. ) For Canadian Celanese Ltd.  
and Canadian Silk Products  
Limited.

20

Thos. Tremblay, K.C. )

and

For M.E. Binz Co. Ltd.

J. H. Hebert, )

Francois LaJoie, K.C. ) For Wabasso Cotton Co.

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STATEMENT OF INCOME

FOR THE YEAR ENDING 31st DECEMBER 1951

Continued

Income from investments

Interest on bonds

Dividends received

Income from other sources

Less: Expenses

Income tax payable

Net income

Less: Income tax paid

Income tax refund

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Ottawa, Ontario,  
Thursday, March 4, 1937.

5 -- The Commission resumed at 10.30 A.M.

ARGUMENT BY MR. HEWARD, K.C., (Resumed)

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MR. HEWARD: May it please your Commission,

10 I have now obtained the reference in the privy  
council case of Amyot and others for which your  
lordship asked yesterday.

THE COMMISSIONER: Where is this in the brief?

MR. HEWARD: I do not think I referred to it,  
my lord, in the brief.

15

THE COMMISSIONER: What is the case?

MR. HEWARD: Amyot and Dominion Cotton Mills  
Company.THE COMMISSIONER: A case against Canadian  
Cottons?

20

MR. HEWARD: Dominion Cottons. In the privy  
council records it reads the other way -- Dominion  
Cotton Mills Limited and others, and Amyot and others,  
and the report is to be found in Law Reports, 1912,  
Appeal Cases, page 546. I have located for your  
25 lordship what appears to be an office copy of the  
judgment and I shall be glad to hand it to your  
lordship. It is rather interesting to note that  
the privy council there refers to the same conditions  
in regard to Dominion Cotton Company which I re-  
30 ferred to in my argument yesterday, about having



1911

-- The Commission returned at 10.30 A.M.

Mr. BRYDIE: say if please your Commission,  
I have now obtained the reference in the city  
some of the cases of Lloyd and others for which your  
letterhead asked yesterday.

Mr. BRYDIE: I do not think I referred to it,  
my friend, in the letter.

Mr. BRYDIE: I am in the case of  
Mr. BRYDIE: Lloyd and others.

Others?

Mr. BRYDIE: Dominion Cotton. In the city  
nearly every one it reads the old way -- Dominion  
Cotton Mills Limited and others, and Lloyd and others,  
and the report is to be found in the reports, 1911,  
Appendix, page 540. I have located for you  
for which what appears to be an office copy of the  
judgment and I shall be glad to send it to you  
for which. It is rather interesting to note that  
the city's small there refers to the same conditions  
in regard to Dominion Cotton Company which I re-  
ferred to in my statement yesterday, about having

bought large physical assets and intending to float loans.

Turning to my brief, my lord, I was midway in the financial history of the company. I was at page 10. Your lordship will remember I had argued that behind the common stock, in addition to the \$500,000 which the syndicate had paid in, there were tangible assets and also intangible assets.

I also referred to Exhibit 1232, which was the statement prepared by Mr. Glassco in regard to invested capital and earnings thereon from 1905 to 1936. I pointed out that throughout that statement there has been eliminated from invested capital any capital now represented by tangible assets. In other words, we have not included the \$2,500,000 of the common stock which we say was issued in consideration of intangibles.

Now, my lord, to deal further with the history of the company, the next step in its financial history is 1920, when a very full and completely detailed appraisal occupying four to five months according to the evidence of Mr. Frick was made.

THE COMMISSIONER: There is one thing I would question there, next to the last paragraph on that page. You say:

"In addition, the new company received valuable intangible consideration, which events have shown to be at least worth the difference between the book values of the



and the other two are in the same line.

The first of these is the one which is in the same line as the first of the other two.

The second of these is the one which is in the same line as the second of the other two.

The third of these is the one which is in the same line as the third of the other two.

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The ninth of these is the one which is in the same line as the ninth of the other two.

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tangible assets received and the total par value of the securities issued by the new company in consideration therefor."

MR. HEWARD: Yes.

5 THE COMMISSIONER: Now then, the question is this. You say that these intangible assets -- you know what they are; you have already referred to them -- they are sometimes called good will but they are analyzed into various other things, 10 such as doing away with competition, better management, reduction of overhead, and so on --

MR. HEWARD: And service.

15 THE COMMISSIONER: And service. It looks to me as if the real gap there is not between the book value of the tangible assets and the value you get after applying all these intangible assets to that, but it is between the actual value of the assets in the first place, which I think would be more closely reflected in what the syndicate paid 20 for them -- do you see what I mean? Here are your tangible assets. They are there, but in certain circumstances those tangible assets might be worth hardly any more than scrap value. That

25 is true, is it not, in the case of any given company? The tangible assets themselves have more or less value according to whether the company can operate successfully. Now the syndicate bought these physical assets at a time when the outlook did not look any too good for them just 30



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as you have told us.

MR. HEWARD: For the constituent companies.

THE COMMISSIONER: And that must have depreciated the intrinsic value of the physical assets, of the plant, machinery and so on. So it seems to me that a fairer comparison to make is between the actual value of each of these plants as it stood, with its prospects as they were then of making money, and the new value which the whole thing got after the merger and when all these other intangible factors came in to give the assets value -- and not some particular book value at the time of the consolidation.

MR. HEWARD: It was not written in at the time of the consolidation. It was existing on the books of the constituent companies.

THE COMMISSIONER: Even so, they might appraise their plant at so much, and yet nobody would give them that much for it just the same.

MR. HEWARD: The point is this; they were in a distressed position --

THE COMMISSIONER: Precisely, and I say that in this distressed position, each one of these plants would depreciate the selling value of that plant.

MR. HEWARD: That is correct in regard to a particular constituent company.

THE COMMISSIONER: Yes, of course.

MR. HEWARD: But not if that company had been



1787

as you have told me.

MR. BRYDIE: The same thing is true.

THE COMMISSIONER: And that is the case.

related the intrinsic value of the physical assets, of the plant, machinery and so on. So it seems to me that a better comparison between the actual value of each of these plants as it stood,

with its prospects as they were then of making

money, and the new value which the whole thing got

after the merger and when all these things were

factored came in to give the assets value -- and

not some particular book value at the time of the

merger.

MR. BRYDIE: It was not written in at the time

of the amalgamation. It was existing on the books

of the constituent companies.

MR. BRYDIE: Yes, it was on the books.

their plant at so much, and yet nobody would give

them that much for it at the same.

MR. BRYDIE: The point is this; they were in a

distressed position --

THE COMMISSIONER: Precisely, and I say that

in this distressed position, each one of these

plants would depreciate the selling value of that

plant.

MR. BRYDIE: That is correct in regard to a

particular constituent company.

MR. BRYDIE: Yes, it is.

MR. BRYDIE: But not if that company had been

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in a better position, and what I think we have to look at from the point of view of the Dominion Textile Company, the ultimate acquirers, is what were those assets worth to the Dominion Textile Company. In other words --

THE COMMISSIONER: They only had their full value to the Dominion Textile Company after the merger and after these other things were done which you call intangibles.

MR. HEWARD: I submit that once the syndicate had got together these controlling shares in the syndicate's hands, once they had them together in the hands of the syndicate, then they acquired a value which was greater than what the syndicate had paid for them separately. They combined them and gave them this greater value in the hands of the syndicate.

THE COMMISSIONER: The book values you refer to here are the book values of each one of these companies on its own books. Now while they had certain book values on their books, nevertheless they had to sell out at less than these book values.

MR. HEWARD: They did.

THE COMMISSIONER: Of course.

MR. HEWARD: Because they were selling independently.

THE COMMISSIONER: Exactly. That is what I say, and I think therefore the two extremities of this case are not those book values but what the actual values of these plants were, which I can only judge



17515

in a better position, and what I think we have to

look at from the point of view of the Dominion

Textile Company, the ultimate objective, is what

were those assets worth to the Dominion Textile

Company. In other words --

THE COMMISSIONER: They only had their till

value to the Dominion Textile Company after the

you sell it.

MR. BRYDIE: I submit that once the assets

had not been these controlling assets in the

syndicate's hands, once they had them together in

the hands of the syndicate, then they acquired a

value which was greater than what the syndicate had

paid for them separately. They combined them and

gave them this greater value in the hands of the

syndicate.

THE COMMISSIONER: The book value you refer to

here are the book value of each one of these com-

panies on its own books. Now while that is correct

book value on their books, nevertheless they had

to sell out at less than their book value.

MR. BRYDIE: Because they were selling indivi-

dually.

THE COMMISSIONER: Exactly. That is what I say.

and I think therefore the two extremes of this

by the amount they sold them for and the accretion, that is the increased value, which the whole concern received after these intangible assets were brought into play. That is the way I am looking at it at present, but of course I may be wrong.

MR. HEWARD: I would like to submit this feature to your lordship. Supposing the syndicate had bought a plant or a machine, let us say they had bought a set of machinery and that one part was missing from that set of machinery, but the machinery was worth so much; and then it bought that machinery from A, and then from B, the only one perhaps from which they could get it; they bought that missing part from B, and then when they put these two together in the hands of the syndicate it had a greater value than when they were bought separately. That is, they picked them out, bought them and put them together, and then it had a greater value.

THE COMMISSIONER: I think you are going back on the same thing. There is no analogy there. It is the same thing over again. They bought the assets of this company, and they bought the assets of that company, and they bought the assets of the other company, and they did not buy those assets on the book values which these respective companies had, but on their actual cash value. Then they bring them all together and throw in these intangibles, and then they have a very prosperous concern. It seems to me that the two extremities, as



by the amount they sold them for and the reservation,  
 that is the increased value, which the whole concern  
 received after these intangible assets were brought  
 into play. That is the way I am looking at it at  
 present, but of course I may be wrong.  
 I would like to submit this feature  
 to your committee. Supposing the syndicate had bought  
 a plant or a machine, let us say they had bought a  
 set of machinery and that one part was missing from  
 that set of machinery, but the machinery was worth  
 so much; and then it bought that one part from A,  
 and then from B, the only one missing from which  
 they could get it; they bought that missing part  
 from B, and then when they put those two together  
 in the hands of the syndicate it had a greater value  
 than when they were bought separately. That is,  
 they picked them out, bought them and put them to-  
 gether, and then it had a greater value.  
 The committee: I think you are going back  
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 is the same thing over again. They bought the  
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 bring them all together and throw in these inter-  
 ests, and then they have a very prosperous com-  
 pany. It seems to me that the two extrinsecics, as

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I say, are the actual values paid on the one hand, and the new value which the whole corporation got when it started to work.

MR. McRUER: There were seven mills closed.

5 THE COMMISSIONER: Seven mills were closed.

MR. HEWARD: I am going to deal with that later, my lord.

THE COMMISSIONER: But that came later.

10 MR. HEWARD: That was over a long period. I am going to deal with these closings later. That is another matter. It took place over a long period of years.

THE COMMISSIONER: Yes, we can deal with that later.

15 MR. HEWARD: What I want to point out is that once the four blocks of shares were in the hands of the syndicate the merger was a fait accompli.

THE COMMISSIONER: Yes.

20 MR. HEWARD: They got that value, and I say that we can say they were at least worth the book values of the constituent companies.

THE COMMISSIONER: Yes, but Mr. Heward we are not in the position where we are in want of a better value. We have another value in the actual selling price.

25 MR. HEWARD: In the selling price?

THE COMMISSIONER: Yes, in the price that the syndicate paid.

MR. HEWARD: That the syndicate paid or that the syndicate received?

30 THE COMMISSIONER: No. In buying out these four companies, one company got so much, one got \$166 per



I say, are the actual values paid on the one hand,  
and the new value which the whole corporation got  
when it started to work.

MR. McLENNAN: There were seven mills closed.

THE COMMISSIONER: Seven mills were closed.

MR. McLENNAN: I am going to deal with the latter.

my lord.

THE COMMISSIONER: That is the same later.

MR. McLENNAN: That was over a long period. I am

going to deal with these closings later. That is

another matter. It took place over a long period of

time.

MR. McLENNAN: What I want to point out is that

the four blocks of shares were in the hands of the

syndicate the market was a bit unsettled.

MR. McLENNAN: They got that value, and I say that

we can say they were at least worth the book values

of the constituent companies.

THE COMMISSIONER: Yes, but Mr. McLENNAN we are not

in the position where we are in want of a better value

we have another value in the actual selling price.

MR. McLENNAN: In the selling price?

THE COMMISSIONER: Yes, in the price that the

syndicate paid.

MR. McLENNAN: That the syndicate paid or that the

syndicate received?

THE COMMISSIONER: No. In buying and these four

companies, one company got so much, one got \$100 per

share, another company got \$50 per share, another company got so much. The aggregate of all these shares would be the value of the company.

5 MR. HEWARD: Yes, my lord, but that I submit is because they were able to buy from distressed shareholders, and the distress of the shareholders was not due to the fact that the intrinsic value of their machinery was less than shown on the books --

10 THE COMMISSIONER: But you cannot talk about intrinsic value alone. It is like so many cases we have had. Take insurance cases. Take a hotel, for instance. Hotels in various provinces have great intrinsic values, in the brick, mortar and steel in the building, but if the province goes dry, try and  
15 sell the hotel!

MR. HEWARD: The point I am trying to make, my lord, is that the company received something other than and much greater than the \$500,000 from the  
20 syndicate. They received something which had in the condition in which they received it -- that is to say, when the merger was a fait accompli they had received something which had an earning power which justified the values which were given to them. It  
25 is true perhaps that the shareholders could not expect to get the book values because they were dealing independently with the syndicate. Each company was dealing independently with the syndicate, and they were in distress, not because their machinery and plant was run down or anything of that kind,  
30



...the value of the company.

Mr. Howard: Yes, my friend, but that I submit is

because they were able to pay their distressed share-

holders, and the distress of the shareholders was

not due to the fact that the business value of

the business was not as high as it was in the

past, but that the business value of the

business was not as high as it was in the

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past, but that the business value of the

business was not as high as it was in the

because it was just the opposite; it was because they had put a lot of money into machinery and plant and they were in distress because they had run themselves short of working cash, of liquid assets. Therefore I think it is a fair assumption that they sold these assets at less than they would have sold them if they had not been short of working capital. The lack of working capital was the grave difficulty that was in the path of each of these four companies.

THE COMMISSIONER: That is one of the difficulties. Another was that they were competing with each other.

MR. HEWARD: Another was the condition of the industry which perhaps had brought about that lack of working capital -- that, and poor management.

THE COMMISSIONER: Poor management.

MR. HEWARD: Yes.

MR. McRUER: What my friend says is not quite consistent with the judgment of the privy council. That is shown on Exhibit 329, as follows:

"The evidence seems to show that the valuation which the directors of the Cotton company placed on the assets of that company at the time when the syndicate made their offer was a fair and liberal valuation, that the Cotton company was then going from bad to worse, and there was no reasonable prospect of any revival of prosperity, and what is still more important, that the terms of the lease were intended to be fair and are fair."



...and the company had put a lot of money into machinery and plant and

they were in distress because they had run themselves out of working capital, of liquid assets. Therefore

I think it is a fair assumption that they sold these assets at less than they would have sold them if they

had not been short of working capital. The lack of working capital was the grave difficulty that was in

the path of each of these four companies.

Q. Now, I think that is one of the difficulties. Another was that they were competing with

each other.

A. Yes. Another was the condition of the industry which was not very good at that time

of working capital -- that, and poor management.

Q. Yes.

A. Yes. That my friend says is not quite consistent with the argument of the privy council.

That is shown on Exhibit 389, as follows:

"The evidence seems to show that the valuation which the directors of the Cotton

company placed on the assets of that company at the time when the syndicate made their

offer was a fair and liberal valuation, that the Cotton company was then going from bad to

worse, and there was no reasonable prospect of any revival of prosperity, and what is still more important, that the terms of the loan were intended to be fair and are fair."

THE COMMISSIONER: That is about what I was saying.

5 MR. HEWARD: I think the question there is, was it a fair price to give to the constituent shareholders in the circumstances of distress in which they found themselves. I think that is what the privy council meant there. I submit that that is the case. That was, of course, the Dominion Cotton mill only that that decision referred to.

10 THE COMMISSIONER: They got what in that case? Fifty per cent, was it not?

MR. HEWARD: Fifty per cent, yes.

MR. McRULR: Those assets formed the large bulk of the assets that were taken over by the syndicate.

15 MR. HEWARD: Yes, it was the largest company. So my submission there, my lord, is that while the price which the constituent shareholders got may have been all that they were entitled to receive under the circumstances, that once the syndicate --

20 THE COMMISSIONER: That is another way of saying the actual value.

MR. HEWARD: No, I would not think so.

THE COMMISSIONER: They were entitled to receive the best price they could get.

25 MR. HEWARD: They could get.

THE COMMISSIONER: They could get, that each company could get.

30 MR. HEWARD: The best price that each company could get under the circumstances in which each





company operating independently found itself. What I mean is this, my lord, they found on account of their financial condition and their lack of liquid capital that they were getting into difficulties in operating.

THE COMMISSIONER: We need not go over that again. I understand that.

MR. HEWARD: No. So what was received by any distressed shareholder from the syndicate may be all that he could get for it in his position, but it does not mean that the value of the assets in relation to their earning power, when properly brought together, was not perhaps even greater than the book value on the books of the old companies. we have taken the book value on the books of the old companies for lack of any better indication, and we have said: We will eliminate everything else as being intangibles.

Then, of course, my lord, there is this to be said. Of course, there are a great many uses of the word "value", but it seems to me that when we use the word "value" here, what we really must look to is what would be the replacement value.

THE COMMISSIONER: Oh, that is a very different thing.

MR. HEWARD: What would be the replacement value of those assets. Suppose the Dominion Textile Company --

THE COMMISSIONER: Are you talking of the assets of the company now?





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MR. HEWARD: No, not now but when it acquired those assets.

5 THE COMMISSIONER: You cannot put a replacement value on that. The example I gave you a few minutes ago of a hotel is right there. You remember that case in the supreme court of a hotel. You have it exactly there. They said, "Oh well, it will cost us \$20,000 to rebuild this hotel," and they were asked "How much could you sell it for?" And they said \$4,000.

10 MR. HEWARD: Supposing these constituent companies were entirely out of the way as they were gotten out of the way by this move. Suppose they did not exist, what could the Dominion Textile Company Limited have built an equivalent property for, a similar property for, if it wanted to carry on with these four out of the way, which was accomplished? What could it have built such a property for and ~~we~~ carried on business?

15 THE COMMISSIONER: You mean if these properties had not existed at all?

20 MR. HEWARD: Yes.

THE COMMISSIONER: If the field had been empty?

25 MR. HEWARD: The syndicate emptied the field of these four companies and got their assets. We will take that for granted although, of course, they only got 90 and 96 per cent, and that sort of thing.

30 THE COMMISSIONER: I think what you are doing is this. You are taking those assets after adding



MR. BRYDIE: No, not now but when it required

these assets.

THE COMMISSIONER: You cannot put a replacement

value on that. The example I gave you a few minutes

ago of a hotel is right there. You remember that

case in the Supreme Court of a hotel. I have it

exactly there. They said, "Oh well, it will cost us

\$20,000 to rebuild this hotel," and they were asked

"how much would you sell it for?" and they said

\$4,000.

THE COMMISSIONER: What would you have done

carries were entirely out of the way as they were

gotten out of the way by this move. I guess they

did not exist, what would the Dominion Hotel

Company limited have built an equivalent property

for, a similar property for, if it wanted to carry

on with these four out of the way, which was reason-

plained? What would it have built such a property

for and we carried on business?

THE COMMISSIONER: You mean if these properties

had not existed at all?

MR. BRYDIE: Yes.

THE COMMISSIONER: If the field had been empty?

MR. BRYDIE: The syndicate wanted the field

of these four companies and not their assets. We

will take that for granted although, of course, they

only got 90 and 95 per cent, and that sort of thing.

THE COMMISSIONER: I think what you are doing

is taking those assets after adding

the intangible elements to them, and then you are saying they are worth so much. But you cannot do both. You cannot say the intangibles are worth \$2,500,000 and then have the other too.

5

MR. HEWARD: I wanted, my lord, to eliminate everything except --

10

THE COMMISSIONER: There is no doubt that after these companies were acquired and the competition was lessened, the management improved and the overhead reduced, and after all these other services were rendered, the whole company had a greater value than it had had before.

15

MR. HEWARD: Yes, my lord, but even before that took place it may have had a very much greater value even than it had say at the commencement of the merger because, as I have pointed out, the new management and reorganization takes some time for its effect to be seen. But I believe that the value increased the moment that these four properties were brought together, and when I say "increased" I mean increased over what the constituent shareholders could get for them. That took place the moment these four properties were brought together in the hands of the syndicate. In other words, they were then in a position, each one, to carry on, and go to the new company--

20

25

THE COMMISSIONER: Yes, I agree with you there

30

MR. HEWARD: They were in a position to go to the new company and say to them: Now here is a property; you have got the field clear to yourself except for such and such a company, other than the four consti-



the intangible elements to them, and then you are saying they are worth so much. But you cannot do both. You cannot say the intangibles are worth \$2,500,000 and then have the other too.

Mr. Bryn: I wanted, my lord, to eliminate

the intangible elements: There is no doubt that other

these companies were acquired in the competition was

launched, the management improved and the overhead

reduced, and after all these other services were ren-

tered, the whole company had a greater value than

Mr. Bryn: Yes, my lord, but even before that

took place it may have had a very much greater value

even than it has, say at the commencement of the

war, because, as I have pointed out, the law of

and the organization forced some time for its

effect to be seen. But I believe that the value

increased the amount that the four properties were

brought together, and when I say "increased" I mean

increased over what the consolidated shareholders could

get for them. That took place the moment these four

properties were brought together in the hands of the

syndicate. In other words, they were then in a posi-

tion, each one, to carry on, and so to the new com-

Mr. Bryn: Yes, I agree with you there

Mr. Bryn: They were in a position to do so

new company and say to them: Now here is a property

the law of the land is such that it is a property

and that it is a property which is a property

5 tuent companies; you have your field clear except for these various companies, and now here is a property that we will give you for so much, for one million dollars together with working capital; we will give it to you for so much. I think they would have been entitled there to ask for replacement value of that property.

THE COMMISSIONER: At that point.

10 MR. HEWARD: Yes, at that point. Now I am taking the book value in the absence of other evidence as representing the replacement value. We have no other evidence as to what the replacement value was.

15 THE COMMISSIONER: There are three distinct values having regard to time and circumstances: First, the value of each plant at the time it was purchased.

MR. HEWARD: Yes, my lord.

20 THE COMMISSIONER: And I am reminded that the privy council said that is all they could expect in the case of that one company -- that was the actual value. If I bought the whole four companies and had them in my hands and wanted to sell them to another party, they might have a greater value than they had previously. But that is a different thing.

25 MR. HEWARD: They had a greater value, and I submit it is fair to assume that that value would be its replacement value because theoretically the new company could go out and, if the field were clear, build plants of the same kind at the replacement value.  
30 So I say that in the absence of other evidence it is fair to assume that the book value shown on the books



1904

these various companies, and now there is a property  
that we will give you for so much, for one million  
dollars together with working capital; we will give  
it to you for so much. I think they would have been  
entitled there to ask for replacement value of that  
property.

Q. Now I am taking  
the book value in the absence of other evidence as the  
best evidence of the replacement value. Is there no other  
evidence as to what the replacement value was.

A. Yes, my Lord.  
The Commission. There are three distinct values  
having regard to time and circumstances: First, the  
value of each plant at the time it was purchased.

Q. Yes, my Lord.  
A. Yes, my Lord. I am reminded that the  
company would say that it is all they could expect in  
the case of that one company -- that was the actual  
value. If I bought the whole four companies and had  
them in my hands and wanted to sell them to another  
party, they might have a greater value than they had  
originally. But that is a different thing.

Q. Yes, my Lord. They had a greater value, and I  
submit it is fair to assume that that value would be  
the replacement value because that is the way  
company could go out and, if the field were clear,  
build plants of the same kind at the replacement value.  
I say that in the absence of other evidence it is

of the constituent companies was the replacement value. Have I made myself clear ?

THE COMMISSIONER: Oh yes, I understand your argument.

5 MR. HEWARD: Then, my lord, we come to the 1920 appraisal. As I had started to say, in 1920 they started that appraisal occupying from four to five months, according to Mr. Frick's evidence. It was an appraisal made by the Canadian Appraisal Company Limited of the ~~manix~~ land, buildings, plant and machinery of the Dominion Textile Company. That was fifteen years after its inception. This appraisal indicated that the values of these assets exceeded the values shown on the books by \$10,459,536.63  
10 That, of course, is the depreciated value at that time. Then on page 11 of my brief I say:

"In December, 1922, a new financing was undertaken in the form of the issue of 25,000 common shares of \$100 par value each, at par, or a total consideration of \$2,500,000, such shares being issued to the shareholders."  
20

That was for cash, of course:

"This issue increased the total issue of the common stock to 75,000 shares."  
25

That is the common stock issue of \$100 par value each:

"Shortly thereafter, a new company was formed under the same name to take over the assets of the previous company. The new company issued 225,000 shares of no par value  
30



value. Have I made myself clear?  
That's all right. On yes, I understand your

Mr. Brynie: Then, my lord, we come to the 1950  
appraisal. As I had started to say, in 1950 they  
months, according to Mr. Erick's evidence. It was  
an appraisal made by the Canadian Appraisal Company  
limited of the known, land, building plans and  
machinery of the Dominion Textile Company.

and indicated that the value of these assets ex-  
ceeded the value shown on the books of \$10,000,000.  
That, of course, is the depreciated value of that  
time. Then on page 11 of my brief I say:

"In December, 1955, a new appraisal was  
undertaken in the form of the issue of \$5,000  
common shares of \$100 per value cash, at par,  
or a total consideration of \$5,000,000, each  
share being issued to the shareholders."

That was for cash, of course.  
"This issue increased the total issue of the  
common stock to \$5,000 shares."

That is the common stock issue of \$100 per share

"Shortly thereafter, a new company was  
formed for the same purpose to take over the

assets of the Dominion Textile Company. The new  
company issued \$5,000 shares of \$100 per share

common stock --"

5 No par value in this case. This was issued to the  
holders of the 75,000 common shares of the old company,  
these holders receiving three no par value shares in  
the new company in the place of each \$100 par value  
share previously held. At the same time -- this is  
not mentioned in my brief and perhaps it is not very  
relevant to the matters now under discussion -- the  
new company issued its preferred share for share with  
10 the preferred shares of the old company, those share-  
holders receiving one new share of preferred in the  
place of the old preferred that they held previously.  
The new shares were cumulative, and the old shares  
were not. Continuing with my brief:

15 "The values of the fixed assets on the books  
of the new company were increased to reflect a  
part of the increased value of these assets  
indicated by the appraisal. The additional  
20 indicated values, as stated above --"

That is the depreciated cost, as I stated a few moments  
ago:

25 "were \$10,459,536.63. The write-up in 1923  
amounted to \$7,500,000, and a previous adjust-  
ment had been made in 1917 amounting to  
\$2,337,219.03, so that of the total additional  
value indicated by the appraisal the part re-  
flected by the increase in book value was  
30 \$9,837,219.03."



The first thing I noticed when I stepped out of the car was the cold. It was a sharp, biting cold that seemed to penetrate to the bone. I shivered as I walked towards the building, my hands tucked into my pockets. The air was thick with a heavy fog, and the streetlights cast a soft, hazy glow. I could see the silhouettes of buildings and trees in the distance, but they were out of focus, as if I was looking through a veil. The sound of my footsteps on the wet pavement was the only sound I heard, except for the occasional distant siren or the low hum of a car engine. I felt a sense of isolation, as if I was the only person in the world. The building I was heading to was a large, imposing structure with many windows. Some of the windows were lit up, and I could see the faint outlines of people inside. I took a deep breath and pushed open the heavy door. The interior was warm and smelled of old books and wood. A man in a suit and tie stood behind a counter, looking at me with a neutral expression. He handed me a small card and a key. I thanked him and walked down a long, dimly lit hallway. The walls were covered in a patterned wallpaper, and the floor was made of polished wood. I could hear the sound of my key in the lock as I opened the door to my room. The room was small but comfortable, with a bed, a desk, and a chair. I looked out the window and saw the city lights in the distance. I felt a sense of peace and relaxation, as if I had found a safe haven in a strange city.

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In other words, the company in those two write-ups did not absorb the whole of the increase in values that had been indicated by the appraisal of 1920.

Continuing:

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"In 1928 a further issue of 45,000 no par value common shares was made --"

THE COMMISSIONER: Pardon me a moment. The appraisal showed an increase of \$10,459,000 odd ?

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Page 17530 follows

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MR. HEWARD: \$10,459,000.

THE COMMISSIONER: You just took \$9,837,000.

MR. HEWARD: \$9,837,000; it only reflected a part of the indicated increase.

THE COMMISSIONER: Well, nine-tenths of it.

MR. HEWARD: Yes, about nine-tenths.

" In 1928 a further issue of 45,000 no par value common shares was made, these being sold to the shareholders at \$75.00 per share and bringing in \$3,375,000.00 in cash, this money being required to assist in financing the acquisition of plants in Sherbrooke and Drummondville. This issue brought the total number of outstanding no par value common shares to 270,000 common shares, the amount presently outstanding."

THE COMMISSIONER: That is the amount presently outstanding?

MR. HEWARD: 270,000 common shares is the amount presently outstanding.

THE COMMISSIONER: I thought there was another share issue; is this the last?

MR. HEWARD: That is the last one, in 1928, my lord. So that the present situation, as I remember it, is there are now outstanding 19,406 preferred shares of a par value of \$100 each and 270,000 common shares without nominal or par value.

THE COMMISSIONER: 270,000?

MR. HEWARD: 270,000. Now, my lord, that finishes the history from the financial point of view of the company's capital structure.



Mr. Brydie: \$10,400,000.

Mr. Brydie: You have \$10,400,000.

Mr. Brydie: Yes, nine-hundred of it.

Mr. Brydie: Yes, about nine-hundred.

Mr. Brydie: I have a question about it.

Value and on shares was made, there being

the difference of \$25.00 per share and

in the market, which is now, you have

in the market and approximately. This

the total number of outstanding shares

common shares to \$20,000 common shares, the

common shares to \$20,000 common shares, the

common shares to \$20,000 common shares, the

Mr. Brydie: That is the amount of

Mr. Brydie:

Mr. Brydie: \$20,000 common shares to \$20,000

Mr. Brydie:

Mr. Brydie: I thought there was

Mr. Brydie: Is this the fact?

Mr. Brydie: That is the fact one, in 1922,

Mr. Brydie: So that the present situation, as I

it, is there are now outstanding \$2,400

shares of a par value of \$100 each and \$20,000

shares without nominal or par value.

Mr. Brydie:

Mr. Brydie: Now, my Lord, the

the history from the financial point of view of

Mr. Brydie:

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THE COMMISSIONER: Is that the whole thing, preferred and common shares?

MR. HEWARD: That is the whole thing.

THE COMMISSIONER: No bonds?

MR. HEWARD: Oh no, there are bonds as well.

At the present time there are \$4,500,000 of bonds, 4½% bonds. My last information was not quite accurate, my lord, that I gave you. I said the bond issue was \$4,500,000. That is the amount that was originally issued in 1935, the refunding issue made in 1935, and there have been redeemed since then \$43,000 of bonds leaving \$4,457,000 outstanding. That redemption, of course, is through the operation of the sinking fund called for by the trustees.

THE COMMISSIONER: I have the preferred right, 19,406?

MR. HEWARD: 19,406. That works out at \$1,940,600. Then, there are 270,000 no par value common.

Now, having finished delving into that history, my lord, I would like to pass on and deal with the ration of earnings to invested capital, and by that I mean invested capital as used here, invested capital at cost. I would ask your lordship to refer to page 3 of exhibit number 1232 which is prepared by Messrs--

THE COMMISSIONER: By whom was it prepared?

MR. HEWARD: By Messrs Clarkson, Gordon, Dilworth and Nash.

THE COMMISSIONER: That is your own exhibit.

MR. HEWARD: That is one of our own exhibits, and



THE COMMISSIONER: Is that the whole thing?

preferred and common shares?

MR. BRYDIE: That is the whole thing.

THE COMMISSIONER: No bonds?

MR. BRYDIE: Of no, there are bonds as well.

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At the present time there are \$4,500,000 of bonds,

and bonds. The last information was not quite accurate.

My lord, that I have seen. I said the bond issue

was \$4,500,000. That is the amount that was

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originally issued in 1905, the remaining issue being

1900, and there have been redemptions since then \$4,500,000

of bonds leaving \$4,500,000 outstanding. That

redemption, of course, is through the operation of the

sinking fund called for by the trustees.

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THE COMMISSIONER: I have the proposed \$1,000,000

MR. BRYDIE: 10,400. That works out at

\$1,940,500. Then, there are \$70,000 no par value

common.

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Now, having finished delving into that history,

my lord, I would like to pass on and deal with the

question of earnings to invested capital, and as that

I mean invested capital as used here, invested capital

at cost. I would ask your lordship to refer to page

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3 of exhibit number 128 which is prepared by Messrs.

THE COMMISSIONER: By whom was it prepared?

MR. BRYDIE: By Messrs. Clarkson, Gordon, Milner

and Co.

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MR. BRYDIE: That is your own exhibit.

MR. BRYDIE: That is one of our own exhibits, and

Mr. Glasco testified to it. Now, page 3 is headed, as your lordship will see, "statement as to invested capital and earnings thereon as taken from the books of the company and the answers to the questionnaire and adjusted to eliminate consideration for common shares not represented by tangible assets", and page two -- the statement covers the whole of the period from 1906 to 1936, a 31 year period.

THE COMMISSIONER: How do you arrive at "common shares not represented by tangible assets"?

MR. HEARD: Just the way I explained to you yesterday, my lord, by taking as the replacement values of the tangible assets which they received at the outset the values of the plant and the tangible assets of the constituent companies. That is the way it starts and then eliminating everything else. As I pointed out yesterday we take that replacement value -- at least we take <sup>for</sup> the book value as represented in the business, -- there being no evidence to the contrary, -- the replacement value of the tangible assets which they received, which the syndicate received and in turn the new company received, and that replacement value after you put against it all prior liabilities, left lying behind the common stock of the new company \$21,094,721.81, all tangible assets coming from the syndicate and the old companies and then we add to that the \$500,000 in cash which was put in by the syndicate behind the common stock, and we get the amount that was put in at the outset,



Now, page 3 is

statement as to

interest capital and earnings thereon as shown

from the books of the company and the manner in

the questionaire and referred to exhibit 10

action for some of which not reported in the

assets, and page two -- the question covers the

whole of the period from 1935 to 1936, a 12 month

THE COMPANY'S BOOKS: Now I am going to

show you not represented by tangible assets

Q. Now, just the way I am going to

yesterday, by Lord, by asking as the replacement

value of the tangible assets which they received

at the outset the value of the plant and the

tangible assets of the company, and

is the way it starts and then continuing

else. As I pointed out, recorded in the

for

as represented in the questionaire to be having no value

to the company -- the replacement value of the

tangible assets which they received, and the

assets received and in turn the new company received

and that replacement value after you put against it

all prior liabilities, left lying behind the company

and the replacement value of the old company

assets coming from the syndicate and the old company

and then we add to that the \$500,000 in cash which

was put in by the syndicate behind the company

and we have the total value of the company

and then, of course, we have to -- this statement, you will notice, deals with invested capital as represented by preferred and common shares. I am going to deal with the other invested capital as represented by bonds and preferred and common shares, and then later by bank loans and bonds and preferred and common shares. I am going to deal with those in a few moments, but taking this as the invested capital lying behind the shareholders' investment, all the shareholders, both preferred and common, we have first of all the par value of the preferred shares. Then we have the common shares, less any amount that was issued for intangible assets. Then we add to that the accumulated surplus, and we add again the reserves and we get the total invested capital. Then, in the next column on page 3 we have the earnings adjusted for fluctuation in the reserves, and then the final right hand column on page 3 gives the ratio of earnings to invested capital.

THE COMMISSIONER: Yes, that is the ratio of this next to the last column to the one before it.

MR. HEWARD: Yes, it is the percentage ratio which the second to last column bears to the third to last column.

THE COMMISSIONER: I suppose what you call earnings there are really profits.

MR. HEWARD: Everything, whether they have been distributed or ploughed back, everything.

MR. MORRIS: But does it include inventory reserves?



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and then, of course, we have to -- this statement,  
you will notice, deals with invested capital as  
represented by preferred and common shares. I am  
going to deal with the other invested capital as  
represented by bonds and preferred and common shares,  
and then later by bank loans and bonds and preferred  
and common shares. I am going to deal with those in  
a few moments, but taking this as the invested capital  
lying behind the shareholders' investment, all the  
shareholders, both preferred and common, we have  
first of all the par value of the preferred shares.  
Then we have the common shares, less any amount that  
was issued for intangible assets. Then we add to  
that the accumulated surplus, and we add back the  
reserves and we get the total invested capital. Then,  
in the next column on page 3 we have the earnings  
adjusted for fluctuation in the reserves, and then  
the final profit and loss column on page 3 gives the portion  
of earnings to invested capital.  
THE CHAIRMAN: Yes, that is the portion of this  
next to the last column to the one before it.  
MR. WILKIE: Yes, it is the percentage ratio which  
the second to last column bears to the third to last  
column.  
THE CHAIRMAN: I think that is all right.  
There are really profits.  
MR. WILKIE: Everything, whether they have been  
accumulated or not, is profits.

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MR. HEARD: The so-called secret reserve?

MR. McRUER: Yes.

MR. HEARD: No, but it does make adjustments for fluctuations in the other reserves. I will deal with that so-called secret reserve.

THE COMMISSIONER: Has been adjusted for fluctuations in the reserves; that doesn't include any inventory reserve?

MR. HEARD: It would include any reserve shown on the books, my lord. We don't admit, of course, my lord, that the so-called inventory reserve is an inventory reserve. But I am going to deal with that. As I understand it it does take in fluctuations in the raw cotton reserves which are shown on the books, Mr. Glassco?

MR. GLASSCO: Yes.

THE COMMISSIONER: You have a specific raw cotton reserve.

MR. HEARD: We have a specific raw cotton reserve, and what my learned friend has referred to, and which I intend to deal with at some length later on, is the so-called secret inventory reserve, what he calls a secret inventory reserve, which consists in what he says is a reserve arising from the manner in which we have throughout valued our inventory of merchandise in process.

THE COMMISSIONER: That is, Mr. McRuér says that in addition to your raw cotton reserve, which is a specific one and recognized as such, you have also have another reserve hidden away in your inventory.





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MR. HEWARD: He says we have.

THE COMMISSIONER: You say you have not.

MR. HEWARD: I challenge that.

5 THE COMMISSIONER: What other reserves had you in mind? You say "adjusted for fluctuations in reserves". What else is there.

MR. HEWARD: There is an investment reserve, a bad debt reserve --

THE COMMISSIONER: Raw cotton.

10 MR. HEWARD: First of all the raw cotton reserve.

THE COMMISSIONER: Investment.

MR. HEWARD: The next is investment reserve.

THE COMMISSIONER: Bad debts.

15 MR. HEWARD: The next is bad debt reserve. The raw cotton reserve, my lord, is the first one. Then, there is a contingent reserve. That only existed in two years, 1919 and 1920. Then, there is a reserve --

20 THE COMMISSIONER: It is no longer there?

MR. HEWARD: It is no longer there. That is one of the fluctuations I presume we have to account for. Then, there is a reserve for bad debts.

THE COMMISSIONER: That is away back in 1920.

25 MR. HEWARD: 1919 and 1920; there was a contingent reserve which no longer exists; is that right?

MR. GLASSCO: Yes.

30 MR. HEWARD: Then, there is a reserve for bad debts, and a reserve for pension fund, and then a general reserve,--



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MR. WHEELER: We say we have.

THE CHAIRMAN: You say we have not.

MR. WHEELER: I challenge that.

MR. WHEELER: What other reserves has the

the right of any statement for the statement in

however, that is the case.

MR. WHEELER: There is no independent reserve, is

and that is the case --

THE CHAIRMAN: Now, cotton.

MR. WHEELER: First of all, the new cotton reserve

will be a new investment.

MR. WHEELER: The result is that the new reserve

is a new reserve, not a new debt.

MR. WHEELER: The new reserve is not a new debt, is it?

THE CHAIRMAN: Yes, it is, is it not, is it not?

MR. WHEELER: That is only a new reserve, is it not?

THE CHAIRMAN: Yes, it is, is it not, is it not?

MR. WHEELER: It is no longer there?

THE CHAIRMAN: It is no longer there, that is one

of the fluctuations I presume we have to account for.

Now, there is a reserve for new debts.

THE CHAIRMAN: That is a new reserve in 1930.

MR. WHEELER: 1910 and 1930; there was a certain

reserve which no longer exists; is that right?

MR. WHEELER: Yes.

MR. WHEELER: Then, there is a reserve for new

debts, and a reserve for new debts, and a reserve

for new debts, and a reserve for new debts, and a reserve

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THE COMMISSIONER: That is a very laudable reserve.

MR. HEWARD: And a very necessary one if you have got a pension fund.

5 THE COMMISSIONER: We will all have to be on it some day, Mr. Heward.

MR. HEWARD: This new social security plan offers us some hopes, your lordship.

MR. McRUER: The Government may pension us to get rid of us on this commission.

10 MR. HEWARD: Then, there is a general reserve.

THE COMMISSIONER: What is that supposed to be aimed at? Unexpected losses?

15 MR. HEWARD: It remained at the same figure of \$116,552.43 from 1924 to 1935 and in the following year it increased to \$266,552.43. I think it is just a general reserve.

MR. McRUER: It is an adjustment of a war contract that you did not take into profits.

20 MR. HEWARD: It is an adjustment of a war contract; is that it? \$116,000 of that arose that way.

THE COMMISSIONER: Why is that held this way?

MR. HEWARD: I suppose it is held as a general reserve against bad times.

25 MR. McRUER: If that arose on a war contract and you did not take it into profits it would be a profit, wouldn't it?

MR. HEWARD: We put it into profits in our statement.

30 MR. McRUER: I mean on your books.





MR. HEWARD: It is in our books; we put it in the profit.

MR. McRUER: Did you take it into profits on your books? I have got a long nose for income tax. If you made a profit on a war contract and just carried it through as a reserve, or an adjustment on a war contract, you got a rebate on the war contract.

MR. HEWARD: Of course, if there is a profit on the war contract it would be shown there as a profit right away.

MR. McRUER: If it is a rebate on a war contract?

THE COMMISSIONER: A rebate.

MR. McRUER: Evidently the war had ended, and you had a contract and they did not want the goods and so they made a rebate, cleaned it up.

MR. HEWARD: Of course --

MR. McRUER: I am just wondering how it was not a profit of the company. If I got a contract with somebody and I came out \$116,000 ahead at the end of it I think it would be included on my income tax.

MR. HEWARD: It was a profit; whether it was a taxable profit remains to be seen. We would have to investigate that, but it was a profit of the company unless it was compensation for expenses that they made in carrying out this contract, or something of that kind, but there is nothing to indicate.

THE COMMISSIONER: In any event, it constitutes the whole of this general reserve?

MR. HEWARD: No, it constitutes \$116,552.45 of it.

THE COMMISSIONER: I thought you said \$266,000?



... (faint text) ...

... (faint text) ...

... (faint text) ...

... (faint text) ...

... (faint text) ...

... (faint text) ...

MR. HEWARD: What is the remainder; is it added to the general reserve --

MR. WEBSTER: The remainder, Mr. Howson has the reconciliation.

5 MR. HOWSON: There were two or three small reserves they just dumped into that.

MR. HEWARD: There were two or three small reserves they just consolidated into the general reserve.

THE COMMISSIONER: Alright.

10 MR. HEWARD: Then, there was a special reserve which existed from 1927 to 1930, which no longer exists, and another special reserve which existed in 1927, a small one -- I beg your pardon, it is 1929. Then, there was a reserve for depreciation on investments.  
15 That is the investment reserve we have given you, which existed from 1930 onwards, and a reserve for exchange on sales, and then what is this one? Then there was the Halifax fire loss reserve, and a reserve for selling expense and a reserve for interest. All  
20 those reserves are shown fully on the books, my lord, and we have --

THE COMMISSIONER: I see what they are now. Now, just tell me then what is the meaning of the language you use here. You have here the earnings, take for  
25 any year you like there. Adjusted for fluctuations in reserves. Supposing you just take the raw cotton reserve. How did you adjust your earnings there? What is your procedure?

30 MR. GLASSCO: Could I explain that, my lord?

THE COMMISSIONER: Certainly.



Mr. BRYDIE: What is the remainder; is it added

to the general reserve --

Mr. BRYDIE: The remainder is added to the

general reserve.

Mr. BRYDIE: There were two or three small reserves

they had before that.

Mr. BRYDIE: There were two or three small reserves

they had consolidated into the general reserve.

Mr. BRYDIE: Yes.

Mr. BRYDIE: Then, there was a small reserve which

existed from 1920 to 1930, which no longer existed, and

another special reserve which existed in 1920, a

small one -- I am not certain, it is small, but

there was a reserve for depreciation on investments.

That is the investment reserve we have given you.

which existed from 1930 onwards, and a reserve for

depreciation on sales, and then what is left over then

there was the Miller Line loan reserve, and a reserve

for selling expenses and a reserve for interest.

Those reserves are shown fully on the books, my friend,

and we have --

Mr. BRYDIE: I see what they are now, now.

Just tell me then what is the meaning of the income

you have here. You have here the earnings, save for

any year you like there. Adjusted for fluctuations

in reserves. Suggesting you have some the new edition

reserves. How did you adjust your earnings there?

What is your procedure?

Mr. BRYDIE: Could I explain that, my friend?

Mr. BRYDIE: Certainly.

MR. GLASSCO: If the raw cotton reserve was increased in any one year --

THE COMMISSIONER: In value, increased in value?

MR. GLASSCO: Yes, increased in amount by say half a million dollars by reason of making a charge to the operations of the company, then the operations would suffer to the extent of that charge. In other words, the profits would be shown as less by the ~~xx~~ amount of whatever charge they made for the purpose of increasing the raw cotton reserve.

MR. McRUER: That is, you made a profit in the first place, and then charged, or transferred it to the reserve, and here this shows the net results after the transfer has been made to the reserve.

MR. GLASSCO: No, we put it back. We take the profits as they were shown, which was after making adjustments in different years for the reserve, and we put this all back so that we get the profits before we adjust them in any way on account of reserve. That is the purpose of it. In other words, the history of the reserve has been, to some extent, to even out the profits, and this makes a more jagged picture because you put them all back to the straight result of operations without taking into account the provisions made for all sorts of contingencies by the management, but in order to get the whole picture, as Mr. Howson took these reserves into invested capital we followed his method, and we have taken the sum total of the reserves as part of the invested capital.



Mr. G. H. Brown: If the new action reserve was

increased in any one year --

The answer is: In value, increased in value?

Mr. G. H. Brown: Yes, increased in amount by say

half a million dollars or more of working capital

in the operations of the company, then the operations

would suffer to the extent of that charge. In other

words, the profits would be shown as less by the

amount of whatever charge they made for the purpose

of increasing the new action reserve.

Mr. G. H. Brown: That is, you would have a profit in the

year, but the profit would be less than it would be

the reserve, and here this shows the net results

after the transfer has been made to the reserve.

Mr. G. H. Brown: No, we put it back. We take

the profits as they were shown, which was after making

adjustments in different years for the reserve, and

we put this all back so that we get the profits before

we adjust them in any way on account of reserve.

That is the purpose of it. In other words, the

history of the reserve has been, to some extent, to

even out the profits, and this makes a more rounded

picture because you put them all back to the starting

point of operations without taking into account the

provisions made for all sorts of contingencies by the

management, but in order to get the whole picture, as

Mr. Brown took these reserves into invested capital

we followed his method, and we have to show the sum

total of the reserves as part of the invested capital

at the end of each year and to be consistent we must therefore add back to profits all adjustments in these reserves. In other words, if the reserve goes up then the profits have to go up too. We get the position as to profits before any adjustments are made to them in respect to reserves at all.

THE COMMISSIONER: Then, these figures in this column beginning with \$279,562.60 are arrived at that way, are they?

MR. GLASSCO: Yes, my lord.

MR. McRUER: I want to be clear about this. Take the red figure the fourth from the bottom; that would show that apparently from this that the company had a loss in earnings of that year of \$614,683.36. As a matter of fact a million dollars was transferred from the company's surplus account to the investment reserve to make up that loss that had been made on investments. The company's profits that year actually amounted to \$725,589. That is correct, isn't it?

MR. GLASSCO: That is so. I think if your lordship would look at page two --

THE COMMISSIONER: It is only after making this transfer you get in the red.

MR. McRUER: You got into the red after transferring a million dollars to the investment reserve as against losses on investments. They charged it to surplus.

MR. HOWLON: They just charged it right off investments.

MR. McRUER: They wrote off investments -- they reduced the book value of the investments and said





we have lost a million dollars on our investments and they charged it against surplus account. It was not even a reserve so when you say earnings adjusted for fluctuations in reserves it does not give quite the correct picture because the company that year earned in its operations as a textile company \$725,589.54, but as an investor that year, or in previous years, they had lost a million dollars.

MR. GLASSCO: My lord, I was conscious of that difficulty, and for that reason in preparing this exhibit on page two we showed exactly how it was done, exactly how these earnings were arrived at. If you look at page two, my lord, you will see in the first column that "net earnings available for dividends" is shown. Then, we add or subtract in each year the adjustments which were made for reserves, and in the year which Mr. McRuer refers to, 1933, a million dollars was lost and charged direct to surplus.

MR. McRUR: That was not an adjustment for reserve.

MR. GLASSCO: No, it is in another column.

MR. McRUR: You say "earnings adjusted for fluctuations in reserves." That was not a fluctuation in reserve at all. That was a loss on investments.

MR. WEBSTER: It was a reserve set up out of surplus.

MR. GLASSCO: It was a reserve set up out of surplus.

THE COMMISSIONER: Take that same year Mr. McRuer refers to on page two. Your net earnings available for dividends were \$622,000. Then, you show a deduction of \$236,882.



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5 MR. GLASSCO: That means, my lord, if they maintained their reserves at the same amount they were in the previous year their profits, instead of being \$622,000 would have been \$236,000 less, but by drawing on reserves to the extent of \$236,000 they did show \$622,000. Now, in the same year there is that extraordinary item of one million dollars, which is a reserve created by charging direct to surplus.

10 MR. McRUER: It was not a reserve. It was a loss written off.

MR. GLASSCO: It was written off by means of providing a reserve and then applying the reserve.

MR. GORDON: It was not a realized loss.

15 MR. McRUER: Then, it might have come back in by the rise in the prices.

MR. HEWARD: As a matter of fact, are we not fighting over something that is very immaterial?

20 THE COMMISSIONER: It is only as to the understanding of this page 3. What you do then is you add these two red figures together and you subtract the net earnings available from them and that is the way you get your \$614,000 in the red.

MR. GLASSCO: Yes, my lord.

25 MR. McRUER: On your ratio of earnings to invested capital for that particular year 3.35% of a loss isn't an accurate statement because that was not the ratio of the earnings of the company to invested capital.

30 THE COMMISSIONER: It does not show the result of the year's operations.



17848

MR. BRYDIE: That would be, if the balance sheet  
their reserves at the same amount that were in the  
previous year their reserves, instead of being  
would have been \$100,000 less, but by adding on  
reserves to the extent of \$100,000 they did show  
\$100,000. Now, in the same year there is this  
extraordinary item of one million dollars, which is  
a reserve created by charging direct to earnings.  
MR. BRYDIE: It was not a reserve. It was a loan

written off.

providing a reserve and then by taking the reserve.  
MR. BRYDIE: It was not a retained loss.  
MR. BRYDIE: Then, it might have come back in by  
the time in the balance.

MR. BRYDIE: It is only as to the statement  
of this page 3. What you do there is you add these  
two red figures together and you get the net  
earnings available from them and that is the way you  
get your \$100,000 in the red.

MR. BRYDIE: Yes, my lord.

MR. BRYDIE: In your ratio of earnings to in-  
vested capital for that particular year 3.33% of a  
loss isn't an accurate statement because that was not  
the ratio of the earnings of the company to invest-

MR. GLASSCO: No, my lord, but the genius of this statement, if there is one --

THE COMMISSIONER: To understand this you have to take all these pages together. I see the way it is.

5 MR. HEWARD: My lord, I have a note on that subject which I was trying to turn up as I was going to deal with that particular feature later. My learned friend criticizes it in his brief. I would just say this, looked at over the period of years, over the  
10 whole period there it changes the ratio by substantially less than one-half of one per cent. I think it is somewhere around one-third of one per cent. I have the notes somewhere here.

15 THE COMMISSIONER: That is from 1906 down to 1936.

MR. HEWARD: It changes the average ratio, not in each year, but changes the average ratio.

THE COMMISSIONER: For the 30 years.

20 MR. HEWARD: On the 31 years it changes the average ratio by less than one-half of one per cent.

MR. McRUER: What does?

MR. HEWARD: That million dollar item, that change you were complaining about in 1933.

25 MR. McRUER: I know, but it was for the particular year. It is a red figure that hits me in the face and it should be a black one; that is all.

MR. HEWARD: We maintain it is a justified reserve taken out of profits to cover a loss and if not realized it may have come back; it may have  
30 been switched back on a later adjustment.



MR. BRYDIE: No, my lord, but the terms of this

statement, it there is one --

THE COURT: To understand this you have

to take all these pages together. I see the way it is.

MR. BRYDIE: My lord, I have a note on that subject

which I was trying to turn up as I was going to deal

with that particular question later. My lord,

friend's criticism is in the brief. I would just say

this, looked at over the period of years, over the

whole period there is changed the ratio by substantially

less than one-half of one per cent. I think it is

somewhere around one-third of one per cent. I have

the notes somewhere here.

THE COURT: That is the 1900 note to

MR. BRYDIE: It changes the ratio, a fraction, but

in each year, but changes the average ratio.

THE COURT: Now the 10 years.

MR. BRYDIE: On the 10 years it changes the ratio

ratio by less than one-half of one per cent.

MR. BRYDIE: That is correct.

MR. BRYDIE: That is the dollar here, that

change was made concerning about in 1900.

MR. BRYDIE: I know, but it was for the purpose

year. It is a red figure that hits me in the face

and it should be a black one that is all.

MR. BRYDIE: He maintains it is a fractional

change taken out of profits to cover a loss and it

was made in 1900 and that is the only

change made in the ratio of the dollar.

THE COMMISSIONER: This column means your earnings after you have made use of that in connection with your reserves one way or another.

5 MR. HEWARD: The third from the left and the fourth from the left shows what we must add back --at least, I am wrong, my lord. This second column from the left shows the earnings after we have added back the reserves. Mr. Glassco I think in his evidence pointed out that he does not admit the propriety of including those reserves, but we wanted to meet Mr. Howson on his own ground in preparing these state-  
10 ments, and we did include them. We have, for instance, a reserve which is a bad debt reserve which is calculated to take care of the amount of bad debts which we feel pretty sure we are going to have in a year,  
15 and we feel that should not properly be included in the profits nor in the invested capital, but in order to meet the Commission auditor on his own ground we have put them back into earnings, every one of these  
20 reserves, including bad debts and the raw cotton reserve and everything.

MR. McRUER: You have to for income taxes, don't you?

MR. HEWARD: Not all of them, no, no.

25 MR. McRUER: Well, most of the reserves.

THE COMMISSIONER: Alright, I think I follow you now.

MR. McRUER: There is just one question before you leave that. Can you tell us now whether the company can say whether their investments have appreciated by  
30 a million dollars since that transfer was made in



THE COMMISSIONER: This is a very good question.

After you have made use of that in connection with

your reserves one way or another.

MR. BRIDG: The third time the first and the

fourth from the left of our list we must add back -- at

least, I am wrong, my friend. This second column from

the left shows the amounts after we have added back

the reserves. Mr. BRIDG: I think in his evidence

pointed out that he has not added the property of

including those reserves, but he wanted to meet it.

Now on his own ground in answering the question

whether, and we did include them. He says, for instance,

a reserve which is a real debt reserve which is

included to take care of the amount of debt which is

a real debt reserve we are going to have in a year,

and we feel that should not properly be included in

the profits nor in the invested capital, but in order

to meet the Commission's question on his own ground we

have put them back into earnings, every one of those

reserves, including paid debts and the new cotton reserve

and so on.

MR. BRIDG: You have to pay income taxes, don't you?

MR. BRIDG: Not all of them, no, no.

MR. BRIDG: Well, most of the reserves.

THE COMMISSIONER: All right, I think I follow you

now.

MR. BRIDG: All right, I have now explained to you

that the first column shows the amounts after we have

added back the reserves, and the second column shows

the amounts after we have added back the reserves and

1934?

MR. GORDON: They have come back about half way.

MR. McRUER: 1933, I mean.

MR. GORDON: You see, we reduced our reserve there  
by half a million as we pointed out in evidence,  
switched that half million back.

MR. McRUER: I know, but there has been a considerable appreciation in shares since that adjustment was made.

MR. GORDON: I cannot tell you exactly what it is to-day. It is probably above half a million now.

MR. McRUER: Since your dividend on Montreal Cottons it ought to be.

MR. HEWARD: I think we have established now how this statement on page 3 is made up. What I want to point out there is it shows that the average ratio of earnings to invested capital as shown in the third to last column, invested capital, throughout the 31 year period amounted to only 9.12%. Now, my lord, if we exclude the years 1916 to 1920 which the evidence has shown to have been abnormal years on account of the War, exporting to the United States, and during that time the mills were working at a rate greater than their normal capacity, far greater, I am instructed, and during which time occurred a period when the company had some unusual earnings owing to purchases of raw cotton prior to a large rise in the market price of that raw material, and that higher value was in existence at the end of the



1947

Mr. [Name] [Address] [City] [State] [Zip]

Dear Sir:

Enclosed for you are, we received our respective share  
of half a million as we pointed out in evidence.  
attached that half million back.

Mr. [Name]: I know, but there has been a considerable  
this appreciation is shown since that adjustment was

Mr. [Name]: I cannot tell you exactly what it is  
today. It is possibly more than a million now.

Mr. [Name]: From your dividend on [Name] [Address]  
it ought to be.

Mr. [Name]: I think we have accumulated now how  
this statement on page 3 is made up. That I want

to point out there is it shows that the [Name] ratio  
of things to invested capital as shown in the third  
of the [Name] [Address] [City] [State] [Zip]  
that period amounted to only \$1.25. Now, my lord,

if we exclude the years 1915 to 1920 which the  
evidence has shown to have been abnormal years on  
account of the war, exporting to the [Name] [Address]  
and during that time the [Name] were working at a

Mr. [Name]: [Address] [City] [State] [Zip]  
I am instructed, and during which time occurred a  
[Name] [Address] [City] [State] [Zip]  
[Name] [Address] [City] [State] [Zip]  
[Name] [Address] [City] [State] [Zip]  
[Name] [Address] [City] [State] [Zip]

year; so if we exclude these four years, which I think are not typical -- five years, which are not typical the ratio of earnings to invested capital--

MR. McRURER: Why not exclude the depression years?

5 MR. HEWARD: I will deal with them later on.

MR. McRURER: If you are going to exclude the fat ones why not the lean ones?

MR. HEWARD: I will deal with the depression years later. In the last 10 years I show them both.

10 MR. McRURER: Over the 30 year period if you pick out the fat years and exclude them why not pick out the lean years and exclude them? We may have another war.

15 MR. HEWARD: As a matter of fact, I am instructed we were going about double capacity at that time during the War, and that certainly is not normal.

MR. McRURER: You are going half capacity in the depression years.

20 MR. HEWARD: No, not altogether. I will deal with those in a minute, because I think my learned friend is quite right, we should compare five prosperous years with five lean years. But here we are. The ratio during the 31 years, cutting out those very abnormal years, the ratio for the rest of the company's  
25 life is found to be only 8.28%.

"It is also useful to consider" -- I submit --

"--the record in regard to the last ten fiscal

years", and I think this is where my learned friend

30 and I are on common ground,--that is the years ending March 31 from 1927 to 1936 because these comprised



1940

Q. Now, I am going to ask you a few questions about the time you spent in the hospital, and I want you to answer them as best you can.

A. Yes, I was in the hospital for a long time, and I was very sick. I was in the hospital for about a year, and I was very sick. I was in the hospital for about a year, and I was very sick.

Q. Now, I am going to ask you a few questions about the time you spent in the hospital, and I want you to answer them as best you can.

A. Yes, I was in the hospital for a long time, and I was very sick. I was in the hospital for about a year, and I was very sick. I was in the hospital for about a year, and I was very sick.

Q. Now, I am going to ask you a few questions about the time you spent in the hospital, and I want you to answer them as best you can.

A. Yes, I was in the hospital for a long time, and I was very sick. I was in the hospital for about a year, and I was very sick. I was in the hospital for about a year, and I was very sick.

Q. Now, I am going to ask you a few questions about the time you spent in the hospital, and I want you to answer them as best you can.

A. Yes, I was in the hospital for a long time, and I was very sick. I was in the hospital for about a year, and I was very sick. I was in the hospital for about a year, and I was very sick.

Q. Now, I am going to ask you a few questions about the time you spent in the hospital, and I want you to answer them as best you can.

A. Yes, I was in the hospital for a long time, and I was very sick. I was in the hospital for about a year, and I was very sick. I was in the hospital for about a year, and I was very sick.

a period of five years, 1927 to 1931, which were substantially a period of general prosperity, and a period of five years, 1932 to 1936, which took in the depression period.

5 "In the first five year period (1927 to 1931) the earnings were at the rate of 9.61%,"--which is higher than the average for the 31 years --"of the invested capital. For the second five year period (1932 to 1936) the earnings were at a rate of 4.84%."

10 Therefore we get in the last 10 years, which is a very useful period to take for an inquiry of this kind, it seems to me, a 10 year period half good and half lean, and we find the good years gave 9.61% and the lean years 4.84%, and the average for the whole ten years was 7.23%.

15 THE COMMISSIONER: For the whole ten?

MR. HEWARD: For the whole ten.

THE COMMISSIONER: How much?

20 MR. HEWARD: 7.23%. That is in my factum, my lord, on page 12. I call attention in my factum, my lord, to the fact that that 7.23% is very little in excess of the rate of 6% which up to the re-financing, the time of the re-financing in 1935, the company had to pay for money borrowed by means of bonds secured by a first mortgage on its properties.

25 -- The Commission adjourned for a short recess.

(Page 17550 follows)



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period (1932 to 1935) the ... ..

rate of 4.8%.

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to the fact that ... ..

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to pay for money borrowed by means of bonds secured

by a first mortgage on its properties.

-- The Commission ... ..

... ..

-- After Recess:

5 MR. HEWARD: Then, my lord, just closing out with  
this Exhibit 1232 for the moment, we find that in the  
year 1936 the ratio of earnings to invested capital  
at cost - I use those words "at cost", my lord - in  
case I have not made myself clear I use the words,  
"Invested capital at cost," that is to say, eliminated  
the consideration that the company gave or got for its  
10 invested capital plus the accumulated surplus, which  
it plowed back, and plus these reserves and then not  
taking into account the write-up which was made of  
\$9,800,000. That is what I mean by a cost, my lord.

15 Now, ---

THE COMMISSIONER: And you do not include that  
\$9,800,000 out of the \$10,000,000 write-up, you are not  
including that?

20 MR. HEWARD: No, I have another table showing that  
which I will come to later on when I deal with the  
value of the investments, which I deal with in a later  
part of my brief. I think that is the true scientific  
method of judging earnings for a determination of this  
25 kind. We find that in 1936 the ratio of net earnings  
was 5.5%, and in 1935 6.05%, and in 1934 19.12% and  
then in 1933 3.35% loss, taking into consideration  
that transfer which we had to make out of profits for  
the write-down of the investment on our net worth.  
30 Taken into consideration on both sides, both in our  
net worth and in our profits.



1987

Mr. Brydier: Then, say, for example, just closing out the

this Exhibit 1985 for the moment, we find that in

year 1985 the ratio of earnings to invested capital

at cost - I use those words "at cost", we find - in

case I have not made a full list I use the word

invested capital at cost, that is to say, eliminating

the consideration that the company gave us for the

invested capital since the acquisition of the company,

is allowed back, and this

taking it to account the

that is what I mean by a cost, we find

and you do not include that

19,000,000 out of the 110,000,000 write-up, we find

including it to

Mr. Brydier: No, I have another way of looking at

which I will come to later on when I deal with the

value of the investments, which I deal with in a

part of my report. I think that is the same scientific

method of judging earnings for a determination of this

kind. We find that in 1985 the ratio of net earnings

was 5.2%, and in 1985 6.0%, and in 1984 12.1% and

then in 1983 3.3% loss, taking into consideration

that transfer which we had to make out of profits for

the write-down of the investment on our net worth.

Now, when we look at the ratio of net earnings to

the ratio of net earnings to

Before I leave page 3, my lord, I think I should remind your lordship that the figures of earnings include all earnings whether distributed or not. Thus when I said that the average annual earnings for the 10 years from 1927 amounted to 3.7 of the invested capital, that is 3.2% consists of the earnings left in dividends as well as those paid out in dividends. I do not think what we distributed has any bearing on the returns on our investment.

MR. McRUER: I agree with that.

THE COMMISSIONER: Might distribute nothing.

MR. HEVARD: Might distribute nothing. Now, my lord, it should also be borne in mind, as I have said that that is at cost. I mention that in my Factum at page 12, that we have eliminated from the statement any consideration for common shares not represented by tangible assets, taking the tangible assets at the ~~estimated~~ outset, as we said, at what we considered their replacement value, namely, the depreciated cost on the books. If we had included the intangibles as part of the investment, my lord, - and I think fairly we should be entitled to include those because the Company certainly got value in those intangibles, then, of course, the ratio of earnings to the invested capital would be even lower than that shown on page 3.

Now, I come to a point where I want to point out that in dealing with the capital invested the amounts invested by the Bond Holders of the Company have not



before I have had a chance to look at it, I think I should

ask you to look at the figures of earnings

include all earnings whether distributed or not.

then I said that the average annual earnings for the

10 years from 1927 amounted to 2.4% of the invested

capital, that is 2.4% of the earnings left

in dividends as well as those paid out in dividends.

I do not think that is distributed as any dividend

has returned on our investment.

Mr. Boardman: I agree with that.

Mr. Boardman: I agree with that.

now, it would also be borne in mind, as I have said

that that is a cost. I mention that in my report

at page 12, that we have eliminated from the statement

any consideration for common shares not redeemed

by tangible assets, taking the tangible assets of the

assets cost, as we said, it was considered that

replacement value, namely, the depreciated cost on the

books. If we had included the intangibles as part of

the investment, the loss - and I think fairly as shown

in the statement, the loss would be much greater.

in fact, the loss would be much greater.

the loss would be much greater.

even lower than that shown on page 2.

and I think that is a very good point to make.

and I think that is a very good point to make.

and I think that is a very good point to make.

been taken into consideration but only the amounts invested by the preferred and common shareholders. If the amount invested by the bond holders had been taken into consideration the ratio of earnings in relation to invested capital would have been even lower than that shown on page 3 of Exhibit 1232.

THE COMMISSIONER: What do you do with the interest on the bonds?

MR. HEWARD: In my opinion they should be taken into consideration and I have prepared a statement for that purpose. I say here in that consideration it is quite proper to include the amount invested in bonds as well as those invested in the various classes of shares - that is, that all classes of investments should be included. Now, I submit that that is the case and I have prepared ---

MR. McRUER: We have done that in ours.

THE COMMISSIONER: Well, those who invest in bonds they lend money to the company and must be paid their interest if you earn it.

MR. HEWARD: Absolutely, I think the earnings on their investments must be taken into consideration.

THE COMMISSIONER: What I am saying, they are in a different class than the shareholders. They are lending you so much money.

MR. HEWARD: Yes, but I think it is part of the investment.

THE COMMISSIONER: They are lenders.



1914

...the ...  
...the ...  
...the ...

...taken into consideration the ratio of earnings in re-  
...tion to invested capital would have been even lower  
...than that shown on page 3 of Exhibit A.

...the ...

...Mr. ...: In my opinion they should be ...  
...into consideration and I have prepared a statement  
...for that purpose. I say here in that consideration  
...it is quite proper to include the amount invested in  
...bonds as well as those invested in the various classes  
...of assets - that is, that all classes of investments  
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...bonds they lend money to the company and must be paid  
...their interest if you earn it.

...Mr. ...: Absolutely, I think the earnings on  
...their investments must be taken into consideration.  
...The ...: ...  
...The ...: ...  
...The ...: ...  
...The ...: ...

MR. HEWARD: I think it is situation as your  
lordship pointed out a little while ago - we would be  
there discriminating between a company which financed  
partly on bonds and partly on stock and a company which  
financed entirely on stock. My submission is that  
the proper scientific method is to take the whole of  
the permanent investment, no matter whether it is  
invested by a bondholder or preferred stock holder or  
common stock holder and treat that as the investment.

MR. McRUER: We have been abused for about three  
weeks for doing that.

MR. HEWARD: I did not join in that abuse.

MR. McRUER: I know you did not.

MR. HEWARD: Because to me it seems to be the  
scientific method. I agree with my friend it is.

THE COMMISSIONER: All right.

MR. HEWARD: Well, my lord, I prepared a statement  
on that basis or had a statement prepared - when I  
say "I prepared" I am being a little flattering because  
I could not prepare a statement on that basis -  
but I had those who were qualified to do so to prepare  
it, Messrs Clarkson, Gordon & Dilworth & Nash, and I  
have given copies to my friend and Mr. Howson and I  
would like to give a copy to your lordship. I presume  
we should give it a number.

THE COMMISSIONER: Yes, Exhibit No. 1356.

EXHIBIT 1356: Statement as to invested capital,  
including funded debt and earnings  
thereon.



1944

Mr. [Name] is a [Title] of [Company]

He is a [Title] of [Company] and is [Title] of [Company]

He is a [Title] of [Company] and is [Title] of [Company]

He is a [Title] of [Company] and is [Title] of [Company]

He is a [Title] of [Company] and is [Title] of [Company]

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He is a [Title] of [Company] and is [Title] of [Company]

MR. HEWARD: Now, that statement appears on the first page of this folder, Exhibit 1356, which I have just produced, and it will be noted that here again --

THE COMMISSIONER: What is your reference?

MR. HEWARD: The ratio of earnings to invested capital including the bonds appears on the first page and on the second page you will see how the earnings have been made up. We have taken the figures from Exhibit 1232, the second page of this Exhibit 1356, and added to it the bond interest and on the right hand column we have "Adjusted earnings on invested capital including funded debt." So that gives us our earnings.

THE COMMISSIONER: Having regard to all the investors?

MR. HEWARD: Having regard to all the permanent investors. I use that term advisedly, my lord, because I want to deal later on with bank interest. We note here again the figures as to invested capital have been adjusted so as to eliminate all consideration for any shares not represented by tangible assets. We have done the same treatment as given to Exhibit 1232, eliminated any shares which we contend was issued at the antedated outset for intangible ---

THE COMMISSIONER: You simply add bond interest.

MR. HEWARD: We add bond interest to the earnings and of course add bond debt to the invested capital. You see that on the first page, the "Funded debt" is the left hand column, second from the left.



Now, that statement appears on the

Also, in the 1933, which I have

and it will be noted that there is a

THE COMMISSIONER: What is your reference?

MR. BRYDIE: The ratio of earnings to invested

capital including the funds appears on the first page

and on the second page you will see how the earnings

have been made up. We have taken the figures

from Exhibit 1338, the second page of this exhibit

1933, and added to it the bond interest and on the

right hand column we have "adjusted earnings on invested

capital including funded debt." So that gives us

our earnings.

THE COMMISSIONER: Moving now to all the investments

MR. BRYDIE: Having regard to all the investments

investors. I use that term advisedly, my lord,

because I want to deal later on with bank interest.

We note here again the figures as to invested capital

have been adjusted so as to eliminate all consideration

for any shares not represented by tangible assets.

We have done the same treatment as given to Exhibit 1338

--- subject matter for intangible ---

THE COMMISSIONER: You simply add bond interest.

MR. BRYDIE: We add bond interest to the earnings

and we have the total and that is the amount which

you see that is the (Exhibit 1338, the second page)

the fact that the earnings are made up of

Now, an examination of this statement contained on the first page shows that for the 31-year period from 1906 to 1936 the average ratio of earnings to invested capital, including the funded debt and adjusted to eliminate consideration for any shares not represented by tangible assets was only 8.05%. The figure for the same period, excluding those five years 1916 to 1920, is 7.56%. That is not shown there, it is just a computation.

THE COMMISSIONER: It is not in your Factum?

MR. HEWARD: I am afraid not. This was prepared subsequent to the writing of the Factum.

THE COMMISSIONER: What is that again?

MR. HEWARD: The figure for the same period, excluding those five years, 1916 to 1920, is 7.56%. For the five years 1927 to 1931 the figure is 8.85%. Those are the so-called fat years that my friend has referred to, and for the five-year period 1932 to 1936 it is 5.03%. For the whole of that 10-year period from 1927 to 1936 it is 6.95%, and here again, of course, the earnings include both what was distributed and what was allowed to remain in.

Now, my lord, during the course of the argument there has been a great deal of discussion as to whether it would be appropriate in computing the return on investment to include in the investment the company's bank indebtedness, and I respectfully submit that there is considerable doubt as to whether from the scientific



The first part of the book is devoted to a general  
discussion of the principles of the theory of  
functions of a complex variable. The author  
presents a clear and concise exposition of the  
fundamental concepts and results of the theory.  
The second part of the book is devoted to the  
study of the properties of the functions of a  
complex variable. The author discusses the  
properties of the analytic functions, the  
conformal mappings, and the series of  
functions. The third part of the book is  
devoted to the study of the properties of the  
functions of a real variable. The author  
discusses the properties of the continuous  
functions, the differentiable functions, and  
the integrable functions. The fourth part of  
the book is devoted to the study of the  
properties of the functions of a real variable.  
The author discusses the properties of the  
continuous functions, the differentiable  
functions, and the integrable functions. The  
fifth part of the book is devoted to the  
study of the properties of the functions of a  
real variable. The author discusses the  
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differentiable functions, and the integrable  
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functions, the differentiable functions, and  
the integrable functions. The seventh part of  
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continuous functions, the differentiable  
functions, and the integrable functions. The  
eighth part of the book is devoted to the  
study of the properties of the functions of a  
real variable. The author discusses the  
properties of the continuous functions, the  
differentiable functions, and the integrable  
functions. The ninth part of the book is  
devoted to the study of the properties of the  
functions of a real variable. The author  
discusses the properties of the continuous  
functions, the differentiable functions, and  
the integrable functions. The tenth part of  
the book is devoted to the study of the  
properties of the functions of a real variable.  
The author discusses the properties of the  
continuous functions, the differentiable  
functions, and the integrable functions.

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point of view it is proper that that should be taken into consideration because bank indebtedness in a manufacturing company normally run is not in the nature of a permanent investment. It is usually an indebtedness payable on demand or maturing in a very short time after it is incurred. In fact, my experience has been looking at it from the opposite point of view, as acting for one of the banks, that in a manufacturing company nearly all the loans are demand loans or demand overdraft or very short term paper, and in a normally operated manufacturing business banking loans are usually made use of only to finance the business over an inventory peak or over a peak of other expenditures. I am speaking very generally now, my lord, but that is the situation.

THE COMMISSIONER: What do you mean by an inventory?

MR. HEWARD: Supposing the company has to go out and buy at a certain period in the year when it is appropriate for it to buy a large supply of raw cotton - take a textile company - raw cotton which will not be manufactured and sold for some time, when its inventory is high, its inventory of raw cotton or even its inventory of finished goods or goods in process are high. Before those goods have got to the market it probably will need to finance at the bank, but there is a certain period in the year where it must finance a high peak of inventory, and it does that by a bank loan which gradually reduces as the materials



point of view it is proper that should be taken

the following points should be considered

manufacturing company normally has a lot of

of a permanent investment. It is usually an invest-

edness payable on demand or otherwise in a very short

time after it is received. In fact, my experience

has been that it is from the upper end of the

the lower end of the scale, and it is

company really all the loans are secured loans or for

overhead as very short term loans, and in a

normally secured - manufacturing business usually loans

are usually made use of only to finance the business

over an inventory held on over a week or other

generally; I am speaking very generally now,

by word, but that is the situation.

Q. Now, would you mind to you mean by an inventory?

A. Yes, that is the company's stock to be

and buy at a certain period in the year when it

appropriate for it to buy a large supply of raw cotton

take a textile company - raw cotton which will not

be sold for some time, when it

inventory is high, its inventory of raw cotton or even

its inventory of finished goods or goods in process

it may be that they may not be sold

it probably will need to finance it the bank, but

it is a very common thing to see a company with

it is a very common thing to see a company with

it is a very common thing to see a company with

are turned into goods and those goods are turned into money, and so it is not in the nature of a permanent investment. It is fluctuating.

5 MR. McRUER: The canning companies is one of the best illustrations of that. The companies canning tomatoes and peas and all that sort of thing, they have to go out and finance purchases all at one time when they get stuff from the farmers and they need a  
10 loan to do it, and as soon as they get them canned they liquidate and pay off their loans.

15 MR. HEWARD: That is a very good illustration, where they buy seasonal goods at that time, and cotton is a seasonal raw material.

THE COMMISSIONER: What is your submission on that?

20 MR. HEWARD: I say in a properly operated business bank loans are usually made only to finance business at the inventory peak or peak of other expenditures which will be paid or substantially reduced in the course of the year out of normal receipts, out of the company's earnings.

25 THE COMMISSIONER: This is to say that bank loans are not invested in the company.

MR. HEWARD: They are not really part of the invested capital.

30 MRX THE COMMISSIONER: You say they are a part of the invested capital, Mr. McRuer?

MR. McRUER: Well, if you are going to take



the same into good use, and so it is not in the nature of a permanent money, and so it is not in the nature of a permanent

It is interesting

The company's business is one of

best illustrations of that

business and here and all that sort of thing, they

have to go out and finance themselves all at one time

then they get credit from the bank and they

learn to do it, and as soon as they get the money

they liquidate and pay off the bank

Mr. Braden: What is the result of this?

where they pay seasonal loans to the bank

is a seasonal loan

The company's business is one of

best illustrations of that

Mr. Braden: I say in a seasonal loan

business bank loans are seasonal

business of the investor, and in bank of credit

business bank loans are seasonal

placed in the course of the year and in normal conditions

out of the company's earnings

the company's business is one of

are not invested in the company

Mr. Braden: They are not really part of the

company's business

the company's business is one of

best illustrations of that

the company's business is one of

the interest on bank loans, going to exclude it,-  
you have got to take the bank loan in or leave it out--

THE COMMISSIONER: At both ends.

MR. McRUER: You cannot do it.

THE COMMISSIONER: What is your argument?

MR. HEWARD: My feeling is that it is not part  
of the permanent investment, but I want to show the  
figures as the matter is debateable. Further reason  
why I think it is probably not essential to take into  
consideration, I would think that under those cir-  
cumstances that the fluctuating bank loan which, from  
the bank's point of view, is supposed to be paid off  
once a year - I know that in talking to bankers -  
either paid off or reduced to a very low minimum,  
the bank credit can hardly be looked on as a part of  
the investment, but more as a purchase of a commodity  
for use in the operations.

THE COMMISSIONER: That is the way it would appear  
to me. I have been thinking it over since it has  
been so much discussed with Mr. Kellock, and that is  
the way it looks to me.

MR. HEWARD: A company which, for example,  
borrows money from the bank to finance the purchase  
of its raw material over, say, a 90 or 120-day period  
is something in the same position in regard to invest-  
ment as if they purchased those materials from the  
vendor and gave a 90 or a 120-day note. But, however,  
as I said, in order to ascertain what the position



the interest on bank loans, going to -  
you have got to take the bank loan in or leave it out -

Mr. ...: You can do it.  
...: That is your argument.  
...: My feeling is that it is not  
on the permanent investment, but I want to see  
... as the matter is debatable.  
... I think it is, probably not essential to  
...  
... the bank's point of view, is a  
... I know that in talking to  
... other kind of or reduced to a very low minimum,  
the bank credit can hardly be looked on as a part of  
the investment, but more as a purchase of a commodity  
for use in the operations.

THE ...: That is the way it would appear  
to me. I have been thinking it over since it has  
been so much discussed with Mr. ... and ...  
the way it looks to me.

...: A company which, for example,  
borrows money from the bank to finance the purchase  
of its raw material over; say, a 90 or 120-day period  
is something in the same position in regard to  
... if they purchased those materials from the  
vendor and gave a 90 or a 120-day note. But, however  
... it is, it is a matter of fact that

was in this regard in connection with the Dominion  
Textile I have had prepared another statement showing  
the ratio during the 31-year period of net profits  
before bank interest, invested money or income tax  
to invested capital.

THE COMMISSIONER: That is another statement?

MR. HEWARD: Yes, my lord, and I am going to give  
it to you.

MR. McRUE: That is No. 11?

MR. HEWARD: Yes.

EXHIBIT 1357: Statement as to invested capital,  
including funded debt and bank  
and current loans, and earnings  
thereon.

MR. HEWARD: Before dealing with this perhaps  
I should describe in a very general way just what the  
banking accommodation of the Dominion Textile Company  
is because that is necessary in showing how the  
statement has been made out. Its borrowing from  
its banks are usually in the form of overdrafts or  
cotton acceptances and they fluctuate from nothing at  
certain periods of the year to between \$1,000,000 and  
\$2,000,000 at the peak period of expenditure, either  
raw cotton or other expenditures. In the preparation  
of this statement, the first page of this exhibit  
1357, the bank borrowings have been figured on the  
monthly average throughout each year. Otherwise  
if we took the daily average I am afraid we would never  
get the statement into your lordship before the end



was in this regard in connection with the Dominion

the ratio during the 21-year period of net profits

before bank interest, invested money or income tax

to invested capital.

It is also stated that in another statement

the ratio was 1.25, and I am going to give

it to you.

Mr. Macdonald: That is so, is it?

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statement as to invested capital,  
including limited debt and bank  
and current loans, and earnings  
thereon.

Mr. Macdonald:

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I should describe in a very general way, but that the

banking association of the Dominion Fertilizer Company

is because it is necessary in making out the

statement has been made out. The borrowing from

20

its banks are usually in the form of overdrafts or

current advances and they fluctuate from nothing up

certain periods of the year to between \$1,000,000 and

\$2,000,000 at the peak period of expansion, either

raw cotton or other expenditures. In the preparation

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of this statement, the first page of this exhibit

1937, the bank borrowings have been figured on the

average throughout each year. Otherwise

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of the year, it would mean such a tremendous amount of work.

THE COMMISSIONER: Some years they were comparatively small, comparatively.

5 MR. HEWARD: Some years they were very small and in the early days they went up as high as \$3,000,000.

THE COMMISSIONER: And went down as low as \$15,000.

10 MR. HEWARD: In 1906 it was over \$4,000,000 but I suppose that took in the constituent companies indebtedness. The whole thing is an average, the monthly average.

15 MR. McRuer: There must have been quite a change really in the nature of their business between 1906 and 1936 because the loan was nearly \$3,000,000 down to 1916. That would look like carrying on business on working capital provided by the bank, and afterwards it became of a temporary nature.

20 MR. HEWARD: Certainly since 1919 it is very low.

MR. McRuer: It looks like banking accommodation of the character you were describing.

25 MR. HEWARD: Then, of course, it must be remembered that the accumulated surplus was getting larger each year, the earnings plowed back.

MR. McRuer: I have not forgotten that.

30 MR. HEWARD: And that would naturally be devoted to improving their liquid position. Some of that accumulated surplus was going to inventory and some



at the time of the survey, the water was very low and the rocks were exposed.

The water was very low and the rocks were exposed.

The water was very low and the rocks were exposed.

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The water was very low and the rocks were exposed.

The water was very low and the rocks were exposed.

into plant but at the same time part of the earnings would probably go - depends on whether I suppose bank financing was cheap at that time - would go to reducing the bank loans. Then, of course, we had fresh capital in 1923 and again fresh capital in 1928. The 1928 fresh capital was used to finance the Sherbrooke and Drummondville plants. The 1923 was entirely fresh capital used just generally for the purposes of the company.

MR. McRUER: That accounts probably for the fact that your bank loan practically disappears.

MR. HEWARD: In December, 1922, that financing was--

THE COMMISSIONER: Well, your bank loan went down from \$1,900,000 to \$115,000.

MR. HEWARD: The statement shows that the average ratio of net profits to invested capital on a cost basis - that is to say, without taking into consideration the increase in the value of the investment but treating as invested capital both bank loans, funded debt and common shares, that for the 31-year period the average return was 7.77%. If there be excluded the five-years from 1916 to 1920 the ratio of earnings to invested capital is found to be only 7.32%. Then taking the last 10 years, my lord ---

THE COMMISSIONER: I suppose you take the fat and lean years separately?

MR. HEWARD: The last ten years 1926 to 1936 the ratio for the whole ten-year period was 6.8%.



into plant but as the same time part of the earnings

would probably go - depends on whether I suppose

bank financing was cheap at that time - would go to

regarding the bank loans, from, of course, as had

fresh capital in 1933 and again from capital in 1935

The 1935 fresh capital was used to finance the other-

groups and the 1935 capital was used for the

mostly fresh capital used just generally for the

purposes of the company.

Mr. Rost: That accounts probably for the fact

that the company was able to maintain its position.

Mr. Rost: In December, 1935, that financing was

THE COMPANY: Well, your bank loan went down

from \$1,900,000 to \$1,500,000.

Mr. Rost: The statement shows that the average

ratio of net profits to invested capital on a cost

basis - that is to say, without taking into consider-

ation the increase in the value of the investment

but treating as invested capital both bank loans,

funded debt and common shares, that for the 31-year

period the average return was 7.75%. If there is

excluded the five-years from 1916 to 1930 the ratio

of earnings to invested capital is found to be only

7.38%. Then taking the last 10 years, my lord --

THE COMPANY: I suppose you mean the 1930-1940

period?

Mr. Rost: The last ten years 1930 to 1940

with the 1930-1940 period, which was 8.1%.

5 MR. McRUER: Then again that would be altered by the manner you treated that transfer of a million dollars in 1933. I cannot conceive - that was really a loss that year when you took a million dollars out of Surplus Account to provide for loss on investment, which is coming back. It has come back now to over half a million,---

10 THE COMMISSIONER: Well, we know, it stares us right in the face. We know what you are doing. You say the average rate for the 10 years was 6.81%?

15 MR. HEWARD: And for the first five years of that period the average ratio was 3.61% and for the last five years, 1932 to 1936, the earnings were at the rate of 4.92% and for the year 1936 we have the ratio 5.24%. This is in the table itself - 1935, 5.93%. 1934, 8.16%, and 1933, a loss of 1.10%.

20 Then in regard to that transfer of the surplus, as I pointed out, really what is most important, it seems to me, that over the whole period the difference would be only a fraction of 1%.

25 MR. McRUER: Yes, but in the last ten years that would show a profit of 3% in 1933, so that it would make quite a difference in your average for the last ten years.

30 MR. HEWARD: When we take it off our net worth I think we are entitled to take it off our surplus as well, at least to take it off our earnings.



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MR. McRUER: There are two ways of looking at it,  
you get it back again if your stocks go up.

MR. HEWARD: If we sell them.

THE COMMISSIONER: We will adjourn now.

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-- The Commission adjourned at 12.30 P.M. to resume  
at 2.30 P.M.

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MR. MEMBER: There are two ways of looking at it.

You get it back again if you stopgo up.

MR. MEMBER: It will take.

THE CHAIRMAN: We will adjourn now.

-- The Committee reported at 10.30 P.M. to 1.00 P.M.

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-- The Commission resumed at 2.30 p.m.

5 Mr. HEWARD: My Lord, when we adjourned this morning I had just finished discussing the earnings in relation to capital invested at cost, and we had looked at invested capital as represented first of all by stock and then by bonds and stock, and then by bank indebtedness. Now I would pass to page 13 of my factum, in which I deal with the ratio of earnings to the value of the investment.

10 "It is submitted, however, that in order to determine whether the measure of protection given to an industry is adequate from the point of view of permitting that industry to make fair and reasonable earnings, the proper and scientific method is to consider such earnings in relation to the value of the investment at the time of the determination."

15 I will develop that argument later.

The COMMISSIONER: Is that really the formula ?

Mr. HEWARD: It is one expressed in my own words.

20 The COMMISSIONER: Your words are all right, I do not mean that; but is the formula expressed here the proper one ?

Mr. HEWARD: I submit that it is, My Lord.

25 The COMMISSIONER: Some companies may have a very much less invested in the way of common stock and other things than others.

Mr. HEWARD: I do not mean it in that sense, My Lord. I mean that we must look at the assets which lie behind the investment, no matter how that investment is constituted.

30 The COMMISSIONER: You have the value of the investment; that is the real value of the investment ?



The Committee passed at 2.15 p.m.

Mr. Brydie: My dear Sir, when we adjourned this morning

at 1.15 I had just finished discussing the Committee's

action to consider the proposed amendment, and we had looked

at the proposed amendment as recommended by the Committee

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Mr. HEWARD: Yes.

The COMMISSIONER: Not the nominal value ?

Mr. HEWARD: Not what was originally put in but what is there to-day lying behind the securities which are in the hands of investors.

Mr. McRUER: You mean you must not recognize the fact that the tariff may have given you an opportunity to grow up and become strong and get a large investment behind the industry ? You mean you should not recognize that to-day ?

Mr. HEWARD: I mean whatever the value of the investment is to-day.

The COMMISSIONER: I understand you to mean that if the investment receives accretions from time to time out of the earnings of industry you count that in the value of the investment.

Mr. HEWARD: I am dealing with that later on.

The COMMISSIONER: That is a special case.

Mr. HEWARD: I deal with that point.

The COMMISSIONER: For the present you mean return on capital, the value of the investment ?

Mr. HEWARD: Yes.

The COMMISSIONER: Whether the earnings be re-invested in the industry and should be considered or not is a separate question.

Mr. HEWARD: I submit that they should, but I will deal with that phase of this particular question in a few moments if I may. I submit that in the order in council the well-known paragraph I have quoted in my brief where we find the words "profits and investments"--

The COMMISSIONER: Are you going to read that ?



1934

Mr. [Name] [Address]

Dear Sir:

Mr. [Name]: The fact that the tariff was originally set in 1913  
what is there to-day being the result of  
which are in the hands of investors.

Mr. [Name]: You mean you must not recognize the  
fact that the tariff was given you in 1913?  
to grow up and become strong and get a large invest-  
ment in it? You mean you would not  
recognize that to-day?

Mr. [Name]: I mean whatever the value of the  
investment is to-day.

Mr. [Name]: I am looking with great interest  
in the investment received recently for the  
this out of the earnings of industry you could see  
in the value of the investment.

Mr. [Name]: I am looking with great interest  
in the investment that is a special case.

Mr. [Name]: The question is: How the present you have retained  
on capital, the value of the investment?

Mr. [Name]: The question is: Whether the earnings be re-  
invested in the industry and should be considered or  
not is a separate question.

Mr. [Name]: I submit that they should, but I  
will deal with that phase of this particular question  
in a few moments if I may.

Mr. [Name]: I submit that they should, but I  
will deal with that phase of this particular question  
in a few moments if I may.

Mr. HEWARD: I have a copy of the order in council. In the order in council providing for the appointment of this commission we find the declaration that--

"....it is essential that full and complete information be available to the government covering a period of years with respect to costs, profits, wages, salaries and bonuses, tariff protection, investments, ~~a~~ volume of production, and all other matters and things which together with information already available to the government will enable sound conclusions to be reached regarding the position of this and other branches of the textile industry in relation to British and foreign competition, and in particular, the extent to which the employer can reasonably and properly be expected to maintain employment over periods of temporary difficulty."

I say that where the words profit and investment, as used there, are to be taken in conjunction with the question whether the tariff protection is adequate, inadequate, or excessive, the scientific and proper method is to look at those earnings in relation to the value of the investment.

Now, to start off with, I point out that that is a rule which has been generally approved and adopted by tribunals in establishing rates which public utilities and similar undertakings shall be entitled to charge, and I ~~am~~ have cited a number of cases; and I would ask Your Lordship, seeing that they are so apt and interesting in this connection, to bear with me while I read from these. I have cited only the parts relevant to the question at issue.

"Bluefield Water Works & Improvement Company



...I have a bill of the order in regard  
in the order in council providing for the appointment  
of this commission we find the declaration that--

...it is essential that full and complete  
information be available to the government

...a period of years with respect to costs

prices, wages, salaries and bonuses, profits,  
production, investments, a volume of production,  
and all other matters and things which would  
with information already available to the government  
and will enable sound conclusions to be reached

regarding the position of this and other branches  
of the textile industry in relation to British  
and foreign competition, and in particular, the  
extent to which the employer can reasonably and  
properly be expected to maintain employment over

periods of temporary difficulty."

I say that these two words profit and investment

as used there, are to be taken in connection with

the question whether the tariff protection is adequate

to, or excessive, the salaries and profits

which in the food of these countries in relation to

the value of the investment.

...to state that when a point has been reached

at which the government is generally agreed and adopted

of the tariff is a question of the tariff

...and I am sure that the government will be

...and I am sure that the government will be

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...and I am sure that the government will be

...and I am sure that the government will be

"vs. Public Service Commission of the State of West Virginia, et al., United States Supreme Court, No. 256, decided June 11, 1923, 262 U.S. reports, page 2679.

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In this case it was held inter alia as follows:

1. ....

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2. In estimating the value of the property of a public utility corporation, as a basis for rate regulation, evidence of present reproduction costs, less depreciation, must be given consideration. P.689."

The COMMISSIONER: Does "present reproduction" mean replacement ?

15

Mr. KEWARD: The words "reproduction value" and "replacement value" are sometimes used interchangeably, and I think it does mean that here, because I understand that the final technical distinction between the two is this--that replacement value represents what it would cost to replace it with similar property, while reproduction value is what it would cost to reproduce the property exactly as it stands. I have seen that distinction made in a handbook on valuations and it sounds logical, but here it is used in the general sense. The two terms are usually used alternatively, and it means replacement or reproduction.

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Mr. McRUER: Replacement might involve replacing with something that would do the job better, with more up-to-date machinery. I cannot see how you could reproduce a great many of these things.

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The COMMISSIONER: This may have reference to the sort of company that harnesses water power,



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for instance.

Mr. HEWARD: Yes.

The COMMISSIONER: And if you wanted to do it over again that would be reproducing it? The term reproduction might be more apt in that case.

Mr. HEWARD: Yes; perhaps it should be used in place of the word replacement, because for practical purposes if you get something that will do the same work at perhaps a slightly lower cost, if it will fulfil the same function and be in the same condition as regards wearing out, depreciation, then you are replacing it rather than reproducing it; but you are replacing something that will give exactly the same service and perform the same function as the one which originally existed and in regard to which the question has arisen. I have seen that distinction made in a treatise on valuations, in which the statement is made that reproduction and replacement are very often used alternatively, but that the distinction between them, if any, is that one means to reproduce exactly the same thing in exactly the same condition as it stands now, whereas the other means to replace it by something of similar utility and in the same condition as to wear and tear.

The COMMISSIONER: In any event, the court in this case uses the word reproduction?

Mr. HEWARD: Yes.

The COMMISSIONER: It speaks of: "evidence of present reproduction costs, less depreciation". Consideration must be given to this.

Mr. HEWARD: Yes.

The COMMISSIONER: That is fair enough.

Mr. HEWARD: To continue:



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"3. ....

4. Rates which are not sufficient to yield a reasonable return on the value of the property used, at the time it is being used to render the service of the utility to the public, are unjust, unreasonable, and confiscatory; and their enforcement deprives the public utility company of its property, in violation of the Fourteenth Amendment. P. 690."

Of course, we have not got the Fourteenth Amendment, but I submit that the question we are putting to ourselves is this: What is a reasonable return, and on what should a reasonable return be calculated? They say that if you do not give a reasonable return you are confiscating. But they declare that what is meant by a reasonable return is a reasonable return on reproduction or replacement value.

The COMMISSIONER: They say, "on the value of the property used"; but they say in arriving at that value reproduction costs less depreciation must be given consideration.

Mr. HEWARD: Yes. The next paragraph speaks of the value of the property used at the time it is being used.

Mr. DEQUER: If you applied that to the tariff problem you would eliminate entirely the theory that a tariff is supposed to give an infant industry the opportunity to develop, and after it has been developed you must maintain the tariff at a sufficient level to give a return on the capital that has been built up in the industry; otherwise you are confiscating the industry.

Mr. HEWARD: I do not concur in that, because I



.....

... cases which are not sufficient to yield  
a reasonable return on the value of the property  
used, at the time it is being used to render the  
service of the utility to the public, are subject  
to the same rule; and their value  
is determined by the utility value of the property  
of its property, in violation of the fourth  
of the Constitution.  
Of course, we have not yet the Government's  
view, but I submit that the question we are putting  
is whether it is reasonable to require the utility  
and on that should a reasonable return be calculated  
they say that if you do not give a reasonable return  
you are confiscating. But they say that that is  
not by a reasonable return is a reasonable return  
on replacement or replacement value.  
The utility value: they say, on the value of  
the property used; but they say in arriving at that  
value replacement costs less depreciation must be  
taken consideration.  
The utility value: they say, on the value of  
the value of the property used at the time it is  
being used.  
Mr. Justice: If you applied that to the tariff  
problem you would eliminate entirely the theory that  
a tariff is supposed to give an infant industry the  
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loped you must maintain the tariff at a sufficient  
level to give a return on the capital that has been  
invested in the industry; otherwise you are confiscating  
the investment.  
The utility value: they say, on the value of

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5 think that while that may be one of the motives of  
protection, protection is necessary so long as it is  
necessary to equate the differential in cost of pro-  
duction between the protected country--Canada for  
instance--and some other country from which com-  
petition is anticipated; and when in that respect you  
find differences in standards of living, differences  
--- in wages, and differences resulting from depre-  
ciated currency, then in that sense the infant indus-  
try never grows up from the point of view of the  
10 tariff, because if protection is intended to provide  
for the establishment, development and maintenance of  
an industry it is needed so long as that industry  
must compete with a country where the cost of pro-  
duction is less. It may be an additional argument  
15 in favour of tariff protection that it also helps to  
foster and develop an infant industry even where costs  
of production are equal in the other country. But I  
do not think that that is by any means the main motive  
or reason for tariff protection; and in any event if  
after an industry had become strong in relation to its  
20 own country the tariff protection were removed, that  
industry could no longer operate if the costs of  
production in other countries were lower.

The COMMISSIONER: Of course, cost of production  
is not the only thing. You have the advantage of  
25 being at home.

Mr. HEWARD: Cost of production must be considered  
in conjunction with the cost of bringing the product  
here. When I calculate the cost of production I  
take into consideration the cost of production and  
30 delivery for sale in this market at a common point.

The COMMISSIONER: Yes.



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5 Mr. HEWARD: I do not think, therefore, that is is by any means the prime motive of protection in this country or in any of the other principal countries that I can think of where the standard of living is the same as ours, or on a relatively higher plane than in other countries. I believe the prime motive of protection is to equate the differential to which I have referred--to use a term that has always puzzled me but which has been explained.

10 The COMMISSIONER: That is not the motive, but the object.

Mr. HEWARD: The object, yes.

The COMMISSIONER: The motive must be that it is better to have the industry than not to have it.

Mr. HEWARD: I was misusing the term.

15 The COMMISSIONER: I am not saying that to draw a distinction between terms, but I expect to hear from you later on as to just why this industry should receive protection at all. The answer must be--I gave it the other day to Mr. Kellock--that when you come to ask for tariff protection you are asking for a favour. You are compelling the consumer to pay more  
20 for the things he needs in the way of textiles than he would pay under free trade, and thereby you are imposing on him an indirect tax for your benefit, and you ask the government to forego the whole or a portion  
25 of the revenues they might collect from a tariff for revenue only such as some countries have--Sweden for example. Moreover, you are asking the Canadian exporters to take the risk of perhaps losing the whole or a part of their foreign market in consequence of debarring them from this market. These are only  
30 some of the things you ask the government and the



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Mr. Bradie: I do not think, therefore, that it

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he would pay under these terms, and therefore you are

imposing on him an indirect tax for your benefit, and

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public to do for you, and I cannot conceive of a government consenting to do these things for you unless you can show that from the public point of view you are bringing into the community certain things that are of advantage to it. You are giving employment; that is one thing, and you may be doing other things as well. But I think that those things should be detailed and accentuated.

Mr. HEWARD: I do not know whether that is part of my function.

The COMMISSIONER: It is not a function of the government to say, "We must allow these things to go on so as to enable shareholders to make money, or a few gentlemen to become rich." No government would protect industry for that purpose, and there must be some substantial public good to be expected from the industry that receives protection. This is an industry that is not indigenous to the country; you do not get your raw materials here, for there is no raw cotton or raw silk here.

Mr. HEWARD: Nor is it indigenous to any of the principal manufacturing countries.

The COMMISSIONER: That is their concern. So far as we are concerned, you must show why the industry should be protected, and I think this is the opportunity for you to do so, in connection with this argument.

Mr. HEWARD: At this time, My Lord, or later?

The COMMISSIONER: Oh no, not to-day. Later on, however, you must show precisely what are the benefits you offer the country in return for the favour you receive in the way of adequate protection. However, I interrupted you; you were about to say what that protection should be.



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Mr. HEWARD: I was addressing myself to the question whether the protection afforded was adequate or inadequate, and I had not contemplated discussing the theory of protection.

5 The COMMISSIONER: That is not what I asked you to discuss. I am asking you to show that you deserve adequate protection. I do not suggest that you should do so to-day, but I do suggest that you should think it over.

Mr. HEWARD: I will think it over, My Lord.

10 The COMMISSIONER: In the meantime, assuming that you have demonstrated that you deserve adequate protection, what do you say is adequate protection?

Mr. HEWARD: I will assume for the moment that both the country and Your Lordship--I am assuming that --concede that the industry as a whole should be protected, and the question I now address myself to is: How should we judge whether protection is adequate, inadequate or excessive? I had got down to the Bluefield Waterworks Case.

15 The COMMISSIONER: Go back to paragraph 4 at the top of page 4.

Mr. HEWARD:

"Rates which are not sufficient to yield a reasonable return on the value of the property used at the time it is being used to render the service of the utility to the public, are unjust, unreasonable and confiscatory; and their enforcement deprives the public utility company of its property, in violation of the Fourteenth Amendment.

P. 690.

30 5. A public utility is entitled to such rates as will permit it to earn a return on the value



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... I had not contemplated discussing the  
... I am asking you to show that you deserve  
... I do not suggest that you should  
... I will think it over, my lord.

The ...: that is not what I asked you  
to discuss. I am asking you to show that you deserve  
the protection. I do not suggest that you should  
do so to-day, but I do suggest that you should  
do so in the future.

Mr. ...: I will think it over, my lord.  
The ...: In the meantime, assuming that  
you have demonstrated that you deserve adequate pro-  
tection, what do you say is adequate protection?  
Mr. ...: I will assume for the moment that

both the country and the ...-I am assuming that  
--somebody that the industry is a whole should be pro-  
tected, and the question I now address myself to is:  
How should we judge whether protection is adequate?  
I have not come to the

the ...: to show the ... of the  
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... which are not sufficient to shield a

... rights on the value of the property  
... of the time is being used to render the  
service of the utility to the public, and not  
... and controversy; and their enforce-  
ment deprives the public utility company of its

... of the ...  
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5 "of the property it employs for the convenience  
of the public equal to that generally being made  
at the same time, and in the same region of the  
country, on investments in other ~~business~~ business  
undertakings which are attended by corresponding  
risks and uncertainties; but it has no constitu-  
tional right to profits such as are realized or  
anticipated in highly profitable enterprises or  
speculative ventures. P. 692.

10 6. The return should be reasonably sufficient  
to assure confidence in the financial soundness  
of the utility, and should be adequate, under  
efficient and economical management, to maintain  
its credit, and enable it to raise the money  
15 necessary for the proper discharge of its public  
duties."

That ends that case.

The COMMISSIONER: All that seems very reasonable.

Mr. HEWARD: I submit that is a sound principle,  
My Lord. I continue:

20 " State of Missouri ex rel. Southwestern  
Bell Telephone Company vs. Public Service Commis-  
sion of Missouri, et al., United States Supreme  
Court, No. 158, decided May 21, 1923. 262 U.S.  
Reports, p. 276.

25 In this case it was held inter alia as  
follows:

1. Rates fixed by state authority for a  
public utility corporation must be such as  
will yield a fair return upon the value of its  
property devoted to the public service. P. 287.

30 2. What will amount to a fair return cannot  
be ascertained by valuing the property as of



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and the subject of the report is the same as

of the subject of the report is the same as

at the same time, and in the same region of the

country, an investment in other business

undertakings which are attended by more

than one disadvantage, and in the same

direction, right to credit even as to realized or

realized in many profitable enterprises of

speculative ventures. . . . .

6. The return should be reasonably sufficient

to ensure confidence in the financial management

of the utility, and should be adequate, under

efficient and economical management, to enable

the utility, and enable it to raise the money

necessary for the proper discharge of its public

duties.

7. The utility should be able to pay

the interest on its debt, and to pay

the principal of its debt, and to pay

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"past times without giving consideration to greatly increased costs of labor, supplies, etc., prevailing at the time of the investigation. Id.

3. An honest and intelligent forecast of probably future values is also essential, and this cannot be made if the highly important element of present costs be wholly disregarded. Id.

4. Rates admitting of a possible return of but 5 1-3 per cent, in net profits after allowing for depreciation, on the minimum value of the property of a telephone company, held wholly inadequate, considering the character of the investment and the interest rates then prevailing. P.288.

5. ....

McCardle, et al., vs. Indianapolis Water Company, United States Supreme Court, No. 37, decided November 22, 1926, 272 U.S. Reports, p. 400.

In this case it was held inter alia as follows:

1. In determining the present value of the property of a public utility for rate-making purposes, consideration must be given to prices and wages prevailing at the time of the investigation; and, in the light of all the circumstances, there must be an honest and intelligent forecast as to probable price and wage levels during a reasonable period in the immediate future. P.408.

2. In every confiscation case, the future as well as the present must be regarded. It must





5 "be determined whether the rates complained of are yielding and will yield, over and above the amounts required to pay taxes and proper operating charges, a sum sufficient to constitute just compensation for the use of the property employed to furnish the service; that is, a reasonable rate of return on the value of the property at the time of the investigation and for a reasonable time in the immediate future. P.408."

10 The COMMISSIONER: They seem to define there what a reasonable return is--"something that will yield over and above the amounts required to pay taxes and proper operating charges, a sum sufficient to constitute just compensation for the use of the property employed to furnish the service". That is what the court  
15 apparently held to be a reasonable return.

Mr. HEWARD: Yes, My Lord. That is in the public utility case. I shall deal later with the question whether a reasonable return for a public utility is less than a reasonable return for a manufacturing or an industrial company.

20 The COMMISSIONER: You do not quarrel with the language?

Mr. HEWARD: No.

The COMMISSIONER: A larger return might constitute a reasonable return in the one case than in the other.

25 Mr. HEWARD: Yes, My Lord; I do not quarrel with the language.

The COMMISSIONER: The thing is to find out what is reasonable--in this case, whatever other things, besides those mentioned here, are pertinent to the textile industry.

30 Mr. HEWARD: Yes, My Lord.



whether the rates mentioned of the

and will yield, over and above the

amounts received to pay taxes and proper operating

charges, a sum sufficient to constitute that

provision for the use of the property employed

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The Commission: They seem to define there what

a reasonable return is--something that will yield

over and above the amounts required to pay taxes and

proper operating charges, a sum sufficient to constitute

provision for the use of the property employed

in the business of the property.

apparently held to be a reasonable return.

Mr. Nathan: Yes, by law. That is in the public

utility case, I shall deal later with the question

whether a reasonable return for a public utility is

less than a reasonable return for a manufacturing or

other business.

The Commission: You do not quarrel with the

language?

Mr. Nathan: Yes.

The Commission: A fairer return might be stated

a reasonable return in the one case than in the other.

Mr. Nathan: Yes, by law; I do not quarrel with

the language.

The Commission: The thing is to find out what

is reasonable in this case, without other things

being taken into account, the fact that it is a

public utility.

Mr. Nathan: Yes, by law.

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"3. It is well established that values of utility properties fluctuate, and that owners must bear the decline and are entitled to the increase. P.410.

5 4. The weight to be given to the original and present costs of construction, and other items or classes of evidence, is to be determined in the light of the facts of the case in hand. P.410."

10 The COMMISSIONER: That is another way of putting what you read in the first case. In the first case it is said that costs of reproduction must be given consideration.

Mr. HEWARD: Yes.

15 The COMMISSIONER: Here they re-word it and say that the original and present costs of construction, and other items or classes of evidence, must be determined in the light of the facts of the case in hand. These are matters to be considered; they are not findings.

20 Mr. HEWARD:

25 "5. In this case prices and values have so greatly changed that the amount paid for land in the early years of the enterprise and the cost of plant elements constructed prior to the great rise of prices due to the war do not constitute any real indication of their value at the present time. P.410.

6. ....

7. ....

30 8. The validity of rates fixed for a public utility depends on property value as of the effective date of the order and for a reasonable



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It is well established that value of

utility properties fluctuates, and that owners  
must bear the decline and are entitled to the

increase.

4. The weight to be given to the original

and present extent of construction, and other

items or classes of evidence, is to be determined

in the light of the facts of the case in hand.

ALB.

The result is: That in another way of putting

what you read in the first case. In the first case

it is said that costs of reproduction must be given

consideration.

THE COURT says:

The Court says: Here they re-word it and say

that the original and present costs of construction,

and other items or classes of evidence, must be deter-

mined in the light of the facts of the case in hand.

These two sections to be considered; they are not

discrepant.

MR. BRADY:

23. In this case prices and values have so

greatly changed that the amount paid for land

in the early years of the enterprise and the

cost of first overhead construction prior to the

great rise of prices due to the war is not an

attest any real indication of their value as

the property stands today.

.....

.....

It is stated in the first case that the

value of the property is to be determined

in the light of the facts of the case in hand.

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"thereafter. P.411.

9. While the value of such properties do not vary with a frequent minor fluctuations in the prices of material and labour required to produce them, they are affected by and generally follow the relatively permanent levels and trends of such prices. P.411.

10. ....

11. In valuing the property of a waterworks company for rate making, the value of its water rights should be included, and likewise the "going concern value" of the plant. P.413."

In other words, they will not take it as scrap or salvage or bricks and mortar.

"12. ....

13. ....

14. ....

15. Rates of yield on investments in bonds plus brokerage are substantially less than the rate of return required to constitute just compensation for the use of properties in the public service. P.419."

Then we have another case in the Privy Council which was not a case of rate-fixing, but it has a bearing because it refers to present values. It is the case of the City of Toronto and the Toronto Railway Company. It was decided by the judicial committee of the Privy Council on October 24, 1924, and is reported at the place cited in my factum.

"Upon arbitration as to the value of a street railway being expropriated by a municipality, a fair basis of arriving at the value is to take the cost of reproduction as of the time of



4. With the value of each proportion as not  
very with a fragment minor fluctuations in the  
prices of material and labour required to produce  
them, they are affected by and generally follow  
the relatively permanent levels and trends of

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When we have another case in the City of Toronto  
which was not a case of rate-fixing, but it was a  
bearing because it relates to present values. It is  
the case of the City of Toronto and the Toronto  
Company. It was decided by the Judicial Committee  
of the Privy Council on October 14, 1924, and in  
regard to the place cited in my report.

Upon application as to the value of  
the property, the Court found that the value of the  
property was not to be determined by the value of the  
property at the time of the valuation, but by the value of the  
property at the time of the valuation.

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"taking over and deduct therefrom allowances for depreciation, including obsolescence, obsolescence and deterioration from whatsoever cause."

5 The COMMISSIONER: I remember an arbitration that was held in the west in 1926 over the acquisition of elevator property. It was just after this came up. You will find that case in the Dominion Law Reports. I happened to be on it on the board of arbitration myself, and Mr. Howe, the Minister of Transport, was one of the arbitrators.

10 Mr. HEWARD: In 1926 ?

The COMMISSIONER: Yes. I was chairman of the board. It was a matter of about eleven or twelve million dollars, and I remember we got our principles from this case.

15 Mr. HEWARD: Dominion Law Reports, My Lord ?

The COMMISSIONER: It was published in the Dominion Law Reports some time in 1926 or 1927.

20 Mr. HEWARD: It will be easy to find it. Next we come to the case of The Canada Southern Railway Company, the International Bridge Company (1883) 8 Appeal Cases 723. The Lord Chancellor, the Earl of Selbourne, at page 731, said:

25 "That being so, it seems to their Lordships that it would be a very extraordinary thing indeed, unless the Legislature had expressly said so, to hold that the persons using the bridge could claim a right to take the whole accounts of the company, to dissect their capital account, and to dissect their income account, to allow this item and disallow that, and, after manipulating the accounts in their own way, to ask a Court to say that the persons who have projected such an

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"undertaking as this, who have encountered all the original risks of executing it, who are still subject to the risks which from natural and other causes every such undertaking is subject to, and who may possibly, as in the case alluded to by the Learned Judge in the Court below, the case of Tay Bridge, have the whole thing swept away in a moment, are to be regarded as making unreasonable charges, not because it is otherwise than fair for the railway company using the bridge to pay those charges but because the bridge company gets a dividend which is alleged to amount at the utmost, to 15 per cent. Their Lordships can hardly characterise that argument as anything less than preposterous."

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The COMMISSIONER: That is all one sentence.

Mr. REARD: Yes. The Earl of Melbourne's dissertations were of considerable length.

Mr. McRUM: Those who wrote the Customs Act must have emulated him.

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MR. HEARD: Then, we have the New Brunswick case, my lord, ex parte Moncton T.E. & G. Company Limited --

MR. McRUER: Was the bridge depending on any privileges given to it by a government, or anything of that sort? Did that come up in that?

MR. HEARD: I cannot remember, Mr. McRuier. I just saw the report.

MR. McRUER: It seems to have been an international bridge of some sort.

MR. HEARD: The International Bridge Company and Canada Southern Railway.

THE COMMISSIONER: This was between two companies.

MR. HEARD: It was evidently between a railway company which was using the bridge and --

MR. McRUER: But one was apparently not dependent on the other for its right to exist.

MR. HEARD: I am informed it is a bridge at Niagara Falls.

MR. McRUER: I was wondering what the parallel was between it and the Customs Tariff. You say you cannot exist if you do not get the Customs Tariff.

MR. HEARD: They probably could not exist if they did not get the proper rates to make a reasonable return.

MR. McRUER: From whom?

MR. HEARD: From people using the bridge, the railway company. Then, we have ex parte Moncton T.E. & Gm. Company Limited, New Brunswick Supreme Court, Appeal Division. We find Mr. Justice Grimmer stating at page 1118;





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" It is now definitely settled following the judgment in the Canada S.R. case, supra"-- that is the one I have just cited -- "and Re Mersey Docks & Harbour Board; Toronto v. Toronto R. Co.; C. & G.T.R. Co. v. Wellman, and numerous other decisions in the U.S. Courts that after ascertaining the value of services the cost of reproducing the property used in furnishing the service at present cost of labour and materials less depreciation and not merely the original cost or value of the property at some other date must be considered and is the most satisfactory method of proof of such value, and therefore should be the proper rule to follow in fixing the rate base."

Then, we have Re Western Tolls, 19 Canadian Railway Cases, page 43:

" The contention that rates should be made on the basis of cost plus a fixed percentage to cover overhead or capital charges cannot be sustained nor can effect be given to contentions based upon results obtained by lines in the United States. It is in the public interest that railway tolls should be of such a character as to attract investment and render railway securities marketable. These tolls should be such as to give a fair return to the Railway Company independent of the reserves of liabilities"-- I don't know whether that should be "of" or "or", I will check that, my lord -- "reserves of liabilities of such company."

THE COMMISSIONER: You see, it is in the public



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It is now definitely settled following the

judgment in the Canada C.R. case, supra -- that in

the case I have just cited -- "and no money was a

disputed point; Toronto v. Toronto S. Co.; S. C.

C.T.R. Co. v. Bellman, and numerous other decisions

in the C.R. Courts that after ascertaining the

value of services the cost of services is the

cost of the services and not the cost of the

cost of labor and materials less depreciation

and not merely the original cost or value of the

property at some other date must be considered

and is the most satisfactory method of proof of

such value, and therefore should be the proper

rule to follow in fixing the rate base."

Then, we give the rate base, is the rate base

the rate base:

"The rate base is the value of the property as

of cost plus a fixed amount to be added

overhead or capital charges cannot be included

nor can effect be given to contingent losses and

profits earned by lines in the related lines.

It is in the public interest that a fair value

should be of such a character as to be not in-

vestment and neither railway securities should

also. These rules should be such as to give a

fair value to the railway securities and to the

of the securities in the market."

and the rate base should be such as to give a

fair value to the railway securities and to the

of the securities in the market."

The rate base should be such as to give a

interest there, that railways should continue existing, that is what it means. "Railway tolls should be of such a character as to attract investment". Without investment in these times, at least, you would not have railways at all. Our railways are admittedly in the public interest. You must have railways, so that goes back to what I was saying. The textile industry also is in the public interest in Canada.

MR. McRUER: Of course, the railways give a service that the public otherwise would not have.

THE COMMISSIONER: That is what I am saying.

MR. McRUER: But textile companies do not give a service in that sense.

THE COMMISSIONER: I have told Mr. Howard he will have to argue that later.

MR. HOWARD: I am going to address myself to the general question of whether protection is worth while. That is really what it means.

THE COMMISSIONER: Insofar as this industry.

MR. HOWARD: Insofar as this industry is concerned. Now, my lord, I submit that --

"The principle enunciated and adopted in the foregoing cases in regard to public utilities, namely, the principle that rates fixed must be such as will yield a fair return upon the value of the investment at the time of determination, is applicable with even greater force in the consideration of earnings as an element in the determination of the extent of tariff protection."





THE COMMISSIONER: Just a minute there.

MR. HEWARD: That is found on page 18.

THE COMMISSIONER: Yes, I know.

5 MR. HEWARD: "In the fixing of rates for a public  
utility it is usually a question only of doing  
what is necessary to safeguard the interests of  
an established utility and of the rate-paying  
public. In deciding, however, as to the sufficiency  
or insufficiency of tariff protection an additional  
10 factor enters into the question, namely, the  
encouragement of new investment in the industry  
concerned."

THE COMMISSIONER: You seem to take for granted  
that is a good thing.

15 MR. HEWARD: I do, my lord. I thought that  
Parliament by protecting us for many years had decided  
that was a good thing.

THE COMMISSIONER: You see, the industry concerned  
is the textile industry.

20 MR. HEWARD: Yes.

THE COMMISSIONER: Now, the encouragement of new  
investment in that industry is something that, accord-  
ing to the evidence, you yourselves have not been  
25 encouraging very much.

MR. HEWARD: I don't think you will find any  
attempt to discourage it in the cotton industry, my lord.

THE COMMISSIONER: Well, I am talking of the whole  
industry. That is to say, you do not say that it  
should be the policy of the Government to have all  
30 the factories possible going up in Canada and making



THE COMMISSIONER: I am not sure.

MR. BRYDIE: That is found on page 12.

THE COMMISSIONER: Yes, I know.

MR. BRYDIE: It is the thing of rates for a public

utility it is usually a question only of rate

what is necessary to maintain the interests of

an established utility and of the rate-paying

public. In deciding, however, as to the utility

or insufficiency of tariff protection on established

factor enters into the question, namely, the

encouragement of new investment in the industry

is the

THE COMMISSIONER: You seem to take for granted

that is a good thing.

MR. BRYDIE: I do, my lord. I suggest that

relief by protection as for many years has been

that was a good thing.

THE COMMISSIONER: Now, the industry concerned

is the textile industry.

MR. BRYDIE: Yes.

THE COMMISSIONER: Now, the encouragement of new

investment in that industry is something that is

due to the evidence, for instance, to the fact

encouraging very much.

MR. BRYDIE: I don't think you will find any

evidence in the cotton industry, for instance,

the industry: all, I am talking of the whole

industry. That is to say, you do not say that it

should be the policy of the Government to encourage

the investment in the industry in the cotton and wool

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cotton goods and silk goods.

MR. HEWARD: It just depends, my lord; if they go up to an uneconomical extent it should not be the policy, and I submit --

5 THE COMMISSIONER: But you see you say it should be the policy for your purposes. You say:

"In deciding, however, as to the sufficiency or insufficiency of tariff protection an additional factor enters into the question, namely, the encouragement of new investment in the industry concerned."

10 I think you better reconsider that.

MR. HEWARD: No, my lord -- I beg your pardon.

15 THE COMMISSIONER: For instance, if a tariff is totally prohibitive, as high as any government can go; you have a tariff that nobody can get over at all, the highest possible tariff, would that be a good thing to do just because it would encourage others to come in?

20 MR. HEWARD: No, my lord.

THE COMMISSIONER: That is what new investment must mean.

25 MR. HEWARD: I think our idea of an adequate tariff is one which puts us on an equal basis; by an equal basis I mean entitles us to compete on an equal footing, and still make a reasonable profit.

30 THE COMMISSIONER: I know, I understand all that. I say when you say here the tariff should go further than that and should have the effect of encouraging new industry -- encouraging new investment in the tax-



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tile industry it strikes me you are going too far.

MR. HEWARD: I don't think it would be a proper point of view to protect only those that are in existence.

5 THE COMMISSIONER: Should you keep on protecting until you get into the country all the factories you can get? I do not really think so.

MR. HEWARD: All the factories that are economically possible.

MR. McRUER: Who is to decide that?

10 THE COMMISSIONER: We have a lot of evidence here. Take, for instance, in silk where the Association in question thought they had too much silk already and that further investments should be discouraged in that industry.

15 MR. HEWARD: Of course, it is a thing which cures itself because if there are too many some of them are going out of the picture.

THE COMMISSIONER: Yes.

20 MR. McRUER: Wouldn't there be a happy medium then where the tariff might save you from going out of the picture?

MR. HEWARD: I don't think the tariff should be designed simply --

25 THE COMMISSIONER: Perhaps you mean that in the case of your particular company. You are not afraid of new ventures.

30 MR. HEWARD: We would be afraid of new ventures if the prices got -- I do not ask for a tariff that will permit any company to come in.



It is impossible to answer me you are wrong for that.

Mr. Brady: I don't think it would be a good idea

that would be a good idea, no more, no more.

until you get into the country, all the time you are

Mr. Brady: I don't think it would be a good idea

Mr. Brady: I don't think it would be a good idea

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Mr. Brady: I don't think it would be a good idea

THE COMMISSIONER: I am just saying perhaps you should reconsider what you are putting forward here.

MR. HEWARD: I will think it over carefully, my lord, but it seems to me --

5 THE COMMISSIONER: You are talking of the position to-day in Canada; that is what we are talking about, and having our eyes on the future. You say that the tariff should be so that it would encourage new investment in Canada in the textile industry. If you want  
10 to take that responsibility, alright.

MR. HEWARD: Yes, I am taking that responsibility, my lord. I think the ideal thing for this country is to have it producing -- that all the goods that it needs are produced here by its own labour.

15 THE COMMISSIONER: All the goods it needs?

MR. HEWARD: All the goods it needs.

THE COMMISSIONER: I suppose that would apply to every other  
/ country, too.

MR. HEWARD: It might.

20 THE COMMISSIONER: We would all be living in a hot house.

MR. HEWARD: How could our exporters then compete on the export market in the world?

25 THE COMMISSIONER: I really think that is not consistent with what you have been saying all along, that the measure of protection you want is as much as will afford you reasonable protection in our own market.

30 MR. HEWARD: In our own market.

THE COMMISSIONER: Having regard to the costs of



but it seems to me --

to have that responsibility, with me.

and the proposed here by the new law.

THE PROPOSAL: If the case is really

the case is really

the case is really

on the export market in the world?

almost all what you have been saying all along,

the measure of protection you want is not a

will allow you to receive protection in one way

production.

MR. HEWARD: Having regard to the costs of production and a reasonable profit.

THE COMMISSIONER: That is a different thing.

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MR. HEWARD: I am looking at this thing from the point of view not of one company who perhaps might be anxious to keep out all competitors, even domestic or otherwise, but I am looking at it in the light of the theory of protection that the avowed policy of the tariff, or one of the objects of the tariff, is to promote employment of labour in this country.

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THE COMMISSIONER: Yes, I know, but that must be done by reasonable means.

MR. HEWARD: I did not get that.

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THE COMMISSIONER: That must be done by reasonable means. You might have a whole lot of other factories coming in here and taking some of your employees away from you, and also would lessen your business.

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MR. HEWARD: All we are asking for is to be able to compete on an equal footing with the others; if too many came in that would hurt us.

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THE COMMISSIONER: Well, alright; your company may look at it that way, but I was pointing out that, for instance, in the evidence the Silk Association does not look at it that way at all.

MR. HEWARD: My lord, I hold no brief for them.

THE COMMISSIONER: No, I am just saying that; if you mean by this you are speaking for the whole industry --

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MR. HOWARD: I am speaking for the whole industry. I am looking at it from the point of view of what is the proper theory of the adequacy of protection.

5 MR. McLELLAN: How could a tariff offer such protection as will enable those proposing to invest new capital in the industry to obtain a fair rate of earnings on the amount of capital which is necessary at that time to purchase the assets?

10 THE COMMISSIONER: You would have to give more than a tariff, I think.

MR. McLELLAN: You would need to subsidize them indefinitely. I cannot see how you can guarantee that.

15 MR. HOWARD: Of course, what I mean is this, my lord, that you cannot guarantee -- nobody can guarantee that any particular industry will have a reasonable return but I think conditions should be such that they will be put in the same position as industry generally, that if they are well managed, and if times are good they should be in a position to operate and get a reasonable return. In other words it is simply a question, it seems to me, when we are  
20 looking at it from the point of view of the adequacy of protection, of whether their manufacturing costs -- whether the tariff is sufficient to protect them against difference in costs of production, and if that is done then I don't think that the tariff has to assume -- that the protection has to assume any more responsibility for them. It must  
25 not guarantee them, naturally, any return. I just simply put them in a position that, if they are  
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properly managed, they can earn a reasonable return.

THE COMMISSIONER: If you stopped there I would understand it better, but you do not stop there. You say there is an additional factor, and that is the encouragement of new investment.

MR. MERCER: And at the foot of the next paragraph.

THE COMMISSIONER: You keep right on.

MR. MERCER: You go on with the same statement.

MR. HOWARD: What I submit is that tariff protection is not only intended to ensure the survival of those engaged in the industry now, but to procure the establishment of new industry, and you have got to encourage capital to do that. Supposing a person

coming along and wanting to establish a textile mill in the country saw that there was a considerable domestic market, but that in order to put up the mill he must buy his property at a certain price, that it would cost him so much at to-day's prices.

Unless he knows that he gets sufficient protection from outside competition to enable him to earn a reasonable return on the property which he is going to buy for the purpose of establishing that industry he is not going to invest, if he is a wise and prudent man. Now--

MR. MERCER: Do we need more cotton industries in Canada now, or do we need to keep the tariff at a level that would encourage other ones to come in?

MR. HOWARD: I think we need anything which would give us more employment here at home.



It was stopped there I would

understand it better, but you do not stop there. You

say there is an additional factor, and that is the

the same thing.

Q. Now, and at the foot of the next paragraph.

A. Now, you keep right on.

Q. Now, you go on with the same statement.

A. Now, what I submit is that tariff protection

is not only intended to ensure the survival of those

engaged in the industry now, but to procure the

establishment of new industry, and you have got to

encourage capital to do that. Encouraging capital

coming along and wanting to establish a textile

mill in this country now that there was a considerable

domestic market, but that is not to put up the

mill he must pay his property, at a certain price,

that it would cost him as much as to-day's price.

Unless he knows that he gets sufficient protection

from outside competition to enable him to earn a

reasonable return on the property which he is going

to pay for the purpose of establishing that industry

he is not going to invest, is he is a wise man

and

the same thing.

Q. Now, or do we need to keep the tariff as a

factor?

A. I think it is a factor in the same way.

Q. Now, is there any other factor?

A. I think that is all.

5 THE COMMISSIONER: I think that is a very pertinent question. For instance, there is still a certain amount of the Canadian market that is filled by importations in cottons, more in woollens and less in hosiery, for instance. Now, do you think that exists because we have not got enough of the home industry?

MR. HEWARD: Do I think --

10 THE COMMISSIONER: I say, for instance, there is a portion of the cotton field in Canada which is occupied by importations.

MR. HEWARD: Yes.

15 THE COMMISSIONER: And a small portion of the full fashioned hosiery is occupied by importations, a very small portion by importations, and a large portion of the woollens is occupied by importations. Now, do you think that is due, in any degree, to the fact that we have not enough woollen factories in this country, and enough cotton factories and enough silk factories?

20 MR. HEWARD: It may be due to the fact that those that are here cannot operate at a profit, because they are losing money.

25 THE COMMISSIONER: That is another question, Mr. Heward; that may be so. I am not saying that, but I say is it in any degree attributable to the fact that we have not got enough cotton factories, or have not got enough woollen factories? You are talking about new investment coming into this industry

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and new woollen factories going up, new cotton  
factories going up, and new silk factories going up.  
Do you say we should have a tariff sufficiently high  
to see that is done? Do you say that to-day the  
reason why our home industry has not got 100% of  
the home market is because, among other things,  
we have not got enough factories?

MR. HEARD: I have not considered that question.

THE COMMISSIONER: If you did I would be very much  
surprised.

MR. HEARD: Because it is probably due to the  
fact that on certain lines of textiles the cost of  
production in the other countries is lower.

MR. McWILLER: The brief is being submitted as of  
to-day, and one of the contentions that is put forward  
is that the tariff to-day should be sufficient to  
encourage the establishment of new undertakings in  
the industry. Now, you may be contending it is  
not high enough, that it ought to be higher, or  
that it is high enough now for that purpose. I don't  
know which, but this contention is made as of to-day  
that we seem to need some more industries in here.

MR. HEARD: I think we do. I submit we have lots  
of people unemployed here who would be beneficially  
employed if we could establish these other industries,  
and I think another thing, my lord, from the point of  
view --

THE COMMISSIONER: We are not going outside the  
textile industry.



and the western boundary of the land.

There is also a small tract of land in the

in the north-west corner of the land.

to see that is done? Do you say that 10-day the

reason why our home industry has not got 100% of

the market share is because of the tariff?

we have not got enough factories?

Mr. H. H. H. I have not considered that question.

The question is: If you did I would be very much

interested.

Mr. H. H. H. I think it is possible that in the

fact that on certain lines of business the cost of

production in the other countries is lower.

Mr. H. H. H. The point is being established as of

to-day, and one of the considerations that is the factor

is that the tariff to-day should be sufficient to

encourage the establishment of new industries in

the industry. Now, you can be sure that it is

not high enough, that it ought to be higher, or

that it is high enough now for that purpose.

Now, which, but that question is one of to-day

and we seem to need some more industries in here.

Mr. H. H. H. I think we do. I think we have some

of the industries that we need in here.

and it is not a question of how many we have

and it is not a question of how many we have

and it is not a question of how many we have

and it is not a question of how many we have

and it is not a question of how many we have

MR. HEWARD: No.

THE COMMISSIONER: You mean other factories.

MR. HEWARD: Other companies in the industry.

THE COMMISSIONER: I just want to make sure.

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MR. HEWARD: I have always taken it for granted -- perhaps I have assumed too much -- that one of the objects, the prime motive and ultimate purpose of tariff protection was to encourage the establishment and development of an industry in the home country.

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THE COMMISSIONER: Only insofar as it is better for that home country to have the industry than not to have it. The fact of having the industry, in itself, does not mean much to the country as a whole. It depends on what good that industry is doing to the country, to the community.

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MR. HEWARD: Through employing labour and buying supplies.

THE COMMISSIONER: Yes.

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MR. HEWARD: I thought that had been fully dealt with for the industry as a whole by my learned friend, Mr. Kellock. I was not going to deal with it.

THE COMMISSIONER: Well, that doesn't prevent you. I told you a while ago what I would like you to do.

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MR. HEWARD: I will be glad to do it.

THE COMMISSIONER: Because you are speaking for one of the important factors in this industry.

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MR. HEWARD: I will prepare on that point and discuss it later. My assumption was -- assuming that I am right, my lord, that one of the purposes of



Mr. Brydie: Other companies in the industry.

Mr. Brydie: I just want to make sure.

Mr. Brydie: I have always been in the industry.

Mr. Brydie: I have always been in the industry.

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Mr. Brydie: I have always been in the industry.

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Mr. Brydie: I have always been in the industry.

protection is to encourage the establishment of  
an industry, and perhaps the reason why I am assuming  
that is that protection has been afforded, and is being  
afforded, to the cotton textile industry, and that has  
been the decision of the country over a term of years.

THE COMMISSIONER: I suppose among your other  
reasons now you might plausibly argue one of the  
reasons, among others, why this industry should  
continue to be protected is that of the vested rights,  
that you have grown up under protection.

MR. HEWARD: If we no longer needed protection  
I would not think we had a vested right to it.

THE COMMISSIONER: You are not saying that.

MR. HEWARD: I say we do need it.

THE COMMISSIONER: I say one of the reasons you  
no doubt would argue you should have it is because  
you have been induced to invest.

MR. HEWARD: We have been induced to invest, and have  
acquired an investment of considerable value, and if  
we are not protected that investment will be lost  
to us except as scrap. I have assumed that was one  
of the ultimate purposes of the tariff, to encourage  
any industry which it is protecting to expand and  
give more employment to the country, and buy more  
supplies, and the other advantages which the existence  
of an industry in any community, or country, implies.

THE COMMISSIONER: If it was as simple as all  
that all you have to do is impose a Customs Tariff  
which is <sup>a</sup> prohibition on the importation of all



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textiles into the country, and you would have it.

MR. HEWARD: I don't think that would be healthy,  
my lord.

THE COMMISSIONER: This country has not done that  
yet.

MR. HEWARD: I don't think it would be healthy.

THE COMMISSIONER: It would get to the 100%, to  
what you seem to consider a desirable thing.

MR. HEWARD: No, I think to keep the existing  
companies healthy and efficient there must be the  
threat of new companies entering the field.

THE COMMISSIONER: If the importations of textiles  
were totally prohibited then you would have that  
100% protection, and then you would have --

MR. HEWARD: I do not ask for that 100%.

THE COMMISSIONER: You would not then have that  
fear hanging over you.

MR. HEWARD: I do not ask for 100% protection  
that would entirely eliminate outside competition.  
I ask to be put on an equal footing, including in  
that, in the sense of an equal footing, the earning  
of a reasonable profit.

THE COMMISSIONER: Yes, I quite understand that.

MR. MCURR: Can you not keep the industry healthy  
by the threat of outside competition rather than  
by the threat of new industries coming into the  
field?

MR. HEWARD: Well, you have both with a properly  
levelled tariff.



1917

textiles into the country, and you would have it.

MR. BRIDIE: I don't think that would be healthy.

MR. BRIDIE:

MR. BRIDIE: I don't think it would be healthy.

MR. BRIDIE: It would not be the 100%.

MR. BRIDIE: I would not be a healthy one.

MR. BRIDIE: No, I think to keep the existing

companies healthy and efficient there must be the

same as the existing situation.

MR. BRIDIE: If the importation of textiles

were totally prohibited then you would have that

100% protection, and then you would have --

MR. BRIDIE: I do not see for that 100%.

MR. BRIDIE: You would not then have that

100% protection.

MR. BRIDIE: I do not see for 100% protection

that would entirely eliminate textile competition.

I ask to be put on an equal footing, including in

that, in the sense of an equal footing, the earnings

of a reasonable profit.

MR. BRIDIE: Yes, I quite understand that.

MR. BRIDIE: How can you not keep the industry healthy

at the point of excessive competition rather than

at the point of a healthy competition into the

future.

MR. BRIDIE: I do not see how you can keep the industry healthy

at the point of a healthy competition.

MR. McHUR: If the tariff was low enough you would not have the threat of new industries coming into the field. They would say there isn't enough room in the field for us. You would have that healthy condition together with the healthful atmosphere from a little foreign competition.

MR. HEARD: The question is whether it is healthier to have competition under those conditions from ourselves, or from somebody else. I do not mean "ourselves" in the sense of the industry, but from Canada, or somewhere else. So I do then submit, my lord, it is one of the ultimate purposes -- assuming that tariff protection -- let us put it this way, assuming that the country has decided that some kind of protection, that protection is necessary for the textile industry, that they want to have the textile industry here, that it is a good industry for the country; assuming that it is a good industry for the country then I say that the protection should be not only for those that are existing but should encourage the development of the industry in Canada. Why should those who are already here be granted the right, the sole right to the field? We do not ask that as far as tariff protection is concerned, and if I am right in that assumption --

THE COMMISSIONER: Apparently the founders of the Dominion Textile Company thought in their day there were too many in the field because they took steps to eliminate fourx, or got them together



1914

... at the time of the ...  
... have the threat of new industries coming  
into the field. They would say there isn't enough  
... in the field ...  
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... from a little foreign competition.  
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... have competition under those conditions  
from ourselves, or from somebody else. I do not know  
"ourselves" in the sense of the industry, but from  
... or somewhere else. So I do not know.  
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this way, assuming that the country has decided  
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necessary for the textile industry, they may want  
to have the textile industry here, that it is a good  
industry for the country; assuming that it is a good  
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protection should be not only for those that are  
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... already have been granted the right, the right to  
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protection is concerned, and if I am right in that  
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at that time.

MR. HEWARD: At that time they thought that the field was over occupied, the production was not reduced --

5 THE COMMISSIONER: One of the things you give, in talking of that company at its foundation, as an intangible is the doing away with excessive competition.

MR. HEWARD: Excessive competition, but you must remember, my lord, that the records show that production was not reduced in Canada.

10 THE COMMISSIONER: But you talk of excessive competition.

MR. HEWARD: Oh yes, excessive competition, and there can be an unhealthy competition which is bad for any industry, and therefore if the protection was put so high --

15 THE COMMISSIONER: And I have been told, too, it is bad for the consuming public.

MR. HEWARD: It is bad for the consuming public.

20 THE COMMISSIONER: If you are going to have a tariff so high that everybody would be coming in and building factories you are going to get into that position.

MR. HEWARD: Going to get into the position of multiplication of overheads and so forth.

25 THE COMMISSIONER: Certainly, that is a thing that has to be borne in mind.

MR. HEWARD: Then, I submit that just simply saying we are entitled to a fair return on our invest-





ment because we have hung on to our investment and it has increased does not mean we should not be entitled to a fair return on the value of the investment. Commission Counsel, in his own argument some time ago, contended that the rule adopted in regard to public utilities that the earnings should be considered in relation to the value of the investment should not be applied in determining whether or not the earnings of the tariff protected industry are reasonable --

THE COMMISSIONER: Are you reading that?

MR. HEWARD: In some notes I have. I just made a note. It was an oral contention of my learned friend.

THE COMMISSIONER: What is it?

MR. HEWARD: He contended that the rule adopted in regard to public utilities that earnings should be considered in relation to the value of the investment should not be applied in determining whether or not the earnings of a tariff protected industry are reasonable. His contention was that the public utility is giving a public service and that, on the other hand, the protected industry is given by the government a privilege.

THE COMMISSIONER: I think thought that it only gets that privilege in return for a service, real or supposed, which it is rendering to the country.

MR. HEWARD: That is what I was going to say.

THE COMMISSIONER: That is why I say you must show



1908

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what the service is.

MR. HEWARD: I submit that one of the services it renders is the very important service of providing employment in the country, and in another respect --

5 THE COMMISSIONER: I say that is always before it.

MR. HEWARD: And in another respect I think his contention is unsound in that it implies that the public utility is not being given any privilege. Public utilities are frequently the recipients of government privileges such as the exclusive right to use the street or highways, or rights to operate a monopoly in the district --

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THE COMMISSIONER: They expropriate properties too.

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MR. HEWARD: They have the right to expropriate properties. They are given very extensive privileges.

MR. McRUER: But you would not get your electric light if you did not have the public utility, but we would get our textiles if we did not have that tariff.

20

MR. HEWARD: Yes, but you might not get your employment if you didn't have the textile industry. All I say is one of the services which we are giving to the country is the supplying of employment, the furnishing of employment.

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THE COMMISSIONER: Then it must appear that not only do you employ a certain number of men and women but that you employ them under fit and proper conditions and give them proper wages.

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MR. HEWARD: Yes, my lord. In the case of our company my partner, Mr. Ballantyne, is going to address



THE CHARTER OF THE PORT OF TORONTO

AND THE ACTS RELATIVE THEREOF

AS PASSED BY THE PARLIAMENT OF CANADA

IN THE TWENTY-NINTH YEAR OF THE REIGN OF HER MAJESTY THE QUEEN

IN THE FIRST YEAR OF THE REIGN OF HER MAJESTY THE QUEEN

IN THE SECOND YEAR OF THE REIGN OF HER MAJESTY THE QUEEN

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IN THE TWENTY-FIFTH YEAR OF THE REIGN OF HER MAJESTY THE QUEEN

himself to that subject.

MR. McNUER: A public utility gives employment as well.

5 MR. HEARD: Another advantage which the textile industry gives -- and I will develop this further at a later point -- is that it, in turn, provides a market. It buys a great many commodities, a great many supplies, power and coal and oil and equipment, and its factories are built. It uses railroads for 10 its supplies, for its raw materials and for its finished product, and it pays taxes and adds to the exchequer of the country. Mr. Gordon has just supplied me with three and a half foolscap sheets of paper in which, closely typed, are the names of the various 15 companies and suppliers in Canada from whom the company buys supplies and necessities of all kinds.

THE COMMISSIONER: That is all to the good. You might make that part of --

20 MR. HEARD: I see that the number of firm names is 507. I will have the thing totalled up.

THE COMMISSIONER: If later on you act on the suggestion I threw out to you, and show me reasons why you are performing a public service beginning 25 with employment, and so on and so on, you can use that.

MR. HEARD: I will address myself to that subject.

THE COMMISSIONER: You can just make that part of your argument.

30 MR. HEARD: I will make that part of it because



1911

Statement of Mr. Robert Beydie

in relation to the proposed

Page 1

Mr. Beydie: Another advantage with the textile

industry given -- and I will develop this further

at a later point -- is that it, in turn, provides

a market. It buys a great many commodities, a great

many supplies, power and coal and oil and so on, and

and its purchases are varied. It is a real market for

the country for its raw materials and for its

finished products, and it gives value and adds to the

output of the country. It is a real market for the

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5 it is not quite in final shape there. I will get  
the figures totalled.. So I say that distinction  
made by my learned friend, as between a public utility  
and a tariff protected industry, is not sound because  
I think that both of them render services and both of  
them have privileges given them in consideration of  
rendering that service.

10 Now, I do submit, however, that there is this dis-  
tinction between them that -- and I am now at page 18  
of my brief --

15 " In applying, however, to the matter of tariff  
protection the principles adopted in regard to  
earnings of public utilities, it must be remembered  
that a fair rate of return for a public utility  
would not necessarily be a fair rate for an under-  
taking engaged in an industry requiring protection,  
such as the textile industry. A public utility  
usually operates in a non-competitive market;  
20 such as a telephone company, a street railway company,  
an electric light company. They usually occupy a  
non-competitive market because they cannot both  
occupy the streets at the same time, and they cannot  
both put poles on them, and so forth.

25 "The textile manufacturer, however, must operate  
in a competitive market. In fact, one of the  
purposes of tariff protection", as I have said  
before I have assumed that one of the purposes is

30 "to encourage the establishment of new undertakings  
in the industry and this creates domestic com-  
petition".



The first part of the report deals with the general situation of the company. It is a very important part of the report and should be read carefully. The second part of the report deals with the financial results of the company. It is also a very important part of the report and should be read carefully. The third part of the report deals with the operational results of the company. It is also a very important part of the report and should be read carefully. The fourth part of the report deals with the future prospects of the company. It is also a very important part of the report and should be read carefully.

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THE COMMISSIONER: Then, you see, your argument followed out logically would mean that all of you, you and your competitors must all get higher earnings just because you are competing with each other. That is, we cannot take one company and put it aside and say we will let it earn higher earnings because it has competitors.

MR. HEWARD: No, you are entitled to the earnings which are commensurate with the risk entailed in competitive industry; that is all I say. One of the risks in a protected industry is, of course, the same risk that was signallized in the bridge case, that this whole industry may be swept away if the protection is removed or reduced.

MR. McRUER: You have reached the limit of the circumference now.

MR. HEWARD: I don't think that is arguing in a circle.

THE COMMISSIONER: That is to say, Parliament to-day should give it to-day a very high rate of protection because another Parliament may lower it.

MR. HEWARD: That is ~~the~~ one of the unfortunate results of the protection, the changes in the tariff, and it is very hard to get capital invested in a protected industry because they don't know how long that capital will be protected. That is the situation looking at it from a practical point of view.

THE COMMISSIONER: I think probably what you mean is that there should be stability.



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is that there should be stability.

looking at it from a practical point of view.

that capital will be protected. That is the object.

to be able to pay out the money that is now being

and it is very hard to get capital invested

results of the investment, the object is to be able to

the object is to be able to pay out the money that is now being

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The object is to be able to pay out the money that is now being

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MR. HEWARD: Stability, that is all. I think there should be stability, a ratio of stability.

MR. McRURER: I can quite agree with my friend on that if it is stabilized at a sufficiently low level.

5 MR. HEWARD: I don't know what you mean by a low level. Perhaps your ideas may not coincide with mine or they may coincide as to what is a reasonable return. I say they should be stabilized at a level sufficient to give a reasonable return, and, as I pointed out in my brief --

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"It is obvious that the existence of competition and the other hazards inherent in a manufacturing industry greatly increase the risks as compared with non-competitive public utilities. As the risks are greater than in the case of a public utility, the return on the value of the investment should therefore be higher."

15

I think that only follows along, that if I have a monopoly, if I am sure of my market, if I am sure of my market I do not need to be -- I am not subject to the same risks, and therefore I do not need as high returns.

20

MR. McRURER: Then, as far as those companies that are carrying on in Canada with a monopoly that would, in your opinion, apply to them.

25

MR. HEWARD: That are guaranteed a monopoly?

MR. McRURER: Well, that have a monopoly now. We have only one rayon yarn manufacturing company in Canada so their return should be lower than yours.

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1967

Mr. [Name]: I think, [Name], that is all. I think

there should be a [Name], a [Name] of [Name].

Mr. [Name]: I am sure [Name] of [Name] is

that it is [Name] at a [Name] [Name] [Name].

Mr. [Name]: I don't know what you mean by a [Name]

level. [Name] your [Name] [Name] [Name] [Name]

line or they may [Name] as to what is a [Name] [Name]

return. I say they should be [Name] at a [Name]

[Name] [Name] [Name] [Name] [Name] [Name]

as I pointed out to my [Name] -

"It is [Name] that the [Name] of [Name]

and the [Name] [Name] [Name] in a [Name] [Name]

[Name] [Name] [Name] [Name] [Name] [Name]

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[Name] [Name] [Name] [Name] [Name] [Name]

[Name] [Name] [Name] [Name] [Name] [Name]

[Name] [Name] [Name] [Name] [Name] [Name]

I think [Name] [Name] [Name] [Name] [Name] [Name]

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MR. HEWARD: If it is guaranteed a monopoly?

MR. McRUR: We haven't guaranteed it.

MR. HEWARD: I don't see just because they

happen to be there -- when I say that a public utility

5 has a monopoly I mean it has a guaranteed monopoly.

There is nothing to prevent some other company than  
Courtaulds coming in and manufacturing viscose yarns,  
or some other company than Celanese coming in and  
manufacturing Celanese yarns, if there is sufficient  
10 inducement to them to do so.

MR. McRUR: If you get the tariff low enough  
they won't want to do it and then they would have a  
monopoly and they could get along on a lower price,  
a lower return.

15 THE COMMISSIONER: We will take a few moments.

-- The Commission adjourned for a short recess.

-- On Resuming.

MR. HEWARD: Now,

20 "In examining from the point of view of tariff  
protection into the earnings and investment of  
an industry already established I submit the  
earnings of that industry in the immediate past  
and at the time of examination and the probable  
earnings in the near future must be considered  
25 in relation to the value of the investment at  
the time of investigation."

That is one reason why I picked out in all these  
statements the last ten years. I thought it was a  
30 very fair period to pick out. It is the comparatively  
recent past, and it is a representative past in that



Q. Now it is guaranteed a monopoly?

A. Now it is guaranteed it.

Q. Now I don't see that because they

begin to be there -- when I say that a public utility

has a monopoly I mean it has a guaranteed monopoly.

There is nothing to prevent some other company from

entering the field and competing with the

or some other company than the one in the

monopolizing business, if there is sufficient

incentive to them to do so.

A. Now, if you get the tariff low enough

they won't want to do it and then they will have a

monopoly and they will get along on a lower price.

A. Lower price.

Q. Now, if we will take a few moments,

-- The Commission is formed for a short period.

-- in the future.

In examining from the point of view of the

position into the various industries of

an industry already established I think the

existence of that industry is not a sufficient

and at the time of examination and the

examine in the near future must be considered

in relation to the value of the investment at

the time of investment.

That is one reason why I think of it in this

statement the last ten years. I think it was a

very little period to pick out. It is the opportunity

to get out, and it is a representative part in that

it contains partly a good period and partly the lean years. I submit--

5 "It is obvious that it is the present value of the investment in a public service or in an industry which should be considered and not the cost thereof, when it is remembered that a rule must work both ways. If for instance, owing to mistakes in judgment or to market conditions or other causes, the value of a property representing an investment in a public service whose rates are to be established, or in 10 an industry whose tariff protection is to be fixed, was worth less than that property cost at the outset, the company would not be entitled 15 to a rate nor the industry to tariff protection based on the original cost."

In other words, as the cases which I have recited in regard to public utilities have pointed out, the utility must suffer from a loss, a permanent 20 loss in values and is entitled to the benefit of a permanent rise in values. I submit it is a similar situation in regard to protection of an industry because that is what a company -- assuming that the industry is one which the country wants to protect 25 and wants to encourage -- then that is what would have to be paid for any necessary new plant and equipment which was to be installed at the time of determination. At the present time, for instance, assuming -- and I am now assuming that the country 30



it contains partly a good period and partly the

lean years. I submit--

It is obvious that it is the present value of

the investment in a public service or in a

industry which should be considered and not

the cost thereof, when it is remembered that a

cost which may be high, is not

owing to risks in payment or to a

condition of other services, the value of a

property representing an investment in a public

service should be taken into consideration, or in

an industry where tariff protection is to be

placed, the value of the property should be

at the outset, the company would not be entitled

to a rate for the industry to tariff protection

based on the original cost.

In other words, on the basis which I have referred

to in regard to public utilities have pointed out,

the utility must suffer from a loss, a permanent

loss in value and is entitled to the benefit of a

permanent value in value. I submit it is a

situation is a result of protection of an industry

which is a result of a tariff and a result of a

tariff is one which the country needs to protect

and tends to encourage -- then that is what we

have to be told for the necessary part of it and

equipment which was to be used at the time of

the present time, the

meaning -- and I am not sure that the country

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has decided that tariff protection for the textile industry is desirable, and that it wants -- and that one of the purposes of that protection is to encourage the establishment and the development of that industry in Canada, not allow it to be static but to be progressive, then I say the value of what it would cost to acquire the necessary additional plant for proper expansion is an important element, and you have to apply that not only to the existing part of the industry -- not only to the part of the industry which is being installed at the time of the increase, the increased part, but also to the existing part of the industry; that is, the companies or persons engaged in the protected industry who are fortunate enough to have acquired the property many years ago at a value less than it is to-day are entitled to a reasonable return on the value of the investment as it is to-day. That is my contention, assuming that it is the desired policy of the country to protect that industry.

(page 17610<sup>5</sup> follows)



has decided that tariff protection for the textile  
industry is desirable, and that it wants -- one  
that one of the purposes of that protection is to  
encourage the establishment and the development  
of the industry in Canada, not that it is to be  
static but to be progressive, then I say the value  
of what it would cost to produce the necessary  
material is not the same as the value of the material  
itself, and you have to say that not only to  
the existing cost of the industry -- not only to the  
cost of the industry itself in being installed at  
the time of the increase, the increased cost, but  
also to the existing cost of the industry; that is,  
the expenses or losses incurred in the past  
industry who are not to be taken to have occurred  
the industry may have lost a value less than it  
is today are entitled to a reasonable return on  
the value of the investment as it is today.  
That is my conclusion, namely that it is the  
general policy of the country to protect the industry

(page 17 of 18)

And now I submit, my lord, that it is immaterial whether the value of the property representing the investment may have been increased beyond its original value by earnings plowed back into the business or by natural increases in the value of such assets, or by both.

Dealing first with earnings plowed back into the business I submit that these should be included in computing the value of the investment. If, instead of reinvesting these earnings the company had distributed them to the shareholders and had then added to the assets of the Company by the expenditure of an equivalent amount of money acquired by the issue of additional securities, the value given by such expenditure must of course be included in ascertaining the value of the company's assets. There is no sound reason for distinguishing between moneys obtained from outside subscribers and those obtained by withholding them from the shareholders. When I say "withholding them" I mean withholding them in the sense that they have been plowed back and now as I said, my lord, here:

"Even if excessive earnings in the past had been plowed back into the value of the property ....."

And I submit in the case of my clients, the Dominion Textile Company,



and now I submit, my lord, that it is immaterial

whether the value of the property representing the  
investment may have been increased beyond its original  
value by earnings placed back into the business or by  
natural increases in the value of such assets, or by

having first with earnings placed back into the

business I submit that there should be included in  
computing the value of the investment. It, however

of relevance, these earnings the company had dis-  
tributed them to the shareholders.

to the assets of the company or the shareholders  
of an equivalent amount of money, resulting by the issue

of additional securities, the value given by such  
contributions must of course be included in computing  
the value of the corporate assets. There is no doubt

as to the distinction between money placed  
in the subsidiaries and funds obtained by borrowing;  
the former are assets, the latter are liabilities.

When I speak of including them in the assets that they  
have been placed back and as I said, my lord,

"When it excessive earnings in the past had

been placed back into the value of the

property ....."

And I submit in the case of my clients, the Dominion

Textile Company,

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5 "...the record shows clearly that the earnings have not been excessive - a point which will be discussed more fully at a later part of this Factum - these earnings should not be excluded in determining the value of the investment. Tariff making is not a question of rewarding or punishing former investors in the industry for their administration. It is intended to permit and procure the establishment, continuation and development of industry and to give employment, and this logically and properly involves a reasonable return on the value of the investment as it exists at the time of termination."

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15 Now, my friend Mr. McRuer, at page 180 of his Brief and in his argument has contended that a large part of the invested capital is not capital invested by investors but capital which has been invested by consumers, this being the term by which my friend seeks to describe the earnings which have been left in the business, and he contends that the earnings so left in the business and added to the capital should not be allowed to earn any further revenue for the industry. Now, at first I thought from some of my friends' statements that he meant that any earnings which were not distributed to the shareholders but are left in the business, whether they be part of a reasonable return on the investment or not, should be considered as invested by the consumers, and

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"...the record shows clearly that the earnings  
have not been excessive - a point which will  
be discussed more fully at a later part of this  
lecture - these earnings should not be excluded  
in determining the value of the investment.

Profit making is not a question of rewarding  
or punishing former investors in the industry.

Profit and income are not the same thing, and  
and development of industry and to give  
more, and this logically and naturally involves  
a responsible return on the value of the invest-  
ment as it exists at the time of investment.

Now, my friend Mr. Rogers, at page 100 of his book  
and in his statement has said that a return  
of the invested capital is not an ideal invested  
investor but capital which has been invested by

consequence, this being the term by which my friend  
seems to describe the earnings which he has seen lost  
in the business, and he concludes that the earnings

so lost in the business and added to the capital and  
not be added to even my friend's income for the  
industry. Now, at first I thought from some

of my friend's statements that he meant that the  
earnings which were not distributed to the shareholders  
but are left in the business, whether they be paid

of a responsible return on the investment or not,  
should be considered as invested by the company, and

5 therefore not entitled to earn anything for the investor but that has proved not to be the case because it has now been made clear during the course of Mr. Kellock's argument that my friend Mr. McRuer did not intend to make that contention but that he had reference only to earnings in excess of a reasonable return which had been left in the business.

MR. McRUER: I said that in my brief.

10 MR. HEWARD: Well, I thought you had in the brief and then when the argument started I thought you meant something else, but then we cleared that up and I think we understand one another on that now.

"It is submitted....."

15 MR. McRUER: At page 117 of my brief I made it quite clear at the opening of this paragraph.

MR. HEWARD: I think it is quite cleared up now. Mr. Kellock and you discussed that at some considerable length and I think it is made quite clear my friend 20 only intends to refer to earnings in excess of a reasonable return.

Now, I submit my lord, ---

25 THE COMMISSIONER: Nobody has yet been able to find very accurately what a reasonable return is.

MR. HEWARD: That is one of the points- I---

MR. McRUER: According to my objection, right or wrong, the investors in this Company have received 30 98.4% on the money that they invested.

THE COMMISSIONER: You mean the original investors?



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therefore not entitled to earn anything for the investment but that has proved not to be the case because it has been made clear during the course of Mr. Belluck's argument that my friend Mr. Webster did not intend to make that contribution but that he had reference only to earnings in excess of a reasonable return which had been left in the business.

MR. WEBSTER: I said that in my brief.

MR. BRYCE: Well, I thought you had in the brief and then when the argument started I thought you meant something else, but then we cleared that up and I think we understood one another on that now.

"It is admitted....."

MR. WEBSTER: At page 117 of my brief I made it quite clear at the opening of this paragraph.

MR. BRYCE: I think it is quite cleared up now.

MR. BELLUCK and you discussed that at some conference length and I think it is made quite clear by friends only intends to refer to earnings in excess of a

MR. BRYCE: Nobody has yet been able to find very accurately what a reasonable return is.

MR. WEBSTER: That is one of the points I---

MR. BRYCE: According to my objection, right or

now, the investors in this Company have received

THE COMPANY: Now, you mean that it is not

THE COMPANY: Now, you mean that it is not

MR. McRUER: Yes, and therefore anything that was plowed back into the business, while we cannot be called upon to say what is actually a reasonable or unreasonable return, - it is not hard to decide - I would think that 98.4%---

MR. HEWARD: I challenge most emphatically my friend's argument that this Company has earned anything like 98% on its investments, and I am going to deal with it at considerable length shortly.

THE COMMISSIONER: Now, he does not say this company earned, he says these original investors earned.

MR. HEWARD: My lord, I think the point is not what any particular person earned.

THE COMMISSIONER: That is another fact.

MR. HEWARD: I am going to challenge that argument.

MR. COMMISSIONER: We had one of them in the box in Montreal, Sir Herbert Holt, and Mr. McRuer says that he and his associates, original investors, did earn an average of 98%, and you say that is not right.

MR. HEWARD: It may be right, for the actual cash these gentlemen put up they did earn, or some of them, if they have held on to their shares.

THE COMMISSIONER: Did not Sir Herbert Holt say that he had held on to them?

MR. HEWARD: Sir Herbert Holt said that he had held on to most of them or given them to his family



glowed back into the business, while we cannot be

called upon to say what is actually a reasonable

unreasonable reason, - it is not hard to decide -

I would think that \$4,400,000

Mr. Baydrie: I certainly most respectfully

like \$85 on the investments, and I am going to see

with it at a considerable length shortly.

Mr. Baydrie: I do, he does not say this

company earned, he says these original investors

earned.

Mr. Baydrie: My lord, I think the point is not

what any particular person earned.

Mr. Baydrie: That is another fact.

Mr. Baydrie: I would like to challenge that statement.

Mr. Baydrie: I am not sure if there is the

in Montreal, Sir Herbert says, and Mr. Herbert says

that he and his associates, original investors,

did earn an average of 85%, and you say that is not

right.

Mr. Baydrie: It may be right, for the reason

even these gentlemen put up they did earn, or some

of them, if they have held on to their shares.

THE CHIEF JUSTICE: Did not Sir Herbert also say

that he had held on to them?

THE CHIEF JUSTICE: The answer is that he did.

THE CHIEF JUSTICE: The answer is that he did.

but I do not think what the Syndicate or any of its members may have earned by this transaction they entered into has any bearing on the matters which are the subject of this inquiry here.

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THE COMMISSIONER: That is another point.

MR. HEWARD: That is where I challenge my friend. I do not think it has any bearing. My point is what return has this company made - first of all, what was got for the original issue of these shares and those that were issued later and its bonds, and that is one way of looking at it, and the more scientific way - what it got from the value of its investment. I submit that is the other way, and not what any particular shareholder may have made. Take, for instance, the man who is fortunate enough during the depression and perhaps willing to take a chance which a good many people during the depression were not willing to take and bought the stock of the Dominion Textile Company Limited, at 39, which was the low point in the depression I understand.

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THE COMMISSIONER: What is it to-day?

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MR. HEWARD: 80, my lord.

MR. McRUER: It has gone up since the reduction of the tariff.

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MR. HEWARD: It took a slant off, I know. It slanted off to 76 and came back to 80. The point is this that a man who bought it at 39 would have an investment to-day on which he would be receiving



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dividends at the rate of practically 10% on his original investment and in addition to that, if there was anything that was not being distributed in dividends, his shares would be yielding a return on the amount that he paid for them perhaps considerably in excess - supposing that there was 10% made on the value of the Company's assets and 5% was distributed, half of it, that man would be getting distributed to him in dividends to-day a little over 10% on the investment he made in 1933 - I think that was the low point - and also would be getting 10% plowed back to him for the industry.

MR. McRUER: He did not invest in the Company. What one shareholder sells to another for has no relation to the investment in the company and earning any money that was invested by shareholder.

MR. HEWARD: I think what we have to look at - first of all, what has the Company made on what it purchased, on the assets it acquired, both at the outset and since, and also on the value of the investment where that is different from the original cost that was put into it. So I do challenge my friend's statement when he says that what any person who might buy - for instance, as the Syndicate did, buying these assets from the constituent shareholders and turning them over to the Company, I do not think that has the slightest bearing or is any way material to this Inquiry, and I submit that it has been shown



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5 by Exhibit 1232 and by these other exhibits which I  
produced to-day, 1356 and 1357, that the return on the  
investment at cost to the Company and the return on  
the value of the investment, which I am going to  
elaborate on in a few moments - because I have those  
figures also in these exhibits - has been anything  
but excessive. So that I say the question of  
whether the value of the investment has been built  
10 up by excessive earnings plowed back in the past  
is purely theoretical so far as this company is con-  
cerned. I do submit it is not the purpose of a  
customs tariff to punish previous investors or to  
reward them for what they have done in the past,  
15 perhaps under very different tariffs, but it is entire-  
ly proper to include to-day, when we are determining  
whether the tariff protection is adequate at this  
time, to include excessive earnings which have been  
plowed back, if they have been plowed back.  
20

In connection with plowing back of earnings I sub-  
mit that, in view of industrial conditions in this  
country and countries similarly placed, a fair and  
reasonable return to industry must be sufficient to  
25 permit a part of that return being left in the business.

MR. McRUER: I agree with that.

MR. HEWARD: I think that that is a fair state-  
ment.

30 THE COMMISSIONER: That is to say, you must pay  
what you call a fair dividend and then something left



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by Exhibit 1333 and by these other exhibits which I

produced to-day, 1933 and 1934, that the return on the

investment at cost to the Company and the return on

the value of the investment, which I am going to

elaborate on in a few moments - because I have these

figures also in these exhibits - has been varying

but excessive. So that I say the question of

whether the value of the investment has been built

up by excessive earnings allowed back in the

is purely theoretical as far as this company is con-

cerned. I do admit it is not the purpose of a

company to build up excessive earnings or to

return them for what they have done in the past,

perhaps under very different tariffs, but it is a

if proper to include to-day, when we are discussing

whether the tariff protection is necessary at the

time, to include excessive earnings which have been

allowed back, if they have been allowed back.

In connection with allowing back of earnings I sub-

mit first, in view of industrial conditions in this

country and countries similarly placed, a tariff and

reasonable return to industry must be sufficient to

permit a part of that return being left in the hands

of the company. I agree with that.

Now, the question of the tariff is a very

important one, and I am going to discuss it

in a few moments, and I am going to discuss it

in a few moments, and I am going to discuss it

over.

MR. HEWARD: Something to plow back, and that is particularly the case in an agricultural country.

MR. McRUER: I do not quarrel with that.

MR. HEWARD: There is an old business maxim - I heard it a good many years and I do not think it is at all sacred - that earnings should be distributed a dollar for dividend and a dollar for plant, and that is the way they put it, and I do not think that is intended even to be exact, but I do contend that a manufacturing industry to-day in Canada or any other country similarly placed should so design its operations that part of its income can be left in for expansion of the business or for provision against periods of serious depression.

MR. McRUER: I entirely agree with my friend.

THE COMMISSIONER: That does not clear up the question of reasonable---

MR. HEWARD: No, my lord, and I am going ---

THE COMMISSIONER: It has to do with their distribution, which is another thing.

MR. HEWARD: That is a business principle which has been adopted for many years by prudent administrators in business generally. I think we would look upon any business administrator that distributed every cent of his profits in every year ---

THE COMMISSIONER: It is like a man's income, saving part of his income. If you put it back into the business you add to the capital value of your



MR. STANLEY: Something to show back, and that is particularly the case in an agricultural country.

MR. STANLEY: I am not married with that.

MR. STANLEY: There is an old business man - I

heard it a good many years and I do not think it is a

well known - that something should be done about a

bill for dividend and a dollar for that, and that

one say they put it, and I do not think that is in the

even to be exact, but I do not think it is in the

country and it is not in the country and it is not in the

placed among no other in the country and it is not in the

income can be left in the hands of the business

or for provision against losses of one's business.

MR. STANLEY: I entirely agree with my friend.

MR. STANLEY: That does not clear up the

question of responsibility.

MR. STANLEY: It is not, but it is not.

MR. STANLEY: It is not, but it is not.

MR. STANLEY: It is not, but it is not.

MR. STANLEY: There is a business principle which

has been applied for many years by present business men

in business generally. I think we would look upon

MR. STANLEY: It is not, but it is not.

cent of his profits is every year.

MR. STANLEY: It is like a man's income.

saving part of his income. If you put it back into

the business you add to the capital value of your

holdings.

MR. McRUER: If it is a good business it is more profitable to have it in there than to take it out.

5 MR. HEWARD: I think any person who distributes 100% of his profits every year, I mean profits even after distribution, would be looked upon as a spend-thrift administrator.

10 Now, I should point out here that it is not pointed out to the Commission what is a reasonable return on an investment.

THE COMMISSIONER: Is this in your Factum?

15 MR. HEWARD: No, my lord. What is a reasonable return on an investment in an industry such as the Textile Industry? In one instance Commission Counsel speaking hypothetically purely - and I do not intend to fasten it on to him - said took 10% as a reasonable return on investment.

20 MR. McRUER: On my calculation on Dominion Textile I allow 20%.

25 MR. HEWARD: I know you did. I was taking your own figure - you took 10% - and I should point out that in the average annual return on the capital invested in the Dominion Textile has throughout the Company's history been less than 10%. That is my submission very very emphatically, and the average return on the value of the investment for the past 10 years has been very much less than that, and I am going to give you the figures in a moment.

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MR. MORRIS: It is a good business it is more profitable to have it in the form of a company.

MR. MORRIS: I think any man who is interested in the profits of his property every year, I mean profits even after distribution, would be looked upon as a speculator.

Now, I should point out here that it is not only out to the Commission but it is a reasonable return on an investment.

THE CHAIRMAN: Is this in your opinion a reasonable return on an investment in an industry such as the textile industry?

MR. MORRIS: Yes, sir. That is a reasonable return on an investment in an industry such as the textile industry.

MR. MORRIS: I am not sure if I am right or not but I think I am right in saying that it is a reasonable return on an investment in an industry such as the textile industry.

MR. MORRIS: I am not sure if I am right or not but I think I am right in saying that it is a reasonable return on an investment in an industry such as the textile industry.

MR. MORRIS: I am not sure if I am right or not but I think I am right in saying that it is a reasonable return on an investment in an industry such as the textile industry.

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MR. MORRIS: I am not sure if I am right or not but I think I am right in saying that it is a reasonable return on an investment in an industry such as the textile industry.

MR. MORRIS: I am not sure if I am right or not but I think I am right in saying that it is a reasonable return on an investment in an industry such as the textile industry.

MR. McRUER: My calculation of 10% was on the money invested by an investor.

5 MR. HEYARD: Purely the money you have made it on. That is where I take issue with you, Mr. McRuer, Then here I think it is perhaps appropriate to take up another proposition in regard to earnings which appears in the introduction of part 4 of my friend's Brief at page 116. He warns us that it is not to be taken 10 that what is said in the Brief has any relation whatever to the measure of the profits that it is proper for industrialists to make out of production in Canada but that all the observations in the Brief are directed solely to profits made in industries that have received 15 at the hands of the Government special privileges which are in the nature of a right to levy taxes on the consumers of Canada for the particular benefit of the industry in question. I submit that this 20 approach to the subject, my lord, is unsound.

MR. McRUER: You mean that a department store or a retail store, for instance, who operates in absolutely free competition should have the same scrutiny of its profits as a tariff protected industry?

25 MR. HEYARD: I do not think that you could compare a retail store with a manufacturing industry but let us take manufacturing industries generally.

30 THE COMMISSIONER: I think in order to test the soundness of Mr. McRuer's proposition you should take a manufacturing industry which has no tariff protection,



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Mr. Chairman: Surely the money you have made is not  
that is where I have done with you, Mr. Chairman, then  
here I think it is a matter of principle to take up  
another proposition in regard to earnings which is  
in the introduction of part 4 of my friends here  
as page 11. It seems as that it is not so much  
that what is said in the brief has any relation matter  
to the measure of the profits that it is proper for  
industrialists to make out of production in Canada  
but that all the observations in the brief are directed  
solely to profits made in industries that have received  
at the hands of the Government special privileges  
which are in the nature of a right to levy taxes on  
the earnings of Canada for the production benefits  
of the industry in question. I submit that this  
is not the subject, my lords, is incorrect.  
Mr. Chairman: You mean that a defendant who  
on a small scale, for instance, who operates in  
essentially free competition should have the same privilege  
of levying a small percentage on his earnings?  
Mr. Chairman: I do not think that you could compare  
a small scale with a manufacturing industry but let  
me know what you think of that.  
Mr. Chairman: I have in order to read the  
provisions of the bill, I have in order to read the  
provisions of the bill, I have in order to read the

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if there are any such

5 MR. HEWARD: Yes, and I say that approach to the subject is not correct. I do not think you can compare for any purposes that would be useful to this Commission the return on a retail industry with a manufacturing industry, for in tance, even though both were protected. But where I submit the approach to the subject is fallacious or is unsound, it assumes that industry which operates under protection of a 10 customs tariff is entitled to earn less than industry generally, and I say this is unsound.

15 THE COMMISSIONER: I suppose that an industr. that has no tariff protection at all could pretty well do as it likes so long as it obeys the law, the criminal code, Combines Act.

20 MR. HEWARD: It is not a question of whether we can punish or anything - it is a question of what is reasonable, what we consider reasonable from the point of view of the consumer, what is a reasonable return.

25 THE COMMISSIONER: A reasonable return has application on the question of what use are you making of your protection. Are you making an undue use of it?

30 MR. McRUER: That is my point because I say frankly I personally have an abhorrence of government attempting to regulate people in their ordinary use of contact



IT IS THE POLICY OF THE POST OFFICE

TO PROTECT THE INTERESTS OF THE PUBLIC

SUBJECT IS NOT CORRECT. I DO NOT THINK YOU CAN

COMPARE FOR ANY PURPOSES THE TWO IN THIS

RESPECTIVE TO THE FACTS OF THE CASE

ADMINISTRATIVE MATTER, FOR IN FACT, EVEN THOUGH

BOTH WERE PROTECTED. BUT WHEN I SAID THE APPROXIMATE

TO THE SUBJECT IS IN FACT, IT IS ANOTHER, IT IS ANOTHER

THAT INDUSTRY WHICH OPERATES UNDER PROTECTION OF A

CUSTOMS DUTY IS ENTITLED TO SOME LOSS WHEN INDUSTRY

GENERALLY, AND I SAY THIS IN GENERAL.

THE OBJECT OF THE LAW IS TO PROTECT THE INDUSTRY

THAT HAS NO NATURAL PROTECTION OF ALL SORTS OF

WELL DO AS IT LIES AS LONG AS IT CARRY THE LAW,

THE ORIGINAL CASE, COMBINED CASE.

IT IS NOT A QUESTION OF WHETHER

OR CAN BE FOUND ON ANYTHING - IT IS A QUESTION OF WHETHER

REASONABLE, WHAT IS CONSIDERED REASONABLE FROM THE

POINT OF VIEW OF THE CONSUMER, WHAT IS A REASONABLE

THE

THE

APPLICATION ON THE QUESTION OF WHAT ARE YOU

MAKING OF YOUR PROTECTION.

UNDER THE ACT OF 1911

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and if a person asking nothing from the Government makes a lot of profit on their business, that is their own business. On the other hand, if an industry does ask something from the government then the government has something to say about the quantum of privileges that they give to them.

THE COMMISSIONER: That is very pertinent to this Inquiry.

MR. McRUER: That is the distinction I was wishing to draw - that there is a lot said about it generally and loosely about - this ought to be prevented, profits of this kind ought to be prevented, and profits of another kind ought to be prevented. All I do say was that so far as that sort of thing went I was against any government interference in it but when a Government grants certain privileges in order to assure you to make profits, then the government has got some reason to say what quantum of privilege they will give you, and that must be determined by the analyses of the profits, and we are agreed on that because you say that is a proper analysis to make.

MR. HEWARD: I say returns should be reasonable, aside from any government interference or anything. You cannot stop an unprotected industry from making an unreasonable return but, of course, that would probably cure itself because other industries would come in. There are unprotected industries here such as the Pulp and Paper, newsprint, which are unprotected,



and if a person asking nothing from the government makes a lot of profit on their business, that is their own business. On the other hand, if an industry does not come from the government then the government has something to say about the question of privileges that they give to them.

Q. That is very pertinent to this question.

A. Yes. That is the distinction I was making. So far - that there is a lot said about it generally and loosely about - this ought to be prevented, and profits of this kind ought to be prevented, and profits of another kind ought to be prevented. All I do

say was that as far as that sort of thing went I was against any government interference in it but when government grants certain privileges in order to make you to make profits, then the government has got a reason to say that certain of activities they will give you, and that must be determined by the analysis of the profits, and we are agreed on that because you say that is a proper basis to make.

Q. Now, I say returns should be reasonable, aside from any government interference or anything. You cannot stop an unregulated industry from making an unregulated return but, of course, that would probably come itself because other industries would come in. There are unregulated industries here and as the pulp and paper, newspaper, which are unregulated

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as I understand it, here, but there must be a point at which the returns for even an unprotected industry is unreasonable and must be getting too much out of the consumer.

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THE COMMISSIONER: Well, take a man who grows apples and he sells his apples at any price he likes. Whose business is that so long as he does not enter into a combination with other apple growers to unduly enhance prices, breaking some law.

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MR. HEWARD: Here is where I think the fallacy exists ---.

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THE COMMISSIONER: But if applegrowing was protected - as a matter of fact it is. Perhaps I gave a wrong example, because the apple industry does enjoy a certain measure of protection. But if any industry is unprotected, it would be a mis-use of its protection if it unduly enhanced the price of those articles and that would be reflected in its earnings.

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MR. HEWARD: Even I think from a moral point of view that if a person is making an unfair profit, and unreasonable profit, even if he is not protected, that profit is unreasonable---

THE COMMISSIONER: Oh well, from a moral point of view of course, but we are talking here ---

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MR. HEWARD: So that we have got to find out what is meant by a reasonable return to a protected industry and I do not think that it can be any different



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as I understand it, here, and the must be a point  
at which the returns for even an unprotected industry  
is unassailable and that he is willing to drop out of  
the contest.

...  
...  
... and he sells his apples at any price he likes.  
... those business is just to keep as he does not enter  
into a competition with other goods grown in Canada.  
... and the prices, under the same law.  
... : There is a law in the United States

...  
... : But it is a question of law  
protected - as a matter of fact it is. (Laughter)  
... a weak example, because the apple industry  
does enjoy a certain measure of protection. But if  
any industry is unprotected, it would be a mis-  
take of its protection if it simply allowed the value  
of some articles and that would be reflected in the  
earnings.

... : Even I think from a moral point of  
view that if a person is making an unfair profit,  
and unassailable profit, even if he is not protected,  
...  
... : ...

view of course, but we are talking here --  
... : So that we have got to find out  
what is meant by a reasonable return to a protected  
industry and I do not think that it can be any different

from a reasonable return in industry generally.

THE COMMISSIONER: The whole thing is this, you see, then, that you are enabled by the tariff to ask the Canadian consumer for a higher price for any commodity than he would have to pay under a system of free trade, and if you are asking a higher price then you are carrying on your business adequately profitable, at a reasonable return. You are back again to what is a reasonable return. If you had no tariff protection at all you were in open competition with the whole world - Japan and Great Britain and the United States, - why, it would not be much of any body's business what your return was unless you broke some law.

MR. HEWARD: It might not be in the way of stopping it although I believe ---

THE COMMISSIONER: Well, you could always legislate and the legislatures has provided against combines, for instance.

MR. HEWARD: And the situation is this: If you say to a person proposing to invest in ---

THE COMMISSIONER: You see, supposing we say that a tariff 30% ad valorem in favour of a certain industry that you can earn a return of 20% on your investment and that is not reasonable - these figures do not mean anything - and a tariff of 20% would hold you down so that you would earn about 10%, and that is reasonable, The result would be a tariff of 20%. I think it is only from that point of view you have any



from a reasonable person in industry generally.

THE CHAIRMAN: The whole thing is fair, you say.

then, that you are entitled to the benefit of the law.

then the whole thing is fair, you say.

then the whole thing is fair, you say.

and if you are asked a higher price than you are

carrying on your business at a higher price, it is

reasonable to say. You are asked a higher price than you are

a reasonable person. If you had no tariff protection

at all you would be in open competition with the whole

world - Japan and Great Britain and the United States.

why, it would not be much of any body's business now.

Your tariff was raised for those goods.

THE CHAIRMAN: It might not be in the way of raising

it although I believe ---

THE CHAIRMAN: Well, you could always raise

it and the legislature has provided for that.

THE CHAIRMAN: And the legislature is

any to a person proposing to invest

THE CHAIRMAN: You see, I am not going to say

a tariff of 30% and a tariff of 30% would hold you

that you can get a return of 30% on your investment.

and that is not reasonable - there is no such

thing, being - and a tariff of 30% would hold you

so that you would get about 10%, and that is reason-

able. The result would be a tariff of 20%. I think

it is only from that point of view you have any

concern at all.

5 MR. HEWARD: I think it must be taken in relation  
to industry generally, for this reason: Suppose I  
come along and want to put my money into a tariff  
protected industry and I find what is regarded as a  
reasonable return for a tariff protected industry would  
be less than a reasonable return in industry generally.  
Then I certainly would not put my money into it,  
10 I would put it into industry generally. So that one  
of the objects of tariff protection would be defeated,  
namely, the establishment or encouragement of that  
industry in Canada. That is the point I am making,  
and I say if you are going to state to the man who is  
15 putting his money into a tariff protected industry -  
you cannot receive as much as industry generally with  
commensurate risks would receive as a reasonable return,  
which would be reasonable for a return on industry  
generally, you have to take what is less than reasonable  
20 generally, then the corollary it seems to me, in order  
to induce him to invest, you have to guarantee him  
minimum return.

25 MR. McRUER: I think you misunderstood entirely  
what I am putting forward. I am not putting forward  
that you should receive less than a reasonable return.  
My case was that you should receive not more than  
a reasonable return.

30 MR. HEWARD: You say it has no bearing on what  
is a reasonable return on industry generally?



Investigation of Complaints

Mr. [Name]: I think it must be taken in relation

to the [Name] [Name] [Name]

come along and want to put my money into a tariff

protected industry and I find that is regarded as a

reasonable return for a tariff protected industry would

be less than a reasonable return in industry generally

then I certainly would not put my money into it,

I would put it into industry generally. So that one

of the objects of tariff protection would be defeated

namely, the establishment of an industry of this

industry is common. That is the point I am making,

and I say if you are going to state to the man who is

putting his money into a tariff protected industry -

you cannot receive as much as industry generally with

commensurate risks would receive as a reasonable return

which would be reasonable for a return on industry

generally, you have to take that is less than reasonable

generally, then the corollary it seems to me, in order

to induce him to invest, you have to guarantee him

the same return.

Mr. [Name]: I think you misunderstood entirely

what I am saying forward. I am not putting forward

that you should receive more than a reasonable return

My case was that you should receive not more than

a reasonable return.

Mr. [Name]: The fact is that the return on

is a reasonable return on investment generally

THE COMMISSIONER: We always get back to that point-  
the whole question is what is a reasonable return?

MR. McRUER: And I am more in a position to  
say that these earnings are more than a reasonable  
return under the tariff protection they have, without  
defining what a reasonable return is.

MR. HEWARD: I submit my figures, taken from any  
point of view, they are reasonable. The point is  
this, that I do feel that it is not an unsound approach  
to say that we accept less than a man is reasonably  
entitled to take out of the consumers in a industry  
generally because that is discrediting investment in  
the protected industry.

THE COMMISSIONER: You say about discrediting  
investment, once these industries do come under a  
reason for investigation, then their investments are  
called into question. You have already had it  
used about the flotation of stock etc. how far can  
they go on issuing stock and then have those who buy  
that stock, - it is fallacious to say they expect to  
earn 10% or 6%.

MR. HEWARD: The question you put up to me, my  
lord, seems to be another reason for saying that it  
is the actual value of the investment, the value  
lying behind the investment which counts - not how  
much stock is outstanding, not how many shares, not  
how many bonds but what is the value behind the invest-  
ment.





MR. McRUER: Mr. Kellock put it the other way - what does the shareholder get out of it.

MR. HEWARD: This is my submission and I have thought it out.

5 THE COMMISSIONER: You say get back to the actual value.

MR. HEWARD: The actual value of the investment, does not matter how many shares are out.

10 MR. McRUER: You won't concede, though, you have to take into consideration how the value of that investment was built up under a customs tariff.

15 MR. HEWARD: Not for the present determination. I say even if excessive earnings plowed back in the past you are not punishing the past administrators, you are trying to find out what is proper return on the value of the investment as it exists to-day and give it tariff protection which under good management should yield a reasonable return on that investment.

20 I submit this too, my lord, that the safeguard to the government and the consumer in granting protection on this basis is that if an industry under the protection granted to it earns more than a fair  
25 return, more than what is a fair return in industry generally, additional capital would be attracted and competition thereby would be intensified. That is what happened, your lordship will perhaps remember,  
30 that is what happened immediately---

THE COMMISSIONER: The next generation of consumers





will suffer by the suffering of the present one.

MR. HEWARD: Not necessarily. The next generation may suffer as a result of the hardships imposed on the workmen and everybody else. For instance, what happened in the newspaper industry when owing to the rather-- well, I think they were unreasonable profits that were made, there was tremendous expansion in the industry---

THE COMMISSIONER: Those are the things that one wants to avoid.

MR. HEWARD: Yes, my lord. So that if the thing goes to ---

THE COMMISSIONER: And if you are given too much tariff protection you are liable to have that.

MR. HEWARD: Yes, but it is going, as your lordship points out, it is going immediately to create suffering to somebody in the competition or in the wrangle because they are going to go out of the picture. Now, I think I am right in stating this - I would be glad to be corrected - in the cotton industry there has been virtually no investment in new plants in Canada in the past 10 years and is an important indication that the yields during these years have not been such as to attract capital to that form of investment. The issue of new shares by the Dominion Textile in 1928 was not for the purpose of building new plant but of acquiring the Sherbrooke and Drummondville plants at that date.

THE COMMISSIONER: Going concerns.



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will not be the subject of the report.

MR. BRADY: Not necessarily. The next gentleman

may differ as a result of the hearings imposed on the

industry and the government.

ed in the newspaper industry when owing to the rate

and, a little later, the government would not

need, there was tremendous expansion in the industry

THE COMMISSIONER: There are the things that

cannot be avoided.

MR. BRADY: Yes, my lord. So that is the thing

gone to ---

THE COMMISSIONER: And if you are given too much

control protection you are liable to lose it.

MR. BRADY: Yes, but it is going, as your lord-

ship points out, it is going immediately to create

entirely a monopoly in the competition of the

tragic because they are going to go out of the picture

Now, I think I am right in stating this - I would be

kind to be corrected - in the cotton industry there has

been virtually no investment in new plants in Canada

in the past 10 years and is an important indication

that the planting these years have not been such

as to have led to the loss of the industry.

and the industry of the cotton industry in

and the industry of the cotton industry in

and the industry of the cotton industry in

and the industry of the cotton industry in

and the industry of the cotton industry in

MR. HEWARD: Mr. Gordon has just pointed out that that was not the name of the Companies when they acquired them but they were going concerns.

5 MR. McRUER: The Sherbrooke plant at that time did not manufacture cotton - they manufactured something else, they made tire fabrics.

MR. GORDON: Ducks and they were in the yarn business too.

10 MR. McRUER: They went out of the business in the character in which they were doing business and now they are in the cotton weaving and rayon business, so that it was a complete change-over.

15 MR. GORDON: We did that. We ran them as a tire fabric, my lord, for two years and then the Goodyear put up their own mill in Ste. Hyacinthe.

20 MR. HEWARD: And I therefore submit in regard to Dominion Textile that when the Commission Counsel, on page 181<sup>118</sup> of his Brief, when he says:

"When reference is made hereafter to earnings on capital employed on operations," it must always be remembered that a portion of that capital, and in many cases the greatest portion of that capital, has been provided by the consumers of Canada and not by the investors."

25 That that is a conclusion without foundation. I say that conclusion is without foundation unless it is shown first what constitutes a reasonable return.

30 That is on page 118, my lord.



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that was not the name of the corporation when they  
acquired them but they were going to change.

Mr. Montoya: The corporation didn't at that time  
not have the same name - they had the same name  
also, they were the same.

Mr. Montoya: But they were in the same business  
too.

Mr. Montoya: They went off of the business in the  
character in which they were doing business and not  
one in the cotton weaving and rayon business, no one  
of them was in that business.

Mr. Montoya: He did that. He ran them as a  
textile, my lord, for two years and then the  
put up their own mill in the textile.

Mr. Montoya: And I understand about in regard  
to domestic textile that when the corporation  
as was part of the textile, was the same.

"then reference is made hereafter to exchange  
on capital employed in operations."

Always be remembered that a portion of that  
capital, and in every case the greatest portion

of that capital, has been provided by the  
consumers of cotton and not by the investors.

That was a very simple statement, my lord.

That is the statement, my lord.

5 MR. McRUER: You see what I say is that has been provided for by the consumers of Canada and not by the investors, and there is about 40 to 80% shown on the statements filed by Mr. Kellock that has been built up of reserves.

MR. HEWARD: Plowed back?

MR. McRUER: Yes, but that is --- You have to take that with the context of what went before.

10 MR. HEWARD: What I say, my lord, if this is of any importance to the Commission, that statement, it can only be of importance if earnings which have been plowed back in the past have been excessive, and even there, as I pointed out, I submit it is not  
15 material if we are not plowing back earnings now that are excessive because ---

MR. McRUER: Well, my case though was that the tariff protection that existed in the past when you  
20 were able to plow back these earnings, and excessive earnings, is some measure of what tariff protection would do for you of that character. That may guide us for the future.

25 THE COMMISSIONER: We find we are always using the word "Excessive" or some similar word. It is only when you come to that that these principles apply. So long as the earnings are reasonable, then if you put part of them back into the business, why that is all right.

30 MR. HEWARD: We must first find out what



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MR. HARRIS: You see that I say is that has  
been provided for by the owners of the stock and not  
by the investors, and there is about \$500,000  
shown on the statements filed by Mr. Wallack and he  
been built up of reserves.

MR. HARRIS: Yes, but what is -- You have to see  
that with the amount of what I said before.  
MR. HARRIS: That I say, my lord, it is not  
any reference to the Government, that statement,  
it can only be of interest if earnings which have  
been paid back in the past have been excessive,  
and even there, as I pointed out, I submit it is not  
material if we are not allowing back earnings now  
that are excessive because --

MR. HARRIS: Well, my case though was that the  
tariff protection that existed in the past when you  
were able to draw back these earnings, and excessive  
earnings, in some measure of that tariff protection  
would be a part of that character. That may guide  
us for the future.

MR. HARRIS: We find we are always being  
the word "excessive" or some similar word. It is  
well known you are to find that there is a  
great deal of the same kind of thing, and  
that it is not only of the same kind but  
that it is all the same.

constitutes a reasonable return to the industry generally.

5 THE COMMISSIONER: But you must first give the shareholders a reasonable dividend and then in addition to that ---

10 MR. HEWARD: As far as tariff protection is concerned, it does not seem to me to matter what part of a reasonable return has been plowed back, although I should think that those in charge of the administration of the tariff and the policy of the country would object seriously if part of the return was not plowed back by a protective industry. I could see where they would think that industry was being badly run.

15 THE COMMISSIONER: was remaining an infant all the time.

MR. HEWARD: Not only that but would be courting disaster.

20 THE COMMISSIONER: It would be ---

MR. HEWARD: It would be almost remaining an imbecile. I would think it is not being prudently managed.

25 THE COMMISSIONER: Oh, it is like any other thing in life. Supposing you have to appoint somebody to a position and have come to a conclusion as to the proper salary in regard to the kind of man wanted, and his ability, and you pay him \$20,000. You cannot be told, "Oh, give him \$10,000 so that he could put

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it aside for himself." It is his business too.

5 MR. HEWARD: I would think much more of him as a prudent administrator of my business if I knew out of his salary he was doing his best to put aside part of it.

10 THE COMMISSIONER: That would be his duty. It is your duty to give him a proper salary and it is his duty to put as much of it aside as proper. Likewise, if these companies have been getting a reasonable return it is their duty.

15 MR. HEWARD: I submit the figures I have shown your lordship on the return on the investment at cost, and which I am just going to show your lordship - I think I will just have time to do it before we adjourn - on the value of the investment will establish conclusively that the Dominion Textile Company's return has been reasonable as regards the investment at cost and less than adequate on the value of the investment.

20 Before I get on to these figures I would just like to point out that I said no matter how that value built up, whether earnings plowed back or natural increase in value, the value should be considered for the purpose of estimating the reasonableness of the return.

25 I have just dealt with the earnings plowed back and of course I think it is obvious that natural increase in value of the assets is quite legitimate and represents to-day's replacement value, and that is the value which we are entitled

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it said for himself. "It is his business too.

MR. H. H. ARD: I would think much more of him as a

present administrator of my business if I knew out

of his salary he was doing his best to get aside

part of it.

THE CHAIRMAN: That would be his duty. It is

your duty to give him a report and it is his

duty to put as much of it aside as proper. Likewise

if these companies have been getting a reasonable

return it is their duty.

MR. H. H. ARD: I submit the figures I have shown

your lordship the return on the investment at cost,

and which I am just going to show your lordship -

I think I will just have time to do it before we

adjourn - on the value of the investment will establish

that the return is reasonable.

Return has been reasonable as regards the investment

at cost and less than adequate on the value of the

investment. Before I get on to these figures

I would just like to point out that I said no matter

how that value built up, whether earnings showed back

or a natural increase in value, the value should be

considered for the purpose of estimating the reasonableness

ness of the return. I have just dealt with the

earnings showed back and of course I think it is

obvious that natural increase in value of the assets

is quite legitimate and represents to-day's position

and value, and that is the value which we are dealing

to have a return on.

MR. McRUER: In this table you add the 1920 appraisal.

MR. HEWARD: Part of it.

MR. McRUER: Well, \$9,830,000 out of \$10,400,000  
and notwithstanding the decline in value since 1920  
you still maintain you should have a return on the  
1920 values.

MR. HEWARD: I am going to deal with that very fully.  
I do not agree with the decline in value.

MR. McRUER: They got up and stayed there.

THE COMMISSIONER: Are you going to read  
from your Factum now?

MR. HEWARD: It is page 20. I just want to  
read up to the figures I am going to give:

"The real value of the investment, however built  
up, must be determined as at the time of determina-  
tion of the extent of protection to be afforded,  
and the reasonableness of the rate of return  
should be considered as at that time and for the  
future thereafter, if the other basis, that of  
the original cost of the investment, were used,  
it would mean that tariff protection might  
protect existing companies but not encourage  
the establishment of new ventures."

And, of course, I am assuming that the encouraging  
of new ventures in this industry is desirable, and  
I am going to deal with that in another part.



1980 value

Mr. [Name]: In this case you add the 1980 value

Mr. [Name]: Part of it.

Mr. [Name]: Well, 45,000,000 out of 45,000,000

and notwithstanding the fact that since 1980

you still maintain you should have a return on the

1980 value.

Mr. [Name]: I am going to deal with that very briefly.

I do not agree with the position in value.

Mr. [Name]: They got no real answer there.

Mr. [Name]: Are you going to read

from your book now?

Mr. [Name]: It is a book. I just want to

read up to the figures I am going to give;

"The real value of the investment, however built

up, must be determined as at the time of determi-

nation of the extent of protection to be afforded

and the reasonableness of the rate of return

should be considered as at that time and for the

future thereafter, if the return is to be of

the original cost of the investment, and used,

it would mean that tariff protection might

protect existing companies but not encourage

the establishment of new ventures."

and, of course, I am assuming that the encouraging

in the industry is to be encouraged.

I am going to read that in summary.

"It is important therefore to consider the earnings of Dominion Textile Company, Limited, in relation to the value of the investment in that company, in order to ascertain whether these are low, adequate or excessive."

And for that purpose let us turn first to Exhibit 1232, page 5. That is the Exhibit that Mr. Glasco testified to.

Now, this Exhibit, my lord, refers only to that part of the investment which is represented by preferred and common shares, that part of the value of the investment, and it deals with the period from the year ending March 31st, 1920, to March 31st, 1936, and the value of the investment is arrived at by adding to the total investment capital in each year as shown on page 3 of this exhibit that part of the increase in values indicated by the 1920 appraisal which was written into the book value. Part of the increase in value which was written in amounted to \$9,837,219.03, as has been previously mentioned. Now, it is not possible to deal with the matter from that point of view before 1920 because the appraisal was not made until 1920. We have to assume that depreciation goes on from year to year---

MR. McRUER: Why not take the book value?

MR. HEWARD: Well, that is book value.

MR. McRUER: The value as shown on the books.





MR. HEWARD: When?

MR. McRUER: Up to 1920.

MR. HEARD: That is what we did, but excluded the intangibles.

MR. McRUER: You just start at 1920?

MR. HEWARD: We do not know whether the value was any different or had increased prior to that or not.

MR. McRUER: Do you know whether it has decreased since then?

MR. HEWARD: I am going to deal with that fully at some length.

MR. McRUER: If you do not know whether it increased prior to 1920 and you just take---

MR. HEWARD: I am going to deal with that in its proper order.

THE COMMISSIONER: For instance, that I may understand, where do you get this first figure from?

Total invested capital cost basis?

MR. HEWARD: That is the same as appears on page 3 in the third column from the right. See total invested capital, 1920. For instance, you will find it is \$9,887,379.75. That is total invested capital at cost.

THE COMMISSIONER: Yes, I see.

MR. HEWARD: And that is on the cost basis - that is to say after depreciation, and then you add the amount of the appraisal which was reflected in the write-up, \$9,837,219.03, and then you get the total



1947

Q. Now, what was the date of the first meeting?

A. The first meeting was on May 1, 1947.

Q. And the second meeting was on May 15, 1947?

A. Yes.

Q. Now, Mr. Bradis, you just said at 1947?

A. Yes, Mr. Bradis. We do not know whether the value was

any different or had increased prior to that or not.

Q. Now, Mr. Bradis, do you know whether it had decreased

since then?

A. Yes, Mr. Bradis. I am going to deal with that fully

at some length.

Q. Now, Mr. Bradis, if you do not know whether it increased

prior to 1947 and you just take--

A. Yes, Mr. Bradis. I am going to deal with that in

the following manner: For instance, that I may under-

stand, where do you get this figure from?

A. That is the same as appears on

page 3 in the third column from the right. See total

invested capital, 1940. For instance, you will find

it is \$2,387,373.75. That is total invested capital

Q. Now, Mr. Bradis, yes, I see.

A. And that is on the cost basis - that

is the cost basis, and that is the cost basis

and that is the cost basis, and that is the cost basis

and that is the cost basis, and that is the cost basis

value of the investment as reflected by the capital structure and then you have the earnings adjusted for fluctuations in reserves in the same way as on page 3. The same earnings exactly as there are on page 3. Then we get the "Ratio of adjusted earnings to indicated value of investment." And then if we take that we find that during that 17-year period the average ratio of earnings to the value of the investment amounted to only 5.08%. In the last ten years of the period the average rate of return was only 4.75%. That is not worked out on this table but it has been worked out, which it will be noted is considerably less than the interest rates on the bonds outstanding during that period.

MR. McRUER: That again would be raised considerably by adjustments, 1933.

MR. HEWARD: Very little over the 10-year period.

MR. McRUER: It would be over 5% on the average.

MR. HEWARD: I don't think so. It might. I think it is a little over a quarter, about one-third of 1%. In any event it is so small that it does not mean much. The figure is so low anyway, 4.75%, considerably less than the bonds outstanding during that period, and in the year ending March 31st, 1935, the ratio was only 3.9% and in 1936 the ratio was only 3.5%.

That statement, my lord, I am going to deal



Value of the investment is calculated by the original  
structure and then you have the earnings adjusted  
for fluctuations in reserves in the same way as on  
page 3. The same earnings exactly as there are on  
page 3. Then we get the ratio of adjusted earnings  
to indicated value of investment. And then if we  
take that we find that during the 15-year period  
the average ratio of earnings to the value of the  
investment amounted to only 0.05%. In the last ten  
years of the period the average rate of return was  
only 0.05%. That is not worked out on this basis  
but it has been worked out, which it will be noted is  
considerably less than the interest rates on the  
bonds outstanding during that period.

11. Answer: There would be no need for  
any adjustments, 1925.

12. Answer: The 1925-1935 period has been  
worked out; it would be over 1% on the average.

13. Answer: I am not sure, but I think  
that it is a little over a quarter, about one-third  
of 1%. If any event it is so small that it does  
not mean much. The figure is so low anyway, 0.05%.

14. Answer: I am not sure, but I think  
that it is a little over a quarter, about one-third  
of 1%. If any event it is so small that it does  
not mean much. The figure is so low anyway, 0.05%.

15. Answer: I am not sure, but I think  
that it is a little over a quarter, about one-third  
of 1%. If any event it is so small that it does  
not mean much. The figure is so low anyway, 0.05%.

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with another statement now taking in the bonds,  
if your lordship wants to adjourn?

THE COMMISSIONER: Yes, this may be a little longer.  
We will adjourn now.

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-- The Commission adjourned at 5 P.M. to resume  
Friday, March 5th, 1937, at 10.30 A.M.

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ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE W.F.A. TURGEON,

Commissioner,

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A.S. Whiteley, Secretary,

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ONE HUNDRED AND TWENTY-FOURTH DAY

(March 5th, 1937)

A R G U M E N T

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Robert Brydie,  
Official Reporter



1901

THE CANADIAN PACIFIC RAILWAY COMPANY

REPORT OF THE COMMISSIONER OF THE CANADIAN PACIFIC RAILWAY COMPANY

FOR THE YEAR 1901

1901

REPORT OF THE COMMISSIONER OF THE CANADIAN PACIFIC RAILWAY COMPANY

1901

THE CANADIAN PACIFIC RAILWAY COMPANY

REPORT OF THE COMMISSIONER OF THE CANADIAN PACIFIC RAILWAY COMPANY

FOR THE YEAR 1901

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ROYAL COMMISSION ON THE TEXTILE INDUSTRY

HON. MR. JUSTICE W.F.A. TRUGEON,

Commissioner,

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A.S. Whiteley, Secretary,

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A p p e a r a n c e s :

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J. C. McRuer, K.C. and )

E. Beauregard, K.C. ) Commission Counsel,

R.L. Kellock, K.C.

For Primary Textile  
Institute.

C.G. Heward, K.C. )

Aime Geoffrion, K.C. ) For Dominion Textile  
and ) Company,

15

C.T. Ballantyne, )

S.G. Dixon, K.C.

For Courtaulds Limited,

L.A. Forsyth, K.C.

For Canadian Celanese Ltd.  
and Canadian Silk Products  
Limited.

20

Thos. Tremblay, K.C. )

and

J.H. Hebert, )

For M.E. Binz Co. Ltd.

Francois Lajoie, K.C.

For Wabasso Cotton Co.

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1784

THE CANADIAN MILITARY RECORD

WAR. AND. JOINT. F.E.A. THOUGH.

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Ottawa, Ontario,

March 5, 1937

-- The Commission resumed at 10.30 a.m.

Argument by Mr. Heward (Resumed).

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My lord, when we adjourned last evening I had just submitted to your lordship the statement showing the ratio of earnings to the value of the investment as represented by the preferred and common shares. That was page 5 of exhibit No. 1232, and we dealt with that, and I intimated to your lordship that I was going on to another statement, and that is page 3 of exhibit 1256 which I filed yesterday. That shows the statement as to earnings on capital investment, including funded debt and the value of the investment, that is to say the net value of what is lying behind the bonds, the preferred and the common stock.

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THE COMMISSIONER: Is that the sheet that includes the fixed asset values resulting from the 1920 appraisal?

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MR. HEWARD: Yes, that includes it the same as 1232 did, my lord.

THE COMMISSIONER: I just wanted to identify the sheet.

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MR. HEWARD: Yes, the third sheet. If we look at that, which covers the seventeen years from 1920, we find that the average ratio of earnings to the net value of the assets represented by these three classes of investments during those seventeen years was 5.24 per cent, and in the last ten years

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March 5, 1937

The Commission returned at 10.30 a.m.

Statement by Mr. Howard (continued).

My lord, when we adjourned last evening I had

the pleasure to put before you certain

the ratio of earnings to the value of the investment

as represented by the preferred and common shares.

That was page 5 of exhibit No. 1382, and we dealt with

that, and I intimated to your lordship that I was going

to another statement, and that is page 3 of exhibit

1385 which I filed yesterday. That shows the state-

ment as to earnings on capital investment, including

traded debt and the value of the investment, that is

to say the net value of what is lying behind the bonds,

the preferred and the common stock.

THE COMMISSIONER: Is that the sheet that in-

cludes the fixed asset values resulting from the

1930 statement?

MR. HOWARD: Yes, that includes it the same

as 1382 did, my lord.

THE COMMISSIONER: Just wanted to identify

the sheet.

MR. HOWARD: Yes, my lord.

Look at that, which covers the seventeen years from

1920, we find that the average ratio of earnings to

the net value of the assets represented by these

three classes of investments during those seventeen

years was 5.24 per cent, and in the last ten years

the average rate of return was only 4.91 per cent. That is a calculation which does not appear on the sheet. Taking the first half of that ten year period namely the period 1927 to 1931 inclusive, the return was 6.27 per cent; and in the five year period ended 1936, that is from 1932 to 1936, it was 3.54 per cent; and in the year 1936 it was 3.71 per cent, in 1935 4.25 per cent and in 1934 5.60 per cent. In regard to this calculation I should mention again that the return includes what has been left in as well as what has been distributed to the shareholders, what has been ploughed back, as in all the other exhibits. What I mean by that, my lord, is that the 5.24 per cent includes not only what has been distributed but also what has been left in.

THE COMMISSIONER: Yes. Well, this is a statement of earnings.

MR. HEWARD: Yes, my lord. Then, if you look at exhibit 1357, which is the one I filed yesterday, page 5 --

THE COMMISSIONER: That is the last page?

MR. HEWARD: That is the last page, my lord; that shows the return on the value of the investment as represented by bank indebtedness, funded debt -- that is bonds -- and preferred and common stock. And there your lordship will note that the average ratio of earnings for the seventeen year period was 5.22 per cent. I have had another calculation made, showing that in the last ten years the average



the average rate of return was only 4.11 per cent.  
 That is a calculation which does not appear on the  
 sheet. Taking the first half of that ten year period  
 namely the period 1927 to 1931 inclusive, the return  
 was 6.27 per cent; and in the five year period ended  
 1936, that is from 1932 to 1936, it was 6.54 per cent;  
 and in the year 1936 it was 8.71 per cent. In 1935  
 4.85 per cent and in 1934 5.60 per cent. In regard  
 to this calculation I should mention again that the  
 return includes what has been left in as well as what  
 has been distributed to the shareholders, what has  
 been ploughed back, as in all the other exhibits.  
 That I mean by that, my Lord, is that the 5.60 per  
 cent includes not only what has been distributed but  
 also what has been left in.  
 THE COMMISSIONER: Yes, this is a  
 statement of earnings.  
 MR. BAKER: Yes, my Lord. Then, if you  
 look at exhibit 1257, which is the one I filed yesterday,  
 page 5 --  
 THE COMMISSIONER: That is the last page?  
 MR. BAKER: That is the last page, my Lord;  
 that shows the return on the value of the investment  
 as represented by bank indebtedness, turned left --  
 that is bonds -- and preferred and common stock.  
 And there your Lordship will note that the average  
 ratio of earnings for the seventeen year period was  
 5.22 per cent. I have had another calculation  
 made, showing that in the last ten years the average

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rate of return was 4.81 per cent, and in the first five years of that ten year period, that is 1927 to 1931, it was 6.23 per cent, and in the last five years, 1931 to 1936, it was 3.52 per cent. In the year ended March 31, 1936, it was 3.69 per cent, and in the previous year it was 4.20 per cent, and in the preceding year 5.85 per cent.

To sum up, I repeat what I said at the outset of my argument in regard to return on investment, that these figures, taken both on the investment and cost and taken on the value of the investment, that is the value of the net asset now behind the investment, whether looked at from the point of view of the preferred and common stock holders, or from the point of view of all the investment represented by funded debt and common stocks, or from the point of view of the investment, if we can call it an investment, of bank loans and also of funded debt and common stock, have been most reasonable on the investment at cost from any point of view, and on the value of the investment I think they have been lower than anybody could say was reasonable for an industry with risks of that kind. And as a guide to the sufficiency or insufficiency of tariff protection, I submit that these earnings, looked at particularly from the point of view of the value of the investment, indicate that the existing protection afforded to the textile industry is not sufficient



rate of return was 4.81 per cent, and in the first five years of that ten year period, that is 1927 to 1931, it was 6.33 per cent, and in the last five years, 1931 to 1935, it was 5.33 per cent. In the year ended March 31, 1936, it was 5.33 per cent, and in the previous year it was 4.80 per cent, and in the preceding year 5.33 per cent.

To sum up, I repeat what I said at the end of my argument in regard to return on investment, that these figures, taken both on the investment and cost and taken on the value of the investment, that is the value of the net asset now being, the investment, whether looked at from the point of view of the preferred and common stock holders, or from the point of view of all the investment represented by funded debt and common stock, or from the point of view of the investment, it was on all of an investment, of bank loans and also of funded debt and common stock, have been most reasonable on the investment at cost from any point of view, and on the value of the investment I think they have been lower than anybody could say was reasonable for an industry with risks of that kind. And as a matter to the sufficiency or insufficiency of that presentation, I submit that these earnings, looked at particularly from the point of view of the value of the investment, indicate that the existing position afforded to the textile industry is not sufficient

to ensure a fair and moderate return, a reasonable return,

MR. McRUER: Have you any suggestions to make as to what it ought to be in order to do that?

MR. HEWARD: Well, I do not think I have to make that suggestion, because we have been attacked for making an unreasonable return, and I think we should get what is reasonable. We have seen one authority which said that fifteen per cent was not unreasonable. We have to look around at industries generally. I might look over the matter and think about it further.

THE COMMISSIONER: Who is the authority?

MR. HEWARD: The Privy Council case about the bridge, when they said that fifteen per cent was not an unreasonable return.

MR. McRUER: But it is a matter of tariff. What tariff would give you what you think you ought to have?

MR. HEWARD: I should like to deal with that at another point.

MR. McRUER: As long as you are going to deal with it. Do not leave it in the air.

MR. HEWARD: It is another branch. If I may, I should like to deal with it later. I want to say just a very brief word in regard to management. Of course I recognize that in considering the return on invested capital, or the more scientific consideration of the return on the value of the



...to the ...

investment, regard must be had also to the question of whether the industry under consideration has been properly managed. I realize that because it would not be proper, of course, to accord an increased rate of tariff protection to a company or an industry as the result of the small return yielded by the industry.

THE COMMISSIONER: Is there any suggestion that the Dominion Textile Company at any time was not efficiently managed?

MR. HEWARD: I was just coming to that, my lord. I think it has been recognized throughout that the company has been, and is being, prudently and economically managed. But there are some interesting points in this connection. I produce an exhibit of the Dominion Textile Company which deals with the distribution of the sales dollar for every year for the past ten years, and then it deals with each of the two five-year periods and then the ten-year period. What I think is a particularly remarkable indication of the good management of the company is the small proportion which the administration expenses constitute of the amount of sales. Your lordship will find these expenses of administration the seventh item down from the top; and if we look for the ten-year period, at the extreme right hand of the first page, we find that the amount of each dollar which was consumed in expenses of administration was only 1.04 cents. There is an



investment, regard must be had also to the question of whether the industry under consideration has been properly managed. I realize that because it would not be proper, of course, to assign an increased rate of profit protection to a company or an industry on the result of the small return yielded by the industry.

What the Dominion Textile Company at any time was not entitled to manage?

MR. BRIDGE: I was just coming to that, my lord. I think it has been recognized throughout that the company has been, and is being, pretentively and economically managed. But there are some interesting points in this connection. I produce an exhibit of the Dominion Textile Company which also with the distribution of the sales dollar for every year for the past ten years, and then it deals with each of the two five-year periods and then the ten-year period. What I think is a particularly remarkable indication of the good management of the company is the small proportion which the administration expenses constitute of the amount of sales. Your lordship will find these expenses of administration the seventh item down from the top; and if we look for the ten-year period, at the extreme right hand of the first page, we find that the amount of each dollar which was consumed in expenses of

5 equally remarkable record in regard to selling charges,  
which is the item next above. The selling charges  
constitute only 1.74 cents in each dollar. That is  
about  $1\frac{3}{4}$  cents in each dollar. Throughout the same  
period the amounts expended out of each sales dollar  
for materials was 43.82 cents, for mill wages 26.79  
cents, and for working expenses (which, I understand,  
includes such items as fuel, power, water rentals,  
10 lighting, supplies other than materials and a lot  
of items of that kind) 10.53 cents. When the  
total expenditure in each dollar for selling and ad-  
ministration, amounting in all to 2.78 cents --  
that is the combination of the 1.74 and the 1.04 --  
15 is contrasted with the total expenditure in each  
dollar for materials, mill wages and working expenses,  
there is found, I submit, a remarkable indication of  
sound management. I think therefore that we are  
justified in looking at our returns on investment  
20 in relation to the question of tariff protection as  
a guide to it. There is no element upsetting that  
in that feature of good management. Good manage-  
ment is present.

25 I want next to proceed to deal with certain  
arguments in regard to earnings which have been ad-  
vanced by commission counsel. First of all, com-  
mission counsel on frequent occasions during the  
hearing and in his brief and throughout his argument  
advanced the proposition that all that the company  
30 had received for its original issue of \$5,000,000



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...the record in regard to ...  
...which is the item next above. The ...  
...costs only 1.74 cents in each dollar. That in  
...about 15 cents in each dollar. Through the  
...period the amount expended out of each dollar  
...for materials was 48.88 cents, for mill wages 20.78  
...cents, and for working expenses (which, I understand,  
...includes such items as fuel, power, water, heating,  
...lighting, supplies other than materials and a lot  
...of items of that kind) 19.58 cents. When the  
...total expenditure in each dollar for rolling and  
...maintenance, amounting in all to 2.78 cents --  
...that is the combination of the 1.74 and the 1.04 --  
...is contrasted with the total expenditure in each  
...dollar for materials, mill wages and working expenses,  
...there is found, I submit, a remarkable indication of  
...sound management. I think therefore that we are  
...justified in looking at our record on investment  
...in relation to the question of tariff protection as  
...a guide to it. There is no element suggesting that  
...in that line of good management. Good management

I want next to proceed to deal with certain  
...arguments in regard to matters which have been at-  
...tended by congressional action. ...

...the ...  
...the ...  
...the ...

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5 per value of common stock was \$500,000 in cash. We  
have already dealt with that. I had intended to deal  
with it, but I will not deal with it now at any great  
length because we also discussed it yesterday and  
the day before. My submission is that the company  
received much more than that. It received tangible  
assets of which a fair estimate of the replacement  
value was \$2,094,000, and intangibles of considerable  
10 value. Then, based on this premise, commission coun-  
sel made certain calculations which were made for the  
purpose of showing exorbitant profits earned in re-  
lation to this amount of cash. And this theory it  
was sought to support by statements relating to the  
15 company contained in the exhibit No. 917 which was  
filed by Mr. Howson, the commission auditor, and in  
regard to which he gave evidence. What I will seek  
to establish is that the contentions so advanced  
should be disregarded. First, because the premises  
20 are false; and of course your lordship will understand  
that when I use the word "false" it is in the sense  
of logics and not in any invidious sense.

THE COMMISSIONER: They are fallacious.

25 MR. HEWARD: I remember, when we were being  
taught logic --

THE COMMISSIONER: We know what "false pre-  
mise" means.

30 MR. HEWARD: There is no invidious intent in  
that at all. First, because the premises are false,  
and secondly because the propositions are based on



per value of common stock was \$100,000 in cash. We  
have already said that I had intended to deal  
with it, but I will not deal with it now at any great  
length because we all discussed it yesterday and  
the day before. My explanation is that the company  
has not yet been organized. It is a corporation  
and we have a fair estimate of its capital and  
value was \$2,000,000, and I think it is a considerable  
value. Then, based on this estimate, we have made for the  
purpose of showing exorbitant profits earned in re-  
lation to this amount of cash. And this is the  
way about to support by reference to the  
company contained in the exhibit no. 11, which was  
filed by Mr. Brown, the corporation auditor, and in  
regard to which he gave evidence. That I will seek  
to establish is that the corporation so advanced  
should be demonstrated. I think, because the balance  
is false; and of course your judgment will understand  
that when I use the word "false" it is in the sense  
of false and not in any technical sense.  
THE COURT: They are false.  
MR. BRADY: I remember, when we were being  
taught logic --  
THE COURT: We know what "false" pre-  
sents. There is no technical sense in  
which it is false. I think, because the corporation is  
not yet organized and has not yet been organized.

erroneous principles, and thirdly, that the inferences and conclusions drawn from these premises by reason of these erroneous deductions are themselves erroneous.

I have already dealt with the reasons why I consider the premises false, namely that \$500,000 was all that was received by the company for its original issue of common stock. I do not need to labour that any

more. In support of that I said that one reason for saying that the tangible assets lying behind the stock of the constituent companies which the new company had received was that the replacement value of those assets was and must have been, greater than was indicated by the price paid by the syndicate to the distressed shareholders, and it was a fair assumption that the replacement value was what was shown on the books of the old companies, and that showed a net replacement value in excess of all the other securities issued by the Dominion Textile Company Limited of \$2,094,000. Exhibit 917, however, disregards that difference between the \$500,000 in cash and the \$2,594,000 which I say was the least amount that we can take the tangible assets at.

He gave two reasons in his evidence. His first reason was that the company had admitted that these values should not be taken into consideration because the company -- the Dominion Textile Company -- had written off those values in its books. Now Mr. Glasco gave evidence at page 13,747, and --

MR. McRUER: That is true, is it not?



erroneous or negligible, and finally, that the inference

and conclusions drawn from these premises by reason

of these erroneous deductions and theoretical errors.

I have already dealt with the reasons why I consider

the premises false, namely that \$500,000 was all that

was received by the company for its original issue of

common stock. I do not need to repeat that any

more. In support of that I said that on occasion

for saying that the tangible assets lying behind the

stock of the constituent companies which the new com-

pany had received was that the replacement value of

those assets was and must have been, whatever their

was indicated by the price paid by the company to

the distressed shareholders, and it was a fact

that the replacement value was what was

shown on the books of the old companies, and that

showed a net replacement value in excess of all the

other securities issued by the Dominion Textile Com-

pany limited of \$5,000,000. Exhibit XIV, however,

states that the difference between the \$5,000,000 in

cash and the \$5,000,000 which I say was the least

amount that we can take the tangible assets at.

He gave two reasons in his evidence. His first rea-

son was that the value of the tangible assets was

not stated in the evidence. His second reason was

that the value of the tangible assets was not stated

in the evidence. His third reason was that the

value of the tangible assets was not stated in the

evidence. His fourth reason was that the value of

the tangible assets was not stated in the evidence.

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MR. HEWARD: No.

MR. McRuer: That they had written them off?

MR. HEWARD: No. I am just going to deal with that. Mr. Glassco gave evidence in those pages that the company did not write off these values and he explained that the commission auditor had not had the whole picture before him and that the write-off to which the commission auditor referred was the reduction applicable to the good-will account and not a reduction in the value of the company's assets themselves. He indicated that he was going to take that up with the commission auditor afterwards; and we thought we had satisfied him.

THE COMMISSIONER: The reduction was in the intangibles?

MR. HEWARD: That is what we contend is the case.

MR. McRuer: Oh well, these other properties were closed, and the records show --

MR. HEWARD: We thought that we had convinced Mr. Howson that that was the case, but apparently we have not, because Mr. McRuer in this argument, at pages 14,295 and 14,296, claimed that \$2,200,000 was written off the assets between the inception of the company and 1910.

MR. McRuer: I will extend that to 1912, and Mr. Glassco agreed with me that that was the fact.

MR. HEWARD: I was going to deal with that, because all that was written off between the inception of



-1414-

Mr. Brydie: That they had written them off?

Mr. Brydie: No. I am just going to deal with

that. Mr. Brydie gave evidence in those papers that

the company did not write off these values and he ex-

plained that the commission auditor had not had the

whole picture before him and that the write-off to

which the commission auditor referred was the reduc-

tion applicable to the good-will account and not a re-

duction in the value of the company's assets themselves.

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Mr. Brydie: That is what I am going to deal with

the commission auditor afterwards; and we thought we

had satisfied him.

15

THE COMMISSIONER: The reduction was in the

Mr. Brydie: That is what we contend is the

case.

Mr. Brydie: Oh well, these other provisions

20

were closed, and the records show --

Mr. Brydie: We thought that we had convinced

Mr. Brydie that that was the case, but apparently

we have not, because Mr. Brydie in this statement,

at page 10, says that the company had written off

the value of the goodwill account and that the

Mr. Brydie: I will extend that to 1912, and

Mr. Brydie agreed with me that that was the fact.

Mr. Brydie: I was going to deal with that.

25

the company and 1910 was depreciation and write-offs of that kind amounting to only \$351,000.

MR. McRUER: The item had the year wrong, that is all.

5 MR. HEWARD: If we look at page 252 of my friend's pamphlet --

MR. McRUER: This is not the "free trade pamphlet" that was referred to in the House of Commons the other night, is it?

10 MR. HEWARD: If we look at page 252 we find that the charges to operations and reserves for depreciation or obsolescent plant did not amount to \$2,200,000 until 1914. And I submit that these charges were not excessive, and that this is apparent from  
15 the following. The average annual value of the building was approximately \$3,100,000. So that there was a total annual value of machinery and buildings combined of \$10,100,000. The write-offs during the nine-year period from 1905 to 1914 were therefore  
20 worked out at approximately 2.45 per cent per annum, and I submit that that is a very low figure for buildings and machinery.

MR. McRUER: Yes, but you are disregarding nearly \$2,000,000 in charges to operations for repairs  
25 and betterments.

MR. HEWARD: Oh, but they are proper charges. You say these are for betterments. I say that the charges to operations for repairs are proper charges to operations.  
30



the company and 1910 was depreciation and write-offs  
of kind amounting to only \$201,000.

MR. BRIDGES: The item had they or wrong, that

is all.

MR. BRIDGES: It was at page 122 of my

statement.

MR. BRIDGES: This is not the "three years

period" that was referred to in the House of Commons

statement.

MR. BRIDGES: It was at page 122 of my

statement that the charges to operations and reserves for de-

preciation or obsolescent plant did not amount to

\$2,000,000 until 1911. And I submit that these charges

were not excessive, and that this is apparent from

the following. The average annual value of the plant

was approximately \$1,100,000. So that there

is a total annual value of machinery and buildings con-

sisting of \$10,100,000. The write-offs during the

period were only \$201,000.

worked out at approximately 2.4 per cent per annum,

and I submit that that is a very low figure for

plant and machinery.

MR. BRIDGES: Yes, but you are disregarding the

\$2,000,000 in charges to operations for repairs

and betterments.

MR. BRIDGES: Oh, but they are proper charges

for these are for betterments. I say that

the charges to operations for repairs and proper

charges to operations.

THE CHIEF CLERK: I have

THE COMMISSIONER: You say that the word betterments is improperly introduced.

5 MR. HEWARD: I say it is improperly introduced there. I mean betterments and improvements. I take it that my learned friend Mr. McRuer means by that an improvement which should be charged to capital, a capital outlay. Is not that right, Mr. McRuer?

10 MR. McRURER: Is it not how it is dealt with? Is it not how it is in your records? What I mean is that you are keeping the plant up to standard by charges to operations, and your annual statements and books and records -- everything shows that in all your records.

15 MR. HEWARD: Our books do not use the word "betterments".

20 MR. McRURER: But your annual statements repeatedly have said that you have got to keep the plant up to a high state of efficiency and so on, by charges to operations, and then you write off a chunk of the plant. You cannot have it both ways.

MR. HEWARD: Yes, of course we can.

25 THE COMMISSIONER: Has this been worked out, how much of these figures correspond to betterments and how much to repairs? I would like to get an idea what it is all about. You say these are on repairs?

MR. HEWARD: These are repairs. They are all proper charges to operations.

30 Mr. McRURER: No, but you see, Mr. Howson did all he could to have the company divide them up, and



-1712-

THE COMMISSIONER: You say that the word

betterment is improperly introduced.

MR. HARRIS: I say it is improperly introduced

there. I mean betterment and improvement. I take

it that my learned friend Mr. Nathan means by that an

improvement which should be changed to capital, a

capital outlay. Is not that right, Mr. Nathan?

MR. NATHAN: Is it not how it is itself with?

Is it not how it is in your records? That I mean is

that you are keeping the plant up to standard by

thanks to operations, and your annual statements and

books and records -- everything shows that in all

your records.

MR. HARRIS: Our books do not use the word

betterment.

MR. NATHAN: But your annual statements re-

cently have said that you have got to keep the plant

up to a high state of efficiency and so on, by means

of operations, and then you will get a check of the

plant. You cannot have it both ways.

MR. NATHAN: Yes, of course we can.

THE COMMISSIONER: Has this been written out,

my dear Mr. Nathan, that we are going to keep the

plant up to a high state of efficiency and so on, by

means of operations? You say these are our records?

MR. NATHAN: These are records. They are all

records of operations.

MR. HARRIS: No, but you see, Mr. Nathan, it is

not the same as the word betterment, which is

-17658-

there was some correspondence put in in regard to it. Mr. Howson says they could not go back as far as this to divide it up. You see there was no charge to depreciation at all until 1918.

5 MR. HEWARD: No, but we did have charges to operations and reserves for depreciated or obsolescent plant, as you show in your second column from the left.

MR. McRUER: Not regularly made, but made periodically, as it is shown at different times.

10 MR. HEWARD: Whether scientific or not, there they were.

MR. McRUER: And we do know you closed certain mills. You cannot say, when you close up a mill, and write that off, that that million dollars, \$1,100,000 was losses on closed mills, -- you cannot charge that to ordinary depreciation, can you?

15 MR. HEWARD: All right, Mr. McRuier, but any charges of that kind would be and are in the second column from the left, in which I have calculated this \$2,200,000, and therefore they are included in that --

20 MR. McRUER: The closed mills are in the charges to operations for repairs and betterments. I cannot understand that.

25 MR. HEWARD: In number 2 column, if you run down these figures, you will find they come to approximately \$2,200,000.

MR. McRUER: Yes.

MR. HEWARD: And in that is included any write-off that there would be from the closing of the



1917

...of evidence but is in regard to it.

Mr. Hanson says they could not go back on this

to divide it up. You see there was no charge to

operation at all until 1915.

Mr. Hanson: No, but we did have charges to

operation and charges for transportation of passengers

about, as you know in your second column from the left.

Mr. Hanson: Not regularly made, but made periodically.

locally, as it is shown at all times.

Mr. Hanson: Whether it is made or not, there

they were.

Mr. Hanson: And we do know you closed at 10

mills. You are not sure, when you close up a mill, and

close that off, that the million dollars, \$1,000,000

is lost or closed mills, -- you cannot account that

to ordinary operation, can you?

Mr. Hanson: All right, Mr. Hanson, but any

charges of that kind would be and are in the second

column from the left, in which I have indicated this

\$2,500,000, and therefore they are included in that --

Mr. Hanson: The closed mills and in the charges

to operations for repairs and betterments. I am not

Mr. Hanson: In number 2 column, if you can

and there is a line, you will find that it is

about \$1,000,000.

Mr. Hanson: Yes.

Mr. Hanson: And in your second column

it is shown that the total is \$1,000,000.

mills, so I am including that, and I say even including that the whole thing was 2.45 per cent.

5 MR. McRUER: I know, but the point is the write-off was for closing mills, not for ordinary depreciation, and our contention was that these mills were closed and written off that you claim had this great value of \$2,500,000.

10 MR. HEWARD: Remember that when we close a mill we do not simply junk the machinery. As you pointed out in your own brief, we put it in another mill where it can be used to better advantage.

15 MR. McRUER: Yes, but you do not write off the machinery when you put it in another mill where it can be used to better advantage. This is a write-off for closing the mill.

20 MR. HEWARD: The whole of the write-offs, including the amount for the closing of mills, amounted to 2.45 of the average value of the assets, and I say that that is extremely moderate. I am also informed that a substantial part of the write-offs in 1912 and 1913 which are included in that figure of \$2,200,000 consisted in writing off the amounts applicable to the good-will to which I have referred. So  
25 that I do not think the argument can be used that these things were not worth it because we wrote them off immediately afterwards; we wrote off only ordinary depreciation, a very low depreciation, in the nine years that I have mentioned. Therefore I submit that that reason falls to the ground. I have already discussed  
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Wills, so I am inclined to think that I say even in 1911  
that the whole thing was 2.45 per cent.

MR. WILLS: I know, but the point is the point  
off was for closing mills, not for ordinary business  
then, and our contention was that these mills were  
closed and written off that you claim had this great  
value of \$2,500,000.

MR. HARRIS: I am not sure that when we close a  
mill we do not simply junk the machinery. As you  
pointed out in your own case, we put it in another  
mill where it can be used to better advantage.

MR. WILLS: Yes, but you do not write off the  
machinery when you put it in another mill where it can  
be used to better advantage. This is a write-off  
for closing the mill.

MR. HARRIS: The whole of the write-offs, in-  
cluding the amount for the closing of mills, amounts  
to 2.45 of the average value of the assets, and I  
say that that is extremely moderate. I am also in-  
formed that a substantial part of the write-offs in  
1911 and 1912 which are included in the figure of  
\$2,500,000 consisted in writing off the amount paid  
back to the good-will to which I have referred.

MR. WILLS: I do not think the argument can be used that  
things were not worth it because we wrote them off  
immediately afterwards; we wrote off only ordinary re-  
novation, a very low cost of renovation, in the same year  
and I am not sure that I submit that that

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5 with your lordship the second reason which was given for disregarding the net values behind the common stock represented by the assets of the constituent companies; namely, the second reason that was given was that the syndicate had paid less for them. We discussed that at a considerable length yesterday.

10 I submit therefore, that the premises are false or fallacious, because it is not correct that all that the company received for its original issue of common stock was \$500,000. In the second place I submit that the deductions made by my learned friend with a view to showing that unreasonable profits had been made by the company are based on erroneous principles. 15 In my view, and I respectfully submit it to your lordship, it is absolutely unjustifiable for any purpose for which this commission has been constituted to take the cash contribution, cash loan made in 1905 by a group of holders of the common stock and ignore 20 their other contributions, tangible and intangible, and figure out the percentage of dividends that these shareholders would have received in respect of that cash contribution, even supposing they had retained their investment. Let us suppose it were correct that 25 all that the company received for its original common stock issue was \$500,000. In assuming that, of course, I am assuming something which we challenge and contest very emphatically. But let us assume it is correct; it is clear that if the cash investment in 30 common stock is in any way material, the shareholders



with your finding the second year in which was given  
for disregarding the net value behind the common  
stock represented by the assets of the constituent  
companies; namely, the second reason that was given was  
that the syndicate had paid less for them. We dis-  
cussed that at considerable length yesterday.  
I submit therefore, that the principles are fairly  
or fallacious, because it is not correct that all  
that the company received for its original issue of  
common stock was \$500,000. In the second place I  
submit that the deductions made by my learned friend  
with a view to showing that unreasonable profit had  
been made by the company are based on erroneous prin-  
ciples. In my view, and I respectfully submit it is  
my opinion, it is absolutely unjustifiable for a  
purpose for which this commission has been constituted  
to take the cash contribution, cash loan made in 1900  
by a group of holders of the common stock and remove  
their other contributions, tangible and intangible,  
and figure out the percentage of dividends that these  
shareholders would have received in respect of that  
cash contribution, even supposing they had retained  
their investment. Let us suppose it were correct that  
all that the company received for its original common  
stock issue was \$500,000. In assuming that, of  
course, I am assuming something which is entirely  
untrue. The cash loan of \$100,000 was made in 1900  
and is a great deal more than the cash contribution  
which was made in any way material, the

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that came in later and paid more for their stock have as much right to be considered as those who came in early, who were pioneers, and who, according to the rule applicable to all successful ventures, should pay much less because they took a much greater risk.

Mr. McRURR: In what way were these syndicate holders pioneers in this industry, because there had already been one merger before, and I think it got to the stage then that there were fourteen companies so it would seem that by that time the trails were fairly well blazed,

MR. HERARD: I am glad my learned friend referred to that. They were pioneers in this sense, that they came along and risked half a million dollars of their money to back their judgment and they acquired these assets and turned them over in coordinated form, to a company which succeeded, in spite of the fact that the predecessor companies had been having a very bad time, particularly on account of their liquid position. I say they were pioneers in this sense, that they took a risk. Perhaps "pioneers" may not be a good term, but they certainly were people who took an element of risk -- and that is all that is important, -- in backing their judgment with \$13,000,000 worth of liabilities ahead of their very junior security. But the point is this, it is no more material to take for the purposes of this inquiry the contribution made by one group of shareholders than it is material to consider --



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the same in later and still more in their stock  
have a much right to be considered as those who  
in early, who were pioneers, and who, according to  
rule applicable to all successful ventures, should be  
much less because they took a much greater risk.  
Mr. Mahon: In what way were they anticipated  
holders pioneers in this industry, because they had  
already been overgrown before, and I think it is not  
the same then that there was a frontier as early  
so it would seem that by that time the frontier was  
fairly well closed.  
Mr. Mahon: I am glad you learned from re-  
ferred to that. They were pioneers in this sense,  
that they came along and raised half a million dol-  
lars of their money to back their judgment and they  
acquired these assets and turned them over in an  
organized form, to a company which succeeded, in spite  
of the fact that the predecessor companies had been  
having a very bad time, particularly on account of  
their financial condition. I say they were pioneers in  
this sense, but they took a risk. Perhaps "pioneers"  
may not be a good term, but they certainly were  
people who took an element of risk -- and that is all  
that is important, -- in backing their judgment with  
their money, and in that sense they were pioneers.  
and that is all that is important in this regard.  
and that is all that is important in this regard.  
and that is all that is important in this regard.

THE COMMISSIONER: What was the amount ahead of them? \$11,000,000 or \$13,000,000?

MR. HEWARD: I have a note of it, my lord. The amount ahead of the common stock that they got was \$13,367,161.38. We know that part of their million dollars went to preferred and the total liabilities ranking ahead of the preferred, that is ranking ahead of both preferred and common, were \$11,512,000.

Page 17661 follows



1. The purpose of this document is to provide a comprehensive overview of the current state of the project and to identify the key areas for improvement. This document is intended for the use of the project team and the management of the organization.

2. The project has been progressing well, with significant achievements in the areas of research and development. However, there are several areas where the project is currently facing challenges, and these need to be addressed in order to ensure the successful completion of the project.

3. The first area of concern is the lack of communication between the different teams involved in the project. This has led to a number of misunderstandings and delays in the project. It is essential that the project team establish a clear communication plan and ensure that all team members are kept up to date on the progress of the project.

4. The second area of concern is the limited resources available to the project. This has resulted in a number of delays and has put the project at risk of failure. It is essential that the project team identify the key areas where resources are needed and ensure that these are allocated appropriately.

5. The third area of concern is the lack of documentation of the project. This has made it difficult to track the progress of the project and to identify the areas where improvements are needed. It is essential that the project team establish a clear documentation plan and ensure that all project activities are properly documented.

6. In conclusion, the project is currently facing a number of challenges, but these can be overcome if the project team takes the necessary steps to address them. It is essential that the project team establish a clear communication plan, identify the key areas where resources are needed, and ensure that all project activities are properly documented.

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Now, as I said before, I have no brief for these gentlemen, but they did certainly take a risk. However, that is not the point I am trying to make now, my lord. It is that we are not justified, I submit, in looking at the contribution made by one particular group of shareholders, even if it was true all they contributed was \$500,000 cash -- I think what they contributed was that cash plus what they had got from the shareholders at a sacrifice price, the constituent shareholders -- but even if they had only contributed \$500,000 of cash to the new company I submit that it is not useful for any purpose of this inquiry to look at what they made out of their investment. I said yesterday, and I still submit, my lord, that there is a fair analogy between a proposition of that kind and a proposition of looking at what I would make on my money if I bought stock low from a shareholder at the depression and got the earnings, normal earnings of the company on it, the normal dividends or normal earnings, because I, of course, get the earnings indirectly when they are ploughed back. It is true that in the example I have just give myself, the lucky purchaser purchasing stock at the low ebb of the market, the transaction is that of a purchaser from another shareholder, but the transaction in 1905 -- and the inception of this undertaking was not 1905 but, as my learned friend points out, 1874 -- the 1905 transaction was no more than a purchase of shares representing ownership of an enterprise established as far back as 1874 onwards, and that purchase was made





at a low price because of the owners' distress, and the fact that the particular individuals who purchased these shares happened to make money has no bearing upon the reasonableness of the profits of the continuing enterprise which started in 1874. It seems to me that my learned friend has very properly pointed out this was a continuing enterprise, but in his argument and in his factum he has interjected himself into the sequence of events at 1905, and picked out this group of gentlemen who were lucky enough to buy some shares cheap.

MR. McRUER: The Privy Council doesn't say that is a fact.

MR. HEWARD: I said from the point of view of the distressed shareholders.

MR. McRUER: They said they made a very liberal allowance for them.

MR. HEWARD: From the point of view of the distressed shareholder the shareholder got all he was entitled to, but that is another thing, because the distressed shareholder had loaded himself up with liabilities and had got himself into a frozen position -- I do not mean he had, but his management had -- and that is why the syndicate was able to buy his shares.

Then, my lord, I pass on to another point of criticism of the proposition, and that is that --

"It is equally fallacious", in my view, "to average all the dividends or earnings on the common stock and to pro-rate them against all the cash invest-



at a low price because of the general business, and  
the fact that the central individuals who purchased  
these shares happened to have money and no business  
upon the reorganization of the profits of the company.  
This enterprise which started in 1904. It seems  
to me that as far as the central individuals who purchased  
out this was a continuing enterprise, but in his  
opinion and in his opinion he has far exceeded himself  
into the sequence of events at 1905, and placed out  
this group of gentlemen who were lucky enough to buy  
these shares cheap.

MR. McWILLIAMS: The only thing I don't say that

is that.

MR. McWILLIAMS: I said from the point of view of the

MR. McWILLIAMS: They said they were a very liberal

MR. McWILLIAMS: From the point of view of the

discrepancy of the whole the shareholders not all he was

entitled to, but that is another thing, because the

discrepancy shareholders had loaded himself up with

liabilities and had not himself into a frozen position --

I do not mean he had, but his management had -- and

that is why the shareholders were able to buy his shares.

Then, my lord, I come on to another point of

criticism of the proposition, and that is that --

"It is essentially fallacious", in my view, to say

all the dividends or earnings on the common stock

and no provision for the future against all the

"ments. Earnings must be divided among the shareholders not according to what each group paid for its shares, but according to the number of shares held. This method of calculating dividends or earnings against cash investments, whether restricted to the original shareholders or extended to all the shareholders", I submit, "is therefore unfair. The impossibility and unfairness of pro-rating the earnings on a cash basis is one of the many reasons why that basis" should not be adopted, in my opinion. So I don't think it matters what a particular group of shareholders happened to pay for their shares at any particular moment. The point is what did the company, as an enterprise, earn on its investment at cost, or the value of the investment.

Now, my learned friend's proposition, which I submit is fallacious,--

"--also overlooks the fact that shares change hands frequently, and the profit that any original shareholder who kept his shares may have made or that one who did not keep his shares would have made if he had kept them is quite immaterial". It seems to me --

MR. McRUER: You mean the tariff ought to be raised as the shares go up on the market?

MR. HEWARD: No, no.

MR. McRUER: I don't see what difference it makes if they change hands.

MR. HEWARD: I say the shareholders should be



11/11/55

"...things must be divided among the ...  
holders not according to what each group paid for  
its share, but according to the number of shares  
held. This method of allocating dividends  
on a pro-rata basis is not unusual, whether  
restricted to the original shareholders or extended  
to all the shareholders, as is the case with  
preferred stock. The importance and usefulness of  
pro-rating the dividends on a pro-rata basis is one  
of the many reasons why that method should be  
be adopted, in my opinion. So I don't think it would  
be a particular group of shareholders who happened to be  
for their shares at any particular moment. It is a policy  
is what the company, as an enterprise, may do  
its investment at cost, on the basis of the investment.  
Now, my question is, is a proposition, such as  
... is ...  
...-also overlooks the fact that shares change hands  
frequently, and the fact that any original  
shareholder who kept his shares may have made up  
that cost and his share and others would have  
made it up and keep him in the same position.  
It seems to me --  
MR. MOHR: How much the tariff ought to be  
raised on the shares on up on the market?  
MR. MOHR: I don't see what difference it makes  
...  
MR. MOHR: I say the shareholders a ...

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entitled to get a reasonable return on the value of his investment, and what happens in the stock market has nothing to do with it. The stock market is simply a thing which is depressed or excited by a lot of sometimes unsound causes, and I do not think it has anything to do with it.

MR. MCURR: What difference does it make whether they stay in one hand or change hands?

MR. HEWARD: It makes a difference; you are trying to calculate what the original shareholder would have got if he held on to his shares by establishing what he paid for those shares at that time and showing that is his return on his investment. I say that is not a scientific method of looking at it.

THE COMMISSIONER: You are always going back to what you call the real value.

MR. HEWARD: The real value of the investment.

THE COMMISSIONER: The shareholder at a particular time might pay a great deal more than the real value.

MR. HEWARD: It is a poor rule that does not work both ways.

THE COMMISSIONER: That happened in 1929, for instance.

MR. HEWARD: Yes. It is a poor rule that does not work both ways. Supposing we buy a plant; we buy a plant in, let us say, 1905 for \$10,000,000, and the values of new plants of a similar kind in 1936 are only \$5,000,000. We cannot ask that we earn a return on the original value of the plant.



investment, and what happens in the stock market has  
nothing to do with it. The stock market is always  
a thing which is depressed or excited for a lot of reasons  
times around causes, and I do not think it has anything  
to do with it.

Q. Now, what difference does it make if they  
they are in one form or change form?  
A. Well, it makes a difference; you are in  
to estimate what the original shareholders would have  
not if he paid on his shares by not thinking what  
he paid for those shares at that time and showing  
that is his return on his investment. I am not in  
any scientific method of working it up.

Q. Well, then, you are saying that  
to what you call the real value.  
A. Yes, that is the real value of the investment.  
Q. Well, then, the shareholder, as a shareholder,  
the right to pay a price that is more than the real value.  
A. Yes, that is a poor rule that does not work.

Q. Well, then, in a case like in 1927, for  
insurance.  
A. Yes, that is a poor rule that does  
not work both ways.  
Q. Well, then, in a case like in 1927, for  
the value of the shares of a company like in  
1928 are only \$5,000,000. We cannot ask that we  
earn a return on the original value of the plant.

MR. McRUER: Isn't that just what you have done because you have not in your table -- where you are showing the average returns since 1920 you have not written down that appraisal at all. You take it at the appraisal value in 1920 although that was influenced by inflation of costs of replacement. You have not depreciated it at all right through to 1936.

MR. HEWARD: I am going to deal with that very fully, that contention in your brief, at the proper time, Mr. McRuer.

MR. McRUER: I see, alright. That is the way your table is set up at the present time anyway.

MR. HEWARD: Yes, and I think properly set up. Then, another fallacy, I submit --

--of the proposition in regard to earnings is that it takes into consideration only the earnings of the holders of the common stock, or in fact of the original common stock. Even if the facts in regard to the ratio of earnings of the original common stockholders to their investment which Commission Counsel sought to establish were correct", which we do not admit, "these facts would be quite immaterial. It is the earnings of the Company as a whole" which must be considered, "looked at either in relation to the total capital invested, or more properly in relation to the value of the investment, and not the earnings of one class of stock or of any



... I don't think that you have done

because you have not in your table -- when you are  
checking the average returns since 1920 you have not

... the average return of the market

the average value in 1920 although that was

influenced by inflation or some of that sort.

You have not reproduced it at all right through to

...

Mr. Brydie: I am going to deal with that very

fully, that contention in your table, at the present

...

Mr. Brydie: I see, alright. That is the way

your table is set up at the present time anyway.

Mr. Brydie: Yes, and I think properly set up.

Then, another table, I submit --

-- of the proposition in regard to earnings

is that it takes into account only the

earnings of the holders of the common stock,

as distinct of the original common stock.

Now if the facts are that in the ratio of

earnings of the original common stockholders

to their investment which is the basis for the

sought to establish were correct, which is

...

It is the earnings of the company as a whole,

that must be considered, "looked at either in relation

to the total capital invested, or more properly

in relation to the value of the investment, and

...

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"particular group of the holders of that stock."

In support of that contention I would like to say  
this, my lord, that I feel it is untenable --

5 "to attempt to point to the profits alleged to  
have been made by the holders of one class of stock,  
or the holders of onepart of that class, as a  
guage of the earnings of an industry or of a  
particular company. Capital structures vary from  
company to company and from time to time."

10 We have seen evidences of that lately. There is so much  
refinancing of bonds going on, for instance. That is  
an indication of the variation of capital structures.  
Some of the capital may be in the form of bonds and  
some in the form of preferred stock and some in the  
15 form of common.

"Internal arrangements arising from the capital  
structure of a company respecting the sharing  
of its earnings between the various joint investors  
in that company do not affect the amount of the  
20 profits or earnings and are not material to any  
determination" in which this Commission is

engaged, it seems to me. To illustrate what I mean  
by that, my lord, if we attempted to use the alleged  
25 earnings on the common stock, or on a portion thereof,  
or the alleged profits made by the common stockholders,  
or any group of them, if that were a suitable method  
of measuring earnings as a guide to the measure of  
protection to be afforded then we would have to classify  
30 the companies engaged in the industry in accordance



In support of that contention I would like to say

that, my love, that I feel it is necessary --

"to attempt to point to the results of the

have been made by the nature of the lines of study

on the history of present of that class, as a

series of the earnings of an industry or of a

particular company. It is not necessary very long

company to comment and from time to time.

we have seen evidence of that I feel. There is no need

recommending of books going on, for instance. That is

an indication of the variation of capital structure.

case of the capital way is in the form of bonds and

case in the form of preferred stock and some in the

form of common.

"Detailed information is available from the various

structure of a company resulting from the study

of its earnings between the various bond issues

is that earnings do not affect the amount of the

profits or losses and are not material to any

determination, in which this Commission is

concerned, it seems to me.

It is true, however, that the Commission is not

concerned with the question of the amount of the

of the Commission is not concerned with the amount of the

of the Commission is not concerned with the amount of the

of the Commission is not concerned with the amount of the

of the Commission is not concerned with the amount of the

of the Commission is not concerned with the amount of the

with the various types of capital structure of these companies and devise a separate tariff for each one; so I think that shows the fallacy of attempting to use that fallacious yardstick as an indication for the measure of protection to be afforded.

Now, my lord, in calculating the amount of the capital invested, as I have pointed out, it is, of course, necessary to include therein all the earnings or profits which have been left in the business by the shareholders instead of being distributed, and of course you must also treat those on the other side of the ledger as earnings earned for the shareholders, as part of the return.

Exhibit 917, while it apparently admits that we must include in the amount of the investment capital or profits -- at least, I mean in the amount of the investment profits which have been left in instead of being distributed apparently it makes a distinction between those profits which were left in the business and shown in the books of the company, and profits which are alleged to be hidden profits, if they do exist, as being overcharges for depreciation or betterments charged to repairs.

MR. McRUER: Now, my friend is quite mistaken on that. In the first place we calculated this in two ways. One was by a complete study of each company of the leading companies of how they got along for some long time.

MR. HEWARD: I am only dealing here with that part of exhibit 917 which deals with my particular



with the various types of capital structure of these  
companies and issues a separate tariff for each one;  
so I think that shows the fallacy of attempting to use  
that fallacious position as an indication for the  
measure of protection to be afforded.

Now, my Lord, in concluding the matter of the  
capital invested, as I have pointed out, it is, of  
course, necessary to include therein all the earnings  
or profits which have been left in the business by  
the shareholders as income of their investments, and  
of course you must also take those on the other side  
of the ledger as earnings earned for the shareholders  
as part of the return.

Exhibit 91, while it apparently states that  
the amount included in the amount of the investment  
capital or profits -- at least, I mean in the amount  
of the investment profits which have been left in  
instead of being distributed as dividends, it makes a  
distinction between those profits which were left in  
the business and those which were not, and the  
profits which are allowed to be hidden profits, in my  
opinion, as being overcharges for depreciation or  
depreciations charged to reserves.

Now, my Lord, my friend is not to mislead me  
that. In the first place we cannot say this is  
two ways. One was by a complete study of each company  
of the leading companies of how they got along for  
some time back.  
Now, my Lord, I am not saying that this is  
Exhibit 91 which deals with my

client.

5 MR. McRUER: Then, my friend says it admits that we must take the profits that were left in the business as part of the capital. When we prepare a schedule we are not admitting any particular argument by the preparation of the schedule. We simply show what was the case in the preparation of that. What I said, and I said repeatedly that I am only prepared to admit that the reasonable profit that is left in the business, or a share of the reasonable profit that is left in the business, ought to be considered as capital on which the investor is entitled to a return in the study of the sufficiency of the tariff.

10 MR. HEWARD: I say --

15 MR. McRUER: Now, I certainly challenge very strenuously that the share of the profit that was left in the business, in this company, was a share of a reasonable profit. It was in excess of a reasonable profit.

20 MR. HEWARD: Your reason then for deducting on page 12 of exhibit 917 and page 13, where you give the percentage of net revenue from trading applicable to the common share equity employed in operations, you take the year 1927 and you say that is 31.3%, and in establishing that --

25 MR. McRUER: We are just showing the fact there, that is all.

MR. HEWARD: When you do that --

30 MR. McRUER: Because you see the position we are in in the preparation of these statements; we have been



Q. Now, my friend says it admits that

we must take the profits that were left in the business

as part of the capital. Now we propose a settlement

we are not admitting any profits for settlement by the

preparation of the schedule. We simply show what

was the case in the preparation of that. That I said

and I said requested that I am not prepared to admit

that the reasonable profit that is left in the

business, or a share of the reasonable profit of it is

left in the business, or it is to be considered as being

on which the interest is added to a return in the

study of the establishment of the profit.

Q. Now, I say --

A. I am not sure, but I think it is

attempts to show that the share of the profit that was

left in the business, in this company, was a share of

a reasonable profit. It was in excess of a reasonable

profit.

Q. Now, your reason then for including on

page 13 of exhibit 217 and page 18, where you give

the percentage of net revenue from trading operations

as the common share equity employed in operations,

you take the year 1927 and you say that is 15.1% and

in establishing that --

A. Now, we are just showing the fact there,

that is all.

Q. Now, when you do that --

A. Now, because you see the position we are in

in the preparation of these statements, we have been

met with this fact that Mr. Kellock says it ought to be considered what earnings you get on the common share equity. You say it ought to be considered on the capital employed in operations. I say that is right, after you have studied how the capital employed in operations has been created, but because we have prepared both ways we cannot say that we admit any particular thing. We have done our best to show the whole picture and have been scolded like everything from the other branch of the industry for doing it.

MR. HEWARD: I am not scolding; I am just trying to make clear, Mr. McRuer, what your statement means because it rather shocked me that in establishing the equity behind the common shares they have, in this exhibit 217 on page 12, knocked out of the picture in the second line what is called "inflation in book value of the assets", amounting to \$12,000,000.

MR. McRUER: Yes, because we deal with that in an entirely different statement, and if we put it in we would have to take it into profits too.

MR. HEWARD: Yes, and you do take it into profits.

MR. McRUER: No.

MR. HEWARD: Pardon me, but you do take it into profits, right on page seven. You say approximate surplus value of our plant provided by over-depreciation and excessive charges to our operations for equipment, repairs, etc., on page seven as \$17,000,000.

MR. McRUER: Oh yes, but--

MR. HEWARD: And then, approximate profits earned



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met with this fact last night. I think says it ought

to be considered as a surprise you get on the ground

share equity. You say it ought to be considered as

the capital employed in operations. I say that is

right, after you have studied how the capital is

in operations has been created, but because we have

prepared both ways we cannot say that we admit any

particular thing. We have done our best to show

the whole picture and have been accused like every

from the other direction of the industry for doing it.

Mr. Boyd: I am not a statistician; I am a fact

we have to deal with, and we have to deal with it

because it rather shocked me that in the

the equity behind the common shares that have, in

this exhibit XIV on page 18, knocked out of the

ture in the second line what is called "dividend

in book value of the assets, amounting to \$15,000,000.

Mr. Boyd: Yes, because we don't like it

entirely different statement, and it is not it is

we would have to take it into profits too.

Mr. Boyd: Yes, and you do take it into profits

and you do take it into profits

Mr. Boyd: I am not a statistician, but you do take it into

profits, what on page seven. You say

profits value of our first dividend by over-50 per

and excessive charges to our operations for

regain, etc., on page seven as \$15,000,000.

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during period on common stock are \$45,000,000,  
and that is included in that.

MR. McRUER: Yes, but that is not taken into the  
\$26,000,000, is it?

MR. HEWARD: It is taken into --

MR. McRUER: No, no.

MR. HEWARD: It is in the \$45,000,000 down below.

MR. McRUER: I say we deal with that in a separate  
statement because it was in the nature of what I said  
it was, a secret reserve of profit. We cannot  
attribute it to any one year; we cannot distinguish  
from it,--because the records have been kept in such  
a way,--we cannot distinguish from it what was natural  
accretion in value and what was profit, but by process  
of elimination and argument we can get down pretty  
close that there was fourteen or fifteen million  
dollars of a secret reserve of profit. Now, if  
we could take that -- if the books were kept in such  
a way that we could just say "here it is", we could  
have distributed it as to profit in the proper years,  
but they do not just tell us that on the records.

MR. HEWARD: We say, my lord --

MR. McRUER: We differ on that.

MR. HEWARD: Absolutely.

MR. McRUER: But the mere fact it is not shown  
in 1926 --

MR. HEWARD: There is no invidious accusation,  
Mr. McRuier. We differ. It is a matter of debate  
on which we have very strong views as to just the  
correct way of showing it. There is nothing in-



1940

During period on common stock are \$25,000,000,

and that is included in that.

MR. WATSON: Yes, but that is not taken into the

\$25,000,000, is it?

MR. WATSON: It is taken into --

MR. WATSON: Yes, it is.

MR. WATSON: It is in the \$25,000,000 down below.

MR. WATSON: I say we deal with that in a minute.

Statement because it was in the nature of what I said

it was, a secret reserve of profit. As a matter

of fact, it is to any one year; we cannot distribute

from it, because the records have been kept in such

a way, we cannot distinguish from it what was

accrual in value and what was profit, but by process

of elimination and argument we can get down pretty

close that there was fourteen or fifteen million

dollars of a secret reserve of profit. Now, if

we could take that -- if the books were kept in such

a way that we could just say, "here it is," we could

have distinguished it as to profit in the proper manner

but they do not just tell us that on the records.

MR. WATSON: Yes, my lord --

MR. WATSON: Yes, my lord on that.

MR. WATSON: Yes, my lord.

MR. WATSON: Yes, my lord.

It is 1940 --

MR. WATSON: Yes, my lord.

MR. WATSON: Yes, my lord. It is a matter of debate

on which we have very strong views as to just the

correct way of showing it. There is nothing in-

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vidious about it.

MR. McRUER: I am not suggesting that.

MR. HEWARD: The point I make is this; if there was an extra profit of \$17,000,000 resulting, as my friend contends, from over-depreciation then, if that profit was there, if it has not been paid out it has been left in, and if it has been left in it should be added to the capital.

MR. McRUER: And the profits should be added from year to year to the earnings.

MR. HEWARD: It should be added to the capital and in setting up the capital he deducts \$12,000,000 which is part of the write-up -- which he claims is write-up, which he claims is write-up.

THE COMMISSIONER: He claims that is the inflation.

MR. HEWARD: Inflation; in other words, he claims that part of it represents intangibles at the outset, as I understand it, and the other represents write-up.

MR. McRUER: That is what Mr. Glasco said it was.

MR. HEWARD: Yes, and he says that is inflation, my lord. I do not admit that as being inflation. Inflation sounds as if it was blown up improperly. If it means just simply it was increased value I accept it. But the point is instead of taking off \$12,000,000 he should have added \$17,000,000.

No, I beg your pardon; instead of taking off \$12,000,000 he should have left it in and added \$5,000,000 if his statement on page one is correct. However, the matter is not of importance because I propose to show that --

THE COMMISSIONER: You mean page seven; you said



1971

visions about it.

Mr. Brydie: I am not suggesting that.

Mr. Brydie: The point I make is this; if there

was an extra profit of \$17,000,000 sometime, as

my friends sometimes, from over-accumulation then, if

that profit was there, it has not been paid out

it has been left in, and it has been left in

it should be added to the capital.

Mr. Brydie: And the profits should be added to

your tax to the earnings.

Mr. Brydie: It should be added to the capital

and in setting up the capital he deducts \$18,000,000

which is part of the write-up -- which he claims is

write-up, which he claims is write-up.

THE COMMISSIONER: He claims that is the intention

Mr. Brydie: Inflation; in other words, he claims

that part of it represents inflation on the assets

as I understand it, and the other represents write-up.

Mr. Brydie: That is what Mr. Brydie said it was.

Mr. Brydie: Yes, and he says that is inflation.

My lord, I do not think it is being inflation.

Inflation would be it as shown on the property.

It is seems that since it was introduced value I see

it. But the point is instead of taking out

\$18,000,000 he should have added \$17,000,000.

No, I ask your pardon; instead of taking out \$18,000,000

he should have left it in and added \$18,000,000 to it

statement on page one is correct. However, the

is not of importance because I propose to show that

the Commission's report is correct and that

page one.

MR. HEWARD: Well, I mean page seven, my lord.  
It is the old unfortunate condition that we had  
during the evidence when we numbered our pages in  
the folder that was given us which was only a  
partial folder and then we have to reconcile them with  
the original numbering. Now, my lord, I don't know  
whether you want to recess at this moment because I am  
going to start on another branch.

THE COMMISSIONER: Well, we may as well do it now.  
It doesn't make any difference.

-- The Commission adjourned for a short recess.

(page 17675 follows)



1914

1914

1914

it is the old telephone connection this is not

during the evidence that we received our paper in

the folder that was given us which was only a

written folder and then we have to examine the

the original numbering.

the paper "of which we have a copy of the folder" is

going to send on another paper.

the folder is not a folder, we say as well as a

it doesn't make any difference.

the folder is not a folder, it is a folder.

(page 1914)

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-- After recess:

5 8 MR. HEWARD: Now, my lord, I am going on to discuss this question. Commission Counsel have admitted that the value of the investment is at least as high as shown on the books of the Dominion Textile Company and in fact, using an insurance appraisal, they have claimed that it is higher - the insurance ---

10 THE COMMISSIONER: You say the value of the investment?

MR. HEWARD: The value of the net assets behind the investment.

15 THE COMMISSIONER: I am taking it so far that between you and Mr. McRuer you have three undetermined factors. One is the value of the investment, the other is the real profit and the third is what is a reasonable profit. Those are the three.

20 MR. HEWARD: I am going to deal first of all with the question --- what I mean by the value of the investment, as I have explained, is the value of the net assets of the company lying behind the investment, and I think the investment that should properly be  
25 considered there, as I have said, is the bonds, preferred and common stock but eliminating the bank loans. But we have shown what we contend the value of the investment is lying behind this---

30 THE COMMISSIONER: You mean the value of the company's assets?



1871

Q. Now, my lord, I am going to ask you to state the value of the investment in the Dominion Textile Company, and in fact, using an insurance appraisal, they have claimed that it is higher - the insurance ---

A. Yes, the value of the investment is the value of the stock as shown on the books of the Dominion Textile Company, and in fact, using an insurance appraisal, they have claimed that it is higher - the insurance ---

Q. Now, my lord, I am taking it to you that the value of the investment is the value of the stock as shown on the books of the Dominion Textile Company, and in fact, using an insurance appraisal, they have claimed that it is higher - the insurance ---

A. Yes, my lord, I am going to deal first of all with the question --- that I mean by the value of the investment, as I have explained, is the value of the stock as shown on the books of the Dominion Textile Company, and in fact, using an insurance appraisal, they have claimed that it is higher - the insurance ---

Q. Now, my lord, I am going to ask you to state the value of the investment in the Dominion Textile Company, and in fact, using an insurance appraisal, they have claimed that it is higher - the insurance ---

MR. HEWARD: Yes, the net value of the company's assets represented by these particular securities, the equity behind those securities. Now, they have admitted that the value of our physical assets is at least as high as shown by our books and they go even further and they say there is an insurance appraisal in 1936 which shows it to be higher. But they have made the claim that there has been excessive depreciation and improper charges of betterments to operations by the Company and that therefore the company ---

THE COMMISSIONER: All that turns on the second factor, as to what really were your profits. Mr. McRuer says they are much lower than you show.

MR. HEWARD: Yes, and they say therefore your profits are considerably larger than those shown on your books, and in support of this contention they refer to Exhibit No. 917 with which I have just dealt, but I submit that the cross-examination of the Commission in that regard show that the contention contained on page 7 of the Exhibit, that there was \$17,265,728.17 of what is called approximate surplus values in plant provided by over-depreciation and excessive charges to operation for equipment repairs, etc.

THE COMMISSIONER: You are on Exhibit 917?

MR. HEWARD: Yes, page 7 of Exhibit 917, on the table called "Summary of Operation 1905 to 1936," we have a contention that there are approximate surplus values in the plant which were provided by over



MR. BRYDIE: Yes, the net value of the company's

assets represented by these particular securities,

the equity behind those securities. Now, they have

admitted that the value of our physical assets is at

least as high as shown by our books and they go even

further and they say there is an insurance against

in 1936 which shows it to be higher. But they have

made the claim that there has been excessive depreciation

and improper charges of depreciation to operations

by the company and that therefore the company ---

THE COMMISSIONER: All that forms of the second

sheet, as to what really were your profits. Is that

what they are much lower than you show.

MR. BRYDIE: Yes, and they say therefore your profits

are considerably larger than those shown on your books

and in support of this contention they refer to Exhibit

No. 217 which I have just dealt, but I submit that

the cross-examination of the Commission in that respect

show that the contention contained on page 5 of the

Exhibit, that there was \$17,285,728.17 of what is called

approximate surplus values in plant provided by over-

depreciation and excessive charges to operation for

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THE COMMISSIONER: 5: You are on Exhibit 217?

MR. BRYDIE: Yes, page 5 of Exhibit 217, in the

table which shows the depreciation in 1936 to 1947, in

that a substantial sum was not accumulated for

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depreciation and excessive charges to operations for equipment, repairs, etc. and that those amount to \$17,265,728.17. You see the figure I am referring to, my lord?

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THE COMMISSIONER: Certainly, that is the figure that Mr. McRuer says should be added to your profits.

MR. MCURER: I deal with it in two ways in my brief and approach it from two angles and get about the same results.

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MR. HEWARD: Yes, I am going to deal with both those methods. Now, it will be noted, my lord, that in endeavouring to establish this figure, Exhibit 917, page 7, did say by taking the difference between the depreciated book value on a cost basis of the Company's assets and the approximate present depreciated value of the Company's assets taken from the insurance appraisal---

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THE COMMISSIONER: Would you please repeat that?

MR. HEWARD: The exhibit endeavoured to establish this figure of \$17,000,000 odd by taking the difference between the depreciated book value on a cost basis of the company's assets as shown on the company's books which he says is \$4,917,904.83.

25

THE COMMISSIONER: Where does he use that figure?

MR. HEWARD: On page 7, just above the \$17,000,000, and he deducts that from the approximate present depreciated value of Company's assets taken from the insurance appraisal, \$22,183,633 and he says that the

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depreciation and excessive charges to operating for

Q. Now, you see the figure of \$17,500.15.

A. Yes, my lord.

Q. Now, I think, certainly, that is the figure

that Mr. Porter says should be added to your figures.

A. Yes, my lord. I deal with it in two ways in my

brief and approach it from two angles and get about the

same result.

Q. Now, yes, I am going to deal with both

those methods. Now, it will be noted, my lord,

that in ascertaining to establish this figure, which

is, page 7, and by taking the difference between

the depreciation book value on a cost basis of the

company's assets and the approximate present cost

of the assets of the company, which is \$17,500.15,

the difference is \$17,500.15.

Q. Now, my lord, would you please repeat that

the amount of \$17,500.15 is the difference between

this figure of \$17,500.15, and by taking the difference

between the depreciated book value on a cost basis

of the company's assets as shown on the company's

books which he says is \$17,500.15.

Q. Now, my lord, would you please repeat that

the amount of \$17,500.15 is the difference between

the amount of \$17,500.15, and by taking the difference

between the depreciated book value on a cost basis

of the company's assets as shown on the company's

difference of \$17,265,728.17 represents surplus value in plant provided by over-depreciation and excessive charges to operations for equipment, repairs, &c.

5 Now, I think I should just mention in passing that I do not admit the justifiability of taking as the real value of the company's assets an insurance appraisal made for a particular purpose by insurance underwriters, that particular purpose being to establish the maximum  
10 value to which the Company's assets could be insured.

MR. McRUER: That is not what the appraisal says .

MR. HEWARD: It says the insurable value - you read it yourself, insurable or burnable. Now, there are a lot of things that have to be taken into account  
15 there it seems to me. One is the fact that in order to replace that machinery in a hurry, if part of it was burned, the company might have to pay more than would have to be paid if it was done in orderly fashion  
20 during construction of a mill.

MR. McRUER: I do not think the words "Burnable" value" is in that.

MR. HEWARD: The important point is that it is the highest amount for which that company will insure it,  
25 the highest amount that they will insure it. It does not necessarily mean we will get that if it is burned. We have to prove the actual value and this is a guide perhaps.

30 THE COMMISSIONER: You say that under the terms of your policy you could not in any event recover more



1917

charges to operations for equipment, repairs, etc.

Now, I think I should just mention in passing that

I do not admit the justification of taking as the

real value of the company's assets an insurance value

made for a particular purpose of insurance underwriting

that particular purpose being to establish the value

value to which the company's assets would be insured.

MR. MONTGOMERY: That is not what the official says.

MR. EMMETT: It says the insurable value - you

read it yourself, insurable or business. Now, there

are a lot of things that have to be taken into account

more it seems to me. One is the fact that in order

to replace that machinery is a hurry, it - part of it

are earned, the company might have to pay more than

would have to be paid if it was done in ordinary fashion

during construction of a mill.

MR. MONTGOMERY: I do not think the words "insurable"

value" is in that.

MR. EMMETT: The important point is that it is the

lightest amount that they will insure it. It does

not necessarily mean we will get that if it is insured.

We have to prove the actual value and this is a little

the company's assets are not worth more than

the company's assets are not worth more than

than that.

MR. HEWARD: We could not recover more than that,  
no. We do not insure for more than that.

5 THE COMMISSIONER: The usual thing is in case of a  
fire you get your actual loss but you say even if your  
actual loss exceeded this figure you could not get more  
than this figure - this is the maximum?

10 MR. McRUER: There is nothing in the appraisal  
suggests that.

MR. HEWARD: Well, we might explore that.

15 MR. McRUER: Mr. Whiteley has gone to get  
the appraisal. It is quite definite about that.  
It has nothing to do with the insurable value. It  
is appraisal of the value of the plant---

MR. GORDON: Oh no.

THE COMMISSIONER: It will speak for itself.

MR. McRUER: Mr. Whiteley has gone down for it.

20 MR. McRUER: It says:

25 "This Insurance Valuation of your plant  
has been made at your request by the Appraisal  
Division of the Factory Mutual Insurance Companies.  
It is intended to show in a concise way the  
insurable (or burnable) value of the property  
covered by your policies and is based on  
replacement costs less depreciation."

30 THE COMMISSIONER: If it is the valuation taken on that  
basis, replacement costs less depreciation, we know  
what it is and I do not see how you can quarrel with it.



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MR. McRUER: "The abbreviated form does not denote a lack of thoroughness in arriving at values, but rather an attempt to eliminate minor detail and description not essential from an insurance standpoint.

In estimating your values, the latest available data on Buildings and Equipment has been used in conjunction with our experience covering a period of over twenty-five years in determining costs and depreciation. The prices obtained from building contractors in your vicinity and from the manufacturers of your class of equipment are constantly reviewed and periodically brought up to date. We have not attempted to make an appraisal of Stock and Supplies but have accepted your inventory figures as you are in a better position to determine the true value because of fluctuations of both quantity and cost.

This appraisal is held confidential and while primarily its purpose is to determine the amount of insurance required, it should also be of considerable value in the event of a serious loss because actual evidence might be destroyed, yet it would give you an inventory of your equipment. It should be understood, however, that an appraisal is never binding on the assured nor the insurance companies since all adjustments of losses must be made in accordance with the



17883

MR. ROBERT: The above-mentioned firm has been  
a lack of thoroughness in arriving at a  
and the firm has been unable to  
satisfactorily.

In order to give you a better  
this data on buildings and equipment has been  
the firm has been unable to  
at the same time have been unable to  
satisfactorily. The prices obtained from building  
contractors in your vicinity are from the same  
sources of information as the prices of the  
revisions and particularly in the case of  
as the firm has been unable to  
as the firm has been unable to  
figures as the firm is in a better position to  
the firm has been unable to  
the firm has been unable to

this is a matter of fact and the  
primarily the purpose is to determine the  
of insurance required, it should also be of  
considerable value in the event of a serious  
because actual evidence might be destroyed, you  
would have an inventory of your equipment.  
It should be understood, however, that an  
appraisal is never binding on the insured nor  
the insurance companies since all adjustments  
of losses must be made in accordance with the

statutory conditions of the standard form of policy which your State obliges the insurance companies to use, namely: the actual cash value at the time of the fire with proper deduction for depreciation however caused."

There is something else that I have not referred to. Then there is an explanatory note that I did not read the other day:

"DESCRIPTION OF ITEM" - "Sufficient description is given in each case to identify the unit, but minor details used in establishing the values have been omitted.

VALUE (NEW) OF ONE UNIT, is the estimated replacement cost, based where possible on the manufacturer's prevailing price for a similar unit, regardless of what it may have cost the Assured. When the type is old or obsolete, sufficient deduction has been made to offset the loss in efficiency, but if its manufacture has been discontinued, the value of a comparable unit has been substituted.

COST OF INSTALLATION is an estimate covering freight, cartage and labor necessary to put the unit in operation. In general, it is assumed that all the equipment in a building was installed at one time, and the figure takes this into consideration. Where the equipment is manufactured and installed by the Assured and no freight or



1931

1931

statutory conditions of the standard form of  
policy which have been assigned the insurance  
companies to use, namely: the actual cash value  
at the time of the fire with proper deduction  
for depreciation; however, covered.

There is something else that I have not mentioned,  
namely, there is an explanatory note that I did not read  
and which says:

"Description of the - two types of construction  
is given in each case to identify the unit,  
but minor details used in construction are  
left down omitted.

Under (a) and (b), is the standard  
replacement cost, based upon basis on the  
manufacturer's invoice for a similar  
unit, regardless of what it may have cost the  
owner. The type is old or obsolete,  
sufficient deduction has been made to allow  
the loss is sufficient, but it is manufacturer's  
has been discontinued, the value of a comparable

Cost of a unit is an item to covering  
weight, certain and their necessity to be  
the unit in operation. In general, it is assumed  
that all the equipment in a building are identical  
at one time, and the figure takes this into  
consideration. Where the equipment is heterogeneous  
and installed by the assured and no freight or

cartage is involed, the cost of installation is generally considered a part of the value (new) and is not shown.

5 BARE BUILDING includes construction, plumbing, sewerage, drinking water system, engineers' and architects' fees. It does not include building foundations or other underground work not subject to damage by fire, sprinkler leakage or windstorm," etc.

10 DEPRECIATION represents the difference in value to a going concern, between the property appraised and a new property of like kind, considering the factors of expired life, 15 physical condition and remaining expectancy of serviceable life."

MR. HEWARD: I think perhaps, my lord, if I might be allowed to read just this clause of this paragraph 20 in a booklet called "Insurance valuations by the Factory Mutuals," which is issued by the inspection department of the Associated Factory Mutual Fire Insurance Company, which are the same people who caused the appraisal to be made. They did the 25 appraisal. It says, "Valuation and loss adjustments."

30 "To the question, 'Will the Insurance company guarantee to adjust for values as shown in the appraisal?' the answer is 'No,' for such a guarantee would constitute a 'valued form,'



overage is involved, the cost of installation  
is generally considered a part of the value  
(new) and is not shown.

Basic building includes construction, plumbing,  
sewerage, drinking water system, electrical, and  
architect's fees. It does not include building  
foundations or other underground work not  
subject to damage by fire, sprinkler leakage  
or windstorm, etc.

Specialized represents the difference in  
value to a going concern, between the property  
appraised and a new property of like kind,  
considering the factors of expired life,  
physical condition and remaining expectancy of  
serviceable life."

Mr. H. H. H. I think perhaps, my friend, it is  
be allowed to read that this clause of this contract  
in a booklet called "Insurance Valuation by the  
Factory Valuers," which is issued by the Insurance  
Department of the Government of Canada. It is  
in the same company, which are the same people who  
issued the appraisal to be made. They did the  
appraisal. It says, "Valuation and loss adjust-

the fact that the valuation is not a valuation

valuation is not a valuation for valuation

in the valuation, the answer is 'No', for

illegal in most states and an agreement which might...."

5 THE COMMISSIONER: Which is another form. There are cases where the insured and the company can agree on it.

"....the answer is 'No,' for such a guarantee would constitute a valued form, illegal in most states and an agreement which might prove distinctly unfair to either the Assured or the insurance company."

10 THE COMMISSIONER: That only means that they would be held down to the law which says that the amount recoverable is the actual cash value, that is all that means.

15 MR. HEWARD: "With such a guarantee in effect, the Assured, forexample, could not be reimbursed for additions and improvements placed or on the property after the appraisal was made; if through good judgment in purchasing, the property had increased in value, partial losses could be recovered only to the limit of the figures shown in valuation. In a similar way, it would be unreasonable to expect an insurance company to pay the specified amounts if between the time of the appraisal and the loss, depreciation, obsolescence, or lowered costs had reduced the original value considerably."

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illegal in most states and an agreement which

might...."

THE COMMISSIONER: Which is another form. There

are cases where the insured and the company can agree

on it.

"...the answer is 'No,' for each a number of

would constitute a valid form, illegal in most

states and an agreement which might have

distinctly matter to which the insured or the

Commissioner.

The Commissioner: That only means that they would

be held down to the law which says that he cannot

recoverable is the actual cash value, that in all cases

the answer is 'No,' for each a number of

the insured, however, could not be

reimbursed for additions and improvements of used

or

on the property after the original was made; it

through good judgment in purchasing, the property

had increased in value, but the insured could be

recovered only to the limit of the figures

shown in valuation. In a similar way, it

would be unreasonable to expect an insurance

company to pay the specified amount if between

the time of the valuation and the time of the

valuation, the value of the property had

increased and the insured was not

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THE COMMISSIONER: Your machinery might become  
obsolete.

MR. HEWARD: "However, fairness to both parties  
of the insurance contract is invariably a part of any  
standard policy, for losses must be paid on the basis  
of 'actual cash value at the time of the loss.'"

That is what your lordship pointed out.

THE COMMISSIONER: That is to safeguard both parties  
and to make it clear beyond any controversy in the case  
of fire you are going to get the actual cash value  
and nothing more. It may be much less than your  
appraisal value at the time of the appraisal.

MR. HEWARD: And it says, "Nevertheless, the fact  
that the appraisal is not binding does not imply that  
it could not, or would not, be used as a basis of  
adjustment, for if the valuation proved to be of recent  
date, with figures approximately correct, they would  
undoubtedly be considered."

THE COMMISSIONER: No, I am not led astray by the  
affect of this appraisal on your insurance rights.  
In view of the basis on which the appraisal was taken  
why do you dispute its accuracy?

MR. HEWARD: I say it is much more casual.

THE COMMISSIONER: Oh, does not sound to me like  
anything casual.

MR. McRUER: Took four months to make, spread  
over four months.



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THE INSURANCE COMPANY, LTD.

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However, fairness to both parties

of the insurance contract is inevitably a part of any  
standard policy, for losses must be paid on the basis

of actual cash value at the time of the loss.

That is what your formality pointed out.

The Commission: That is to say, both parties

and to make it clear beyond any controversy in the case

of time you are going to get the actual cash value

and nothing more. It may be more than your

appraisal value at the time of the appraisal.

Mr. Baybie: As it says, "However, the fact

that the appraisal is not binding does not imply that

it could not, or would not, be used as a basis of

adjustment, for in the valuation proved to be of record

case, with figures approximately correct, they would

undoubtedly be considered."

Mr. Baybie: I am not led to say by the

effect of this appraisal on your insurance rights.

In view of the basis on which the appraisal was taken

why do you dispute its accuracy?

Mr. Baybie: I say it is much more correct.

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Four months to make, please

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MR. HEWARD: The Canadian Appraisal Company's appraisal was a very detailed appraisal taking each machine, machine by machine and it occupied ---

5 MR. McRUER: This is listed machine by machine. There is a stack of books that high.

MR. HEWARD: I understand valuation is not placed on each machine but each group of machine and they take a typical machine.

10 THE COMMISSIONER: Well, if I find in the course of events that I have to use some figure of the actual value, if I find that later on I have to use some figure to fix the actual value, there is nothing else that I see so far that I can take but this.

15 MR. HEWARD: The book value which reflects --

THE COMMISSIONER: How much does that amount to?

MR. HEWARD: \$18,000,000, a difference of \$4,000,000. I just want to point out it is not as accurate an appraisal as was made at considerable time and expense and not so voluminous which, as Mr. Frick, I think it was, stated it reached that high from the floor, in his evidence in Montreal, Mr. Frick, the appraisal man.

25 THE COMMISSIONER: I can understand that but I suppose there is no limit as to how meticulous and appraisal might be. You can have ten volumes or twenty or one hundred. What I have seen of this and heard of this appraisal here it leads me to think that it is a fair appraisal.

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... was a very detailed appraisal taking over  
... machine, machine by machine and it occupied ---  
... this is listed machine by machine.  
... there is a stack of books that night.  
... I understand valuation is not placed  
... on each machine but each group of machine and they  
...  
... well, if I find in the course  
... of events that I have to use some figure of the value  
... value, if I find that later on I have to use some  
... figure to fix the actual value, there is nothing  
... that I see so far that I can see but that.  
... The book value which reflects --  
... How much does that amount to?  
... \$10,000,000, a difference of  
... \$2,000,000. I just want to point out it is not as  
... accurate an appraisal as was made at conventional value  
... and expense and not so voluminous which, as Mr. Frick,  
... I think it was, stated it returned that night from the  
... floor, in his evidence in Montreal, Mr. Frick, the  
...  
... I can understand that but I  
... suppose there is no limit as to how meticulous and  
... appraisal might be. You can have ten volumes or  
... twenty or one hundred. What I have seen of this an  
... kind of this appraisal here it leads me to think that

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MR. HEWARD: I am not disputing that it is unfair. I simply say it is not as meticulous as the other one.

THE COMMISSIONER: You seem to have undue fear - when I say "fear" I am not talking in opposition to what is just - I mean to say, approximately right valuation.

MR. HEWARD: I think it is perhaps more approximate than the other, is perhaps the better way to put it.

THE COMMISSIONER: You mean to say more approximate than your book values.

MR. HEWARD: I mean the other is not approximate - it is exact, that is what I mean.

THE COMMISSIONER: Which is exact?

MR. HEWARD: The appraisal of 1920 and which reflected part of the indicated increase.

THE COMMISSIONER: What makes that appraisal more exact than this insurance appraisal?---

MR. HEWARD: As I understand it, ---

THE COMMISSIONER: I understood from Mr. Gordon's evidence that the Company in making this appraisal was rendering you a service, that is something they were doing for you.

MR. HEWARD: Yes, and done that for particular purpose, to get the maximum insurable value.

THE COMMISSIONER: And I assume they did it properly.

MR. HEWARD: Yes, but I do not think it is necessary for that purpose to do it as thoroughly as the



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Q. Now, I am not saying that it is merely  
I simply say it is not an indication of the other way  
- This Committee: You seem to have made later  
when I say "later" I am not talking in opposition to  
what is just - I mean today, approximately right when  
that.  
A. I think it is perhaps more appropriate  
when the other, is perhaps the other way to be it.  
The Committee: You seem to say more appropriate  
than your book values.  
Q. I mean the other is not appropriate -  
it is exact, that is what I mean.  
The Committee: That is exact.  
A. The Committee: The question of 1930 and which  
reflected part of the indicated increase.  
The Committee: That is what the Committee means  
---  
A. The Committee: as I indicated it, ---  
The Committee: I understand from Mr. Brown's  
evidence that the Company is making this statement  
was regarding you a service, that is something they  
were doing for you.  
A. The Committee: Yes, and then that particular  
purpose, to get the maximum possible value.  
The Committee: And I assume that that is correct  
---  
A. The Committee: Yes, but I do not think it is necessary  
for that purpose to do it as thoroughly as the

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Canadian Appraisal Company did. The Canadian Appraisal Company had a tremendous staff working on it.

THE COMMISSIONER: what was the purpose of their appraisal?

MR. HEWARD: It was on direction from the directorate to give the Company an exact valuation or as exactly a valuation as can be given of the company's physical assets at that time. That was the purpose of that appraisal, my lord.

THE COMMISSIONER: And that put your value at \$18,000,000, about.

MR. HEWARD: Well, with subsequent additions at cost.

THE COMMISSIONER: No, I say at tht time.

MR. HEWARD: At that time? Put the gross values new at \$30,000,000 and depreciated replacement values at \$22,900,000 approximately.

THE COMMISSIONER: And that was in 1920?

MR. HEWARD: Yes.

THE COMMISSIONER: And your present book values are in excess of that.

MR. HEWARD: Our present book values represent, as I understand it, ---

THE COMMISSIONER: You use that as your basis and you have added to that or perhaps taken from it.

MR. HEWARD: What we did was took part of the indicated increase in 1920 and added it to our book values.



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Company had a tremendous staff working on it.

THE COMMISSIONER: What was the purpose of that?

approximately?

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MR. HARRIS: It was an allocation from the direct cost

to give the company an exact valuation or an exact

valuation as can be given of the company's physical

assets at that time. That was the purpose of that.

approximately, my lord.

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THE COMMISSIONER: And that was your value at

the time, about.

MR. HARRIS: Well, with subsequent additions as

cost.

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THE COMMISSIONER: So, I say at that time.

MR. HARRIS: At that time? But the value

now at \$50,000,000 and depreciated replacement value

at \$25,000,000 approximately.

THE COMMISSIONER: And that was in 1960?

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MR. HARRIS: Yes.

THE COMMISSIONER: And your present book value is

in excess of that.

MR. HARRIS: Our present book value represents,

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as I understand it, --

THE COMMISSIONER: You use that as your basis and

you have added to that or perhaps taken from it.

MR. HARRIS: That is the way it is.

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THE COMMISSIONER: Is that all?

Yes.

THE COMMISSIONER: I know what you did there.

You took \$9,800,000. What have you done since that?

MR. HEWARD: Since then put in additions at cost and, of course, have written off depreciation on the original cost of the original assets and original cost of the addition.

THE COMMISSIONER: And you arrive at your present ---

MR. HEWARD: And we arrive at our present figure in that way, \$18,000,000 depreciated book value, \$18,172,276.11. That will be found on page 4 of Exhibit 1232.

THE COMMISSIONER: Well, that leaves about \$4,000,000 between you?

MR. HEWARD: Yes, my lord. But let us assume that in Exhibit 917 they were proceeding on a satisfactory basis and using the values shown by insurance appraisal and I said that there is nothing to establish that the surplus value shown by such an appraisal as compared with the net book value on a cost basis are the results of over-depreciation or charges of betterments to repairs, because that is what we are accused of. We are accused of hiding our profits by making excessive depreciation or by charging betterments to repairs, which amounts to the same thing.

Mr. Glasco in his evidence established that up to 1920 there had been, if anything, a very small under-depreciation. In other words, we depreciated less than we ought to have, and he stated that he could not



Q. Now, I know that you did there.

A. Yes, I took \$2,800,000. What have you done since that?

Q. Now, when then put in additions at cost

and, of course, - have written off depreciation

on the original cost of the original assets and on the

cost of the additions.

Q. Now, when you arrive at your present

figure, and we arrive at our present figure

in that way, \$12,000,000 depreciated book value,

\$12,173,270.11. That will be found on page 4 of

Exhibit 1303.

Q. Now, when you arrive at that figure, that leaves about

Q. Now, when you arrive at that figure, that leaves about

that in Exhibit 1314 they were proceeding on a basis-

factory basis and making the values shown by the

original and I said that there is nothing to establish

that the surplus value shown by such an analysis as

compared with the net book value on a cost basis are

the results of over-depreciation or charges of better-

ments to repairs, because that is what we are assuming

of. We are accused of hiding our profits by making

excessive depreciation or by charging betterments to

repairs, which amounts to the same thing.

Q. Now, when you arrive at that figure, that leaves about

Q. Now, when you arrive at that figure, that leaves about

Q. Now, when you arrive at that figure, that leaves about

say whether there has been any over-depreciation between 1920 and the present time, because we have not got an exact appraisal on the same basis as we had in 1920."

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MR. McRUER: Of course, Mr. Glassco made it clear that he was only dealing with depreciation and not taking along with it the charges to betterments and repairs.

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MR. HEWARD: He said expressly in his evidence that he considered charges of betterments to repairs as being equivalent to depreciation.

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THE COMMISSIONER: How do you say that - charges of betterments to repairs?

MR. HEWARD: Yes, if we charge betterments - a betterment ---

THE COMMISSIONER: Does it not all revolve around what you mean as betterment?

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MR. HEWARD: Yes. I understand my friend when he used the word betterment in this sense means a betterment which should have been a capital charge, should have been charged to capital, should have represented a capital outlay because otherwise if he does not it is a proper charge to operations if it is not a capital charge.

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THE COMMISSIONER: Can you give me a concrete instance of what is meant by this term "Betterment"?

30

MR. HEWARD: I use it in that sense. I thought my friend meant a betterment which was a capital outlay and which had been improperly charged.



any whether there has been any over-depreciation

between 1930 and the present time, because we

have not got an exact appraisal on the same basis

as we had in 1930.

Mr. MORRIS: Of course, Mr. Wiggins made it

clear that he was only dealing with depreciation

and not dealing along with the charges to

depreciation and repairs.

Mr. MORRIS: He said expressly in his evidence that

he considered charges of betterments to repairs as being

equivalent to depreciation.

Mr. MORRIS: Now do you say that -- charges of

betterments to repairs?

Mr. MORRIS: Yes, if we charge betterments -- a better-

ment ---

Mr. MORRIS: Does it not all involve brown-

what you mean as betterment?

Mr. MORRIS: Yes. I understand my friend when he

used the word betterment in this sense means a betterment

which should have been a capital charge, should have been

charged to capital, should have represented a capital

outlay because otherwise if he does not it is a pro-

charge to operations if it is not a capital charge.

Mr. MORRIS: Can you give me a concrete instance

of what is meant by this term "betterment"?

Mr. MORRIS: I am not sure, I think

is that what a betterment is, but I am not sure

and what a betterment is.

THE COMMISSIONER: What is a betterment? I know what a repair is.

MR. HEWARD: If a wooden floor is replaced by a concrete floor.

THE COMMISSIONER: You call that a betterment?

MR. HEWARD: That would be a betterment to the extent---

THE COMMISSIONER: How do you think that should be chargeable - to capital?

MR. HEWARD: A proportion of that - if you had repaired, perhaps ---

THE COMMISSIONER: Give me a case where you took out wooden floor ---

MR. HEWARD: If you had repaired a wooden floor that would be a repair. Now, if instead of repairing that wooden floor you put in a new concrete floor at a higher cost than the repairs to the wooden floor, the excess over and above the proper charges for repairs to the wooden floor, would be a betterment and should be charged to capital.

THE COMMISSIONER: Well, I can understand that. Now then, apparently Mr. McRuer says that there was a lot of things that were betterments in the way you say and did not charge to capital.

MR. McRUER: I just take their own wording. For instance, just looking now at the annual meeting 31st of May, 1906, of my brief, page 144, I will see just exactly how they put it there. I am reading from page





5858 of the evidence - this is Chairman's report to the shareholders: "We have spent nearly \$20,000 for betterments and repairs," which is practically the same thing.

THE COMMISSIONER: Who says that?

MR. McRUER: The Chairman, and he charges it to operation. That is the year 1906.

MR. HEWARD: Yes, but you remember they did not depreciate in those years, that was their method of providing depreciation to write-off betterment to repairs. Instead of providing a percentage for depreciation they would take a part of their betterments

MR. McRUER: And they kept on doing it and doing it in increasing amounts right straight down through.

MR. HEWARD: They did not start writing off depreciation until---

MR. McRUER: Until 1918 and they kept right on writing off betterments to repairs. Just look at the statement again at page 252:

MR. HEWARD: Your lordship will see from that page that there were no charges to operation for depreciation-

MR. McRUER: Well, I ---

MR. HEWARD: Until 1918. The practice was up to that time to make charges to operations and reserves for depreciation or obsolescent plant and also for betterment.

MR. McRUER: You see my point, we do use their



5888 of the evidence - this is Chairman's report to

the committee: "We have spent nearly \$20,000

THE CHAIRMAN: Who says that?

MR. TOLSON: The Chairman, and he says it is

operation. That is the year 1953.

MR. TOLSON: Yes, but you remember they did not

concur in those years, what was their action?

providing deposition to write-off statement to

resign. Instead of providing a resignation for

no resignation they would have a part of their statement

MR. TOLSON: And they kept on doing it and doing

it is interesting through right straight down through.

MR. TOLSON: They did not want writing off

MR. TOLSON: Until 1953 and they kept on doing it

writing off statements to resign. Just look at the

statement again at page 100:

MR. TOLSON: Your statement will see from that page

that there were no charges to operation for resignation

MR. TOLSON: Well, I --

to that time so make charges to operations and resign

for resignation or resignation right and also for

statement.

MR. TOLSON: You see my point, we do use their

language and then we take it in the year 1917, for instance, the charges for betterments jumped from \$108,000 to \$412,000, and then the year that they introduced a write-off for depreciation it goes up to \$560,000 and then on down the line until it gets up as high as \$700,000, and then in addition to that in 1927 they open up a new method of charge and introduced "Charges to operations for equipment," and then the charges to operations for depreciation in 1927 were \$1,614,297, to betterments and repairs, as we classify them, \$716,000, and then a new charge to operations for equipment, \$250,000.

MR. HEWARD: My friend's remarks there are simply repetitions of what are in his factum and also in his argument to date, and I intend to deal with all those particular points that he has brought out in their proper order. I think perhaps we would get along a little faster if I were allowed to approach them in that way and develop my argument here because I am going to deal with all those criticisms that he has made in their proper order.

THE COMMISSIONER: It was you that I think referred just now to this question of betterments and repairs.

MR. HEWARD: Yes, but I said that my friend had said that we had charged betterments to repairs and he says we have done that improperly. I say that betterments charged to repairs are equivalent to depreciation.



language and then we take it in the year 1917, for instance, the charges for betterments jumped from \$100,000 to \$250,000, and then the year that they introduced a write-off for depreciation it goes up to \$500,000 and then on down the line until it gets up as high as \$700,000, and then in relation to what in 1917 they open up a new method of charges and introduce "charges to operations for equipment," and then the charges to operations for depreciation in 1917 were \$1,014,297, to coverments and repairs, as we classify them, \$718,000, and then a new charge to operations for betterments, \$286,297, and then there are charges for depreciation of that are in his system and also in his argument to date, and I intend to deal with all those particular points that he has brought out in this proper order. I think perhaps we would get along a little faster if I were allowed to approach them in that way and develop my argument here because I am going to deal with all those criticisms that he has made in that proper order.

THE CHAIRMAN: It was you that I think referred just now to this question of betterments and repairs.

MR. BEVILL: Yes, but I said that my friend had said that we had charged betterments to repairs and he says we have done that improperly. I say that betterments charged to repairs are equivalent to depreciation.

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MR. McRUER: But when they introduced depreciation they went on in increasing amounts.

MR. HEWARD: I will deal with all those points.

5 THE COMMISSIONER: Anyhow you told me this that when repairs ceased to be repairs, become betterments, you had charged excess value of it to capital.

MR. HEWARD: It should be charged to capital.

THE COMMISSIONER: You told me you have done that.

10 MR. HEWARD: In the early years when they were not writing off depreciation. Up to 1918 they did not write off depreciation, but what they did was a system from year to year writing off betterments to profits in lieu of depreciation.

15 THE COMMISSIONER: Yes, I know, but what have you done since 1918 in the case you gave me there of the floor?

20 MR. HEWARD: We submit we have not charged any betterments to repairs unless we have shown them as such, as depreciation in our books, at any time. Since 1918 we adopted a policy of writing off certain fixed amounts for depreciation without any reference to any particular betterment or any particular repair previous  
25 to that time.

THE COMMISSIONER: You must arrive at it on some basis because it varies from year to year.

30 MR. HEWARD: Yes, it does and I am going to deal with those operations, my lord. As I said, Mr. Glassco said that before 1920 we had under depreciation





if anything and that in dealing with depreciation he expressly stated that betterment charged to repairs were equivalent to depreciation. So that he said that taking that all into account we had under depreciation if anything and he pointed out---

THE COMMISSIONER: Who said that?

MR. HETARD: Mr. Glassco, page 26 of my Brief:

"He pointed out, however, in this connection that during the period from 1920 onward the company never wrote off for depreciation more than was permitted by the Income Tax Authorities. They wrote off only about 1.8% on the cost of buildings, and approximately 6% on machinery. These percentage figures were applied to the original cost and not to the written up figures."

You see, if we had applied percentage figures to the written-up values we would have got a much larger figure of depreciation and supposing a competitor had bought our plant at the then replacement value that competitor would be entitled by the Income tax authorities to write off, would be permitted to write-off on the basis of the values the cost which he had paid for them, namely, our book values, if he had bought them at our book values. And, again, there has been no proof that betterments have been charged to repairs except where they were charged in lieu of depreciation. The Commission auditor in his examination at page 12851 admitted that he had no





idea what amount of the \$17,265,728.17 consisted of betterments charged to repairs.

I understand that the Commission auditor had a representative in our office, a Mr. Breckenden, and that he made a thorough examination and could not find anything that should have gone to capital account that was not ---

MR. HOWSON: Oh, excuse me, he did nothing of the kind.

MR. McRUER: Better have that in evidence.

MR. HOWSON: I can show you a list of stuff that he found in your account that should have been capitalized and was capitalized in your cost records and charged off from year to year.

MR. HEWARD: Those are equipment. That is a different matter. Cost records is another thing altogether. However, if I am wrong in those instructions I withdraw them but I was told that that was the case.

MR. HOWSON: That is not correct at all.

MR. HEWARD: "In the third place, the Commission Auditor under cross-examination admitted that the figure of \$17,265,728.17 could and might contain several elements other than over depreciation and charges of betterments to repairs, such as the natural increase in the value of lands over the period of 31 years, the natural increase in the value of buildings during that period and natural increases in the



that amount of the \$14,500,728.17 consisted of  
payments charged to reserve.

I understand that the Commission had a  
representative in our office, a Mr. Brockman, and  
that he made a thorough examination and could not find  
any other way in which the money could have been

that was not ---

Mr. Brockman: Oh, excuse me, he did not find it.  
And.

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Mr. Brockman: Better have that in evidence.

Mr. Brockman: I am sure you have a list of stuff that  
is found in your account that should have been  
listed and was deposited in your cost records and charged  
off from your account.

15

Mr. Brockman: Those are equipment. That is a  
cost record is another thing.

However, if I am wrong in those

investigation I withdraw them but I am told that that  
was the case.

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Mr. Brockman: That is not so, not at all.

Mr. Brockman: In the last place, the Commission

advised under cross-examination advised that the

amount of \$14,500,728.17 was not that much

amount of money that was deposited in the

charges of settlements to reserve, such as the natural

increase in the value of lands over the period of

25

which was paid and which was paid in the

values of machinery and equipment. That the market values of lands ---"

THE COMMISSIONER: You mean by additions, I suppose?

MR. HEWARD: No, my lord.

THE COMMISSIONER: Natural increase in value of machinery, you mean additional machinery?

MR. HEWARD: No, natural increase in the value of the machinery.

THE COMMISSIONER: You mean on the market?

MR. HEWARD: Natural increase ---

THE COMMISSIONER: That means the market value, the real value. You buy a machine today at a certain figure and next day find it 50% dearer.

MR. HEWARD: Yes, not that we had put in new machine but that the value of similar machines have gone up:

"That the market values of lands, buildings, machinery and equipment have greatly increased between 1906 and the present time is a matter of common knowledge."

MR. McRUER: Oh, we challenge that in our brief.

MR. HEWARD: All right, I will deal with it.

MR. HEWARD: I submit it is the case anyway and I am going to establish it.

"An example of the extent of such increase is found in the evidence given by Mr. Glasco which shows that between the years 1915 and 1920 the average cost of building a cotton mill and



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equipping it with machinery, reduced to a per spindle basis, increased from \$27.28 to \$73.05 per spindle."

5 Your lordship knows what I mean there, - it is not that the spindle actually cost that but the cost of a plant on a spindle basis was \$27.28 and at the later period it was \$73.05.

10 THE COMMISSIONER: It is dividing your plant by the number of spindles.

MR. HEWARD: Yes, dividing plant, machinery by the number of spindles. The reason I understand that is done is the number of spindles in a textile plant indicates the size of the plant. Mr. Glassco also stated that:

15 "and that representative machinery prices at current values each year rose from \$4,193 in 1910 to \$8,998. in 1920. The rise during that period in mills, machinery and buildings, appears to have been approximately 100% in the replacement values."

20 from that evidence.

25 THE COMMISSIONER: We will adjourn now.

-- The Commission adjourned at 12.30 P.M. to resume at 2.30.



equipping it with machinery, reduced to a per  
spindle basis, increased from \$27.38 to \$32.38

per spindle."

Your lordship knows what I mean there, - it is not

that the spindle actually cost that but the cost of

a plant on a spindle basis was \$27.38 and at the later

time it was \$32.38.

THE COMMISSIONER: It is dividing your plant by

the number of spindles.

MR. BAYDIE: Yes, dividing plant, machinery by the

number of spindles. The reason I understand this is

that is the number of spindles in a textile plant in-

crease the size of the plant. Mr. Baydies also states

and that representative machinery prices at

current values each year rose from \$4,100 to

\$10 to \$1,398 in 1900. The rise during that

period in mills, machinery and buildings, appears

to have been approximately 100% in the replacement

values."

from that evidence.

MR. BAYDIE: I will report now.

-- The Commission adjourned at 12.30 P.M. on June  
at 2.30.

-- The Commission resumed at 2.30 p.m.

5 Mr. HEWARD: My Lord, you will remember that  
just before the adjournment I was dealing with Ex-  
hibit 917 and the contention made, arising out of  
that exhibit, that the approximate surplus values in  
10 plant provided by over-depreciation and excessive  
charges to operations for equipment, repairs, etc.,  
amounted in 1936 to \$17,265,728.17. I had dealt  
with several points in that connection. I had pointed  
out that that amount could and might contain several  
15 elements other than over-depreciation and charges  
of betterments to repairs, such as the natural in-  
crease in the value of lands over the period of  
thirty-one years, the natural increase in the value  
of buildings during that period, and natural increases  
in the value of machinery and equipment. I had  
pointed out that the market values of lands, build-  
ings, machinery and equipment had greatly increased  
between 1906 and the present time, and I gave an ex-  
ample of the extent of such increase, to be found in  
20 the evidence given by Mr. Glassco showing that be-  
tween the years 1915 and 1920 the average cost of  
building a cotton mill and equipping it with machin-  
ery, reduced to a per spindle basis has increased  
from \$27.28 to \$73.05, and that representative mach-  
inery prices at current values each year had risen  
25 considerably. I will now go on with the brief:

30 "Of the five elements which the commission  
auditor admitted might be comprised in the  
figure of \$17,265,728.17 he was unable to state  
how much was attributable to natural increase  
in the value of lands, how much was attributable  
to the natural increase in the value of buildings,



Commission resumed at 2.30 p.m.

MR. HENRY: My Lord, you will remember that

just before the adjournment I was dealing with the  
right of the Commission to deal with the  
that exhibit, that the approximate value of the  
plant provided by over-depreciation and excessive

amounted in 1936 to \$17,288,728.17. I had dealt  
with several points in that connection. I had pointed  
out that that amount could and might contain several  
elements other than over-depreciation and charges  
of betterments to repairs, such as the natural in-  
crease in the value of lands over the period of

thirty-one years, the natural increase in the value  
of buildings during that period, and natural increases  
in the value of machinery and equipment. I had

pointed out that the market value of lands, build-  
ings, machinery and equipment had greatly increased  
between 1906 and the present time, and I gave an ex-  
ample of the extent of such increase, to be found in  
the evidence given by Mr. Glasco showing that be-  
tween the years 1925 and 1930 the average cost of

building a cotton mill and equipping it with machin-  
ery, reduced to a per spindle basis has increased  
from \$37.32 to \$78.05, and that representative mach-  
inery prices at current values each year had risen  
considerably. I will now go on with the price:

Of the five elements which the Commission  
and/or admitted might be comprised in the  
figure of \$17,288,728.17 he was unable to state

the value of the land, the value of the buildings,  
the value of the machinery and equipment, and the value of the

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"nor how much to the increase in market values of machinery and equipment. Five elements were admitted as possible and each of them was stated by the Commission/Auditor to be an unknown quantity. No satisfactory explanation was given by him of his failure to mention in his description of this figure of \$17,265,728.17 only two of the possible five elements of which it might be composed."

I submit, therefore, that the computations on page 7 of Exhibit 917 does not establish that this extra value which the commission auditor finds in our plant, when comparing it with the depreciated cost, that that was due to excessive depreciation or to improper charges of betterments to operation. We find another argument in support of this contention in my learned friend's brief--in support of the contention that the \$17,000,000 odd consisted of over-depreciation and excessive charges, or improper charges to operations for repairs and so forth, and therefore consisted of hidden profits which, he says, are not shown on our books. On page 172 of his brief my learned friend makes this statement:

"In the absence of increased values between the time of the capital outlays for plant and machinery and taking of the appraisal values of 1936--"

The COMMISSIONER: That should be "the" taking of the appraisal values.

Mr. HEWARD: I suppose so, My Lord.

"--and the taking of the appraisal values of 1936, there appears to be a secret reserve of profit amounting to \$17,265,728.17. If this



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"Not how much to the increase in market values of machinery and equipment. Five elements were admitted as possible and each of them was stated by the Commissioner to be an unknown quantity. No satisfactory explanation was given by him of his failure to mention in his description of this figure of \$17,500,000. It only two of the possible five elements of which it might be composed."

I submit, therefore, that the Commissioner on page 7 of Exhibit 217 does not establish that this extra value which the Commissioner added finds in our plant, when comparing it with the depreciated cost, that it was due to excessive depreciation or to improper charges of betterments to operation. We find another argument in support of this contention in my learned friend's brief--in support of the contention that the \$17,500,000 did consist of over-depreciation and excessive charges, or improper charges to operations for repairs and so forth, and therefore consisted of hidden profits which, he says, are not shown on our books. On page 175 of his brief my learned friend makes this statement:

"In the absence of increased values between the time of the capital outlays for plant and machinery and taking of the appraisal values of the appraisal values."

Mr. HENDON: I suppose so, my lord.

--and the taking of the appraisal values in 1950, there appears to be a secret value in the appraisal of the plant, machinery, and so forth."

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"is the case, then the amount charged for depreciation, repairs and betterments has been excessive to this extent."

The COMMISSIONER: Each of those two statements is the converse of the other.

Mr. McRUER: Yes.

Mr. HEWARD: Is not one the consequence of the other, My Lord ?

The COMMISSIONER: He finds too much put aside for depreciation and so on, and he says that constitutes a secret reserve of profits.

Mr. HEWARD: He says, "if your plants are worth more to-day than shown on your books, then in the absence of increased values between 1905 and 1936, there is a secret reserve amounting to \$17,000,000 odd.

The COMMISSIONER: That is, in the absence of increased values between those two points ?

Mr. HEWARD: Yes, My Lord; that is the point I want to make.

The COMMISSIONER: and you say there is no such absence ?

Mr. HEWARD: I contend that the increased values are there; that is what I hope to establish. In support of his contention my learned friend obtained a letter from the Textile World, which is quoted on pages 175 and 176 of his brief.

Mr. McRUER: Before you leave page 172, has the brief been corrected to insert before the word "appraisal" in the fourth line of the last paragraph the word "1920".

The COMMISSIONER: Are you speaking of the appraisal of 1920 ?

Mr. HEWARD: The 1920 appraisal, yes.



cessive to this extent.

The Commission: Most of those two statements

is the converse of the other.

Mr. Justice: Yes.

Mr. Justice: Is not one the converse of the

other, by law?

The Commission: We find too much on a side

for depreciation and so on, and he says that con-

stitutes a secret reserve of profits.

Mr. Justice: He says, "if your profits are worth

more to-day than when on your books, then in the ab-

sence of increased value between 1900 and 1905, that

is a secret reserve amounting to \$17,000,000 etc.

The Commission: That is, in the absence of

increased value between those two points?

Mr. Justice: Yes, by law; that is the point I

went to make.

The Commission: And you say there is no such

reference?

Mr. Justice: I suppose that the increased value

are there; that is what I hope to establish. Is

support of the contention by learned friends obtained

a factor from the textile world, which is quoted as

pages 170 and 171 of his brief.

Mr. Justice: Before you leave page 171, has the

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Mr. McRUER: In the third line of the last paragraph that refers to the 1920 appraisal.

The COMMISSIONER: But in the paragraph above that, in the sentence Mr. Heward has just read, that is the appraisal of 1936.

Mr. McRUER: Yes.

Mr. HEWARD: My brief has been corrected.

The COMMISSIONER: So has mine.

Mr. HEWARD: The letter from the Textile World, quoted on pages 175 and 176 of my learned friend's brief, reads:

"Mr. A. S. Whiteley,  
Royal Commission of the Textile Industry  
National Research Building,  
Ottawa. Ont. Canada.

Dear Sir:

Answering your inquiry of November 30, we offer from our information files a few figures on the subject of cotton mill erecting which may be useful to you."

The COMMISSIONER: Before you proceed with that letter, Mr. Heward, I understand that Mr. McRuier's contention is that there was no increase in values between the time of the outlays for plant and machinery and the appraisal of 1936.

Mr. McRUER: I think that is stating it broadly, My Lord. My contention was that if there had been any increase in values between the time the plants were installed or purchased and the year 1936, it had disappeared by reason of a subsequent decrease to the extent of 80 per cent.

The COMMISSIONER: Perhaps you worked that out later ?

Mr. McRUER: It is dealt with in my brief. It



Mr. Hovvman: In the third line of the last para-  
graph that refers to the 1930 appraisal.

The Commissioner: But in the paragraph above  
that, in the sentence Mr. Hovvman has just read, that  
is the appraisal of 1930.

Mr. Hovvman: My brief has been corrected.  
The Commissioner: So has mine.

Mr. Hovvman: The letter from the Pacific World,  
quoted on pages 173 and 174 of my corrected brief's  
brief, reads:

"Mr. H. A. Hovvman,  
Royal Commission of the Pacific Islands  
Honolulu, Hawaii  
Dear Sir:

After from our information files a few minutes  
in the subject of cotton will erect which  
may be useful to you."

The Commissioner: Before you proceed with that  
letter, Mr. Hovvman, I would like to know

contention is that there was no increase in value  
between the time of the appraisals for 1930 and 1935  
and the appraisal of 1936.

Mr. Hovvman: I think that is exactly it broadly,  
by law. The contention was that if there had been  
any increase in value between the time the plants  
were inspected by the government and the year 1935, it  
had disappeared by reason of a subsequent decrease  
to the extent of 80 per cent.

The Commissioner: Before you return that  
letter, I  
I think it is best with my brief. I

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went up and came down again and therefore they are pretty well where they started.

The COMMISSIONER: Your contention is that it went up and came down again before 1936 ?

Mr. McRUER: Yes, My Lord.

The COMMISSIONER: And it came back to the level at which it stood previously ?

Mr. McRUER: Not more than twenty per cent greater at any rate, so that on that basis it makes a difference of about \$2,000,000 or so. It makes a reserve of profit of \$15,000,000 odd.

Mr. HEWARD: I will deal in detail with that contention, which appears at great length on page 177 and following. In the meantime I will read the letter addressed to Mr. Whiteley.

The COMMISSIONER: Whose letter is this ?

Mr. HEWARD: It is from the Textile World, My Lord, a newspaper.

The COMMISSIONER: Is it in Mr. McRuér's brief ?

Mr. HEWARD: Yes, beginning at page 165. I will read the letter:

"Answering your inquiry of November 30, we offer from our information files a few figures on the subject of cotton mill erecting which may be useful to you. This information comes from statements made by manufacturers of machinery men in their reported addresses before conventions or interviews.

In 1917, it was stated that to construct and equip a cotton mill would cost \$15 to \$20 or more, per spindle.

In 1921, at the height of the post war boom, it was said to cost \$20 per spindle to



went up and came down again and therefore they are  
pretty well where they started.

THE COMMISSIONER: Your contention is that it

went up and came down again before 1933?

THE COMMISSIONER: And it came back to the level

at which it stood previously?

THE COMMISSIONER: Not more than twenty per cent

greater at any time, so that on that basis it makes

a difference of about \$2,000,000 or so. It makes

a reserve of profit of \$12,000,000 odd.

THE COMMISSIONER: I will deal in detail with that

contention, which appears at great length on page

127 and following. In the meantime I will read the

letter addressed to Mr. Whiteley.

THE COMMISSIONER: These letters is this

one? It is from the Textile World, by

Lord, a newspaper.

THE COMMISSIONER: Is it in Mr. Womack's brief?

read the letter:

We offer from our information files a few

figures on the subject of cotton mill existing

which may be useful to you. This information

comes from statements made by manufacturers

of machinery men in their reported addresses

before conventions or interviews.

In 1917, it was stated that to construct

and equip a cotton mill would cost \$15 to \$20

In 1921, at the height of the post-war

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"erect and equip a new cotton mill.

In 1934, it was said to cost from \$45 to \$50 per spindle to erect and equip a cotton mill, of which sum approximately \$25 was for machinery.

We hope that this information is of some use to you and thank you for the opportunity of serving you.

Yours very truly

WILLIAM B. DALL

Managing Editor,  
"TEXTILE WORLD."

It will be noted that the figures are not carried beyond 1934 in this letter. That was the last information given in that letter, and in an endeavour to obtain the figures as of 1936 Messrs. Clarkson, Gordon, Dilworth & Nash wrote to the Textile World on January 22, 1937, a letter of which I have a copy. It does not appear in the brief. We did not know of this letter until after my brief had been printed and filed.

Mr. McRUER: When was the letter written ?

Mr. HEWARD: I will give you a copy of it.

Mr. McRUER: But what is the date of it ?

Mr. HEWARD: January 22, 1937. The letter reads:

"William B. Dall, Esq., Managing Editor,  
Textile World,  
330 West 42nd Street,  
New York.

Dear Sir:

Our attention has been drawn to a letter of yours dated 2nd December, 1936, addressed to Mr. A. S. Whiteley, the secretary of the Royal Commission on the textile industry. In this letter you refer to the cost of erecting and equipping a cotton mill, which you suggest was



"erect and equip a new cotton mill.

In 1984, it was said to cost from \$45 to

\$50 per spindle to erect and equip a cotton mill

of which sum approximately \$25 was for machinery

We hope that this information is of some

use to you and thank you for the opportunity of

Yours very truly

WILLIAM W. WATSON

Managing Director,  
Textile World.

It will be noted that the figures are not carried

beyond 1984 in this letter. That was the last in-

formation given in that letter, and is an understatement

to obtain the figures as of 1980 Messrs. Clarkson,

Gordon, Blinworth & Nash wrote to the textile world

on January 28, 1987, a letter of which I have a copy.

It does not appear in the brief. I did not know of

this letter until after my brief had been prepared and

Mr. Watson: When was the letter written

Mr. Watson: I will give you a copy of it.

Mr. Watson: But what is the date of it?

Mr. Watson: January 28, 1987. The letter reads:

Textile World,  
200 West Street,  
New York.

Our attention has been drawn to a letter

of yours dated 2nd December, 1986, addressed to

Mr. A. A. Whiteley, the secretary of the Royal

Commission on the textile industry. In this

letter you refer to the cost of erecting and

equipping a cotton mill, which you suggest was

17704

"\$80 per spindle in 1921 and from \$45 to \$50 per spindle in 1934.

If it would not be too much trouble we would greatly appreciate your advising us what the approximate per spindle cost in the United States would be in the year 1936. We are under the impression that costs increased between 1934 and 1936 but have no available statistical compilation to which we may refer.

Your cooperation in this matter will be greatly appreciated. We might say for your information that we have been retained by the textile industry in Canada to assist counsel in its representations to the above-mentioned royal commission.

Yours faithfully,

CLARKSON, GORDON, DILWORTH & NASH

(sgd) J.G. Glassco."

It will be noted that the information contained in the letter from the Textile World to Mr. Whiteley, quoted on page 175 of my learned friend's brief, is based on statements made by manufacturers in addresses or interviews, and in order to get more authoritative figures Mr. Gordon telegraphed to Ralph E. Loper Co., specialists in textile cost service, Fall River, Mass. who, it will be observed, are the cost authorities referred to by the Textile World.

Mr. McRUER: And who were employed by the Dominion Textile Company in this commission.

Mr. HEWARD: Yes.

Mr. McRUER: I cross-examined Mr. Loper on what he had to say.



per spindle in 1934 and from 443 to 450 per spindle in 1935.

If it would not be too much trouble we would greatly appreciate your advising us what the approximate per spindle cost in the United States would be in the year 1935. We are under the impression that costs increased between 1934 and 1935 but have no available statistical information to which we may refer.

Your cooperation in this matter will be greatly appreciated. We might say for your information that we have been retained by the textile industry in Canada to assist counsel in its representations to the above-mentioned royal commission.

Yours faithfully,

(s) J. C. Ginnings

It will be noted that the information contained in the letter from the Textile World to Mr. Whitley, quoted on page 178 of my learned friend's report, is based on statements made by manufacturers in addresses or interviews, and in order to get more authoritative figures Mr. Ginnings telegraphed to Ralph E. Lopez Co., specialists in textile cost services, Fall River, Mass., who, it will be observed, are the cost authorities referred to by the Textile World.

Mr. MORRIS: And who were employed by the Dominion Textile Company in this connection.

Mr. GINN: Yes.

Mr. MORRIS: I once-examined Mr. Lopez on what

he had to say.

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Mr. HEWARD: Mr. Gordon's telegram reads:

Montreal, Que.,  
27th January, 1937.

G. VanBlarcom,  
R. E. Loper Co.,  
Buffington Building,  
Fall River, Mass., USA

Am most anxious obtain speedy and authentic information regarding cost of equipping a cotton mill per spindle in years nineteen fifteen nineteen twenty nineteen twentythree nineteen twentyfour nineteen thirtyfour and nineteen thirtysix or nineteen thirtyfive if nineteen thirtysix is not available stop such information used to be published in the NACMnfrs Year Book up to nineteen twentyfour at least and was compiled by Lockwood Greene and company if you could obtain a continuation of this information from same sources it would be ideal for our purposes but in any case let us have the very best information you can get at the earliest possible moment please address reply to me

G. B. Gordon"

Mr. Gordon received a reply from Ralph E. Loper Company, dated January 28, 1937, attached to which is the schedule therein referred to.

Mr. McRUER: I do not see any reason why, after I had supplied my brief setting out my contention in this regard, this information should not have been put in my hands after you had received it.

Mr. HEWARD: In developing the argument I wanted to show by this correspondence what the situation is in regard to cost, and I believe that now I have analyzed it I could make exactly the same argument and perhaps a more effective argument if I used only the



1. The first part of the report is a general introduction to the subject.

2. The second part is a detailed description of the methods used.

3. The third part is a discussion of the results obtained.

4. The fourth part is a conclusion and a summary of the findings.

5. The fifth part is a list of references.

6. The sixth part is a list of figures and tables.

7. The seventh part is a list of appendices.

8. The eighth part is a list of footnotes.

9. The ninth part is a list of acknowledgments.

10. The tenth part is a list of the author's address.

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Textile World's letter. It is only fair, however, that we should try to get exact information.

Mr. McRUER: But there could have been no object in not giving it to me.

5 Mr. HEWARD: I hope my learned friend does not think that I was purposely holding anything back.

Mr. McRUER: No, I am not saying that, but it would have made analysis much easier on our part if we had had this information.

10 Mr. HEWARD: I have had it analyzed in a table and I will give my learned friend a copy of that.

Mr. McRUER: That is very nice.

Mr. HEWARD: I am sure he will have plenty of time to answer me.

15 Mr. McRUER: I have such an awful lot to answer now.

Mr. HEWARD: I am glad to hear that.

Mr. McRUER: Oh, I mean fallacious argument.

Mr. HEWARD: Then if you feel that way you need not worry. The letter from Ralph E. Loper Company reads:

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"Mr. G. Blair Gordon, Managing Director  
Dominion Textile Co., Ltd.  
Montreal, Canada.

Dear Blair:

Acting on the request in your night letter of the 27th, I have been in touch with Lockwood, Greene & Co. through a third party regarding the costs per spindle of equipping cotton mills.

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I am informed that during 1934 and 1935 the costs were practically identical with those which existed in 1922. In November, 1935, machinery prices advanced 10 per cent above the 1922 level. Previous to this advance the

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...the writer's letter. It is only that, however, that we should try to get some answer.

Mr. Brydie: But there could have been no object in not giving it to me.

Mr. Brydie: I hope your friend would not be so kind as to let me know what I was possibly holding myself back.

Mr. Brydie: No, I am not saying that, but it would have been a very nice letter on one hand if we had had this information.

Mr. Brydie: I have had it and it is in a letter and I will give my friend a copy of that.

Mr. Brydie: I am sure he will have plenty of time to answer me.

Mr. Brydie: I have seen an answer for me to answer.

Mr. Brydie: I am glad to hear that.

Mr. Brydie: Yes, I mean it is a very nice letter.

Mr. Brydie: Then it is good that you have seen it.

Mr. Brydie: I am glad to hear that.

Mr. Brydie: I am glad to hear that.

Mr. Brydie: I am glad to hear that.

Mr. Brydie: I am glad to hear that.

Mr. Brydie: I am glad to hear that.

Mr. Brydie: I am glad to hear that.

Mr. Brydie: I am glad to hear that.

"machinery in a print cloth mill represented \$27.25 per spindle out of a total of \$53.82.

I am also informed that this same ratio would exist in other types of mills.

I am enclosing a copy of page 146 of the year book of 1926 of the National Association of Cotton Manufacturers.

I hope that this information will prove of value to you. If not, please do not hesitate to call on us and we shall try to augment same.

Very truly yours

(sgd) Gil VanBlarcom. ---"

Attached to this letter is the table to which I have referred. I would hesitate to try to read it and will therefore simply ask to have it filed.

Mr. McRUER: I do submit that it is going very far to bring in here, from a man whom I cross-examined, this sort of statement, contradicting our own figures, our trade statistics and indices, and to put it in our hands a month after you have had it.

Mr. HEWARD: Perhaps I am to blame.

Mr. McRUER: It is an intricate table that requires checking up.

The COMMISSIONER: What difference does this correspondence make to the subject?

Mr. HEWARD: It is rather complex. As a matter of fact, if we had used simply the letter quoted by Mr. McRuer we would have made a much stronger case in our favour than by ~~now~~ using this information, but we felt that we should have more accurate information than a mere statement based on conversations with manufacturers and addresses made at conventions. I will now hand in the table.



machinery in a print cloth will reproduce  
425.25 per square out of a total of 425.25.  
I am also informed that it is some time  
exist in other types of mills.  
I am enclosing a copy of page 123 of the  
year book of 1933 of the National Association of  
Cotton Manufacturers.  
I hope that this information will prove of  
value to you. If not, please do not hesitate  
to call on us and we shall try to assist you.  
Very truly yours,  
J. M. FRYE  
Attached to this letter is the table to which  
I have referred. I would hesitate to try to read  
it and will therefore simply ask to have it filed.  
Mr. FRYE: I am sure that it is going very  
far to bring in here, from a man whom I cross-examine  
this sort of statement, contradicting our own findings.  
our hands a report after you have had it.  
Mr. FRYE: Perhaps I am so blind.  
Mr. FRYE: It is an intricate table to re-  
correspondence made to the subject?  
Mr. FRYE: It is rather complex. As a matter  
of fact, if we had used simply the letter quoted by  
Mr. FRYE we would have made a much stronger case  
in our favor than by using this information, but  
we felt that we must have had some other information  
than a mere statement based on conversation with  
manufacturers and addresses made at conventions.  
I will now hand in the table.

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"Estimated Costs per Spindle of Four Different Mills, Each of 50,000 Spindles Complete as of January 1 for Years 1910 to 1926 to be Built in New England and Based on Machinery Manufacturers' List Prices."

Source: Lockwood, Greene & Co., Inc.

Spinning Mills

Spinning and Weaving Mills

NO.1      NO.2

NO.3

NO.4

Hosiery      Hosiery  
Yarns      Yarns  
Carded      Combed  
No. 16      No. 17.5

Print Cloths      Lawns  
38.5 wide      38.5"  
5.35 yard      6.40 yard  
64 x 60      104 x 112  
Carded No.      Combed  
28.5      No. 60  
Warp      Warp  
Carded No.1      Combed  
39      No. 90  
Filling      Filling

1910	\$25.02	\$32.15	\$28.28	\$24.46
1911	24.48	31.46	27.67	23.93
1912	24.55	31.55	27.75	24.00
1913	24.36	31.30	27.53	23.81
1914	23.21	29.82	26.23	22.68
1915	24.14	31.02	27.28	23.59
1916	26.78	34.42	30.27	26.18
1917	33.29	42.78	37.63	32.54
1918	40.07	51.50	45.29	39.17
1919	49.08	63.08	55.48	47.98
1920	64.63	83.05	73.05	63.17
1921	61.37	78.87	69.36	59.99
1922	47.61	61.19	53.82	46.54
1923	45.97	59.08	51.96	44.94
1924	46.76	60.09	52.85	45.71
1925	44.79	57.35	50.44	43.62
1926	41.81	53.73	47.26	40.91



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"No. 1. Three storey mill, one storey picker house, four storey storehouse. Yarn made of double roving and finished on cones and in skeins.

5 No. 2. Four storey mill, two storey picker house, four storey storehouse. Yarn made of double roving and finished on cones and in skeins.

10 No. 3. Spinning mill four storeys, weave shed one storey and basement and sawtooth roof. Yarns made of double roving and woven on automatic looms.

15 No. 4. Spinning mill three storeys, weave shed one storey and basement and sawtooth roof. Yarn made of double roving and woven on plain looms.

20 All buildings of slow-burning construction. Storehouses figured on a six months' supply. All power plants have complete steam turbine unit. The mill heated by steam coils and humidified by individual heads.

The drives are figured as individual motors on pickers, two and four frame for roving and spinning and group drives for balance of machinery.

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SECRET

"No. 1. Three story mill, one story  
picker house, four story storehouse. Yarn  
made of double roving and finished on cones and  
in class.

No. 2. Four story mill, two story picker  
house, four story storehouse. Yarn made of  
double roving and finished on cones and in  
class.

No. 3. Spinning mill four stories, weave  
shed one story and basement and sub-basement level.  
Yarns made of double roving and woven on water-  
tight looms.

No. 4. Spinning mill three stories, weave  
shed one story and basement and sub-basement level.  
Yarns made of double roving and woven on water-  
tight looms.

All buildings of slow-moving construction.  
Storehouses finished on a six month schedule.  
All power plants have complete steam turbine  
unit. The mill heated by steam coils and water-  
filled by individual pumps.

The drives are finished as individual units  
on pickers, two and four frame for roving and  
spinning and group drives for all of machine-

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17710

Mr. Mc RUER: We are going on indices of the Department of Trade and Commerce, but apparently the information which my learned friend has submitted contends that the cost of machinery is higher now than it was in 1922, which is quite against the other contention.

The COMMISSIONER: Ten per cent higher.

Mr. McRUER: Yes, ten per cent higher than in 1922. I do not know how far that compares with the situation at the time the appraisal was made in 1920.

The COMMISSIONER: That goes back to 1935, as I understand.

Mr. HEWARD: Perhaps if I were allowed to develop the argument we could get along better, and my learned friend could have time to answer it afterwards.

Mr. McRUER: The point is that we are being given a month after you have had it information of this intricate nature. We have been meeting each other every day and I might have had this information so that experts might go over it.

Mr. HEWARD: I had not fully digested the tables until a few days ago.

Mr. McRUER: But we do not want to have them predigested; we want to do a little digesting ourselves.

Mr. HEWARD: If I were not going to use it there would be no necessity of giving it to you.

The COMMISSIONER: Was this sheet sent on ?

Mr. HEWARD: It was forwarded with the Loper Company's letter. The original is attached to the exhibits.

The COMMISSIONER: Where, according to your way of looking at it, do your figures bring us ?



1977

MR. ROY: We are going on indices of the Department of Trade and Commerce, but especially the information which my learned friend has submitted contends that the cost of machinery is higher now than it was in 1952, which is quite material to the other question.

MR. ROY: Ten per cent higher.

MR. ROY: Yes, ten per cent higher than in 1952. I do not know how far that compares with the situation at the time the agreement was made in 1952. The Commission: That goes back to 1952, as I understand.

MR. ROY: Perhaps if I were allowed to develop the argument we could get along better, and my learned friend could have time to answer it afterwards.

MR. ROY: The point is that we are being given a month after you have had the information of this intricate nature. We have been seeing each other every day and I might have had this information at that expense right over it.

MR. ROY: I had not fully digested the evidence until a few days ago.

MR. ROY: But we do not want to have them prejudged; we want to do a little digesting ourselves.

MR. ROY: If I were not going to use it there would be no necessity of giving it to you.

The Commission: Was this sheet sent on?

MR. ROY: It was forwarded with the letter.

The Commission: The original is attached to the

Commission: Where, according to your way

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5 Mr. HEWARD: I have some more letters to produce from another source and they will give other figures; I want to use them all if I can. The situation is rather a complex one. The figures will show, I submit, that the natural values of the machinery which were there in 1920, according to our books, are still there, that they have not got down far enough to the natural values, even according to the Textile World's letter, to wipe out what we wrote into our books and showed to be there.

10 Mr. McRUER: You say the natural values ?

Mr. HEWARD: The values indicated by our appraisal are still there. They are not hiding profits by reason of depreciation. It is complicated, and I should like to produce all this information.

15 The COMMISSIONER: Do you say that as a result of the market price of machinery to-day it is higher at the present time than in 1920 ?

Mr. HEWARD: I contend that it is not lower, according to what we have. It is no lower than the figures we had in our books.

20 Mr. McRUER: Are you talking about the time the appraisal was made--the insurance appraisal ?

Mr. HEWARD: Not the insurance appraisal.

Mr. McRUER: Oh, well, our figures are not an appraisal up to date.

25 The COMMISSIONER: You are both working on appraisals; Mr. Heward is going back to the appraisal of 1920, with the subsequent history of the plant, and Mr. McRuier is speaking of the insurance appraisal of 1936.

30 Mr. McRUER: Yes, My Lord.

The COMMISSIONER: And it is his figures that



Mr. HARRIS: I have some more letters to produce from another source and they will give other figures. I want to use them all if I can. The situation is rather a complex one. The figures will show, I submit, that the material values of the machinery which were there in 1930, according to our books, are still there, that they have not got down far enough to the material values, even according to the Textile Board's letter, to rise out what we wrote into our books and showed to be there.

Mr. HARRIS: You say the material values? Mr. HARRIS: The values indicated by our appraisal are still there. They are not rising profits in reason of depreciation. It is accumulated, and I should like to produce all this information.

Mr. HARRIS: You say that as a result of the market price of machinery to-day it is higher at the present time than in 1930?

Mr. HARRIS: I contend that it is not lower, according to what we have. It is no lower than the figures we had in our books.

Mr. HARRIS: Are you talking about the time the appraisal was made--the insurance appraisal? Mr. HARRIS: Not the insurance appraisal. Mr. HARRIS: Oh, well, our figures are not an appraisal up to date.

Mr. HARRIS: You are both working on appraisal; Mr. HARRIS is going back to the appraisal of 1930, with the subsequent history of the plant.

Mr. HARRIS: I am not going back to the appraisal of 1930, but to the appraisal of 1931, which is the appraisal of the plant at the present time.

you do not agree with, Mr. Heward ? Are you taking these values as of 1936 ?

Mr. HEWARD: Yes.

The COMMISSIONER: You say they are the same now as in 1920 ?

Mr. HEWARD: I say they were the same in 1936 as in 1920. What I am showing is that the values to-day are substantially above our cost.

The COMMISSIONER: You say that the values of a year ago were substantially above your cost.

Mr. HEWARD: Yes.

Mr. McRUER: That is a different thing.

Mr. HEWARD: I will develop that in a minute; that is what I am getting at. But taking even Mr. McRuier's own letter, it proves my contention when properly analyzed and compared with the figures; it proves my contention that we have not over-depreciated. I should mention, by the way, in regard to the table which is attached to the Loper Company's letter, I am instructed that the figures given in column 3--

The COMMISSIONER: Hosiery yarns ?

Mr. HEWARD: No, My Lord; No. 3 is print cloths. Column 3 of that table is the column which is applicable to mills of the kind operated by my clients.

Mr. McRUER: That seems to show a decline from \$73 in 1920 to \$47 in 1926.

The COMMISSIONER: The table only goes to 1926.

Mr. HEWARD: It only goes to 1926, but we have information carrying it to 1936.



1971

now as in 1950

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Mr. HENRY: I say they were the same in 1950

as in 1950. That I am showing is that the values

to-day are substantially above our cost.

The COMMISSIONER: You say that the values of a

year ago were substantially above your cost.

Mr. HENRY: Yes.

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Mr. HENRY: That is a different thing.

Mr. HENRY: I will develop that in a minute;

that is what I am getting at. But taking even at

Mr. HENRY's own letter, it proves my contention when

properly analyzed and compared with the figures;

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it proves my contention that we have not over-depre-

ciated. I should mention, by the way, in regard to

the table which is attached to the paper I am

letter, I am instructed that the figures given in

column 3--

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Column 3 of that table is the column which is appli-

cable to mills of the kind operated by my clients.

Mr. HENRY: That seems to show a decline from

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17720

MR. McRUER: That is a most indefinite statement.

MR. HEWARD: The statements in the Textile World are a bit indefinite too.

MR. McRUER: But we have the cost of the iron and all that sort of thing.

THE COMMISSIONER: In 1932 the figure is \$3.82.

MR. McRUER: There had been a decline of 20 between the time the appraisal was made and the time it was put into effect.

MR. HEWARD: Mr. Gordon telegraphed to Serrine & Company of Greenville, South Carolina, Engineers, for information on the same subject. Unfortunately I have not got a copy of his telegram here, but we received a reply from them by telegram which I will file. It was later confirmed by letter from Serrine & Company, dated Greenville, February 10, 1937.

THE COMMISSIONER: I see that this statement makes it 57 in 1936.

MR. HEWARD: 57 in 1936.

THE COMMISSIONER: That is about 10% more.

MR. McRUER: It was 1920 when the appraisal was made.

THE COMMISSIONER: Yes, I know.

MR. McRUER: It had declined.

MR. HEWARD: I would suggest that if we do not deal with this matter piece meal I can perhaps make a little clearer what I am driving at. I am just putting in this information now.



1950

Mr. Brydie: This is a very interesting document.

Mr. Brydie: The statement in the textile world

are a bit indefinite too.

Mr. Brydie: But we have the cost of the iron and

all that sort of thing.

Mr. Brydie: In 1933 the figure is \$33.82.

Mr. Brydie: There had been a decline of 20 between

the time the material was made and the time it was

put into effect.

Mr. Brydie: Mr. Gordon telegraphed to Sir John

Gordon of Greenville, South Carolina, that

for information on the same subject. Unfortunately

I have not got a copy of his telegram now, but

received a reply from them by teletype which I will

file. It was later confirmed by letter from Sir John

Gordon, dated December 1, 1933, and was to the effect

that the material was made in 1933 and this statement

it is in 1933.

Mr. Brydie:

Mr. Brydie: This is a very interesting document.

Mr. Brydie: The statement in the textile world

Mr. Brydie: Yes, I know.

Mr. Brydie: It was declined.

Mr. Brydie: I would suggest that it is not

that the material was made in 1933 and this statement

it is in 1933.

Mr. Brydie: This is a very interesting document.

THE COMMISSIONER: And you will turn the lantern on it later?

MR. HEWARD: I will turn the lantern on it a little later on.

5 THE COMMISSIONER: There is no doubt that Mr. McRuer will have something to say in reply.

MR. HEWARD: Yes, my lord.

10 MR. McRUER: I am not just sitting idle in the meantime, I am listening to my friend, and later he will be followed by Mr. Ballantyne. These documents will have to be looked into, by Mr. Howson. I might want to listen to Mr. Ballantyne too.

15 THE COMMISSIONER: Is this the last of these documents?

MR. HEWARD: Yes, except that I have summarized them all in a table which I am going to submit to your lordship.

20 THE COMMISSIONER: Had we better put all this in to-day and give it a number, or had we better wait until Mr. McRuer has seen it?

MR. HEWARD: Whichever your lordship thinks best.

25 THE COMMISSIONER: We might lump it all together and put it in for identification purposes.

MR. HEWARD: Yes, my lord. I have one more document.

THE COMMISSIONER: That is your own compilation?

30 MR. HEWARD: That is my own. I have a letter here which I should like to read into the record.





THE COMMISSIONER: This will be Exhibit 1358.

MR. HEWARD: That is all the correspondence and the table?

THE COMMISSIONER: The correspondence with the Textile World, and so on, regarding values.

EXHIBIT 1358: Correspondence with the Textile World and J.E.Sirrine & Company, regarding values.

MR. McRUER: You have not got any supplementary facts that you are going to file?

MR. HEWARD: No.

MR. McRUER: I am glad to hear that.

MR. HEWARD: When I have finished I shall have nothing more to do except sit down and listen.

MR. McRUER: You said you had a table?

MR. HEWARD: I have not really reached it yet in my presentation, but I will hand you a copy.

Now I will read the letter from J.E.Sirrine & Company, Engineers, Greenville, South Carolina, dated February 10, 1937 to Mr. G.B. Gordon:

"Dear Sir:

We wish to confirm our telegram of yesterday afternoon replying to your request of the 8th.

The average spindle cost of erecting and equipping standard print cloth mills in the Southeastern section of the United States for the past twenty-five years is as follows:





1912	\$27.50
1915	24.75
1918	55.00
1921	70.00
1924	52.50
1927	47.00
1930	47.00
1933	55.00
1936	57.00

You realize, of course, that the cost of the mills will vary somewhat with the exact location of the plant and other local conditions. The cost will also vary with the size of the mill. The figures we have given you are based on a mill of 35,000 to 40,000 spindles. The cost per spindle would be higher in a smaller mill and lower in a larger plant. These figures would include the mill building proper, the textile machinery and auxiliary equipment, and a tenement village. They do not include any land values.

We are enclosing a chart showing the rise and fall of the cost of print cloth mills over the last twenty-five year period. This chart was drawn with straight lines between various periods but you, of course, will realise that there were some periods from year to year where the cost was practically the same for two or three successive years. We have checked this chart, however, over five year periods and believe that it is substantially correct.

We trust that this gives you the information



1981	1982
1983	1984
1985	1986
1987	1988
1989	1990
1991	1992
1993	1994
1995	1996
1997	1998
1999	2000

You realize, of course, that the cost of the  
 mills will vary somewhat with the exact location  
 of the plant and other local conditions. The  
 cost will also vary with the size of the mill.  
 The figures we have given you are based on a  
 mill of 25,000 to 40,000 spindles. The cost  
 per spindle would be higher in a smaller  
 mill and lower in a larger plant. These  
 figures will, however, be well within range,  
 the textile machinery and auxiliary equipment,  
 and a constant village. They do not include  
 any land values.  
 We are enclosing a chart showing the rise  
 and fall of the cost of spinning mills over the  
 past twenty-five years. This chart  
 was drawn from straight lines between various  
 periods but you, of course, will realize  
 that there were some periods from year to year  
 the cost was practically the same for two or three  
 successive years. We have shown this chart  
 in the form of a line graph and believe  
 it is a more accurate picture of the situation  
 in the past than the straight line method.

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you wanted."

Then I have had the information given by the Textile World and in Mr. McRuer's brief, and the information given by Lockwood Greene & Company, through Loper, and from J.E. Sirrine & Company, tabulated in the table which I have just given to your lordship.

MR. McRUER: Did Lockwood, Greene & Company give you the figure of 56.54 for 1936?

MR. HEWARD: Through Loper, yes.

MR. McRUER: That is misleading. It says, Lockwood Greene and Loper, but Lockwood Greene did not give that figure.

MR. HEWARD: Loper says they did.

MR. McRUER: Lockwood Greene & Company told Mr. Howson that they could not give it, and Loper said he could get it.

MR. HEWARD: I think you are mistaken there, Mr.

McRuer. He says:

"Acting on the request in your night letter of the 27th, I have been in touch with Lockwood, Greene & Co. through a third party regarding the costs per spindle of equipping cotton mills.

I am informed that during 1934 and 1935 the costs were practically identical with those which existed in 1922. In November 1935 machinery prices advanced 10% above the 1922 level. Previous to this advance the machinery in a print cloth mill represented \$27.25 per spindle out of a total of \$53.82. I am also informed that this same ratio would exist in other types of mills."



1973

You wanted."

Then I have had the information given by the Institute  
would be in Mr. McKenna's office, and the information

and from J.E. McKenna & Company, furnished in the form  
which I have just given to your committee.

Mr. McKenna: J.E. McKenna & Company, give

you the figure of \$5.25 for 1923?

Mr. McKenna: That is misleading. It says, McKenna

McKenna and Leger, but McKenna's figure did not give

Mr. McKenna: Leger says they did.

What they could not give it, and Leger said he could

get it.

Mr. McKenna: I think you are mistaken there.

"Acting on the report in your report  
letter of the 25th, I have been in touch with  
McKenna, Green & Co. through a third party  
regarding the costs for a series of consulting

costs.

I am informed that during 1924 and 1925  
the costs were practically identical with those  
which existed in 1923. In November 1925 McKenna  
very prices advanced 10% above the 1923 level.  
Previous to this advance the machinery in a  
plant alone will represent \$27.50 per unit  
out of a total of \$30.00. I am also informed  
that this same ratio would exist in other  
types of mills."

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MR. McRUER: Lockwood Greene & Company wrote a letter to Mr. Whiteley, dated December 21, 1936, which reads as follows:

"Mr. A.S. Whiteley, Secretary,  
Royal Commission on the Textile Industry,  
National Research Building,  
Ottawa, Canada."

Dear Sir:

Replying to your letter of December 7th, forwarded from our Boston Office, we g regret that we have not prepared anything since 1926 for publication on the subject of cost of cotton mill equipment.

Very few complete mills of any importance have been built within the last few years so complete data in the form that you want is not readily available. The information in our files is of a detailed nature, to be assembled for use in specific cases.

The machinery manufacturers and the textile publications might have some interesting figures, and we suggest that you communicate with them if you have not already done so. "

MR. McRUER: Mr. Gordon's telegram to Loper was on the 27th of January, and your letter is dated the 28th, so they did not have much time.

MR. HEWARD: In any event those are the figures contained in that letter, and I think they are entitled to as much reliance as the figures contained



Mr. A. P. Willey, Secretary,  
Royal Commission on the Textile Industry,  
National Research Building,  
Ottawa, Canada.

Dear Sir:

Replying to your letter of December 28th,

forwarded from our Boston office, we regret

that we have not prepared anything since

1936 for publication on the subject of cost of

cotton mill equipment.

Very few complete mills of any importance

have been built within the last few years so com-

plete data in the form that you want is not

readily available. The information in our files

is of a detailed nature, to be assembled for

use in specific cases.

The machinery manufacturers and the textile

publications might have some interesting figures

and we suggest that you communicate with them

if you have not already done so.

K. McNeil; Mr. Johnson's telegram to Robert was on

the 27th of January, and your letter is dated the 28th.

We may did not have much time.

in the Textile World, which were got from the authority they cite.

THE COMMISSIONER: What do you say you arrive at?

5 MR. HEWARD: The table which I have just filed shows the ~~expense~~ extent of the indicated increase in values over that of the 1915 level as given by each of the three firms above-mentioned.

10 If we now turn to page 177 of my learned friend's Brief, we see that he has made use in the following way of the information given in the Textile World's letter quoted on pages 175 and 176.

MR. McRUER: Supported by something else.

15 MR. HEWARD: I deal with that.

MR. McRUER: I know, but you cannot say that I make use of the information in the following way given in the Textile World's letter quoted on pages 175 and 176, because I give two sources of information.

20 MR. HEWARD: You will see that I have not said how you are dealing with it. All I say there is that you have made use of the information "in the following way". And I think, Mr. McRuer, if you will let me go ahead you will see I am dealing with it quite  
25 fairly, and you can point out any mistakes I may make afterwards, but it is awfully hard to argue a very complex thing of this kind if one is constantly interrupted.

30 MR. McRUER: I know, and I am very sorry to interrupt.



1972

in the textile world, which were not from the authorities

they cite.

THE COMMISSIONER: That is for you to arrive at?

MR. BRYDIE: The table which I have just cited

shows the increase extent of the indicated increase

in values over that of the 1915 level as given by some

of the three times above-mentioned.

If we now turn to page 177 of my learned colleague's

brief, we see that he has made use in the following way

of the information given in the textile world's letter

dated on pages 175 and 176.

MR. BRYDIE: Suggested by someone else.

THE COMMISSIONER: I am not sure.

MR. BRYDIE: I know, but you cannot say that I have

use of the information in the following way given

in the textile world's letter dated on pages 175 and

176, because I give two sources of information.

MR. BRYDIE: You will see that I have not said

that you are dealing with it. All I say there is that

you have made use of the information in the following

way. And I think, Mr. Brydier, if you will let me

to answer you will see I am dealing with it quite

fairly, and you can point out any mistake I may

have elsewhere, but it is awfully hard to argue a

very complex thing of this kind if one is constantly

interrupted.

MR. BRYDIE: I know, and I am very sorry to interrupt.

5 but when you say I deal with the information contained  
in that letter in a particular way, that is not accurate,  
and I do not want it to go on the record in that way.  
If there is anyth reason why you do not want to read  
what I say in my brief at page 176, I shall be glad  
to read it. I say:

10 "The conclusions of this letter are also  
borne out by the price indeces prepared by the  
Dominion Bureau of Statistics in respect to  
'Building and Construction' costs and the cost  
of 'Iron and its products.' The first  
item, appearing on Page 808 of the Bureau's Year  
Book, 1936"--

15 MR. HEWARD: Do you realise what I say here in my  
notes. I say:

"We see that he has made use in the  
following way of the information given in the  
20 Textile World's letter.."

I have not said in what way you have used it.

MR. McRUER: You said I made use of it at page 177.

25 MR. HEWARD: Page 177 is the table. Before I  
proceed with that tabulation which appears on page 177  
I may say that we disagree with the accuracy of certain  
of the figures contained in the computation on page  
177.

30 THE COMMISSIONER: I understand that this Table  
of Mr. McKuer's at page 177, is based on the letter  
that Mr. Whiteley got and also on the indeces of



and I do not want it to go on the record in that way.  
 If there is any reason why you do not want to read  
 what I say in my brief at page 176, I shall be glad  
 to read it. I say:

"The conclusions of this letter are  
 borne out by the prices indices prepared by the  
 Dominion Bureau of Statistics in respect to  
 'Whitely and Construction' costs and the cost  
 of 'Iron and its products'. The latter  
 item, appearing on page 100 of the Bureau's report

is the same. Do you realize what I say here in my  
 notes. I say:

"We see that he has made use in the  
 following way of the information given in the  
 Textile World's letter.."

I have not said in what way you have used it.  
 MR. BRYDIE: You said I made use of it at page 17.  
 MR. BRYDIE: Page 177 is the table. Before I

proceed with that exhibition which appears on page 177  
 I may say that we disagree with the accuracy of certain  
 of the figures contained in the exhibition on page  
 177.

THE COMMISSIONER: I understand that this table  
 of Mr. Whitely's at page 177, is based on the letter  
 that Mr. Whitely got and also on the indices of

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the Department of Trade and Commerce.

MR. HEWARD: Yes.

THE COMMISSIONER: On those two things.

MR. HEWARD: Yes, my lord.

5 Now, if we turn to page 177 of Commission Counsel's  
Brief, we find this table, and as I was saying we  
disagree with the accuracy of certain figures contained  
in that computation on page 177, but for the  
10 purposes of the argument I am making now that is  
immaterial, as that argument attacks the principles  
on which the computation is based.

The method adopted on page 177 is to take the  
15 assets on hand in 1920 and those acquired later up  
to 1936 and to deal with them in various groups,  
reducing each group by certain deductions, for the  
purpose of arriving at their alleged present value.

The first group is buildings and machinery, as  
20 shown by the 1920 appraisal. The value given, \$21,334,577.  
is the depreciated replacement value shown by the  
1920 appraisal. This depreciated replacement value  
is reduced by 40%, a figure apparently derived from  
the Textile World's letter, and perhaps from my friend's  
25 other indices as well.

MR. McRUER: Certainly.

MR. HEWARD: The next group consists of plants  
of the Dominion Cotton Company Limited purchased in 1921.  
30 The value given is \$2,157,160, the amount which  
the DTCO paid for them.



the take value of  
that income  
anywhere

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I submit that to be logical, this plant should have been taken at its depreciated replacement value at the time of purchase and not what DTCo paid for it. However, leaving that point aside, we find that this cost figure is reduced by 40%, which is apparently also derived from the Textile world's letter.

The next group comprises the plant of the Sherbrooke Cotton Company acquired in 1928, where again the figure taken, namely, \$1,936,677, is the price paid by the DTCo and not the depreciated replacement value at the time of purchase. This figure is reduced by about 12%, and the basis for that my friend said in argument was the indices.

MR. McRUER: That is right.

MR. HEWARD: The next group consists of additions to buildings, plant and machinery between 1920 and 1936, taken at a figure of \$10,113,238, which presumably is intended to be the cost.

MR. McRUER: Yes.

MR. HEWARD: This cost figure of \$10,113,238 is reduced by approximately 10%, apparently derived from the Bureau of Statistics Indices referred to on page 176.

MR. McRUER: That is right.

MR. HEWARD: The result of all the deductions made on the bases indicated above is to arrive at a net figure of \$34,594,120, which amount Commission Counsel submits as being the present value of the



I submit that to be logical, this figure should

been taken as its depreciation value at the

time of purchase and not that of the present

value, leaving that point aside, we find that this

cost figure is reduced by 400, which is

also derived from the 1910-1911 report.

The next group consists of 14 of the

the figure taken, namely, 11,700,000, is the

paid by the 1910 and not the 1911-1912

value at the time of purchase. This figure is

by about 100, and the basis for that my friend

in argument was the interest.

1910-1911: The next group consists of 14

the figure taken, namely, 11,700,000, is the

paid by the 1910 and not the 1911-1912

value at the time of purchase. This figure is

by about 100, and the basis for that my friend

in argument was the interest.

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in argument was the interest.

1910-1911: The next group consists of 14

the figure taken, namely, 11,700,000, is the

paid by the 1910 and not the 1911-1912

value at the time of purchase. This figure is

by about 100, and the basis for that my friend

buildings and machinery.

THE COMMISSIONER: That is \$11,000,000 less than the total book value?

MR. HEWARD: Yes, approximately \$11,000,000 less, but not less than the total book value.

THE COMMISSIONER: And Mr. McRuer when dealing with the figure of \$35,000,000 odd -

MR. McRUER: Before depreciation.

THE COMMISSIONER: He puts the present value at \$29,000,000.

MR. HEWARD: These figures are all before depreciation; we treat them as new, because the Textile World figures and other figures that are given for machinery and buildings were for new. My friend then arrives at the figure of \$24,594,120 as being what he alleges is the present value of these buildings, and from this figure is deducted first, depreciation charged, which is alleged to amount to \$17,875,243, and there is a further deduction then made for sales and disposals alleged to amount to \$769,339.

THE COMMISSIONER: That figure of \$17,875,243, are these the same figures he refers to more extensively as repairs, betterments and depreciation?

MR. HEWARD: You will notice that while it is \$17,000,000 odd, it is not the same \$17,000,000 shown in Exhibit 917. It is a slightly different figure because this he says shows the depreciation charged from 1920 onwards. It just happens to be \$17,000,000.



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beliefs and machinery.

THE COURT: That is \$11,000,000 less than

the total book value?

but not less than the total book value.

the figure of \$25,000,000 odd -

THE COURT: No, you are saying the value is

\$25,000,000.

MR. ENYDIE: These figures are all before de-

preciation; we treat them as new, because the testis-

monial figures and other figures that are given for

machinery and buildings were for new. My friend

then arrives at the figure of \$11,000,000 as being

what he alleges is the present value of these buildings.

and from this figure is deducted that depreciation

charged, which is alleged to amount to \$17,000,000,

and there is a further deduction then made for sales

and this results alleged to amount to \$70,000,000.

THE COURT: Now, what is the figure of \$11,000,000?

are these the same figures he refers to more extensively

as repairs, expenditures and connections?

MR. ENYDIE: You will notice that while it is

\$11,000,000 odd, it is not the same \$11,000,000 shown

in Exhibit A-17. It is a slightly different figure

because this he says shows the depreciation charged

from 1980 onwards. It just happens to be \$11,000,000.

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The other he says is excess depreciation.

THE COMMISSIONER: Yes, I know.

MR. HEWARD: Over the 31 years.

5 THE COMMISSIONER: Yes. I was misled by the similarity of the figures.

MR. HEWARD: As I was saying, further deduction  
we is then made for sales and disposals alleged to  
amount to \$769,339. The total deductions made on page  
10 177 amount to \$18,644,582, and by deducting this from  
the alleged present value of \$24,594,120 shown on that  
page there is shown an alleged net present value  
amounting to \$5,949,598.

15 THE COMMISSIONER: With respect to that \$18,644,582,  
depreciation charged, Mr. McRuer says that actually  
was charged.

MR. HEWARD: Not exactly that. We do not agree  
on the figures, but they are fairly close.

20 That is the depreciation charged. I am not disputing  
his figures on that, although our figures are slightly  
different, but for the purposes of my argument it does  
not matter.

25 THE COMMISSIONER: There is only a slight  
difference.

MR. HEWARD: There are quite material differences  
in some of the figures, but I am discussing this on the  
question of principle, and I am assuming his figures  
30 to be right for the purposes of my argument, as I said



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The other he says is excess depreciation.

MR. HENRY: Over the 10 years.

THE COMPTROLLER: Yes. I was misled by the similarity

of the figures.

MR. HENRY: As I was saying, further deduction

is then made for sales and disposals alleged to

amount to \$752,388. The total deductions made on page

177 amount to \$18,644,583, and by deducting this from

the alleged present value of \$24,544,180 shown on that

page there is shown an alleged net present value

amounting to \$5,942,598.

THE COMPTROLLER: With respect to that \$5,942,598,

was charged.

MR. HENRY: Not exactly that. It is not charged

on the figures, but they are fairly close.

That is the depreciation charged. I am not disputing

his figures on that, although our figures are slightly

different, but for the purposes of my argument it does

not matter.

THE COMPTROLLER: There is only a slight

MR. HENRY: There are quite material differences

in some of the figures, but I am discussing this on the

question of principle, and I am assuming his figures

as being correct for the purpose of my argument.

the total deductions made on page 177 amount to \$18,644,582, and by deducting this from the alleged present value of \$24,594,120 shown on that page there is shown an alleged net present value amounting to \$5,949,598. My friend then compares that figure with the 1936 appraisal figures alleged to amount to \$21,128,836, and by deducting the former from the latter Commission counsel arrives at an amount of \$15,179,238, which on page 177 he states would fairly appear to be undisclosed profits during the period from 1920 to 1936 created by over-depreciation and betterment and repairs charged to profits, the latter of course being equivalent to over-depreciation. He does not say that is equivalent to over-depreciation, but I make that comment. So he says that \$15,179,238 has been over-depreciated in the years from 1920 to 1936.

THE COMMISSIONER: He is back to over-depreciation, betterments and repairs.

MR. HEARD: Yes, he says created by over-depreciation, betterments and repairs, charged to profits. In other words, he says they are undisclosed profits. That must mean that we have improperly charged them to profits. I do not think he intended repairs as such to be included in that because I think my friend admits that repairs as such are a proper charge.

THE COMMISSIONER: Unless he means that some things were improperly called repairs.





MR. HEWARD: That is what he means, not real repairs.

MR. McRUER: If an old floor wears out and you put down a new one, that is not repairs.

MR. HEWARD: I do not agree with that at all.

5 MR. McRUER: You charge your old floor to depreciation. That is depreciation for. If you agree that you put down new floors and charged them to repairs, that bears out my argument. I think you misconstrue what repairs are if you say I am wrong on that.

10 THE COMMISSIONER: You say that if you replace an old wooden floor with a new one, that is a repair, do you?

MR. HEWARD: That is a replacement, I am instructed.

15 MR. McRUER: Mr. Gordon was contending otherwise. It is not a question of how Mr. Glascoe would do it, but that is how the company itself did it., not how Mr. Glascoe thinks it should be.

20 MR. HEWARD: If I replace a few planks in a floor, that is a repair, but if I put down a whole new floor, I do not think that is a repair; it is a replacement.

25 MR. McRUER: If you keep constantly replacing parts of the floor, then you will eventually have a new floor.

MR. HEWARD: That may be a border-line case. We do not know that that has been done.

We have ~~that~~ digressed a little bit, my lord.

30 I submit then that what my friend really means by this computation on page 177 of his Brief is that this



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MR. [Name]: That is what I am saying, not that I am  
MR. [Name]: If an old floor means out and you are  
down a new one, that is not true.

MR. [Name]: I do not agree with that at all.

MR. [Name]: You cannot have old floor to be replaced  
that is the situation for. If you agree that you are  
down new floors and changed them to replace, then it is  
not my argument. I think you misinterpreted what I said.  
I am not saying I am wrong or right.

MR. [Name]: You are not saying I am wrong or right,  
old wooden floor is a new one, that is a repair.

MR. [Name]: I am not saying I am wrong or right,  
I am not saying I am wrong or right.

It is not a question of new or old, it is a question of  
but that is how the company is doing it, not how  
it is doing it.

MR. [Name]: It is a question of new or old, it is a question of  
floor, that is a repair, but if I put down a whole new  
floor, I do not think that is a repair; it is a replacement.

MR. [Name]: If you keep continually replacing parts  
of the floor, then you will eventually have a new floor.  
I am not saying I am wrong or right.

So you know that that has been done.  
We have just discussed a little bit, my lord.

I submit then that what my friend really means by that  
conclusion on page 177 of his brief is that this

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5 \$15,179,238, fairly appears to be undisclosed profits during that period from 1920 to 1936, created by over-depreciation and betterments and repairs charged to profits which should not have been charged to profits; in other words that the repairs were not real repairs. That is what he means.

10 THE COMMISSIONER: Yes, of course. He says that betterments should not be charged up to profits at all, and somebody has said that repairs are not repairs. Mr. McRuer also says that there is a good deal of over-depreciation.

15 MR. HEWARD: He says that the result of this computation is to show that we have over-depreciated \$15,179,238 in the sixteen years.

THE COMMISSIONER: Taking them out of profits.

MR. HEWARD: If it is over-depreciated, it should not have been charged to profits.

20 THE COMMISSIONER: It is not altogether over-depreciation. He says you charged up to repairs which were not repairs at all and that you also improperly charged up betterments.

25 MR. HEWARD: Yes, that is what he says, my lord. He says we have charged the profits that should have been charged to capital.

THE COMMISSIONER: That is the whole story.

30 MR. McRUER: Just as an example, I have a case here which shows what was done; it is not a hypothetical



\$10,175,335, fairly appears to be undervalued profits

during last period from 1930 to 1935, created by

over-depreciation and best results and repairs charges

to profits which should not have been charged to profits

in other words that the repairs were not paid repairs

that is what we mean.

THE COMMISSIONER: Yes, of course. He says the

depreciation should not be charged up to profits as

and somebody else said that repairs are not repairs.

Mr. Bennett also says that there is a good deal of

over-depreciation.

THE COMMISSIONER: Yes, that is what we mean.

is to show that we have over-depreciated \$10,175,335

THE COMMISSIONER: Yes.

THE COMMISSIONER: Yes, taking them out of profits as

THE COMMISSIONER: It is over-depreciated, it is

not have been charged to profits.

THE COMMISSIONER: It is not depreciated over -

depreciated. He says you charged up to repairs and

and not repairs at all and that you also depreciated

THE COMMISSIONER: Yes, that is the whole story.

THE COMMISSIONER: Yes, that is the whole story.

THE COMMISSIONER: Yes, that is the whole story.

been charged to capital.

THE COMMISSIONER: That is the whole story.

Mr. Bennett: Just as an example, I have a case in

which shows what was done; it is not a hypothetical

case at all.

MR. HEWARD: Do you think it would be unfair of me, Mr. McRuer, to ask that I be allowed to develop this? I am just assuming that that is what you say we do.

5 I am not impugning you for saying it.

MR. McRUER: All right.

THE COMMISSIONER: I think probably that would be better.

10 MR. HEWARD: It is a rather complex question, and it is rather difficult if I am interrupted for me to have to go back and retrace my steps, wasting a lot of my time and everybody else's.

MR. McRUER: There is no doubt of that.

15 THE COMMISSIONER: You have told me what Mr. McRuer is doing.

MR. HEWARD: And the result that he got.

THE COMMISSIONER: He says that you have \$15,000,000 more profits than you have shown.

20 MR. HEWARD: He says that those profits are hidden, that they should have been charged to capital, that there was over-depreciation.

Now the cost of the building and machinery assets of the Company up to 1920 amounted to \$15,517,440 and the appraised replacement value new of those assets as shown by the 1920 appraisal amounted to \$30,352,437, so that the increase in values over the Company's cost indicated by the 1920 appraisal was just under 100%.

25

30





THE COMMISSIONER: Is this in your Factum?

MR. HEWARD: No, it is in some notes that I have made.

THE COMMISSIONER: Are these contentious figures?

MR. HEWARD: No, I do not think they are, but I would like your lordship to have them before you because they are very important.

THE COMMISSIONER: What are they?

MR. HEWARD: Cost of the building and machinery assets of the Company up to 1920 amounted to \$15,517,440.

THE COMMISSIONER: Up to the time of taking the appraisal.

MR. HEWARD: Up to the time of taking the appraisal.

MR. McRUER: Is that the actual cost to the Company or the appraised cost?

MR. HEWARD: That is the cost.

MR. McRUER: Does that include the \$2,000,000 at the start?

MR. GLASSCOE: The \$2,100,000 odd, yes.

MR. McRUER: Which we dispute.

MR. HEWARD: The appraised replacement value new of those assets as shown by the 1920 appraisal amounted to \$30,352,437.

MR. McRUER: Where does that come from, from the appraisal?

MR. HEWARD: The 1920 appraisal filed with the Commission. So that the increase in values over the



THE COURT: Is this in your possession?

MR. BAYDIE: No, it is in some notes that I have.

THE COURT: Is this a document that you have?

MR. BAYDIE: No, I do not think they are, and I

would like your lordship to have them before you

because they are very important.

THE COURT: What are they?

MR. BAYDIE: One of the building and machinery

records of the company up to 1914 amounted to

\$10,000,000.

MR. BAYDIE: Up to the time of taking the

MR. BAYDIE: Up to the time of taking the

MR. BAYDIE: Is that the actual cost to the company

or the appraised cost?

MR. BAYDIE: That is the cost.

MR. BAYDIE: Does that include the \$5,000,000 of

amount?

MR. BAYDIE: The \$5,000,000 and \$5,000,000.

MR. BAYDIE: Which is correct.

MR. BAYDIE: The appraised replacement value

of those assets is given by the 1914 statement

amounted to \$35,000,000.

MR. BAYDIE: That is the actual value of the

Company's cost indicated by the 0920 appraisal was  
just under 100%.

(Page 17745 follows)



02

The company's cost values to 1920 can reasonably be taken to be on a pre-War basis, because during the War it was very difficult to obtain new machinery.

MR. McRUER: Oh--

5

MR. HEWARD: Just a minute; I have the figures on it.

The only machinery, new machinery obtained during the War amounted to less than 5% of these assets; that includes buildings, the only new machinery and buildings. The company's cost values to 1920 can reasonably be taken to be on a pre-War basis because during the War it was very difficult to obtain new machinery. That, I think, has been testified to.

10

THE COMMISSIONER: Anyhow, you didn't obtain it.

15

MR. HEWARD: No, except about 5%. If we look at the various increases in values shown between 1915 and 1920 by the three informants mentioned in the table, namely, the Textile World, Lockwood, Green & Co., or Loper, and J.E. Sirrine and Company we find that in every case they show in 1920 a much larger increase over pre-War costs than was shown by the appraisal of 1920. Do you see that, my lord?

20

THE COMMISSIONER: Yes.

25

MR. HEWARD: The Textile World shows an increase of 300%, and we only increased slightly under 100%. Lockwood, Greene & Company showed an increased of 170% --

MR. McRUER: Between what times?

30

MR. HEWARD: Between 1915 and 1920. You find it on this little table that I have here, the one that is part of the exhibit.



The company's cost values for 1950 and 1951 are as follows:

The cost of the new machinery was very high in 1950 and 1951.

Q. Now, what is the cost of the new machinery?

A. The cost of the new machinery is about \$100,000.

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The cost of the new machinery is about \$100,000.

The cost of the new machinery is about \$100,000.

The cost of the new machinery is about \$100,000.

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The cost of the new machinery is about \$100,000.

The cost of the new machinery is about \$100,000.

The cost of the new machinery is about \$100,000.

The cost of the new machinery is about \$100,000.

MR. McRUER: Yes, but the years covered; it depends on when your costs took place. You did not buy it in 1915, did you?

MR. HEWARD: We bought 95% of it before 1915.

MR. McRUER: Yes.

MR. HEWARD: Alright. Now, Sirrine & Company show an increase of 183% between 1915 and 1920. The lowest figure therefore, namely, that given by Lockwood, Greene & Company is 170% whereas the 1920 Appraisal showed only an increase of slightly less than 100%. It is of course to be expected that the appraisal company's valuation would not reflect the full amount of the rise in value as at 1920 because the appraisal which they were making was intended to be used as a permanent record of values, and would therefore be made on a conservative basis, and would avoid reflecting extreme or sudden rises in values which might be of a temporary nature. That is natural; this was going to be a permanent record for our company for the purpose which it was evidently used, namely, that of reflecting the increase in the operations of the company, and we must not therefore reflect just a temporary fluctuation. Now, as I have pointed out, my lord, the rise in values up to 1920 is shown by each of the three informants to have been much greater than the increase shown by the appraisal made in 1920. Therefore, I submit that the fallacy of the computations on page 177 of the brief, consists in the fact that the Textile World's



Mr. J. H. Uhl: Yes, but the years covered; it began on when your costs took place. You did not pay it in

1915, did you?

Mr. J. H. Uhl: No, I bought 25% of it before 1915.

Mr. J. H. Uhl: Yes.

Mr. J. H. Uhl: All right. Now, showing a company

show an increase of 1915 between 1915 and 1920. The lowest figure therefore, namely, that given by book-

work, Greene & Co. says is 1905 whereas the 1920

figure shows a rise in value of 1915

than 1905. It is of course to be expected that the

company's valuation would not reflect

the full amount of the rise in value at 1920

because the appraisal which they were making was

intended to be used as a permanent record of value,

and would therefore be based on a conservative basis,

and would not reflect extreme or sudden rise

in value which might be of a temporary nature.

That is natural; this was going to be a permanent

record for our company for the purpose which it was

evidently used, namely, that of reflecting the

increase in the operations of the company, and we

must not therefore reflect just a temporary fluctuation

Now, as I have pointed out, my lord, the rise in value

up to 1920 is shown by each of the three valuations

to have been much greater than the increase shown

therefore, I submit

*See Exhibit 1*

*7 4 57*

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percentage figures of 40% are applied to the 1920 appraisal figures which shows less than 100% over pre-War values whereas the Textile World showed an increase of 300% and the drop of 40% which it shows was from the high level of 300% over pre-war costs. This drop of 40% they show was from the high level of 300%. Now, to illustrate, my lord --

MR. McRUER: Isn't Mr. Glassco's evidence the increase was 100%?

MR. HEWARD: Pardon?

MR. McRUER: Isn't Mr. Glassco's evidence the increase was 100%?

MR. HEWARD: No, we didn't go as high as that.

MR. McRUER: Oh yes, he did.

MR. HEWARD: In any event we have then -- he gives you some specimen figures there but we have these figures now showing 300 from your own document and 170 from one of our informants and 183 from another of our informants. To illustrate the extent of the margin of error, my lord, inherent in the method adopted on page 177 let us apply the variations in replacement values indicated in the Textile World's letter here to the assets of the Dominion Textile Company. The cost of the assets up to 1920, substantially on the basis -- on a pre-war basis, was \$15,517,440. That is the cost new. In 1920, however, the Textile World says that these values had increased by 300%, and would therefore amount to \$62,069,760, in 1920. The subsequent decline from this peak would be approximately 40% of this



The following is a list of the names of the persons who have been appointed to the various positions in the Revenue Department for the year 1900-1901. The names are arranged in alphabetical order of their surnames.

1. Mr. J. H. [Name] - [Position]

2. Mr. J. H. [Name] - [Position]

3. Mr. J. H. [Name] - [Position]

4. Mr. J. H. [Name] - [Position]

5. Mr. J. H. [Name] - [Position]

6. Mr. J. H. [Name] - [Position]

7. Mr. J. H. [Name] - [Position]

8. Mr. J. H. [Name] - [Position]

9. Mr. J. H. [Name] - [Position]

10. Mr. J. H. [Name] - [Position]

11. Mr. J. H. [Name] - [Position]

12. Mr. J. H. [Name] - [Position]

13. Mr. J. H. [Name] - [Position]

14. Mr. J. H. [Name] - [Position]

15. Mr. J. H. [Name] - [Position]

16. Mr. J. H. [Name] - [Position]

17. Mr. J. H. [Name] - [Position]

18. Mr. J. H. [Name] - [Position]

19. Mr. J. H. [Name] - [Position]

20. Mr. J. H. [Name] - [Position]

21. Mr. J. H. [Name] - [Position]

22. Mr. J. H. [Name] - [Position]

23. Mr. J. H. [Name] - [Position]

24. Mr. J. H. [Name] - [Position]

25. Mr. J. H. [Name] - [Position]

26. Mr. J. H. [Name] - [Position]

27. Mr. J. H. [Name] - [Position]

28. Mr. J. H. [Name] - [Position]

29. Mr. J. H. [Name] - [Position]

30. Mr. J. H. [Name] - [Position]

31. Mr. J. H. [Name] - [Position]

32. Mr. J. H. [Name] - [Position]

33. Mr. J. H. [Name] - [Position]

34. Mr. J. H. [Name] - [Position]

35. Mr. J. H. [Name] - [Position]

36. Mr. J. H. [Name] - [Position]

37. Mr. J. H. [Name] - [Position]

38. Mr. J. H. [Name] - [Position]

39. Mr. J. H. [Name] - [Position]

40. Mr. J. H. [Name] - [Position]

41. Mr. J. H. [Name] - [Position]

42. Mr. J. H. [Name] - [Position]

43. Mr. J. H. [Name] - [Position]

44. Mr. J. H. [Name] - [Position]

45. Mr. J. H. [Name] - [Position]

46. Mr. J. H. [Name] - [Position]

47. Mr. J. H. [Name] - [Position]

48. Mr. J. H. [Name] - [Position]

49. Mr. J. H. [Name] - [Position]

50. Mr. J. H. [Name] - [Position]

51. Mr. J. H. [Name] - [Position]

52. Mr. J. H. [Name] - [Position]

53. Mr. J. H. [Name] - [Position]

54. Mr. J. H. [Name] - [Position]

55. Mr. J. H. [Name] - [Position]

56. Mr. J. H. [Name] - [Position]

57. Mr. J. H. [Name] - [Position]

58. Mr. J. H. [Name] - [Position]

59. Mr. J. H. [Name] - [Position]

60. Mr. J. H. [Name] - [Position]

61. Mr. J. H. [Name] - [Position]

62. Mr. J. H. [Name] - [Position]

63. Mr. J. H. [Name] - [Position]

64. Mr. J. H. [Name] - [Position]

65. Mr. J. H. [Name] - [Position]

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\$62,069,760, or \$24,827,904 leaving a value in it --

THE COMMISSIONER: You say a decline of 40%  
from \$62,000,000?

MR. HEWARD: Yes.

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THE COMMISSIONER: How much did you say that was?

MR. HEWARD: I am sorry I went too fast. A  
decline of 40% from \$62,069,760 would amount to  
\$24,827,904.

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THE COMMISSIONER: Are you taking 40% off of  
\$62,000,000? You would have \$32,000,000 left.

MR. HEWARD: Yes, we would have more than that,  
my lord, 40%, the subsequent decline would be  
\$24,000,000; isn't that right?

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THE COMMISSIONER: The amount --

MR. HEWARD: The decline itself.

THE COMMISSIONER: I thought you meant you would  
have \$24,000,000 left.

MR. HEWARD: No, we have a good deal more than that.

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THE COMMISSIONER: You have thirty-seven million  
and something.

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MR. HEWARD: So that leaves a value in 1934  
of \$37,241,856, which is still greater than the cost  
of the assets to the company by \$21,724,416. Now,  
my lord, the Textile World, as was pointed out,  
does not give any figures for 1936, but its figures  
for 1934 show that the values in that year were 137.5%  
higher than they were in 1915. You see that applied  
on this table here. As I have just stated the  
appraisal of 1920 only increased the pre-War values  
by slightly under 100%; therefore, if in 1934 the

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values were greater than the pre-war values by 137.5% the values shown by the 1920 appraisal and even greater values were still there in 1934. That is the conclusion I draw from that computation. Now, the other two authorities do give information as to the 1936 values, and taking the lower of those two, Lockwood, Greene and Company, or if my learned likes it better, Ralph E. Loper and Company, we find the values in 1936 were 107.3% -- you see that on this table, my lord -- 107.3% higher than the values in 1915. Therefore as the 1920 appraisal had only written up the values by slightly less than 100% the information given by these informants indicates the values shown by the 1920 appraisal are still there -- were still there in 1936. I keep forgetting we are now in the 1937 period. They were still there in 1936.

THE COMMISSIONER: I think you better have a rest now.

-- The Commission adjourned for a short recess.  
-- On resuming.

MR. HEWARD: I should mention just in passing, my lord, to remind you, that the Dominion Textile Company did not write into their books the full value, the full increase in value shown by the 1920 appraisal.

THE COMMISSIONER: Yes, I know that. You only took \$9,837,000.

MR. HEWARD: Yes.

THE COMMISSIONER: Out of ten million.

MR. HEWARD: Ten million odd. So I submit, my



values were greater than the present values of 1975.  
the values shown by the 1980 appraisal and even greater  
values were still there in 1984. That is the con-  
clusion I draw from that computation. Now, the other  
two authorities to give information as to the 1985  
values, and taking the lower of those two, Lockwood,  
Greene and Gossman, or they learned like it  
better, Keith E. Gossman and Gossman, as find the value  
in 1985 was 107.35 -- you see that on this table, my  
fold -- 107.35 higher than the value in 1975. There-  
fore as the 1980 appraisal had only  
values by slightly less than 100% the information at  
by these information indicates the values shown by the  
1980 appraisal are still there -- were still there  
1986. I keep forgetting we are now in the  
period. They were still there in 1986.  
THE CHARTERED ACCOUNTANTS: I think you better have a rest  
now.  
-- The Commission subpoenaed for a short period.  
MR. BRIDG: I should mention that in passing, my  
last, to remind you, that the Dominion Textile Com-  
did not write into their books the full value, the  
full increase in value shown by the 1980 appraisal.  
\$9,337,000.  
THE CHARTERED ACCOUNTANTS: Out of ten million.  
MR. BRIDG: Ten million out of a hundred, my

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lord, that the letter from the Textile World and the information obtained from the other two sources indicates that there has been no overdepreciation.

It is just possible, my lord, and this is only surmise, of course, that the difference between the present book value and the 1936 insurance appraisal, which you remember was four million dollars, would be accounted for by the extra values quoted by the three informants; that is to say, by the fact that the values quoted by these informants show values which are in excess of the written up values which the company placed on its books as a result of the 1920 appraisal.

THE COMMISSIONER: You mean to say these values they give to us now would bring the total value higher than the 1936 appraisal?

MR. HEWARD: No, my lord, that they would bring -- that the excess values shown by these three informants over what we carry on our books, excess values in machinery new, shows that the extra values which appear between our books and the 1936 insurance appraisal, may be accounted for by the fact that machinery is so much higher than is shown on our books, the value of machinery.

THE COMMISSIONER: That is the difference of four million.

MR. HEWARD: Four million dollars. Your lordship will remember that one of them shows 107% as at 1936, an increase of 107% over 1915 and the other shows 130%, but that is only a surmise, my lord, but it would account for the difference between the insurance



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over 2000 of our people in  
the valley of the Colorado

The

to see still more of the  
the

*[Faint handwritten notes at the bottom of the page, possibly "Four towns"]*

This was  
sent to  
and  
come

account for the difference between the insurance

appraisal and our book figures.

Now, I submit, my lord, that in another very important respect the computation on page 177 of the brief has proceeded on a fallacious basis and that is in respect to the assets acquired since 1920.

THE COMMISSIONER: Well, for instance, Dominion Cottons.

MR. HEWARD: Yes.

THE COMMISSIONER: And the Sherbrooke Cotton Company.

MR. HEWARD: And the Sherbrooke Cotton Company, and the conditions of buildings, plant and machinery--

THE COMMISSIONER: What is the false basis? .

MR. HEWARD: It is this, my lord, that Commission Counsel in that computation on page 177 has applied depreciation which was written off the cost of these assets against the alleged replacement values new in 1936, which he contends are substantially less than the original cost to the company. It is a fundamental function of depreciation charges to rateably extinguish the cost of fixed assets over their useful life, and therefore depreciation charges must be based upon cost. Now, Commission Counsel has alleged that the replacement values now of the assets acquired since 1920 have fallen by certain stated percentages, in certain cases as much as 40%. The method which he has adopted, however, in his computation is to apply depreciation charges which the company has actually made on the basis of cost against the lower replacement value new which he states results from the alleged drop in prices. He then compares the difference



Now, I submit, my lord, that in respect of

important respect the computation on page 177 of the

trial has proceeded on a false basis and the

in respect to the same computation since 1960.

My lord, I submit, well, but in respect, in respect

of the

the computation; and the computation of the cost of

and the computation of the cost of the cost of the

the computation; what is the false basis?

My lord, it is this, my lord, that computation

found in the computation on page 177 and page 178

computation which was written off the cost of the

cost which the alleged re-arrangement value new in

1960, which the contents are substantially less than

the actual cost to the company. It is a false

the cost of fixed assets over their useful life,

and therefore depreciation charges must be based on

the cost of fixed assets over their useful life,

the replacement value new of the assets computed

since 1960 have fallen by certain stated amounts

in certain cases as much as 40%. The method which

has adopted, however, in his computation is to say

the cost of fixed assets over their useful life,

the cost of fixed assets over their useful life,

the cost of fixed assets over their useful life,

the cost of fixed assets over their useful life,

the cost of fixed assets over their useful life,

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between these two with the amount arrived at from the insurance appraisal.

THE COMMISSIONER: You depreciate on the basis of your cost.

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MR. HEWARD: On our cost.

THE COMMISSIONER: Over the probable lifetime of the article.

MR. HEWARD: We depreciate on cost and not on written up value.

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MR. McRUER: Not on the written-up value?

MR. HEWARD: No.

MR. McRUER: Is this the written-up value, these buildings that were acquired?

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MR. HEWARD: None of these are written up. We depreciate on cost, but you have set these off, these depreciation charges against the reduced values which you say took place as a result of the decline in prices. Perhaps I might explain. I can make this clear; I have used an example, and if I am wrong in my interpretation I can be corrected. The fundamental fallacy, therefore, is that Commission Counsel applies depreciation charges to the replacement value new at the end of the period which produces a result which is entirely meaningless as the depreciation figures are in no way applicable to the replacement value new. You see he takes off from this figure of \$24,594,120, he takes off depreciation of seventeen million odd. Perhaps I can make this clear by using an example, my lord, in round figures for easier

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between these two with the amount arrived at from

the insurance companies.

Q. Now, Mr. Baydie, you depreciate on the basis of

your cost.

A. Yes, sir.

Q. The depreciation: Over the probable lifetime of

the article.

A. Yes, sir; we depreciate on cost and not on

written-up value.

Q. Now, Mr. Baydie, not on the written-up value?

A. No, sir.

Q. Now, Mr. Baydie, is this the written-up value?

A. No, sir; these buildings that were acquired?

A. Yes, sir; none of them are written up.

Q. We depreciate on cost, but you have not taken out,

these depreciation charges against the value of the

which you are taking place as a result of the decline

in prices. Perhaps I might explain. I am not

quite clear; I have used an example, and it is a very

in my illustration I am so corrected. The insurance

company, therefore, is that corporation (corporate entity)

depreciation charges to the replacement value that

at the end of the period which provides a basis for

is entirely meaningless as the depreciation

are in no way applicable to the replacement value

now. You see he takes off from this figure of

\$24,504,120, he takes off depreciation on the basis

million odd. Perhaps I can make this clear by

using an example, my lord, in round figures for ease

calculation. In 1921 I buy some new machinery for \$10,000,000 which has a useful life, we will say, of 30 years. The proper rate of depreciation, therefore, will be at the rate of 3-1/3% per annum upon the cost. By that time I will have wiped out the entire cost. By 1936, 15 years later, I will therefore have charged to depreciation 15 years at 3-1/3%, or exactly 50% of the original cost. Do you follow me, my lord?

THE COMMISSIONER: Yes.

MR. HEWARD: Leaving a depreciated cost of \$5,000,000.

THE COMMISSIONER: That is the depreciated cost.

MR. HEWARD: The depreciated cost.

THE COMMISSIONER: That is not necessarily the value.

MR. HEWARD: No, the depreciated cost. That means that the depreciation charged in the 15 years has been \$5,000,000 as against \$10,000,000, the original cost, because I have just depreciated 50% at the rate of 3-1/3% per annum. Now, my learned friend, in this tabulation says the values on machinery of this kind have dropped 40% in the fifteen year interval. Therefore the replacement value new of your machinery would now be only \$6,000,000, but you have written \$5,000,000 of depreciation. I therefore, says he, apply that \$5,000,000 to the replacement value new, namely \$6,000,000, which leaves \$1,000,000. He then compares the resultant figure with the appraisal made in 1936, which appraisal on the basis of the replacement value new of \$6,000,000 and 50% of the useful life gone,



depreciation. In 1931 I buy some new machinery for

\$10,000,000 which has a useful life, we will say, of

50 years. The proper rate of depreciation, therefore,

will be at the rate of 2-1/2% per annum upon the

cost. At that time I will have paid out the entire

cost. By 1936, 15 years later, I will therefore

have charged to depreciation 15 years at 2-1/2%,

or only 30% of the original cost. Do you follow me,

now?

Yes, that is the principle.

Now, having a replacement cost of \$1,000,

the depreciation is that is the depreciation cost.

Now, the depreciation is not necessarily the

same as the replacement cost.

Yes, that is the principle.

Now, the replacement cost, the replacement cost,

is the 15 years later, in the 15 years later,

\$1,000,000 as a start \$10,000,000, the original cost,

because I have just depreciated 30% of the cost of

2-1/2% per annum. Now, by 1936, 15 years later, in this

case, then save the 30% on the depreciation of this 15

years, I have a replacement cost of \$1,000,000.

To the replacement value now of your equipment,

now be only \$3,000,000, but you have written \$10,000,000

of depreciation. I therefore, says he, apply that

\$5,000,000 to the replacement value now, namely

\$6,000,000, which leaves \$1,000,000. He then says

the resultant figure with the original made in 1936,

which is based on the basis of the replacement value

now of \$5,000,000 and 50% of the useful life gone,

would amount to \$3,000,000. And in comparing this \$3,000,000 with the \$1,000,000 arrived at by the method ~~xxx~~ above described he gets what he claims is \$2,000,000 of overdepreciation, whereas the depreciation had not been sufficient to take care of the drop in values because my unextinguished book cost of the machinery which I bought in 1921 is still \$5,000,000, and the replacement value, according to the appraisal is \$3,000,000. So, my lord, I say it is fallacious, therefore, to apply these depreciation figures to the written down values. Then, I would like to examine, if I may, this computation on page 177 from still another point of view. On that page it is argued that between 1920 and 1936 \$15,179,238 comprised undisclosed profits arising from overdepreciation. You will find that statement -- I have read that before, my lord. The table on page 177 states that the depreciation charged during the period 1920 to 1936, including betterments and repairs and everything else amounted to \$17,875,243.

MR. McRUER: That does not include betterments and repairs.

THE COMMISSIONER: It is a different figure.

MR. McRUER: That is the actual depreciation written off.

MR. HEWARD: \$17,875,--

MR. McRUER: --243.

MR. HEWARD: On page 178--

THE COMMISSIONER: He says that is the aggregate of



would amount to \$8,000,000. And in a meeting this  
\$5,000,000 with the \$1,000,000 arrived at by the method  
and above described he says that he claims in 1931, 1932,  
of overestimation, whereas the depreciation had not  
been sufficient to take care of the loss in value  
because my understated book cost of the machinery  
which I bought in 1931 is still \$5,000,000, and the  
replacement value, according to the appraisal is  
\$8,000,000. So, Mr. Jones, I say it is a fallacy,  
therefore, to apply those depreciation figures to the  
written down value. Then, I would like to examine, if  
I may, this computation on page 147 from which you say  
point of view. On that page it is stated that  
profits arising from overestimation. Yes, Mr. Jones,  
that statement -- I have read that before, and  
found. The table on page 147 states that the  
depreciation charged during the period 1930 to 1932,  
including overstatements and repairs and everything else  
amounted to \$17,875,840.  
Mr. Jones: It does not include depreciation  
on machinery.  
Mr. Jones: It is a different figure.  
Mr. Jones: That is the actual depreciation written  
off.  
Mr. Jones: \$17,875,840.  
Mr. Jones: It is the same figure.

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the amounts you actually charged.

MR. HEWARD: Yes, that is what he says. That is all I am saying.

MR. McRUER: You said including betterments and repairs. Betterments and repairs -- the \$10,000,000 is down below.

MR. HEWARD: Alright then, depreciation, perfectly good for my purposes, \$17,875,243.

THE COMMISSIONER: That is what you did actually depreciate.

MR. HEWARD: I thought that included the other, but I see I was wrong.

THE COMMISSIONER: That is what I thought a while ago, you remember.

MR. HEWARD: And lower down on that same page-- so he says we have charged depreciation of \$17,875,243, and lower down --

THE COMMISSIONER: That is one fact you both agree on.

MR. HEWARD: Absolutely; I am just quoting from his table.

THE COMMISSIONER: What comes next?

MR. HEWARD: Then he says as a result of his computation on that page \$15,179,238 would appear to be undisclosed profits arising during the period 1920 to 1936 created by overdepreciation and betterments charged to profits which is equivalent to overdepreciation. If this is correct it means that this amount of \$15,179,238 consists of over-



the amount of the payment.

Mr. Bryce: Yes, that is what he says. That is

the amount.

Mr. Bryce: You said that the amount was

repairs. Repairs and repairs -- the \$10,000,000

is down below.

Mr. Bryce: I am not sure that the amount is

good for my purposes, \$17,875,845.

THE COMMISSIONER: That is what you did actually

pay.

Mr. Bryce: I thought that included the other, but

I am I was wrong.

THE COMMISSIONER: That is what I thought a while

ago, you remember.

Mr. Bryce: And lower down on that same page --

so he says we have other deductions of

\$17,875,845, and lower down --

THE COMMISSIONER: That is one fact you both agree

on.

Mr. Bryce: Absolutely; I am just quoting from

his table.

THE COMMISSIONER: What comes next?

Mr. Bryce: Then he says as a result of his

computation on that page \$18,170,408 would appear

he undischarged profits arising during the period

1930 to 1935 created by overvaluation and

profits charged to profits which is equivalent

to overvaluation. It this is correct it means

that the amount of the profits is \$18,170,408.

depreciation, or depreciation which should not have been charged.

MR. McRUER: Or over charges to betterments and repairs or over charges to equipment.

5 MR. HEWARD: Yes, and this would mean of the total depreciation which it was alleged was charged, being \$17,875,243, only \$2,696,005 was properly chargeable.

MR. McRUER: No, no. There is \$29,000,000 goes into that category right at the foot of page 177.

10 MR. HEWARD: Just a minute; my contention is he said \$15,000,000 was over-depreciation --

MR. McRUER: No, no.

THE COMMISSIONER: He carries it down further.

15 MR. McRUER: The amount was created by over-depreciation, betterments and repairs charged to profits during this period. Now I don't know. I don't know whether you have reconstructed your plant, had repairs and put it back just where it was and charged depreciation at the same time. It is all in whichever way you did. But you cannot single out one year.

20 MR. HEWARD: There is no suggestion in this period from 1920 to 1936 that any betterments have been improperly charged, no suggestion other than this.

25 MR. McRUER: Well, the total is thirty million that has been charged to profits.

MR. HEWARD: That includes repairs and equipment charges?

MR. McRUER: Yes.

30 MR. HEWARD: Oh yes, but there has been no indication



The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that proper record-keeping is essential for the integrity of the financial system and for the ability to detect and prevent fraud. The document also outlines the responsibilities of those involved in the process, including the need for transparency and accountability.

In the second part, the document provides a detailed overview of the various methods used to collect and analyze data. It describes the different types of data sources, such as surveys, interviews, and focus groups, and explains how this information is used to identify trends and patterns. The document also discusses the challenges associated with data collection and analysis, such as ensuring the reliability and validity of the data.

The third part of the document focuses on the development and implementation of policies and procedures. It outlines the steps involved in creating a comprehensive policy framework, from identifying the need for a policy to the final approval and implementation. The document also discusses the importance of ongoing monitoring and evaluation to ensure that the policies remain effective and relevant over time.

In the final part, the document provides a summary of the key findings and conclusions. It highlights the main points discussed throughout the document and offers recommendations for future research and action. The document concludes by emphasizing the need for continued collaboration and communication among all stakeholders to ensure the success of the project.

of any kind that during that period this company has improperly included betterments among these repairs.

MR. McRUER: Oh yes.

MR. HEWARD: Where is the evidence?

MR. McRUER: Mr. Howson's evidence; I will deal with it in reply, abundance of it.

MR. HEWARD: I don't think so. The situation is this that we have this depreciation of \$17,875,243 which he says we charged as depreciation and then he says that you have improperly charged fifteen million so that would leave us only \$2,696,005 properly chargeable as depreciation during the 16 year period, and that is equivalent to an annual charge for depreciation in the 16 year period of \$168,500.

THE COMMISSIONER: I don't think you are making the right deduction from the whole of his figures. You see, Mr. Heward, you appear to have charged for depreciation, repairs, betterments and new equipment \$30,059,262. Now, Mr. McRuery says that out of that or in that there is seventeen million and some hundred thousand dollars that you have put there --

MR. HEWARD: No, he says there is only fifteen million.

THE COMMISSIONER: Do you bring it down to fifteen million? Exhibit 917 puts it at seventeen million.

MR. HEWARD: That is for the 31 year period.

THE COMMISSIONER: That is right, that is my mis-



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has improperly included settlements among those

Mr. Justice: I don't think you are making

the right distinction from the whole of his figures.

Mr. Justice: I don't think you are making

the right distinction from the whole of his figures.

Mr. Justice: I don't think you are making

the right distinction from the whole of his figures.

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Mr. Justice: I don't think you are making

the right distinction from the whole of his figures.

Mr. Justice: I don't think you are making

the right distinction from the whole of his figures.

take. It is a different period. It is fifteen million for this period.

MR. HEWARD: I am always stumbling over that seventeen million figure too.

5 THE COMMISSIONER: It is \$15,179,238; that is the net result of all these figures, you see, that is over charged.

MR. McRUER: From 1920 to 1936.

10 THE COMMISSIONER: You get that by taking into account not only the seventeen million, Mr. Heward. It takes into account not only the seventeen million, but it takes into account the seventeen million and the ten million for repairs and betterments and the two million for equipment charges.

15 MR. HEWARD: My lord, the seventeen million is what we depreciated, and there is no indication so far in the evidence that during the years 1920 to 1936 there were betterments improperly charged to operations, and, of course, equipment charges.

20 THE COMMISSIONER: I understand Mr. Howson's evidence is that there was.

MR. HEWARD: I do not remember his evidence in regard to that.

THE COMMISSIONER: I do not remember it either.

25 MR. HEWARD: I remember my learned friend reporting about the period prior to that that the directors had said there was, and reporting in the period prior to that that betterments were charged to repairs, but I do not remember any evidence in regard

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time. It is a different period. It is fifteen

million for this period.

doesn't not only the seventeen million, Mr. Brydie.

It takes into account not only the seventeen million

but it takes into account the seventeen million and

the ten million for repairs and replacements and the

two million for equipment charges.

Mr. Brydie: As I said, the seventeen million is

no depreciation, and there is no indication as far

as the evidence that I have seen that there is any

there were expenditures incurred only charged to oper-

ations, and, of course, equipment charges.

Mr. Brydie: I understand that you are saying

that there is that there was.

Mr. Brydie: I do not remember the evidence in

the report.

Mr. Brydie: I do not remember it either.

Mr. Brydie: I remember my friend friend reported

about the period prior to that that the directors

had said there was, and reporting in the period

prior to that that expenditures were charged to

repairs; but I do not remember any evidence in the

to this, and Mr. Howson could not tell Mr. Geoffrion in cross-examination how much, if any, he alleged was charged, betterments charged to repairs. So if that be the case then out of our seventeen million of depreciation we are told that only \$2,600,000 was properly chargeable, and that would amount to about--

THE COMMISSIONER: I don't think that is a proper statement of what Mr. McRuer charges.

MR. HEARD: Well, my lord, I may have misunderstood this table.

THE COMMISSIONER: Does he not say that for the period now under review your over charge is fifteen million some hundred thousand dollars on account of excessive depreciation, repairs, betterments and new equipment; isn't that right?

MR. McRUER: Yes, it is summarized in this way. We say you have kept your plant right up to standard. Here it is and at the same time you have depreciated it on your books and you have charged to depreciation these amounts. Now, you can say it is overdepreciation or it is charging capital expenditures to repairs, but whatever it is there are the profits that have kept your plant right in first class order, and that this is the value at which it is appraised and you have depreciated it at the same time out of profits. So you cannot have your cake and eat it. There it is.

MR. HEARD: I think the whole thing sizes up to this, my lord. I don't think my learned friend can base an argument in this regard on the statement



to this, and Mr. Moore would not tell Mr. Oestrich  
in cross-examination how much, if any, he alleged  
as alleged, statements charged to people.

It is that in the case then out of our seventeen million  
of depreciation we are told that only \$1,000,000

was properly chargeable, and that would amount to a

THE COURT: I don't think that is a proper

statement of what Mr. Moore charges.

MR. MOORE: Yes, my lord, I may have misunderstood

THE COURT: I don't think that is a proper

THE COURT: I don't think that is a proper

THE COURT: I don't think that is a proper

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that our repair account or our equipment account -- and I am going to deal with equipment particularly in a minute -- that our repair account or equipment account were improperly charged to operations without proving very definitely that it was, and he has not proved anything of that kind. But he makes this statement and then tacks on the repairs and betterments and equipment charges, but, as a matter of fact, all that we have wrote off for depreciation is \$17,000,000 and if you deduct the \$15,000,000 which he says is overdepreciation, or improper charges to profits for betterments, if you deduct that and accept that there has been no proof of improper charges to betterments then I say the depreciation amounts to only \$2,696,005 and on that basis that would be about \$168,500 per year, and the annual average value of the buildings, plant and machinery, excluding land, during the sixteen year period was \$19,953,040.50 so that the depreciation which Commission Counsel contends is proper depreciation would be .845 of one per cent per annum.

I think the whole point, perhaps the whole difference between my learned friend and myself is that I do not admit, and I claim it has not been proved, that we have charged any betterments to repairs -- improperly charged any repairs to operations or any equipment to operations, and that we did charge betterments to repairs only in the early period before we had any depreciation, and charged in lieu of depreciation.



that our account or our equipment account --  
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account were the account charged to depreciation at that  
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proved anything of that kind. But he makes this  
statement and then talks on the repairs and betterments  
and equipment charges, but, as a matter of fact, all  
that we have wrote off for depreciation is \$19,000,000  
and if you deduct the \$13,000,000 which he says is  
overcapitalization, or improper charges to profits for  
betterments, if you deduct that and accept that  
there has been no proof of improper charges for  
betterments then I say the depreciation amount is  
only \$6,000,000 and on that basis that would be only  
\$100,000 per year, and the annual average value of  
the buildings, plant and machinery, excluding land,  
during the sixteen year period was \$10,000,000.  
So that the depreciation for that period would be  
one per cent per annum.  
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proved, that we have charged any betterments to  
repairs -- improperly charged any repairs to  
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we did charge betterments to repairs only in the  
early period before we had any depreciation, and  
charged in lieu of depreciation.

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THE COMMISSIONER: What exhibit contains these various columns?

MR. HEWARD: Page 252, my lord, of Mr. McRuer's brief.

5 THE COMMISSIONER: Is it right there?

MR. HEWARD: Page 252 -- column in regard to repairs?

THE COMMISSIONER: Yes.

MR. HEWARD: Mr. McRuer's brief, page 252.

10 THE COMMISSIONER: Now, are these headings Mr. McRuer's headings or are they found in your books?

MR. HEWARD: These are Mr. McRuer's figures.

MR. McRUER: Well, the headings are our headings, partly our headings.

15 MR. HEWARD: He has compiled them.

MR. McRUER: Undoubtedly, but, for instance, charges to operations for repairs and betterments --

20 MR. HEWARD: The heading there on column four is not our heading, charges to operations for repairs and betterments. There is no such heading of ours.

MR. McRUER: No, you have different accounts, but in your minute book we find these charges that are shown there described exactly in that way. For instance, 1906, that year we have charged --

25 MR. HEWARD: Only prior to 1918.

MR. McRUER: Yes, and then I pointed out when you start setting up depreciation which you say took the place of betterments and repairs, instead of the charges for betterments and repairs disappearing they



Q. I think it is exhibit concerning these

documents.

A. Yes; page 882, Mr. Lord, of Mr. Williams's

work.

Q. Now, Mr. Williams, is it your opinion

that the column in regard to

the operations of the

the operations of the

A. Yes; Mr. Williams's work, and the

the operations of the

the operations of the

A. Yes; these are Mr. Williams's figures.

Q. Now, Mr. Williams, are these

figures correct?

A. Yes; he has compiled them.

Q. Now, Mr. Williams, for instance,

changes to operations for repairs and maintenance --

is not an error?

A. Yes; it is not an error.

Q. Now, Mr. Williams, there is no such heading of items

and percentages. There is no such heading of items

in your minute book we find these items that are

shown there described exactly in that way. For

instance, 1902, that year we were changed --

A. Yes; only prior to 1918.

Q. Now, Mr. Williams, and then I pointed out when

you were in the Department, and you said that

the operations of the

the operations of the

the operations of the

increased.

MR. HEWARD: So did the size of our mills.

MR. McRUER: Did your mills increase from  
108,000 in 1916 -- did they jump four times, to  
5 412,000?

MR. HEWARD: I will answer that in a moment.

MR. McRUER: During the war there was no increase  
in the mills. We just had that a little while ago,  
and then we have 1919, we have three charges straight  
10 across the line, depreciation \$881,000, betterments  
and repairs \$494,000, charges to operations for  
reserve for depreciation of obsolescent plant,  
\$438,000.

THE COMMISSIONER: Let me see whether I can find  
15 out where you disagree. Take any one of those  
years. Take 1918. You have here \$560,000--

MR. HEWARD: Of course, we are dealing with 1936.

THE COMMISSIONER: Yes, quite right; take 1930.  
20 You have \$554,051.86 which Mr. McKuer says you have  
charged to operations for repairs and betterments.  
Now, did you charge any -- is any of that represented  
by betterments, for instance?

MR. HEWARD: We contend we did not.

THE COMMISSIONER: You say it was all repairs?

MR. HEWARD: All repairs, yes.

MR. McRUER: Depreciation that year \$1,272,000;  
25 then charges for equipment \$236,000.

MR. HEWARD: Equipment is a perfectly good charge,  
30 my lord.

MR. McRUER: It may be, but it would not -- it is





the way these charges multiply as the columns multiply. No one column decreases, but they all increase.

5 MR. HEWARD: Now, to proceed and perhaps tie up that last argument. I was giving you the average annual value of the cost of the buildings, plant and machinery, excluding lands, during the 16 year period and it was \$19,953,040.50.

THE COMMISSIONER: Yes, the average annual value.

10 MR. HEWARD: The average annual value.

THE COMMISSIONER: Of the whole thing?

15 MR. HEWARD: In the 17 year period between 1920 and 1936. I called it a 16 year period but it is a 17 year period. So that the depreciation which Commission Counsel contends -- assuming that I am right that there has been no charges for betterments to repairs, no improper charges in that period then --

THE COMMISSIONER: No betterments paid for out of operations.

20 MR. HEWARD: Out of operations; assuming that our contention in that is right then Commission Counsel's contention is that proper depreciation would be only .845 of one per cent per annum because the depreciation which we charged was \$2,696,000, or what he would  
25 allow us to charge during that year, and that is equivalent to saying that the average useful life of the plant, buildings and machinery would be 118 years.

30 MR. McRUER: Well, that is not my argument; that is taking half of my argument.



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multiply. no one column decreases, but they all

increase.

Mr. Brydie: Now, to proceed and perhaps tie up

that last argument. I was giving you the evenness

annual value of the cost of the buildings, plant

and machinery, including lands, during the 15 year

period and it was \$12,352,000.

Mr. Brydie: Yes, the average annual value

of the buildings, plant and machinery

was \$12,352,000.

Mr. Brydie: In the 15 year period between 1900

and 1905. I called it a 15 year period but it is

a 15 year period. So that the depreciation which

is taken on the buildings, plant and machinery

might that there has been no change for depreciation

to repairs, no improper charges in that period then

the depreciation is paid for out of

the profits.

Mr. Brydie: Out of operations; assuming that out

of operations in that is right then depreciation would be

contention is that proper depreciation would be only

245 of one per cent per annum because the depreciation

which we charged was \$2,000,000, or what is that

allow us to charge during that year, and that is

equivalent to saying that the average useful life

of the plant, buildings and machinery would be 15

years.

Mr. Brydie: Well, that is not my argument; that

is taking half of my argument.



THE COMMISSIONER: He says that figure is there on account of what you did otherwise.

5 MR. HEWARD: If my learned friend is right that we have been improperly charging capital direct to repairs in regard to this period it must be remembered this is the period where income tax has been in force, and our books have been subject to careful scrutiny by them and I should think they would have found out and made careful inquiries if they had  
10 seen any unreasonable charges to operations or any indication of it.

MR. McRUER: That would mean a very detailed study of your books. For instance, when you put on a new roof do you expect the income tax department to go and find out whether that was a repair  
15 or a replacement?

MR. GORDON: It is in their interests to do so.

MR. HEWARD: Now, my lord, I am going to jump to another period.  
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THE COMMISSIONER: I guess you better jump to next Monday.

-- The Commission adjourned at 4.30 p.m. to resume at 10.30 a.m., Monday, March 8th, 1937.



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